

# EL DORADO COUNTY RECOMMENDED BUDGET FY 2017-18





IMAGE CREDIT: "A NEW DAY" BY CHRISTIAN ARBALLO EMERALD BAY AT SUNRISE, DECEMBER 27, 2013 IMAGE CROPPED, NO OTHER ALTERATIONS. WWW.FLICKR.COM/PHOTOS/ARBALLOIMAGES/11799550554

# PRESENTED TO THE

# El Dorado County Board of Supervisors

JUNE 2017

DONALD ASHTON CHIEF ADMINISTRATIVE OFFICER



John Hidahl District I



Shiva Frentzen Chair, District II



Brian Veerkamp District III



Michael Ranalli District IV



Sue Novasel District V Supervisor

Safe, healthy and vibrant communities, respecting our natural resources and historical heritage

# **BOARD OF SUPERVISORS**

District I: John Hidahl District II: Shiva Frentzen District III: Brian Veerkamp District IV: Michael Ranalli

District V: Sue Novasel

# **ELECTED COUNTY OFFICIALS**

| Assessor                             | Karl Weiland    |
|--------------------------------------|-----------------|
| Auditor-Controller                   | Joe Harn        |
| District Attorney                    | Vern Pierson    |
| Recorder-Clerk                       |                 |
| Sheriff/Coroner/Public Administrator | John D'Agostini |
| Surveyor                             |                 |
| Treasurer/Tax Collector              | C. L. Raffety   |
|                                      | 5               |

# **APPOINTED COUNTY OFFICIALS**

| Agriculture Commissioner/Director of Weights and Measures | Charlene Carveth          |
|-----------------------------------------------------------|---------------------------|
| Chief Administrative Officer                              | Don Ashton                |
| Chief Probation Officer                                   | Brian Richart             |
| Clerk of the Board of Supervisors                         | James Mitrisin            |
| Child Support Services Director                           |                           |
| County Counsel                                            | Michael Ciccozzi          |
| Environmental Management                                  |                           |
| Health & Human Services Agency Director                   | Patricia Charles-Heathers |
| Human Resources Director                                  | Erin Hane (Interim)       |
| Information Technologies Director                         | David Russell             |
| Library Services Director                                 |                           |
| Planning & Building                                       |                           |
| Public Defender                                           | -                         |
| Transportation                                            | Bard Lower (Interim)      |
| Veteran Affairs Officer (Interim)                         |                           |
|                                                           |                           |



# **County of El Dorado**

Chief Administrative Office

330 Fair Lane Placerville, CA 95667-4197

Phone (530) 621-5530 Fax (530) 626-5730

June 2, 2017

Don Ashton, MPA

Chief Administrative Officer

The Honorable Board of Supervisors 300 Fair Lane Placerville, CA 95667

Members of the Board of Supervisors:

With this letter, I submit for your consideration the Fiscal Year 2017-18 Recommended Budget for El Dorado County. A public meeting is scheduled for June 20, 2017, to consider the recommended spending plan, at which time the Board may make any additions, deletions or modifications to the recommended budget.

The total Recommended Budget for FY 2017-18 is \$536 million, which is \$13 million (2%) less than the FY 2016-17 Adopted Budget of \$549 million. The General Fund Budget is recommended at \$280 million, which is \$4 million (3%) less than the Adopted FY 2016-17 Budget of \$284 million.

As a result of the efforts of your staff, the budget before you is balanced, meets State requirements and fully funds contingency, general reserves and capital deferred maintenance in accordance with the Board's budget policies, \$3 million from local revenues for road repairs, more than \$2 million in additional funding to improve our Information Technology Infrastructure, as well as many of the priorities identified by the Board during the April 19, 2017, budget discussion. While at this time, I am not recommending setting aside funding for OPEB or future CalPERS costs, if the County ends the current fiscal year with a higher than anticipated fund balance, the priority should be to set aside those funds to offset the CalPERS increases and/or OPEB liability in accordance with Board policy.

# Budget Approach

The budget before you was developed using the following criteria as we reviewed each program, with the primary understanding there is insufficient revenue to meet all of the demands of the community:

- 1) Compliance with State mandated programs and services
- 2) Compliance with Board policies
- 3) Consistency with the Strategic Plan and Board priorities
- 4) Conservative but realistic revenue and expenditure projections
- 5) Preparing for the impacts of future year commitments and requirements
- 6) Service level and system wide impacts
- 7) Efficiencies

#### **Budget Challenges**

Primary concerns facing El Dorado County in the next few years include: the Governor's proposal to undo the Coordinated Care Initiative and the return of the In-Home Supportive Services costs to the Counties, resulting in a shift of approximately \$1.6 million in increased costs; increasing impacts as a result of AB109/Prison Realignment and Proposition 47, which reduced some felony crimes to misdemeanors; and, most significantly, increased CalPERS costs totaling approximately \$4.5 million beginning in Fiscal Year 2018-19 with similar additional increases in future years. At this time, the State Department of Finance anticipates continued growth over the next three to four years, but cautions that the State is seeing an unprecedented period of continued growth over consecutive years since the 'Great Recession'.

These fiscal challenges come on top of local spending priorities, such as addressing needed facility improvements and insufficient State revenues to adequately maintain our roads. Annual payments for the Public Safety Facility, approved by the Board in 2016, will need to be built into the budget within this same timeframe. Assuming there are no significant changes to the anticipated expenditure increases, without any unanticipated growth in revenue there will likely be a significant change to the level of services provided to El Dorado County residents over the next three to five years.

Moving forward, it is essential the Board sufficiently fund our contingency and reserves, provide funding to maintain our infrastructure, including our roads, buildings and information technology, and if possible, begin setting aside money to establish a pensionable trust and unfunded OPEB liabilities so that we establish a strong foundation in future years. In addition, it is our recommendation that the Board refrain from adding any new discretionary programs, services and related appropriations to the FY 2017-18 budget unless additional funding has been identified. If the Board desires to make changes to the Recommended Budget, we request that these changes are done understanding that the budget is balanced as presented, and that if any services and cost increases are added to the budget, a corresponding sustainable reduction should also identified.

We anticipate there will be some additional fund balance available once the FY 2016-17 books are closed; however, we are expecting that amount to be less than what has been experienced in prior years, due in part to reductions in departmental budgets and a slower increase in general revenues. It is recommended that, should additional carry-over fund balance be available once the books are closed in September, that these additional one-time funds be used to (1) place additional funding in the Designation for Capital Projects to help fund deferred maintenance and capital facility needs, and (2) to set aside funds to help offset future years' increases in CalPERS retirement costs.

#### Conclusion/Next Steps

A meeting has been scheduled on June 20, 2017, for the Board to discuss, make any changes and approve the recommended budget for Fiscal Year 2017-18. Formal budget hearings are scheduled to take place in September 2017, at which time the Board will have the opportunity to make further adjustments to the budget based on final year end savings and any other changes that may result as a result of the Governor's final budget.

In conclusion, if you compare the recommended budget to prior year budget documents, you will notice differences in how the information is presented. While certain information must be included to comply with State law, it is our hope the format allows for an easier understanding of the budget and greater transparency relative to changes to the budget.

Lastly, I would like to thank the Department Heads and their staff for their support and participation through this process, understanding the difficulty in identifying how limited resources are distributed among mandated programs and essential but discretionary programs.

Sincerely,

Don Ashton Chief Administrative Officer

Welcome to the Recommended Budget for the Fiscal Year 2017-18, which begins July 1, 2017. This section of the budget book is designed to help readers understand the purpose and content of the budget, as well as to locate data and/or information they may be looking for.

# THE PURPOSE OF THE BUDGET

The budget is the County's annual operating plan for how it will provide services to the public within available resources, and is developed based upon policy direction given by the Board of Supervisors. It is a vehicle for presenting plans and strategies that will ensure the long-term provision of necessary services, provide recommendations for new opportunities when possible, and provide a foundational record of decisions and policy directions recommended to and approved by the Board of Supervisors.

El Dorado County acts as an administrative agent for three types of services: municipal services; countywide local services; and countywide services provided on behalf of the state and federal governments.

Municipal services pertain mainly to unincorporated areas of the County and include emergency services and planning, Sheriff's law enforcement, building and land use regulations, road maintenance, parks, and refuse collection and disposal. These are services that will also be found in incorporated cities, provided by the city government.

The County also provides a number of local services that are common to most counties in the state. These include services of the County Clerk, Elections, Assessor, Auditor-Controller, Tax Collector, as well as criminal prevention and prosecution, public defense, probation, and detention.

Services provided on behalf of the state and federal governments, for the most part, impact all County residents and are generally related to health and human services. These programs are funded primarily through state and federal revenue sources.

# BALANCED BUDGET REQUIREMENT

County budgets are prepared pursuant to and in conformance with the State of California, County Budget Act, Chapter 1, Division 3, Title 3 of the Government Code (§29000, et. sec.). Government Code §29009 requires that,

"In the recommended, adopted, and final budgets the funding sources shall equal the financing uses. This is known as the balanced budget requirement."

# BUDGET DEVELOPMENT PROCESS

Each year, the County goes through a collaborative budget development process between the County Administrator's Office and the County's departments/agencies to ensure the preparation of a balanced budget for the coming fiscal years.

The El Dorado County Charter, Article III 304C, states that the Chief Administrative Officer shall:

# Recommend an annual budget after reviewing requests of all departments and agencies for which the Board is responsible or which request County funds.

The Budget Development process generally begins in late Fall of each year with the development of the Master Budget Calendar. This Calendar outlines important budget deadlines and dates for Board meetings during the development process. The development of the budget can last up to six months, with the Recommended Budget being made available to the public in June of each year.

Each year, all County departments prepare and submit a "budget request" to the Chief Administrative Office, including financial and program information relative to the department programs and goals. Once received, the Chief Administrative Office reviews and analyzes each request along with other factors that may impact County operations. Examples of factors that are considered in the development of the Recommended Budget are: Board of Supervisors' policy direction, available financing, state and federal policies, changes in the cost of doing business, capital asset needs, Strategic Plan Goal areas, and the Board of Supervisors policy priorities. Once produced, the Chief Administrative Officer's Recommended Budget represents a comprehensive financial operating plan, which fits within the constraints of available financing and conforms to established policy.

# Government Code requires that the Recommended Budget be submitted to the Board on or before June 30 of each year, as the Board directs.

During their consideration of the Recommended Budget, the Board of Supervisors may direct modifications to the Recommended Budget as it sees fit or as may be necessary for the furtherance of County priorities. The Board of Supervisors holds a public hearing in September of each year, at which final adjustments are incorporated. At the conclusion of this public hearing, the Board approves the result as the Adopted Budget for the fiscal year.

# READING THE BUDGET BOOK

The budget document includes a wide range of financial information and analysis concerning every aspect of County functions. The budget is divided into tabs to assist the reader in navigating the document.

#### Summary of the Recommended Budget

Provides an overview of the budget process, assumptions used in preparing the budget, revenue sources and major areas of County spending.

#### County Profile and Demographic Data

This section provides some information about the structure and functions of County government, plus demographic information.

#### County Strategic Plan & Budget Policies

The Strategic Plan including the Countywide Vision, Mission, Core Values, and Strategic Goals guiding the work of the Chief Administrative Office and all departments in order to achieve our primary goal of improving services to our community and becoming the Gold Standard of Public Service.

This section also includes a list of the Board adopted Policies guiding budget development and outlining funding priorities.

Budget Narratives by Functional Group

The departmental budgets are categorized by functional area as noted on each tab. These in include:

- General Government
- Law and Justice
- Land Use and Development
- Health and Human Services

The first page in each section provides a list of departments within each functional area.

#### Department Budget Narrative

Each Department has its own Budget Narrative, which provides basic information about the department and its programs and discusses the recommended budget. Each budget narrative includes the mission of the department or program, a budget summary, major budget changes, 10-year staffing trend, program summaries, and details and analysis in the CAO recommendation.

#### Net County Cost / General Fund Contribution

Many County programs do not have a dedicated revenue stream to fully offset operating costs. As a result, these programs are supported by general purpose revenues such as property or sales taxes. The difference between program expenditures and program revenues is known as the "Net County Cost" (NCC). Some departmental programs are able to generate substantial revenues, such as state or federal reimbursements for social services programs. The County also uses general purpose revenues to provide a required match to receive these state or federal revenues. This is often referred to in the budget document as a "General Fund contribution." When appropriate, departments charge fees for services. The County's reliance on general purpose revenues if the County loses revenue from state and federal sources, or if fee revenue does not keep pace with the cost of providing services.

#### FY 2017-18 Summary Schedules

This section contains tables of data, as provided by the Auditor-Controller, which cover financial information for the County budget as a whole. This section meets state requirements for county budget documents.

The State of California provides Counties with requirements for what must be included in the annual budget. Each budget must include specific types of information and that information must be presented in conformance with schedules and methods prescribed by the State Controller's Office. Generally, these requirements specific a number of summary schedules which must be included in the Adopted Budget, including but not limited to:

- 1. All Funds Summary
- 2. Governmental Funds Summary
- 3. Fund Balance for all Governmental Funds
- 4. Obligated Fund Balances By Governmental Funds
- 5. Summary of Additional Financing Sources by Source and Fund for all Governmental Funds
- 6. Detail of Additional Financing Sources by Fund and Account for all Governmental Funds
- 7. Summary of Financing Uses by Function and Fund for all Governmental Funds
- 8. Detail of Financing Uses by Function, Activity and Budget Unit for all Governmental Funds
- 9. Financing Sources and Uses by Budget Unit by Object for all Governmental Funds
- 10. A schedule in or supporting the adopted budget document or separate ordinance or resolution, setting forth for each budget unit the following data for each position classification:
  - (a) Salary rate or range, as applicable.

- (b) Total allocated positions approved by the board.
- 11. Identification of Budget amounts for:
  - (a) Land;
  - (b) Structures and improvements, reported separately for each project;
  - (c) Equipment, reported in total amounts by budget unit.
  - (d) Infrastructure, reported in total amounts by budget unit.

Counties may include information, schedules and charts in addition to these basic requirements, in order to provide the public with explanations of policy recommendations and decisions, summary data on areas of the budget in which the Board of Supervisors and public have special interest, and to establish a historical record of the decisions that are made in the adoption of the annual budget.

#### Countywide Personnel Allocation

In addition to lists of recommended positions in each department budget narrative, the Budget Book contains a comprehensive listing of all positions that are recommended to be approved along with the Recommended Budget. This listing is found in a separate tab following the Summary Schedules section of the book and is organized by Department.

#### Glossary + Index

Refer to these sections for definitions of terms and quickly navigating the documents using key words.

# SUMMARY OF THE RECOMMENDED BUDGET

The total Recommended Budget for all Governmental Funds for FY 2017-18 is \$536 million, which is \$13 million (2%) less than the FY 2016-17 Adopted Budget of \$549 million. The General Fund budget is recommended at \$280 million, which is \$4 million (3%) less than the Adopted FY 2016-17 Budget of \$284 million. The charts below provide a summary of total appropriations by expenditure class and by functional group.

# TOTAL APPROPRIATIONS BY EXPENDITURE CLASS

| Expenditure<br>Class  | FY 2016-17<br>Adopted | FY 2017-18 CAO<br>Recm'd | \$ Increase/<br>(Decrease) | % Increase/<br>(Decrease) |
|-----------------------|-----------------------|--------------------------|----------------------------|---------------------------|
| Salaries & Benefits   | 208,202,545           | 209,404,817              | 1,202,272                  | 0.6%                      |
| Services, Supplies &  |                       |                          |                            |                           |
| Other Charges         | 162,469,138           | 163,846,115              | 1,376,977                  | 0.8%                      |
| Fixed Assets          | 33,108,664            | 31,379,183               | (1,729,481)                | (5%)                      |
| Transfers             | 105,478,281           | 102,694,376              | (2,783,905)                | (3%)                      |
| Contingencies         | 17,556,841            | 19,907,856               | 2,351,015                  | 13%                       |
| Reserves/Designations | 22,157,269            | 8,977,459                | (13,179,810)               | (59%)                     |
| Appropriations        | \$548,972,738         | \$536,209,806            | (\$12,762,932)             | (2%)                      |

# TOTAL APPROPRIATIONS BY FUNCTIONAL GROUP

| Functional Group                     | FY 2016-17<br>Adopted | FY 2017-18 CAO<br>Recm'd | \$ Increase/<br>(Decrease) | % Increase/<br>(Decrease) |
|--------------------------------------|-----------------------|--------------------------|----------------------------|---------------------------|
| General Gov't/Non                    | 107,665,156           | 102,450,523              | (5,214,633)                | (5%)                      |
| Dept.                                |                       |                          |                            |                           |
| Law & Justice                        | 146,547,325           | 147,286,700              | 739,375                    | 0.5%                      |
| Land Use/Dev Svc                     | 99,331,849            | 102,715,874              | 3,384,025                  | 3%                        |
| Health & Human Svc                   | 155,714,298           | 154,871,394              | (842,904)                  | (0.5%)                    |
| Contingencies                        | 17,556,841            | 19,907,856               | 2,351,015                  | 13%                       |
| Reserves/Designations                | 22,157,269            | 8,977,459                | (13,179,810)               | (59%)                     |
| Total<br>Appropriations              | \$548,972,738         | \$536,209,806            | (\$2,136,876)              | (2%)                      |
| Less Operating<br>Transfers          | (\$108,348,677)       | (\$106,523,933)          | (\$1,824,744)              | (2%)                      |
| Total Unduplicated<br>Appropriations | \$440,624,061         | \$429,685,873            | (\$10,938,188)             | (2%)                      |

# GENERAL FUND SUMMARY

# General Fund Revenues

The Recommended Budget reflects an increase of \$3.7 million (3.1%) in General Fund major revenue sources. The Property Tax (Current Secured) is expected to increase by 4.5% in FY 2017-18, for a total increase of \$2.75 million, based on the projected increase in total property assessed valuation. Revenue from Sales and Use Tax is anticipated to increase by 2%, or \$228,000, based on the recent trend in actual receipts. The Recommended Budget assumes increases in other general fund discretionary revenues as well, including revenue from the Shingle Springs Rancheria, pursuant to the existing agreement, and in Assessment and Tax Collection Fee revenue. These revenue assumptions are discussed further in the General Fund - Other Operations (Department 15) budget summary.

#### Carryover Fund Balance

The Recommended Budget includes \$26,312,000 in Fund Balance carryover. These are funds that are anticipated to be available at the end of FY 2016-17 as a result of operations and unspent appropriations designated for capital project work, and are recommended to be available for use in the following budget year. It is important to note that although these funds are considered to be one-time in nature, the County still relies on these carryover funds to help balance its operating budget.

The Fund Balance Available to meet operational funding requirements is estimated at \$16,430,000 for FY 2017-18. This estimate includes \$4.9 million in un-spent contingency and \$1.4 million in additional non-departmental revenues. The balance of the estimated fund balance is due to additional departmental revenues and anticipated departmental savings. The carryover Fund Balance designated for capital projects is estimated at \$9,892,666 for FY 2017-18. These estimates are subject to change with the close of the FY 2016-17 financial records in August.

#### Net County Cost & General Fund Contributions

The Net County Cost (NCC) represents the part of a budget unit's expenses that are financed by general purpose revenues, such as property taxes, sales taxes and interest earnings. Many departments that are budgeted in funds other than the General Fund also receive a General Fund Contribution. Funding for the General Fund Contributions to other funds is also financed by general purpose revenues.

The overall cost to the General Fund, made up of NCC and General Fund Contributions to other funds, is decreasing 2.4%. The chart below reflects the distribution of increases and decreases in General Fund NCC/General Fund Contribution by functional group.

The only increase in NCC is related to the Law & Justice functional group, which is recommended at \$75,166,692. This is an increase of \$1,769,256, or 2.4%, when compared to the FY 2016-17 Adopted Budget. The NCC related to General Government has decreased \$3.8 million, or 8.2%, based on a net reduction in appropriations primarily related to a reduced fund balance available when compared to the FY 2016-17 Adopted Budget. (This figure includes Non-Departmental Expenses budgeted in Department 15 - Other County Operations, but excludes operating transfers to other funds and the Accumulated Capital Outlay fund.)

The combined Net County Cost/General Fund Contribution for Land Use and Development Services decreased \$1.083 million, or 17.9%, primarily due to decreased appropriations related to the reorganization of the Community Development Agency. The Net County Cost/General Fund Contribution for Health and Human Services remains relatively constant, decreasing by less than 1 percent.

| Functional Group | FY 2016-17<br>Adopted | FY 2017-18 CAO<br>Recm'd | <pre>\$ Increase/ (Decrease)</pre> | % Increase/<br>(Decrease) |
|------------------|-----------------------|--------------------------|------------------------------------|---------------------------|
| General Gov't    | 46,094,596            | 42,297,720               | (3,796,876)                        | (8.2%)                    |
| Law & Justice    | 73,397,436            | 75,166,692               | 1,769,256                          | 2.4%                      |
| Land/Dev Svc     | 6,038,424             | 4,955,203                | (1,083,221)                        | (17.9%)                   |
| Health/Human Svc | 15,871,875            | 15,788,826               | (83,049)                           | (0.5%)                    |
| Total            | \$141,602,331         | 138,208,541              | (3,393,790)                        | (2.4%)                    |

# NET COUNTY COST BY FUNCTIONAL GROUP

# STRATEGIC PLAN & SERVICE INDICATORS

During Fiscal Year 2016-17 the County began implementing our Strategic Plan which included the following five goals:

- Public Safety
- Good Governance
- Infrastructure
- Economic Development
- Healthy Communities

With Fiscal Year 2017-18, the County will begin incorporating components of the Strategic Plan in the Recommended Budget. This year the focus in the budget relates to Good Governance and establishing operational metrics, service level metrics and best practices for central support departments. These metrics and/or best practices are identified in the department summaries for the Chief Administrative Office, Procurement & Contracts, Facilities, County Counsel, Human Resources, Information Technology, Auditor-Controller, and the Department of Transportation's Fleet Services Division.

# BOARD POLICIES & FUNDED PRIORITIES

The Board of Supervisors adopted ten budget policies in 2015. For FY 2017-18, the Chief Administrative Office approached the development of the Recommended Budget with the direction and intent to follow these policies and to recommend funding in line with these policies. The first two budget policies direct staff to "pursue operational efficiencies" and to "maximize the Board's discretion." In keeping with these policies, the Chief Administrative Office, in conjunction with departments, took a close look at actual needs and expenditure patterns across all County departments, and worked with departments to identify and, where possible, implement efficiencies. Policies three and four direct that new revenues should be pursued where possible, and that new or enhanced programs should not be considered unless dedicated revenue is identified. Therefore, readers of the budget will see an emphasis on not only "right-sizing" department expenditure budgets, but appropriately budgeting department revenues. Readers will also see a number of requests for additional staff or new items that are not recommended for funding, primarily because sufficient dedicated revenue does not exist to support the expenditures.

Budget Policies numbers seven, eight and nine establish targets for funding the General Fund Appropriation for Contingency and critical Reserve funds. It is with these policies in mind that the following Board priorities are recommended for funding in the FY 2017-18 Recommended Budget.

*General Fund Contingency fully funded at \$5.5 million:* The General Fund Appropriation for Contingency is recommended at \$5.5 million. Board Budget Policy #7 directs that the Contingency be set

at a minimum of 3% of the adjusted General Fund appropriations. This funding is a set aside to provide resources in the event of unforeseen fiscal issues throughout the year.

*General Reserve fully funded at \$8.47 million:* The General Fund General Reserve is recommended at \$8,469,708. Board Budget Policy #8 directs that the General Reserve be set at an amount equivalent to approximately 5% of the adjust General Fund appropriations. The General Reserve is established to provide for additional resources in the event of significant emergency situations where additional funds are required, and functions as a cash flow reserve during the year.

*Contribution to Capital Reserves fully funded at \$5 million:* The Recommended Budget includes an increase to the General Fund Designation for Capital Projects in the amount of \$5 million. Board Budget Policy #9 directs that, once General Reserves and General Fund Contingency equal 8% of adjusted General Fund appreciations, the Board may transfer remaining discretionary resources to the Designation for Capital Projects. The \$5 million that is reflected in Board policy and recommended to be set aside each year is approximately 2% of the estimated replacement value of the County's buildings as of 2013. As the value of County facilities increases, the target annual set-aside should be reconsidered and potentially increased.

Other priorities that are recommended for funding in the FY 2017-18 Recommended Budget include:

#### Additional Road Maintenance Funding

Based on discussions and agreement with the Shingle Springs Band of Miwok Indians, the Recommended Budget reflects the use of \$3 million in local tribe funds for Road Maintenance work throughout the County. The recent agreement for the use of these funds allows necessary road repairs to be pursued during FY 2017-18.

## IT Deferred Infrastructure & Maintenance

\$804,500 is recommended in the Information Technologies budget for the purchase of fixed assets, support and services, and Network infrastructure, including load balancing and firewall appliances that will ensure County data is secure, HIPAA compliant, and results in network redundancy, resiliency and business continuity.

#### Reimbursing Public Safety Facility Loan Reserve

\$220,000 is included in the Recommended Budget to re-fund the Public Safety Facility Payment Reserve. This Reserve was previously set at \$2.2 million; however, funds were drawn down in FY 2016-17 to cover the County's increased contribution to the project, as required by the USDA for approval of the financing loan. This reserve is required to be set at \$2.2 million, equal to one-year's principal payment. Therefore, this fund will be replenished at \$220,000 a year, over the next 9 years.

#### Business Park Financing Plan Study

Increasing the marketability and viability of the County's business centers has been identified as an Economic Development priority. The Recommended Budget includes \$100,000 to fund the first stage of a financing plan study, intended to assist the County in identifying viable funding mechanisms to support business parks in the county.

#### Replacement of Property Tax System - Megabyte

The Recommended Budget includes \$1.2 million in the Accumulated Capital Outlay fund for the purchase of the Megabyte property management system, to replace the aging, main-frame based system. This General Fund cost is partially offset with a transfer from the Assessor Special Revenue Fund (\$153,000).

# Funds Public Safety Charter Section 504 Salary Increases

Charter Section 504 requires annual review of salary levels for public safety classifications. The 2016 review resulted in an increase to salaries, with an estimated budget impact of \$800,000. The Recommended Budget reflects this cost increase.

## Progress on Facility ADA Improvements

\$1.0 million is included in the Accumulated Capital Outlay fund for progress on required ADA improvements.

## Tree Mortality Grant Match

\$125,000 is recommended for the second year of work towards addressing tree mortality, providing the County's match to approved grant funding.

# Human Resources Department Staffing Augmentation

\$125,000 is recommended as a set-aside in the General Fund Other Operations (Department 15) to be reappropriated to the Human Resources Department for possible staffing changes. A recommendation for the additional or reorganization of positions in the Human Resources Department will be brought to the Board for consideration during FY 2017-18.

# BUDGET PRESSURES & POLICY CONSIDERATIONS

This section includes discussion of a number of issues which have had a significant impact on the Recommended Budget or which have the potential to impact the County budget in the near-term. Additionally, several departments have identified pending issues and policy considerations. Policy matters that are unique to individual departments are outlined in the respective department budget summaries.

#### CalPERS Retirement Plan Changes and Cost Increase

El Dorado County is under contract with the California Public Employees' Retirement System (CalPERS) for employee retirement benefits. Like most public agencies, El Dorado County has experienced continued increases in its employer costs for its two retirement plans (Safety and Miscellaneous). While significant cost increases resulted from marked losses during the Great Recession, the funded status of the County's plans had begun to improve. However, in recent years, the CalPERS Board of Administration has taken several actions that have effectively taken back any of the plan's funding improvements and have set public agencies, in general, on a course for continued significant cost increases for many years into the future.

In March 2012, the pension fund lowered its discount rate from 7.75 percent to 7.5 percent, citing economic conditions. A year later, CalPERS changed its policies to recognize gains and losses over a shorter period and to use a 30-year fixed amortization period instead of a rolling 30-year period. In February 2014, the CalPERS Board approved new demographic assumptions, assuming that pubic employees will be living longer. The Board also adopted an asset allocation mix that lowered the CalPERS investment risk but largely kept its investment strategy unchanged, holding the fund's long-term assumed rate of return at 7.5 percent.

Most recently, the CalPERS Board adopted a reduction in the plan's long-term assumed rate of return, lowering that rate from 7.5 percent to 7 percent. Because the resultant cost increases to its member public agencies would be so great and so sudden, the Board approved phasing in this change over a three year period, beginning with FY 2018-19. The payments made to CalPERS for the 2015-16 (actual) and 2016-17 (projected) Fiscal Years total \$25,809,088 and \$27,784,630, respectively, a roughly \$2 million increase in the one-year period. Based on recent analysis, it is estimated that the impact to El Dorado County in the first year of implementation of the new

assumption will likely be an increase of \$4.4 million to the employer cost, with similar increases to likely follow in FY 2019-20 and FY 2020-21. This cost increase is anticipated to be in addition to the natural increase in costs.

Industry professionals speculate that the CalPERS Board will likely consider a further reduction in the assumed rate of return in future years, possibly bringing that rate to 6 percent. Such a reduction would trigger even greater increases to public agencies.

It is important to note that these are costs that the County cannot avoid or elect to not pay. Similar to long-term debt, providing for the payment of these costs will take precedence in future years' budgets. In an effort to prepare for the anticipated costs and attempt to avoid significant budget reductions in future years, staff is recommending that any available fund balance that may be available following the close of the County's accounting books in September, and which is in additional to that which is already counted on to balance the Recommended Budget, be placed in a designated reserve fund to be drawn down in future years to help offset the impact to the budget.

#### Elimination of IHSS Maintenance of Effort, Transfer of Cost to Counties

Perhaps the most significant budget issue for counties at this time is the elimination of the Coordinated Care Initiative (CCI) and the resulting reversal of the Administration's plan for managing In Home Supportive Services (IHSS) costs. On January 10, 2017, the Director of the Department of Finance issued notice that the state will end CCI and eliminate the IHSS Maintenance of Effort (MOE) arrangement that was enacted in 2012 and 2013, which had limited county IHSS costs to a base year calculation of 2011-12 costs plus an annual 3.5 percent inflator.

For El Dorado County, it is estimated that this shift will increase costs by approximately \$1.6 million in FY 2017-18. This is on top of program growth related cost increases. Since its realignment to counties in 1991, the IHSS program has been generally underfunded relative to caseload and cost increases. The anticipated \$1.6 million increase includes costs related caseload increases that have occurred over the past several years (during the time that the state had been covering these program costs), as well as costs anticipated due to the minimum wage increase recently enacted by the state, the state's extension of three paid sick leave days to IHSS workers, and required implementation of new federal overtime regulations.

It is important to note that, due to the way the initiative was structured, this decision does not require approval through the state budget process. However, any fix to the Governor's proposal would require legislative action. The Governor included a recommendation to forestall this shift back to counties in his "May Revise" Budget proposal. This new proposal is working its way through the State Legislature. As of May 23<sup>rd</sup>, both the Senate Budget Committee and the Assembly Subcommittee #1 adopted the May Revision IHSS proposal in concept with placeholder trailer bill language to implement. Unfortunately, the timing of Legislative action does not align with County budgeting deadlines.

Therefore, the Recommended Budget assumes this cost shift will take place and includes a recommendation for budget changes to ensure that the General Fund and other County programs are not adversely affected in the event that the Legislature does not take timely or sufficient action to delay or change the cost shift. HHSA has been asked to absorb the estimated \$1.6 million additional costs for the IHSS Program. For FY 2017-18 HHSA is proposing to exercise additional 1991 Realignment Transfers from Public Health and Mental Health, reduce vacant staffing, and reduce other expenses, in order to absorb the additional IHSS costs within the Social Services and HHSA Administrative and Finance Divisions, with minimal impact to the other programmatic divisions in the budget year. This proposal is further detailed in the HHSA Agency and Human Services Division budget narratives.

# **County Facilities**

The Board has identified addressing the County's infrastructure deficiencies as a Strategic Plan goal. In FY 2016-17, the Board set aside funding in the Capital Reserve, while also providing funding for the initial stages of the Public Safety Facility and setting aside grant matching funds for the West Slope Juvenile Hall. In the coming years, staff will be working to identify solutions and necessary funding for the remaining facility priorities, including the El Dorado Center and the District Attorney offices. Providing for these facility priorities will place further pressure on other programs and services.

# Deferred Facility Maintenance

In 2013, Vanir Construction Management conducted a Conditions Assessment Report, identifying facilities in need of replacement and facilities with deferred maintenance needs. The report concluded that three County facilities were at "end of life" and should be considered for replacement: the Sheriff Administrative Center on Fair Lane, the District Attorney facility on Main Street, and the El Dorado Center in South Lake Tahoe. The Placerville Juvenile Hall and the Spring Street Complex were identified as "near end of life" facilities. In total, the assessment identified approximately \$55 million in current and future maintenance needs at the time the report was issued in 2013, excluding the costs to replace the Sheriff's Administration Center, District Attorney's Office, and the El Dorado Center.

To date, the County has spent \$13 million on the Facilities Capital Improvement Plan for projects related to the VANIR assessment. In addition to projects identified through the VANIR assessment, the County has also invested over \$20 million over the past 4 years on additional facilities projects such as the new Animal Shelter, work at the jails, progress on ADA improvements, and work on the new Public Safety Facility. Total invested to date is \$33 million, or approximately \$8 million per year. The five-year Facilities Deferred Maintenance Plan currently includes annual projects totaling \$5.3 million per year.

The County has made progress toward reducing the backlog of maintenance needs; however, continued progress will require diligence in setting aside appropriate funding and developing strategies for facilities in need of replacement.

# Public Safety Facility

The County is currently in the process of soliciting request for proposals from design/build firms for the Public Safety Facility. The tentative construction schedule anticipates breaking ground in the Spring of 2018. Funding has been secured through a United States Department of Agriculture (USDA) loan. Interim financing will not be required. It is currently anticipated that the County will begin making annual principal payments of approximately \$2.2 million in FY 2019-20. The FY 2017-18 budget includes the use of the remaining Public Safety Facility Construction reserve, which satisfies the County's obligation of the required \$11 million local contribution towards the project. Additionally, the FY 2016-17 Adopted Budget included interim financing costs related to the construction loan; however, the County was successful in having those costs waived resulting in an estimated cost savings of approximately \$875,000.

#### West Slope Juvenile Hall Replacement

The County has been awarded a \$9.6 million grant from the Board of State and Community Corrections for the replacement of the West Slope Juvenile Hall. For FY 2017-18, \$600,000 is recommended for planning and design of the project. Construction of the new juvenile hall will not begin until the Public Safety Facility is complete, as the new Juvenile Hall is slated to go on the existing Sheriff Administration Building site.

# Placerville Jail Expansion

The Sheriff and Facilities Division will be returning to the Board regarding the Placerville Jail Expansion project. The County was recently verbally notified of the grant award for \$25 million to move forward with this project. The County anticipates a formal award letter shortly.

# FENIX Implementation

The most critical IT project being implemented at this time is the FENIX system, which will replace the County's legacy financial, human resources and payroll systems. Significant progress has been made in regards to this implementation over the last year, and at the time of this writing, the project team is in the process of testing the final modifications and preparing training guidelines. At this time the County is scheduled to implement the new financial, payroll and human resource systems in FY 2017-18.

# Information Technology Infrastructure

In support of the Good Governance Strategic Plan Infrastructure Objective 3.4.2 and 3.4.3, IT has evaluated the condition of the County network infrastructure and determined that IT network assets and related maintenance programs are not up to par with industry standards around network security, HIPAA compliance, network redundancy, resiliency and business continuity.

It is recommended that IT purchase several mission-critical assets in FY 2017-18 in order to bring the County in line with industry standards and to reduce risk to County data. \$804,500 is being recommended for the purchase of fixed assets, support and services for Network Infrastructure, including load balancing and firewall appliances that will ensure County data is secure, HIPAA compliant, and supportive of network redundancy, resiliency and business continuity goals. Updating our network infrastructure is a continuous process, so it should be noted that further purchases will likely be recommended in future budgets, as IT continues to review, assess and prioritize their most critical needs.

# Virtual Data Infrastructure (VDI) Project

In support of Good Governance Strategic Plan Infrastructure 3.6.1, IT is continuing to implement VDI across the County. This is a four-year project to convert all desktop/server computers to thin client devices that allow users to connect to the server to access their virtual desktop from multiple authorized devices, including portable devices such as smart phones and tablets. The conversion has several benefits, including centralized management of desktop infrastructure, better containment of malware attacks and faster incident response, elimination of need for IT support for employee moves, and elimination of risk of date loss due to equipment failure or theft. VDI provides a more complete desktop disaster recovery strategy through redundant systems.

VDI is also a cost effective solution. The program will cost approximately \$2.4 million over four years for hardware, software and implementation services with an estimated Return on Investment of \$3.6 million over a five year period, resulting in a net savings of \$1.2 million. The thin clients have an estimated life of 10 years, thereby reducing the need to replace approximately 1700 desktops on a three year replacement schedule.

The project costs are front-loaded, with FY 2017-18 budgeted expenditures of \$864,000. FY 2017-18 will be the third year of implementation. The project is projected to be completed in FY 2018-19.

#### Cannabis Regulation and Enforcement Policy

Due to a recommendation from the Medical Marijuana Advisory Committee, the Board of Supervisors approved County staff to study changing the enforcement of many marijuana violations to a civil enforcement (e.g. fines) process from a misdemeanor process. Currently, the County is studying other counties' enforcement processes and will be outlining new enforcement steps for marijuana violations.

To date, the Medical Marijuana Advisory Committee has met on six occasions: the May 2, 2016 meeting was on the structure of the future meetings, the June 20, 2016 meeting was on cultivation, the June 27, 2016 meeting was on niche medical marijuana businesses (e.g. dispensaries, nurseries, etc.), the August 22, 2016 meeting was on compliance procedures regarding medical marijuana rules, the September 19, 2016 meeting was on taxation and fees for medical marijuana, and the December 12, 2016 meeting was on conceptual changes to the medical marijuana enforcement procedures (e.g. moving towards more of a civil enforcement process).

# ALLOCATED POSITIONS & STAFFING CHANGES

The FY 2017-18 Recommended Budget includes funding for 1,857.92 full-time equivalent positions (FTEs). This represents a 40.3 FTE decrease from the current FY 2016-17 allocation. It should be noted that, in most areas of the budget, where it appears that new positions are recommended, the increases are offset by like eliminations of vacant positions or a reduction in other staffing areas.

The following chart summarizes the recommended staffing changes. Detail of all allocated position and position changes is included in a later section of the Recommended Budget.

| Department                                        | Addition | Deletion | Total   |
|---------------------------------------------------|----------|----------|---------|
| Agriculture                                       |          | (2.00)   | (2.00)  |
| CAO Budget and Operations                         | 1.50     | (1.00)   | 0.50    |
| CAO Central Fiscal/Admin, Facilities, Procurement | 6.00     | (6.00)   | 0.00    |
| Child Support Services                            |          | (12.00)  | (12.00) |
| Community Development Services Admin & Finance    | 3.00     | (7.00)   | (4.00)  |
| Environmental Management                          |          | (0.50)   | (0.50)  |
| Health and Human Services                         | 21.00    | (35.20)  | (14.20) |
| Information Technologies                          | 1.00     | (2.00)   | (1.00)  |
| Library                                           |          | (2.40)   | (2.40)  |
| Planning & Building                               | 2.00     | (3.20)   | (1.20)  |
| Probation                                         | 1.50     | (1.00)   | 0.50    |
| Registrar of Voters                               |          | (1.00)   | (1.00)  |
| Transportation                                    |          | (4.00)   | (4.00)  |
| Treasurer-Tax Collector                           | 1.00     |          | 1.00    |
| Totals                                            | 37.00    | (77.30)  | (40.30) |

# MULTI-YEAR BUDGET PROJECTION

This projection indicates on going potential deficits and is created each year based on a set of assumptions which consider known fiscal conditions and Board policy. It is anticipated that appropriations will continue to increase at a higher rate than revenues, resulting in a budgetary deficit in out-years. Property Tax revenue is projected at an increase of 5% annually, Sales and Use Tax at 2% annually, and all other discretionary revenues are projected remain flat. Salary and Benefit expenditures are projected to increase by 4.5%, including an increase of 2-4% in our CalPERS costs. The projection also assumes that the County fully funds the Appropriation for Contingency,

the General Reserve, and sets aside \$5 million each year in the Designation for Capital Projects. It should be noted that there remains much uncertainty in regards to State actions. Through strategic decision making the County will need to reduce operating costs, identify means of increasing operational efficiencies, and approve additional resources as the County continues to manage the projected annual budgetary deficit.

# FIVE YEAR BUDGET PROJECTION (\$ IN MILLIONS)

#### COUNTY OF EL DORADO General Fund Revenue and Appropration Projection

|                                                  | Projected |             |    |             |    |             |    |              |    |              |
|--------------------------------------------------|-----------|-------------|----|-------------|----|-------------|----|--------------|----|--------------|
|                                                  |           | FY 2017-18  |    | FY 2018-19  |    | FY 2019-20  |    | FY 2020-21   |    | FY 2021-22   |
| REVENUES                                         |           |             |    |             |    |             |    |              |    |              |
| Property Tax                                     | \$        | 66,372,978  | \$ | 69,686,699  | \$ | 73,166,056  | \$ | 76,819,331   | \$ | 80,655,220   |
| Other Local Taxes                                |           | 39,514,561  | \$ | 40,968,580  | \$ | 42,487,922  | \$ | 44,075,707   | \$ | 45,735,208   |
| Licenses/Permits/Franchises                      |           | 10,804,291  | \$ | 10,928,762  | \$ | 11,056,860  | \$ | 11,188,725   | \$ | 11,324,941   |
| Fines/Forfeitures/Penalties                      | \$        | 832,324     | \$ | 837,647     | \$ | 843,024     | \$ | 848,454      | \$ | 853,938      |
| Use of Funds/Property                            | \$        | 347,550     | \$ | 347,826     | \$ | 348,104     | \$ | 348,385      | \$ | 348,669      |
| Intergovernmental Revenue                        | \$        | 69,076,133  | \$ | 70,251,844  | \$ | 70,724,963  | \$ | 71,223,479   | \$ | 71,788,940   |
| Charges for Service                              | \$        | 13,666,164  | \$ | 13,930,733  | \$ | 14,181,730  | \$ | 14,463,483   | \$ | 14,754,044   |
| Other Revenue                                    | \$        | 6,673,695   | \$ | 6,696,422   | \$ | 6,719,377   | \$ | 6,742,561    | \$ | 6,765,977    |
| Transfers from Other Funds                       | \$        | 40,339,828  | \$ | 41,536,302  | \$ | 42,828,019  | \$ | 44,138,334   | \$ | 45,450,375   |
| Total Current Revenues                           | \$        | 247,627,524 | \$ | 255,184,814 | \$ | 262,356,055 | \$ | 269,848,460  | \$ | 277,677,314  |
| Appropriation from Fund Balance*                 |           | 32,149,166  |    | 15,000,000  |    | 15,000,000  |    | 15,000,000   |    | 15,000,000   |
| Total Revenues                                   | \$        | 279,776,690 | \$ | 270,184,814 | \$ | 277,356,055 | \$ | 284,848,460  | \$ | 292,677,314  |
| APPROPRIATIONS (Object)                          |           |             |    |             |    |             |    |              |    |              |
| Salaries/Benefits                                | \$        | 170,113,949 | \$ | 177,761,782 | \$ | 185,753,755 | \$ | 194,105,353  | \$ | 202,832,760  |
| Operating Expenses                               | Ŷ         | 72,148,976  | Ψ  | 72,148,976  | Ŷ  | 72,148,976  | Ŷ  | 72,148,976   | Ŷ  | 72,148,976   |
| Fixed Assets                                     |           | 2,068,859   |    | 2,068,859   |    | 2,068,859   |    | 2,068,859    |    | 2,068,859    |
| Transfer to Other Funds                          |           | 24,562,206  |    | 12,390,364  |    | 14,784,961  |    | 14,964,797   |    | 15,312,728   |
| Increase to Reserves                             |           | 5,382,700   |    | 5,382,700   |    | 5,382,700   |    | 5,382,700    |    | 5,220,000    |
| Appropriation for Contingency                    |           | 5,500,000   |    | 5,675,000   |    | 5,890,000   |    | 6,100,000    |    | 6,320,000    |
| Total Appropriations                             | \$        | 279,776,690 | \$ | 275,427,681 | \$ | 286,029,251 | \$ | 294,770,686  | \$ | 303,903,323  |
| Revenue Surplus/(Shortfall)                      | \$        | -           | \$ | (5,242,867) | \$ | (8,673,197) | \$ | (9,922,226)  | \$ | (11,226,009) |
| Less funds needed to reach 5%<br>General Reserve | \$        | -           | \$ | (397,784)   | \$ | (502,479)   | \$ | (517,750)    | \$ | (381,748)    |
| Total Revenue Surplus/Shortfall                  | \$        | -           | \$ | (5,640,651) | \$ | (9,175,676) | \$ | (10,439,976) | \$ | (11,607,757) |
| General Reserve                                  | \$        | 8,469,708   | \$ | 8,867,492   | \$ | 9,369,971   | \$ | 9,887,721    | \$ | 10,269,469   |
| Designated for Capital Projects                  | \$        | 5,000,000   | \$ | 10,000,000  | \$ | 15,000,000  | \$ | 20,000,000   | \$ | 25,000,000   |
| Audit Reserve                                    | \$        | 240,000     | \$ | 240,000     | \$ | 240,000     | \$ | 240,000      | \$ | 240,000      |
| Public Safety Facility Reserve                   | \$        | 440,000     | \$ | 660,000     |    | 880,000     |    | 1,100,000    | \$ | 1,320,000    |
|                                                  | Ψ         | ,000        | ¥  | 000,000     | ¥  | 000,000     | Ŧ  | .,,          | ¥  | .,020,000    |

# NEXT STEPS FOR BUDGET ADOPTION

Budget Hearings on the adoption of the Final Budget will be held in September 2017. The final budget recommendations presented for approval during this meeting will incorporate any State or federal actions that affect the County's budget and will reflect final fund balance carryover figures. At the conclusion of the hearing, the Board will be asked to move forward with the adoption of the FY 2017-18 Budget Resolution to formally adopt the budget.



El Dorado County is one of the original 27 counties into which the state of California was divided at its organization and admission to the union in 1850.

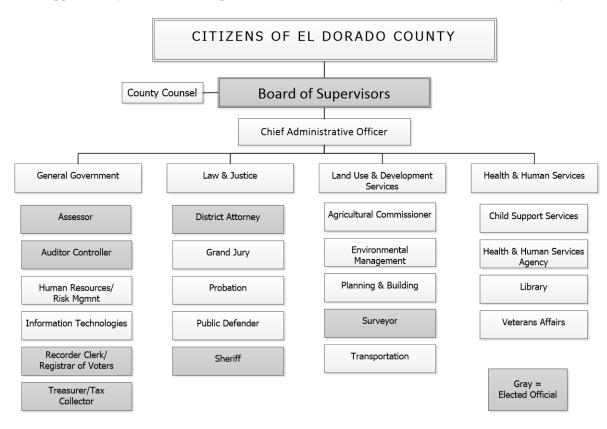
Under the California state constitution, counties are required to provide health care, welfare, and criminal justice programs, and enforce state and federal laws as applicable.

These services are provided to all residents within the county's jurisdiction. In addition, El Dorado County provides regional services such as libraries, parks and recreation, performing arts facilities, weights and measures inspection, and pesticide regulation.

Two incorporated cities are located within El Dorado County: Placerville and South Lake Tahoe. The County also provides municipal services such building inspection and road maintenance for residents of unincorporated areas.

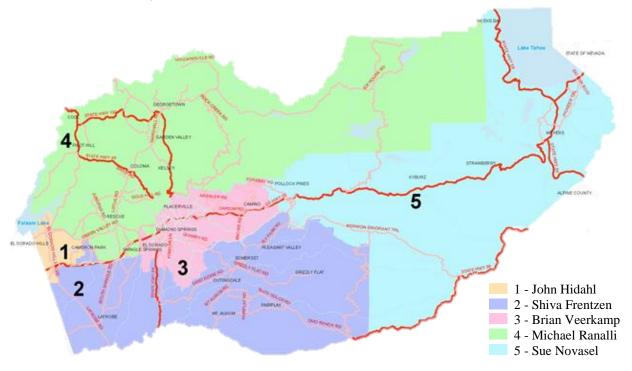
# COUNTY ORGANIZATION

The organization is divided into four functional service areas that represent categories of services to residents. El Dorado is one of 14 California counties that operate under a charter, allowing the County a limited degree of control over the number and duties of the governing board and some officials. A majority of the department directors are appointed by the Board of Supervisors, while other officials are elected to serve a four-year term.



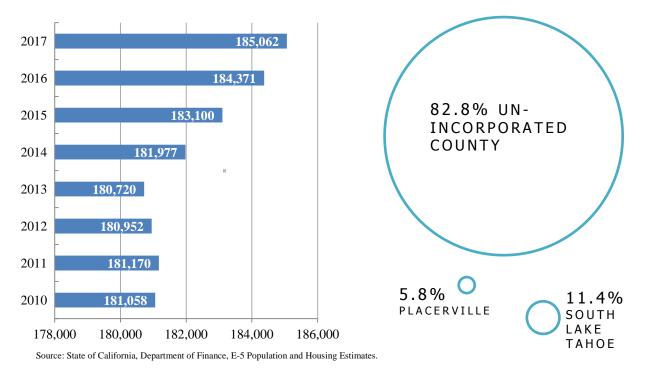
# BOARD OF SUPERVISORS

The Board of Supervisors has authority to perform all the duties vested in it by the Constitution, general law, and the charter. The Board of Supervisors appoints the Chief Administrative Officer, members of boards and commissions and nonelected department heads. The Board of Supervisors is comprised of five members, one elected from each County district.



# TOTAL POPULATION

Over the last 10-year period, El Dorado County grew 2.5 percent. The majority of El Dorado County citizens (153,295) reside outside of the two incorporated cities of Placerville and South Lake Tahoe.



# 2017-2018

# PROFILE & DEMOGRAPHIC DATA

# TAXES COLLECTED (Total FY 2015-16, in millions)

\$182.9 Placer
\$488.0 Sacramento
\$98.5 El Dorado
\$22.8 Amador
(FY 2015-16, Per Resident)

Placer

Amador

Sacramento

El Dorado

POPULATION BY AGE GROUP

\$1,523

\$1,057

\$934

# COUNTY EMPLOYEES

(per 1,000 residents; includes city populations)

- 6.9 Yolo
- 7.6 Placer
- 8.0 Nevada
- 8.0 Sacramento
- 9.6 San Luis Obispo
- 9.7 Amador
- 10.2 El Dorado
- 10.3 Sutter
- 10.8 Butte

## COUNTY EMPLOYEES (per 1,000 residents; Un-

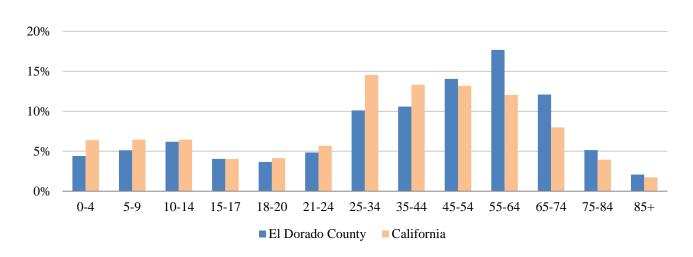
incorporated County)

11.8 Nevada

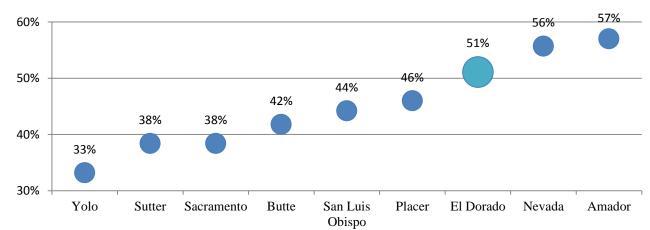
# 12.3 El Dorado

- 16.9 Amador
- 20.8 Sacramento
- 22.4 San Luis Obispo
- 26.0 Placer
- 30.5 Butte
- 48.0 Sutter
- 50.4 Yolo

Source: County individual recommended budgets, FY 2016-17

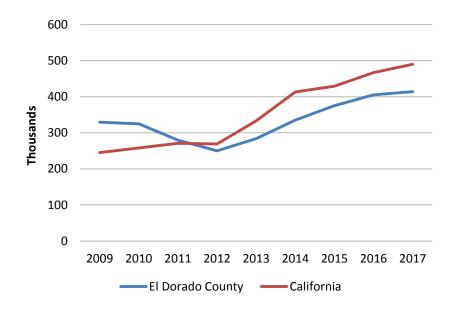


# PERCENT OF POPULATION 45 YEARS AND OVER



# HOUSING

In El Dorado County there are approximately 90,000 housing units. For the County as a whole, 78% of homes in the County are occupied by the owner. However, this number is 44% in South Lake Tahoe, as many in that area of the county are second homes and not the primary residence of the owner.



SINGLE-FAMILY MEDIAN HOME SALE PRICES

El Dorado County home values have increased 7.9% over the past year.

The median home value of owner-occupied housing is \$418,800.

The median list price per square foot in El Dorado County is \$239, which is higher than the Sacramento Metro average of \$220. The median price of homes currently listed in El Dorado County is \$529,000.

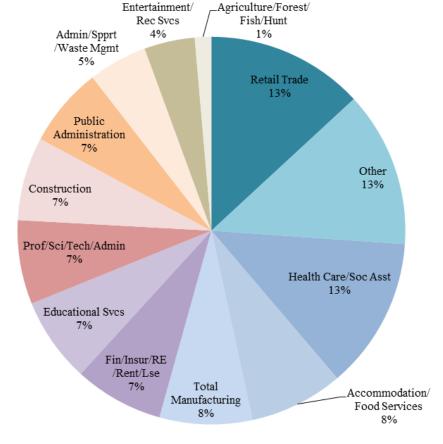
Source: California Association of Realtors, 2017

# ECONOMY

El Dorado County enjoys a diverse economy.

The largest employment sectors are Retail Trade with 10,989 employed, and Health & Social Services with 10,597 persons. The Accommodation & Food Services, the Finance, Insurance, and Real Estate, and the Manufacturing sectors each employ over 6,000 El Dorado County Residents.

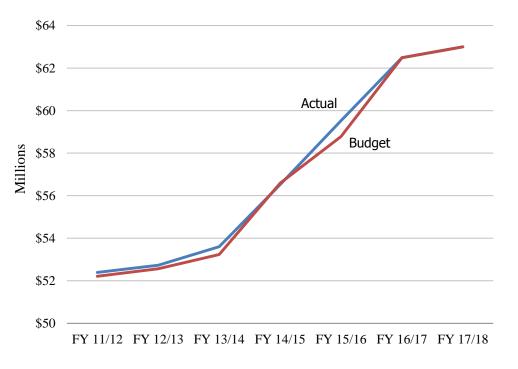
The average per capita income in 2015 was \$38,082, which is 20% higher than the state average of \$31,587, and the median household income was \$79,019 (compared to \$64,500 state average). The County poverty rate is 8.7%, which is approximately three-fifths of the rate in California as a whole (15.3%).



Source: U.S. Census Bureau, 2015 American Community Survey 5-Year Estimates

# PROPERTY TAX

All real and some personal property (unless exempted), is assessed and taxed under the State Constitution and Revenue & Taxation Code.



Property taxes are a major source of unrestricted revenue for the County general fund, schools, cities, and special districts. Proposition 13 establishes the current method of assessment. Property owners may also vote to include certain types additional of special assessments along with property taxes. The County Assessor maintains the inventory of assessable property and prepares the assessment rolls. The Auditor maintains the tax rates. calculates the taxes due and adds any special assessments.

#### How is property tax revenue distributed?

Property taxes are allocated within a county based upon the historical share of property tax received by local agencies prior to Proposition 13. Under certain conditions, taxes may be reallocated.

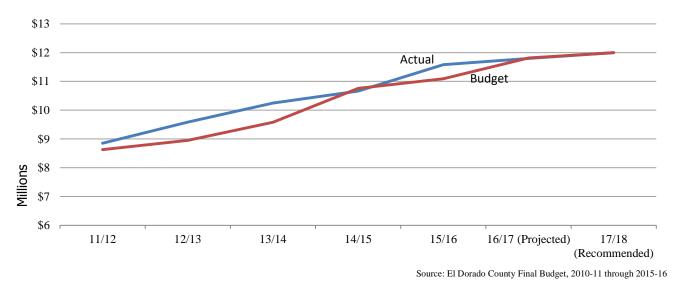


Cities & County in Lieu\*-9%

\*Includes Cities in Lieu Vehicle License Fee - 0.9% and County in Lieu Vehicle License Fee - 6.3% – which represents the Exchange of Property Tax for County/City's Vehicle License Fees; and Cities in Lieu Sales & Use Tax - 0.5% and County in Lieu Sales & Use Tax - 1.1% – which represents the exchange of Property Tax for County/City's Sales and Use Tax.

# SALES TAX

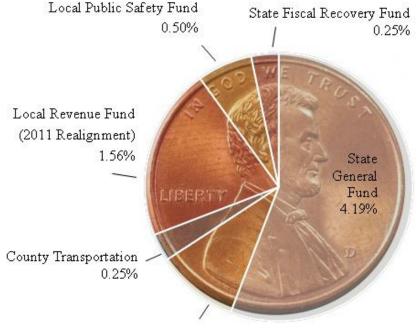
The Bradley-Burns Uniform Sales and Use Tax Law provides for a city/county rate of 1.25%. One-quarter cent of the levy is sent to the county-wide regional transportation fund. The balance goes to support local government general funds.



Proposition 30, which was passed by voters in the November 2012 general election, increases the statewide sales tax rate by one-quarter cent. The increase is effective for four years from January 1, 2013 through December 31, 2016. Revenues from the tax will go to K-12 schools and community colleges. It will also fund public safety services that were transferred from the state to local governments in 2011.

#### How is Sales Tax Allocated?

El Dorado County, together with the cities of Placerville and South Lake Tahoe, receive 1% of the 7.5% statewide rate. The City of South Lake Tahoe imposes and additional 0.50% tax over the state rate.

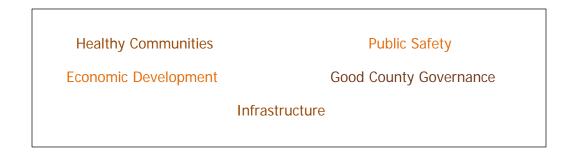


City & County Operations 1.00%



# El Dorado County Strategic Plan

Last year, the Board of Supervisors approved a Strategic Plan to identify discrete areas of focus that, taken together, will guide the County's efforts in providing services to the residents of El Dorado County. Budget decisions are made through the filter of the Strategic Plan; in order to be considered, budget requests need to be consistent with the goals outlined in the Strategic Plan. By applying the County's values of accountability, integrity, citizen-oriented service, and collaboration, the approach to the County's business falls within five distinct but interrelated areas:



Emanating from those goals are clear objectives we must meet in order to reach our goals. These objectives include, but aren't limited to:

# Healthy Communities

- > Protect against adverse outcomes among children, adults and seniors
- Promote community practices for a safe environment
- Strengthen the collaboration among stakeholders, resulting in the delivery of comprehensive & integrated services

# **Economic Development**

- > Attract, develop and retain businesses that provide economic stability
- Strengthen the County's business-friendly reputation
- > Invest in infrastructure needs to improve and maintain competitiveness

# **Public Safety**

- Coordinate services among providers and the community to leverage resources, reduce constraints and enhance public safety
- > Ensure fair and accessible adult and juvenile justice systems
- Proactively prepare for emergencies, providing swift response and information to the public and other appropriate organizations

# Good Governance

- > Establish sound fiscal policies and enable trust and transparency
- > Provide timely and accurate analysis to support decision-making
- > Be accountable with respect to laws, regulations and policies

# Infrastructure

- Manage, preserve and safeguard facilities; anticipate the needs of County staff and the public to ensure continuation of services at all buildings, parks, open spaces, trails, and cemeteries
- > Provide a safe, well-planned & maintained transportation network, anticipating County needs
- Ensure safe & healthy communities through regulatory & policy compliance

- 1. **Pursue Operational Efficiencies:** Eliminate, combine or reorganize programs or processes to reduce expenditures and/or respond to changing needs or priorities. Identify lower priority programs that can be reduced or eliminated to free up resources to fund higher priority programs. Carefully review and justify all expenditure line items to identify possible cost reductions. Identify and implement training programs, utilize Information Technology and promote interdepartmental cooperation to maximize operational efficiencies.
- 2. <u>Maximize the Board's Discretion</u>: Except where the Board has previously made a decision to earmark revenues for a particular purpose, wherever legally possible, revenues are to be treated as discretionary resources, rather than as dedicated to a particular program or service. The goal is to give the Board as much flexibility as possible in allocating resources to local priorities, based on the strategic plan.
- 3. **<u>Pursuit of New Revenues</u>**: Pursue new revenues to the fullest extent possible for all services, as well as total cost identification (including departmental overhead and indirect costs) for fee setting purposes. To the extent possible, any new revenues for programs receiving General Fund support should be used to offset the cost of existing staff and programs, rather than funding new staff or programs.
- 4. <u>New or Enhanced Discretionary Programs</u>: Departments should not propose new or enhanced programs unless those programs are fully funded (including overhead costs) by a grant or other dedicated revenue source. Departments submitting requests for new or enhanced discretionary-funded programs should identify lower priority programs in the Department that can be reduced or eliminated to generate discretionary resources to fund the new programs. New or enhanced discretionary funded programs will only be recommended/approved to the extent the annual General Fund Five Year Forecast identifies sufficient funding capacity.
- 5. <u>County Share</u>: If funding is reduced, there should be no increased County share for programs funded primarily from non-General Fund sources unless increased County share is mandated or the Board of Supervisors has previously determined that this program is a high priority for use of limited General Fund dollars.
- 6. <u>Vacant and New Positions</u>: All unfunded positions should be clearly identified and discussed with the Chief Administrative Office. New positions will not be considered unless the positions are funded by secure, on-going, non-General Fund sources or there is a significant and compelling reason that the position is needed.
- 7. <u>General Fund Contingency</u>: Place a minimum of 3% of adjusted General Fund appropriations into Contingency to be used during the fiscal year to address unanticipated expenditure increases or revenue decreases. If a department's overall budget will be over-expended because of circumstances beyond the department's control, i.e., unbudgeted sick leave, vacation and comp time payoffs, equipment failure, operational emergencies, the department head shall request a transfer from contingency to cover such

over-expenditures by submitting a Board agenda item and budget transfer to the Chief Administrative Office, providing adequate justification.

- 8. <u>General Reserves</u>: Transfer funds to and from the General Fund Reserves toward a goal of having General Fund Reserves equivalent to approximately 5% of adjusted General Fund. General Reserves are to be maintained at this level at all times, except in the case of a Board recognized fiscal emergency.
- 9. **Capital Reserves:** Once General Reserves and General Fund Contingency equal 8% of adjusted General Fund appropriations, the Board may choose to transfer any remaining un-appropriated discretionary resources to the Designations for Capital Projects to be retained to assist in addressing unmet capital needs and building a replacement reserve. A standard measurement used for determining the required budget to properly maintain public facilities is 2 to 4 percent of their replacement value. For example, currently the replacement value of County owned facilities is \$250,000,000. Beginning in FY 2016-17 the goal is to set aside 2%, or \$5,000,000, annually into the Capital Reserve.
- 10. **Other Post-Employment Benefits (OPEB):** Continue to pay as you go the County's OPEB liability. Allocate OPEB costs to the relevant County departments based on a State –approved allocation formula. If fiscal conditions improve, the Board may choose to allocate un-appropriated discretionary resources to fund the OPEB liability based on actuarial analysis. This section of the policy shall be reviewed in 2018.

# MISSION

The Assessor is an elected official who is responsible for discovering, inventorying and valuing all taxable property in the County, including residential, commercial, industrial and undeveloped properties, as well as personal property used in the course of business, boats, airplanes, and mining claims. The Assessor prepares and submits the secured, unsecured, and supplemental assessment rolls for use in preparation of assessments for taxation by the various taxing agencies. The Assessor has the duty of local administration, preparation and maintenance of the master property file, ownership records of all assessable real and personal property, Assessor's Parcel Number's and accounts.

|                         | 15/16 16/17     |        | 17/18     | 17/18           |    | Cha       | ange from | %        |        |
|-------------------------|-----------------|--------|-----------|-----------------|----|-----------|-----------|----------|--------|
|                         | Actuals         | Budget |           | Dept            |    | CAO       |           | udget to | Change |
|                         |                 |        |           | Requested       | Re | ecommend  | Re        | commend  |        |
| Charges for Service     | \$<br>261,173   | \$     | 180,000   | \$<br>255,000   | \$ | 255,000   | \$        | 75,000   | 42%    |
| Misc.                   | \$<br>90,895    | \$     | 15,000    | \$<br>100,000   | \$ | 100,000   | \$        | 85,000   | 567%   |
| Other Financing Sources | \$<br>258,733   | \$     | 496,400   | \$<br>538,750   | \$ | 538,750   | \$        | 42,350   | 9%     |
| Total Revenue           | \$<br>610,801   | \$     | 691,400   | \$<br>893,750   | \$ | 893,750   | \$        | 202,350  | 29%    |
| Salaries and Benefits   | \$<br>3,457,789 | \$     | 3,830,752 | \$<br>4,028,137 | \$ | 4,028,137 | \$        | 197,385  | 5%     |
| Services & Supplies     | \$<br>126,716   | \$     | 152,521   | \$<br>134,854   | \$ | 134,854   | \$        | (17,667) | -12%   |
| Other Charges           | \$<br>25        | \$     | 500       | \$<br>500       | \$ | 500       | \$        | -        | 0%     |
| Fixed Assets            | \$<br>-         | \$     | 50,000    | \$<br>28,000    | \$ | 28,000    | \$        | (22,000) | -44%   |
| Operating Transfers     | \$<br>-         | \$     | -         | \$<br>198,000   | \$ | 198,000   | \$        | 198,000  |        |
| Intrafund Transfers     | \$<br>11,872    | \$     | 13,418    | \$<br>11,401    | \$ | 11,401    | \$        | (2,017)  | -15%   |
| Total Appropriations    | \$<br>3,596,402 | \$     | 4,047,191 | \$<br>4,400,892 | \$ | 4,400,892 | \$        | 353,701  | 9%     |
| Net County Cost         | \$<br>2,985,601 | \$     | 3,355,791 | \$<br>3,507,142 | \$ | 3,507,142 | \$        | 151,351  | 5%     |
| FTEs                    | <br>36.0        |        | 37.8      | 37.8            |    | 37.8      |           | 0.0      | 0%     |

# DEPARTMENT BUDGET SUMMARY

# MAJOR BUDGET CHANGES

#### Revenue

Charges for Services

\$75,000 Increase in revenues projected from the 5% administration fee on the supplemental roll.

#### Miscellaneous

\$85,000 Increase in Fee revenues from Proposition 90 applications to transfer base year assessed value. The budget has been adjusted to reflect current revenue estimates.

#### **Operating Transfers**

\$42,350 Increase due to increased use of the Department's Modernization special revenue fund.

#### Appropriations

#### Salaries and Benefits

- \$153,542 General Salary and Benefit increases due primarily to increases in CalPERS retirement costs, health insurance benefits, and flexible benefits.
- \$43,843 Increase in Temporary Employees expense, partially funded by revenues from the department's Modernization special revenue fund.

#### Services and Supplies

(\$17,667) Services and Supplies are reduced to be in line with prior year actuals.

#### Fixed Assets

(\$22,000) The Department budgeted \$50,000 in Fixed Assets in FY 2016-17 to purchase furniture related to the building renovation. The purchase was not completed, and the estimated cost has decreased to \$28,000. This funding will be provided from the Department's Modernization special revenue fund.

#### **Operating Transfers**

\$198,000 The Department is increasing its use of its Modernization special revenue fund. The increased funding will be used to purchase furniture related to the building renovation, and to offset some of the General Fund cost of the new property tax administration system.

# **PROGRAM SUMMARIES**

#### Administration & Management

Provides leadership, oversight, direction and support for the Department and is responsible for administrative and business support functions including budgeting, accounting, payroll, personnel, purchasing and contract coordination, computer services and support and clerical operations.

#### Appraisal

This function is responsible for determining the fair market value of real property that has undergone a complete or partial change of ownership, new construction or other event that triggers a reappraisal under California Property Tax law. Conducts field appraisal work, enrolls unpermitted construction and performs special appraisals of Williamson Act and Timber Production Zone property. Real Property includes land, mines, quarries, timber, structures, buildings, fixtures, fences, fruit or nut bearing trees and vines not exempted. Responsible for annual appraisal of business property and assessable personal property such as boats, airplanes, apartment/hotel/motel furnishings and possessory interests. Under Proposition 8, this function also determines the lower of factored base year value or market value. This function also includes the audit of reporting, appraisal and assessment of business property and determines the value of property acquired by public agencies when necessary or requested. Appraisers and Auditor/Appraisers also research, negotiate, prepare and defend values and represent the Assessor

before the Assessment Appeals Board. All staff in this function making value determinations are required to maintain valid certification through the State Board of Equalization and meet State continuing education requirements.

#### Assessment

Upon receipt of reappraised property value from the appraisal function, this group is responsible for the accurate generation of appropriate assessments. This includes providing lawful notice to the property owner, record keeping and assessment transmission to the Auditor for tax calculation. Processes all assessment roll corrections and escape assessments. Makes all changes to property characteristic data and other information in the property system.

#### Discovery & Inventory

Discovery is responsible for locating and identifying potential changes in the ownership, character and configuration of all assessable property. Reviews recorded documents, recorded maps, unrecorded information from property owners, lessors, federal and state, county and city governments. Catalogs and determines appropriate processing to be applied to identified changes in ownership, new construction, partial interest transfers and business assets, possessory interests, mining claims, boats, aircraft and others. Initiates inquiries to clarify assessable nature of various transactions of indeterminate nature.

Inventory is charged with the responsibility for analyzing and processing all changes to the master property inventory. Also processes parcel map changes and makes Jarvis/Gann reappraisability determinations. Responds to public inquiry about reassessability of proposed actions and initiates inquiry where clarification is required. Processes exemption applications from homeowners, veterans, disabled veterans and transactions qualifying for exclusion as parent/child or replacement residence transfers as well as entities meeting the requirements for educational, welfare or religious or other organizational exemptions. Maintains inventory of more than 100,000 parcels, 37,000 timeshares, 4,500 businesses, 4,000 boats, mining claims, mutual water companies, apartments, possessory interests and other assessable personal property.

#### IT & GIS Technology

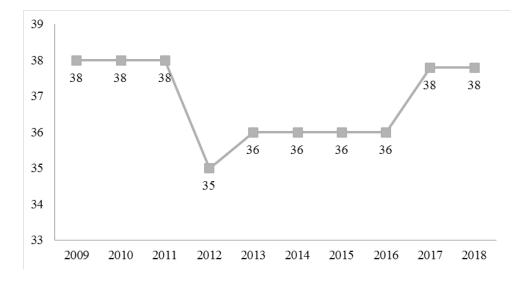
The Assessor's computerized property system consists of the mainframe computer property system and several substantial additional systems operating on the Intranet. A portion of this function is responsible for the operation, maintenance and enhancement of these systems. The GIS analyst position is responsible for all parcel map activity, as well as mapping related tasks unique to the Assessor such as Tax Rate Area changes, parcel renumber operations and the library of historical parcel maps. A small amount of revenue is derived from the sale of assessment data. This function will assume a lead role in the transition to the new property system including responsibility for data conversion, business process analysis, process modification, system training and implementation that will begin in FY 2017-18.

# BUDGET SUMMARY BY PROGRAM

|                             | Арр | ropriations | R  | evenues | Net | County Cost | Staffing |
|-----------------------------|-----|-------------|----|---------|-----|-------------|----------|
| Administration & Management | \$  | 372,803     | \$ | -       | \$  | 372,803     | 3.1      |
| Appraisal                   | \$  | 1,607,585   | \$ | 428,607 | \$  | 1,178,978   | 13.9     |
| Assessment                  | \$  | 676,232     | \$ | 451,091 | \$  | 225,141     | 5.8      |
| Discovery & Inventory       | \$  | 1,410,765   | \$ | -       | \$  | 1,410,765   | 13.6     |
| IT & GIS Technology         | \$  | 333,507     | \$ | 14,053  | \$  | 319,455     | 1.4      |
| Total                       | \$  | 4,400,892   | \$ | 893,750 | \$  | 3,507,142   | 37.8     |

# STAFFING TREND

Staffing for the Assessor's Office declined during the economic recession to as low of 35 FTEs. Since the recovery, it has remained fairly flat. The recommended staff allocation for FY 2017-18 is 37.8 FTEs.



# RECOMMENDED BUDGET

This Budget is recommended at \$4,400,892. The Recommended Budget represents an overall increase of \$202,350 (29%) in revenues and an increase of \$353,701 (9%) in appropriations when compared to the FY 2016-17 Adopted Budget. As a result, the Net County Cost has increased by \$151,351 (5%) to \$4,400,892. The increase in NCC can be mostly attributed to increases in Salaries and Benefits.

Fee revenue from Proposition 90 applications to transfer base year assessed value have increased dramatically in FY 2016-17 and are expected to continue at this level for FY 2017-18. The budget has been adjusted to reflect current revenue estimates.

The CAO increased the use of the Department's special revenue fund to reduce the General Fund impact of the new property tax administration system. The Assessor has agreed with this use of funds. This fund will provide approximately \$153,000 toward this project.

#### CAO Adjustments

There are no additional CAO adjustments recommended for FY 2017-18.

#### Sources & Uses of Funds

The Assessor is primarily funded with General Fund discretionary revenues, but also receives a share of the fees charged for the separate assessment of timeshares and a share of the 5% administration fee for the supplemental property tax roll. Revenues are also derived from the application fee for Proposition 90 base year transfers, and Modernization special revenue fund. Expenditures are primarily related to staffing and costs associated with running the office.

The Recommended Budget includes the use of \$246,000 from the Assessor's Modernization special revenue fund. This fund receives approximately \$20,000 per year, and can be used to fund costs related to the creation, retention, automation, and retrieval of property information. In FY 2017-18, this funding will be used to purchase furniture related to the building renovation, to create a storage space, to offset a portion of the cost of Extra Help staffing, and to offset some of the General Fund cost of the new property tax administration system.

# FINANCIAL INFORMATION BY FUND TYPE

**FUND TYPE:** 10 GENERAL FUND **DEPARTMENT:** 05 ASSESSOR

|                                        | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|----------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                        |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                    |                        |                                  |                       |                              |                                    |
| 1300 ASSESSMENT & TAX COLLECTION FEES  | 175,000                | 175,000                          | 250,000               | 250,000                      | 75,000                             |
| 1740 CHARGES FOR SERVICES              | 5,000                  | 5,000                            | 5,000                 | 5,000                        | 0                                  |
| CLASS: 13 REV: CHARGE FOR SERVICES     | 180,000                | 180,000                          | 255,000               | 255,000                      | 75,000                             |
| 1940 MISC: REVENUE                     | 15,000                 | 15,000                           | 100,000               | 100,000                      | 85,000                             |
| CLASS: 19 REV: MISCELLANEOUS           | 15,000                 | 15,000                           | 100,000               | 100,000                      | 85,000                             |
| 2020 OPERATING TRANSFERS IN            | 496,400                | 496,400                          | 538,750               | 538,750                      | 42,350                             |
| CLASS: 20 REV: OTHER FINANCING SOURCES | 496,400                | 496,400                          | 538,750               | 538,750                      | 42,350                             |
| TYPE: R SUBTOTAL                       | 691,400                | 691,400                          | 893,750               | 893,750                      | 202,350                            |

# Assessor RECOMMENDED BUDGET • FY 2017 - 18

# FINANCIAL INFORMATION BY FUND TYPE

FUND TYPE:10GENERAL FUNDDEPARTMENT:05ASSESSOR

|                                                                   | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|-------------------------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: E EXPENDITURE                                               |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                                               |                        |                                  |                       |                              |                                    |
| 3000 PERMANENT EMPLOYEES / ELECTED                                | 2,578,849              | 2,578,849                        | 2,601,524             | 2,601,524                    | 22,675                             |
| 3001 TEMPORARY EMPLOYEES                                          | 0                      | 0                                | 43,843                | 43,843                       | 43,843                             |
| 3005 TAHOE DIFFERENTIAL                                           | 12,000                 | 12,000                           | 12,000                | 12,000                       | 0                                  |
| 3006 BILINGUAL PAY                                                | 2,080                  | 2,080                            | 2,080                 | 2,080                        | 0                                  |
| 3020 RETIREMENT EMPLOYER SHARE                                    | 537,097                | 537,097                          | 569,975               | 569,975                      | 32,878                             |
| 3022 MEDI CARE EMPLOYER SHARE                                     | 34,484                 | 34,484                           | 37,921                | 37,921                       | 3,437                              |
| 3040 HEALTH INSURANCE EMPLOYER                                    | 585,677                | 585,677                          | 658,365               | 658,365                      | 72,688                             |
| 3042 LONG TERM DISABILITY EMPLOYER                                | 5,908                  | 5,908                            | 6,509                 | 6,509                        | 601                                |
| 3043 DEFERRED COMPENSATION EMPLOYER                               | 4,156                  | 4,156                            | 4,140                 | 4,140                        | -16                                |
| 3046 RETIREE HEALTH: DEFINED                                      | 37,668                 | 37,668                           | 43,290                | 43,290                       | 5,622                              |
| 3060 WORKERS' COMPENSATION EMPLOYER                               | 26,833                 | 26,833                           | 30,490                | 30,490                       | 3,657                              |
| 3080 FLEXIBLE BENEFITS                                            | 6,000                  | 6,000                            | 18,000                | 18,000                       | 12,000                             |
| CLASS: 30 SALARY & EMPLOYEE BENEFITS                              | 3,830,752              | 3,830,752                        | 4,028,137             | 4,028,137                    | 197,385                            |
| 4041 COUNTY PASS THRU TELEPHONE CHARGES                           | ,                      | 1,086                            | 1,086                 | 1,086                        | 0                                  |
| 4100 INSURANCE: PREMIUM                                           | 18,413                 | 18,413                           | 11,746                | 11,746                       | -6,667                             |
| 4140 MAINT: EQUIPMENT                                             | 650                    | 650                              | 650                   | 650                          | 0                                  |
| 4220 MEMBERSHIPS                                                  | 435                    | 435                              | 435                   | 435                          | 0                                  |
| 4221 MEMBERSHIPS: LEGISLATIVE ADVOCACY                            | 520                    | 520                              | 520                   | 520                          | 0                                  |
| 4260 OFFICE EXPENSE                                               | 12,000                 | 12,000                           | 12,000                | 12,000                       | 0                                  |
| 4261 POSTAGE                                                      | 22,000                 | 22,000                           | 22,000                | 22,000                       | 0                                  |
| 4262 SOFTWARE                                                     | 2,500                  | 2,500                            | 2,500                 | 2,500                        | 0                                  |
| 4263 SUBSCRIPTION / NEWSPAPER / JOURNALS                          | 18,422                 | 18,422                           | 18,422                | 18,422                       | 0                                  |
| 4266 PRINTING / DUPLICATING SERVICES                              | 12,500                 | 12,500                           | 12,500                | 12,500                       | 0                                  |
| 4300 PROFESSIONAL & SPECIALIZED SERVICES                          | 2,800                  | 2,800                            | 2,800                 | 2,800                        | 0                                  |
| 4337 OTHER GOVERNMENTAL AGENCIES                                  | 1,000                  | 1,000                            | 1,000                 | 1,000                        | 0                                  |
| 4420 RENT & LEASE: EQUIPMENT                                      | 9,895                  | 9,895                            | 9,895                 | 9,895                        | 0                                  |
| 4461 EQUIP: MINOR                                                 | 23,000                 | 23,000                           | 12,000                | 12,000                       | -11,000                            |
| 4503 STAFF DEVELOPMENT                                            | 3,000                  | 3,000                            | 3,000                 | 3,000                        | 0                                  |
| 4529 SOFTWARE LICENSE<br>4600 TRANSPORTATION & TRAVEL             | 6,300                  | 6,300                            | 6,300                 | 6,300                        | 0<br>0                             |
|                                                                   | 2,000                  | 2,000                            | 2,000                 | 2,000                        |                                    |
| 4602 MILEAGE: EMPLOYEE PRIVATE AUTO<br>4605 RENT & LEASE: VEHICLE | 8,000                  | 8,000                            | 8,000                 | 8,000                        | 0<br>0                             |
| 4605 FUEL PURCHASES                                               | 3,000<br>2,500         | 3,000<br>2,500                   | 3,000<br>2,500        | 3,000<br>2,500               | 0                                  |
| 4608 HOTEL ACCOMMODATIONS                                         | 2,500                  | 2,500                            | 2,500                 | 2,500                        | 0                                  |
| CLASS: 40 SERVICE & SUPPLIES                                      | 2,500<br>152,521       | 152,521                          | 2,500<br>134,854      | 134,854                      | -17,667                            |
|                                                                   |                        |                                  |                       |                              | ,                                  |
| 5300 INTERFND: SERVICE BETWEEN FUND<br>CLASS: 50 OTHER CHARGES    | 500                    | 500                              | 500                   | 500                          | 0                                  |
|                                                                   | 500                    | 500                              | 500                   | 500                          | 0                                  |
| 6040 FIXED ASSET: EQUIPMENT                                       | 50,000                 | 50,000                           | 28,000                | 28,000                       | -22,000                            |
| CLASS: 60 FIXED ASSETS                                            | 50,000                 | 50,000                           | 28,000                | 28,000                       | -22,000                            |
| 7000 OPERATING TRANSFERS OUT                                      | 0                      | 0                                | 198,000               | 198,000                      | 198,000                            |
| CLASS: 70 OTHER FINANCING USES                                    | 0                      | 0                                | 198,000               | 198,000                      | 198,000                            |
| 7223 INTRAFND: MAIL SERVICE                                       | 10,083                 | 10,083                           | 10,773                | 10,773                       | 690                                |
| 7224 INTRAFND: STORES SUPPORT                                     | 585                    | 585                              | 628                   | 628                          | 43                                 |
| 7231 INTRAFND: IS PROGRAMMING SUPPORT                             | 2,500                  | 2,500                            | 0                     | 0                            | -2,500                             |
| 7232 INTRAFND: MAINT BLDG & IMPROVMNTS                            | 250                    | 250                              | 0                     | 0                            | -250                               |
| CLASS: 72 INTRAFUND TRANSFERS                                     | 13,418                 | 13,418                           | 11,401                | 11,401                       | -2,017                             |
| TYPE: E SUBTOTAL                                                  | 4,047,191              | 4,047,191                        | 4,400,892             | 4,400,892                    | 353,701                            |
| FUND TYPE: 10 SUBTOTAL                                            | 3,355,791              | 3,355,791                        | 3,507,142             | 3,507,142                    | 151,351                            |
| DEPARTMENT: 05 SUBTOTAL                                           | 3,355,791              | 3,355,791                        | 3,507,142             | 3,507,142                    | 151,351                            |

Assessor

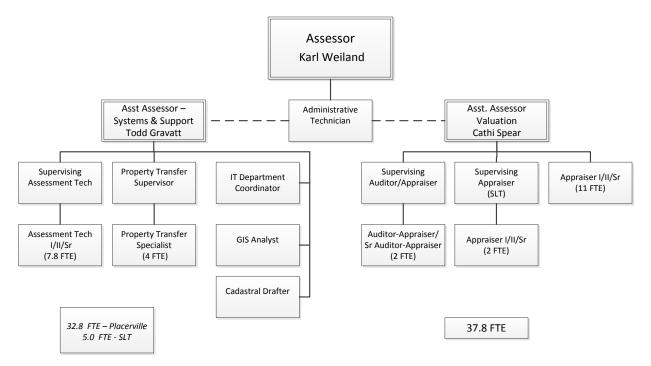
RECOMMENDED BUDGET • FY 2017 - 18

# PERSONNEL ALLOCATION

| <b>Classification Title</b>                | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO<br>Recm'd | Diff from<br>Adjusted |
|--------------------------------------------|-----------------------------------|----------------------------|--------------------------|-----------------------|
| Assessor                                   | 1.00                              | 1.00                       | 1.00                     | -                     |
| Administrative Technician                  | 1.00                              | 1.00                       | 1.00                     | -                     |
| Appraiser I/II/Sr                          | 13.00                             | 13.00                      | 13.00                    | -                     |
| Assessment Technician I/II/Sr              | 7.80                              | 7.80                       | 7.80                     | -                     |
| Assistant Assessor - Valuation             | 1.00                              | 1.00                       | 1.00                     | -                     |
| Assistant Assessor - System Support        | 1.00                              | 1.00                       | 1.00                     | -                     |
| Auditor-Appraiser/Senior Auditor-Appraiser | 2.00                              | 2.00                       | 2.00                     | -                     |
| Cadastral Drafter                          | 1.00                              | 1.00                       | 1.00                     | -                     |
| GIS Analyst I/II                           | 1.00                              | 1.00                       | 1.00                     | -                     |
| Information Technology Department Coord    | 1.00                              | 1.00                       | 1.00                     | -                     |
| Property Transfer Specialist               | 4.00                              | 4.00                       | 4.00                     | -                     |
| Property Transfer Supervisor               | 1.00                              | 1.00                       | 1.00                     | -                     |
| Supervising Appraiser                      | 1.00                              | 1.00                       | 1.00                     | -                     |
| Supervising Assessment Technician          | 1.00                              | 1.00                       | 1.00                     | -                     |
| Supervising Auditor/Appraiser              | 1.00                              | 1.00                       | 1.00                     |                       |
| Department Total                           | 37.80                             | 37.80                      | 37.80                    | -                     |

# Assessor RECOMMENDED BUDGET • FY 2017 - 18

# ORGANIZATIONAL CHART



# MISSION

The Auditor-Controller is an elected official who serves as the County's chief accounting and disbursing officer. Responsibilities of the Auditor-Controller include: pre-audits and payment of claims made by the County for goods and services; property control for County government fixed assets; accounting for and issuance of payroll to County employees; maintenance of revenue and expenditure accounts for all units of County government and special districts; financial control over fund balances and property tax collections; development and implementation of accounting systems; technical assistance in budget preparation; preparation of the A-87 Cost Allocation Plan and other special budgetary information; preparation of claims for State-mandated costs (SB90); assistance in development of long-range financial planning.

|                      | 15-16           | 16/17<br>Dudget |      | 17/18     |     | 17/18     |           | Change from | %      |
|----------------------|-----------------|-----------------|------|-----------|-----|-----------|-----------|-------------|--------|
|                      | Actuals         | Budget          | Dept |           | CAO |           | Budget to |             | Change |
|                      |                 |                 |      | Requested | Re  | ecommend  |           | Recommend   |        |
| Charges for Service  | \$<br>438,701   | \$<br>522,198   | \$   | 375,100   | \$  | 375,100   | \$        | (147,098)   | -28%   |
| Misc.                | \$<br>-         | \$<br>-         | \$   | -         | \$  | -         | \$        | -           | 0%     |
| Other                | \$<br>47,051    | \$<br>85,150    | \$   | 212,520   | \$  | 212,520   | \$        | 127,370     | 150%   |
| Total Revenue        | \$<br>485,752   | \$<br>607,348   | \$   | 587,620   | \$  | 587,620   | \$        | (19,728)    | -3%    |
| Salaries & Benefits  | \$<br>3,102,482 | \$<br>3,320,187 | \$   | 3,447,916 | \$  | 3,447,916 | \$        | 127,729     | 4%     |
| Services & Supplies  | \$<br>72,160    | \$<br>101,567   | \$   | 79,737    | \$  | 79,737    | \$        | (21,830)    | -21%   |
| Other Charges        | \$<br>-         | \$<br>-         | \$   | -         | \$  | -         | \$        | -           | 0%     |
| Fixed Assets         |                 | \$<br>6,800     | \$   | -         | \$  | -         | \$        | (6,800)     | 0%     |
| Intrafund Transfers  | \$<br>20,714    | \$<br>11,122    | \$   | 10,462    | \$  | 10,462    | \$        | (660)       | -6%    |
| Intrafund Abatements | \$<br>(47,418)  | \$<br>(40,000)  | \$   | (40,750)  | \$  | (40,750)  | \$        | (750)       | 2%     |
| Total Appropriations | \$<br>3,147,938 | \$<br>3,399,676 | \$   | 3,497,365 | \$  | 3,497,365 | \$        | 97,689      | 3%     |
| Net County Cost      | \$<br>2,662,186 | \$<br>2,792,328 | \$   | 2,909,745 | \$  | 2,909,745 | \$        | 117,417     | 4%     |
| FTEs                 | <br>26.0        | <br>26.0        |      | 26.0      |     | 26.0      |           | 0.0         | 0%     |

# DEPARTMENT BUDGET SUMMARY

# MAJOR BUDGET CHANGES

#### Revenue

#### Charges for Services

- (\$48,000) Decrease in accounting services revenue, reflecting one-time revenues of \$60,450 related to refinancing and the new issue of Mello Roos bonds in FY 2016-17.
- (\$105,598) Decrease in Interfund Revenue due primarily to the shift in recording reimbursement for staff time spent on FENIX from Interfund Revenue to Operating Transfers.

#### Charges for Services

\$127,370 Reimbursement for staff time spent on the FENIX (\$117,000) project is now being recorded as a transfer in from the ACO fund. Funding to reimburse the Department for staff time spent on implementation of the new property tax administration system (\$38,000) will also be transferred in from the ACO fund.

## Appropriations

#### Salaries and Benefits

\$127,729 Increase due primarily to increases in PERS costs, health rates, and the addition of 0.4 FTE Accountant I/II in January 2017 to work on the FENIX project.

#### Services and Supplies

(\$23,000) Decrease in the Department's general liability cost applied charge.

# PROGRAM SUMMARIES

#### Administration

This Division trains and organizes workgroups to perform basic accounting and governmental record keeping tasks; coordinates bookkeeping activities of and provides general supervision over the accounts of all organizations under the fiscal control of the County Board of Supervisors. This Division prescribes accounting forms and methods of keeping the County's accounts and is responsible for the preparation and publication of the annual final budget schedules for the County.

#### Property Tax

This Division calculates over 150,000 property tax liabilities, including changes/refunds, based upon assessed value totaling over \$300 million. The Division places more than 670,000 line items of direct charges totaling over \$31 million on the secured tax bills by working with 60 different taxing agencies with 250 different types of direct charges. The Division calculates and distributes property tax revenues to over 80 local taxing agencies. The Division files various state required reports and continually implements new legislation related to property taxes, redevelopment agencies, Educational Revenue Augmentation Fund (ERAF), Vehicle License Fee (VLF) Swap, etc.

#### Financial Reporting

This Division provides financial reporting, accounting, and auditing support services to County operating departments and independent special districts. The Auditor-Controller's staff acts as fiscal liaison between the County, state, and federal funding agencies, and assists departmental managers in the design and implementation of accounting and bookkeeping procedures. This Division provides professional review of financial and other cost reports for departments prior to their submission to the State. Staff performs analytical review of cost applied rates such as the fleet rates and worker's compensation rates. Staff prepares the annual A87 Cost Plan and the annual draft financial statements for the county's external auditors. The County's fixed asset accounting is managed by this Division as well as the accounting and distribution of the State Transportation Development Act (TDA) funds to the various claimants. Staff within this Division is responsible for the daily management of Positive Pay with the County's bank to provide validation of daily checks issued. This Division prepares the State's required annual financial reports on behalf of 35 independent special districts as well as all of the Board governed districts.

## Payroll

Payroll accounting prepares biweekly payroll instruments and "wage/tax reports" for the County and 21 affiliated local governmental agencies; processes "gross to net" deductions for health insurance and other benefits, association dues, credit union banking, retirement and legal attachments (garnishments); and administers deferred compensation program for over 1,000 county employees.

#### Accounting

This Division reviews and processes accounts payable disbursement items, including employee travel reimbursements, contract payments and payments for product purchases; maintains ledger accounts and processes transactions for 40 Special Districts having independent governing boards; provides computerized financial reporting for budget item detail and account summary information to all departments and agencies, using the County Treasury as their cash depository. This Division reviews and processes the daily deposits for all county departments, schools and other agencies. The County's purchase card program (PCard) is managed by the staff within this Division. This includes the issuance of purchase cards (392 cards), continuous modification of commodity types and dollar thresholds for cardholders, review of over 14,500 purchase card transactions that amount to over \$8.5 million in charges, reconciliation and distribution of biweekly purchase card statements and the posting of the purchase card charges to the department budgets. This Division is responsible for the records management of the Department. Annually, it scans and catalogs in excess of 100,000 document types containing more than 300,000 individual transactions with more than 500,000 pages of supporting documentation. This Division administers five Mello Roos districts providing all accounting services, annual reports, calculating the annual special tax levy, debt service management, and administration of all delinquencies. Staff administers funding for the Missouri Flat MC&FP development through an analysis of the quarterly sales tax reports from BOE to determine the amounts generated from new businesses that must be transferred to the restricted fund for this project.

|                     | Арр | ropriations | Revenues      | Net County Cost | Staffing |
|---------------------|-----|-------------|---------------|-----------------|----------|
| Administration      | \$  | 454,450     | \$<br>2,000   | \$<br>452,450   | 2.25     |
| Property Tax        | \$  | 516,336     | \$<br>356,220 | \$<br>160,116   | 3.95     |
| Financial Reporting | \$  | 744,231     | \$<br>10,000  | \$<br>734,231   | 4.8      |
| Payroll             | \$  | 413,043     | \$<br>33,800  | \$<br>379,243   | 3        |
| Accounting          | \$  | 1,369,305   | \$<br>185,600 | \$<br>1,183,705 | 12       |
| Total               | \$  | 3,497,365   | \$<br>587,620 | \$<br>2,909,745 | 26       |

# BUDGET SUMMARY BY PROGRAM

# BEST PRACTICES & SERVICE LEVEL INDICATORS

In accordance with the Strategic Plan, the following best practices and service indicators will be implemented and measured throughout FY 2017-18. Results will be included in the following budget, and each year thereafter, to measure progress and levels of service.

## Service Indicators

#### **Operational Metrics**

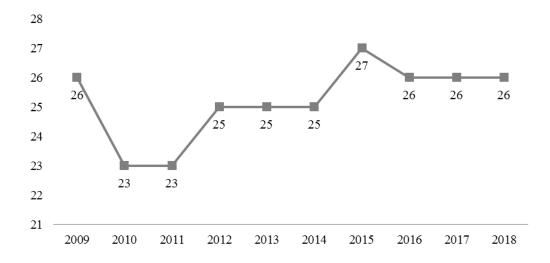
1) Percentage of all invoices submitted from departments and accepted by the Auditor's office. (Quarterly)

#### Service Delivery Metrics

- 1) Percentage of all invoices paid within 30 days of receipt by the County. (Quarterly)
- 2) Percentage of all Budget Transfers posted within 1 week of final approval by the Chief Administrative Office or Board of Supervisors. (Quarterly)

# STAFFING TREND

Staffing for the Auditor-Controller's Office declined during the economic recession to a low of 23 FTEs. Since the recovery, the Department's staffing allocation has remained flat. The recommended staff allocation for FY 2017-18 is 26 FTE.



# RECOMMENDED BUDGET

The Recommended Budget represents an overall decrease of \$19,728 (3%) in revenues and an increase of \$97,689 (3%) in appropriations when compared to the FY 2016-17 Adopted Budget. As a result, the Net County Cost has increased by \$117,417 (4%) to \$2,909,745. The increase in NCC can be mostly attributed to increases in Salaries and Benefits, due to the addition of 0.4 FTE Accountant in January 2017, for the FENIX project, and increases in CalPERS retirement and health insurance costs.

#### **CAO** Adjustments

There are no CAO adjustments recommended for FY 2017-18.

Sources & Uses of Funds

The Auditor-Controller is primarily funded with General Fund discretionary revenues, but receives some revenue for accounting services provided to departments and special districts. The Department also receives a share of the fees charged for the separate assessment of timeshares and a share of the 5% administration fee for the supplemental property tax roll.

Expenditures are primarily related to staffing and costs associated with running the office.

# FINANCIAL INFORMATION BY FUND TYPE

FUND TYPE:10GENERAL FUNDDEPARTMENT:03AUDITOR / CONTROLLER

|                                         | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |          |
|-----------------------------------------|------------------------|----------------------------------|------------------------------|------------------------------------|----------|
| TYPE: R REVENUE                         |                        |                                  |                              |                                    |          |
| SUBOBJ SUBOBJ TITLE                     |                        |                                  |                              |                                    |          |
| 1300 ASSESSMENT & TAX COLLECTION FEES   | 269,918                | 264,500                          | 271,000                      | 271,000                            | 6,500    |
| 1320 AUDIT & ACCOUNTING FEES            | 156,966                | 151,500                          | 103,500                      | 103,500                            | -48,000  |
| 1800 INTERFND REV: SERVICE BETWEEN FUND | 95,308                 | 106,198                          | 600                          | 600                                | -105,598 |
| CLASS: 13 REV: CHARGE FOR SERVICES      | 522,192                | 522,198                          | 375,100                      | 375,100                            | -147,098 |
| 2020 OPERATING TRANSFERS IN             | 83,836                 | 85,150                           | 212,520                      | 212,520                            | 127,370  |
| CLASS: 20 REV: OTHER FINANCING SOURCES  | 83,836                 | 85,150                           | 212,520                      | 212,520                            | 127,370  |
| TYPE: R SUBTOTAL                        | 606,028                | 607,348                          | 587,620                      | 587,620                            | -19,728  |

FUND TYPE:10GENERAL FUNDDEPARTMENT:03AUDITOR / CONTROLLER

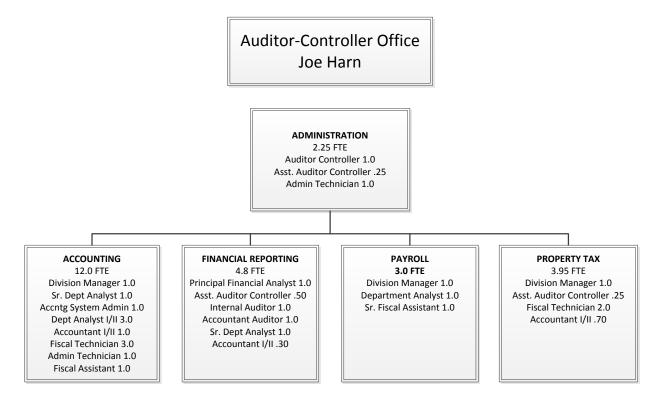
|                                          | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: E EXPENDITURE                      |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                      |                        |                                  |                       |                              |                                    |
| 3000 PERMANENT EMPLOYEES / ELECTED       | 2,121,110              | 2,214,273                        | 2,256,595             | 2,256,595                    | 42,322                             |
| 3001 TEMPORARY EMPLOYEES                 | 44,255                 | 63,000                           | 48,000                | 48,000                       | -15,000                            |
| 3002 OVERTIME                            | 32,086                 | 54,975                           | 50,867                | 50,867                       | -4,108                             |
| 3004 OTHER COMPENSATION                  | 78,250                 | 61,268                           | 74,942                | 74,942                       | 13,674                             |
| 3020 RETIREMENT EMPLOYER SHARE           | 459,214                | 492,384                          | 511,808               | 511,808                      | 19,424                             |
| 3022 MEDI CARE EMPLOYER SHARE            | 32,547                 | 31,678                           | 32,292                | 32,292                       | 614                                |
| 3040 HEALTH INSURANCE EMPLOYER           | 288,045                | 258,031                          | 316,621               | 316,621                      | 58,590                             |
| 3042 LONG TERM DISABILITY EMPLOYER       | 5,464                  | 5,464                            | 5,535                 | 5,535                        | 71                                 |
| 3043 DEFERRED COMPENSATION EMPLOYER      | 26,959                 | 27,737                           | 30,362                | 30,362                       | 2,625                              |
| 3046 RETIREE HEALTH: DEFINED             | 25,884                 | 25,884                           | 29,318                | 29,318                       | 3,434                              |
| 3060 WORKERS' COMPENSATION EMPLOYER      | 25,493                 | 25,493                           | 25,576                | 25,576                       | 83                                 |
| 3080 FLEXIBLE BENEFITS                   | 32,186                 | 60,000                           | 66,000                | 66,000                       | 6,000                              |
| CLASS: 30 SALARY & EMPLOYEE BENEFITS     | 3,171,493              | 3,320,187                        | 3,447,916             | 3,447,916                    | 127,729                            |
| 4041 COUNTY PASS THRU TELEPHONE CHARGES  | S 583                  | 651                              | 336                   | 336                          | -315                               |
| 4080 HOUSEHOLD EXPENSE                   | 100                    | 100                              | 100                   | 100                          | 0                                  |
| 4100 INSURANCE: PREMIUM                  | 36,980                 | 36,980                           | 14,039                | 14,039                       | -22,941                            |
| 4220 MEMBERSHIPS                         | 1,802                  | 1,155                            | 1,160                 | 1,160                        | 5                                  |
| 4221 MEMBERSHIPS: LEGISLATIVE ADVOCACY   | 495                    | 675                              | 495                   | 495                          | -180                               |
| 4260 OFFICE EXPENSE                      | 15,056                 | 17,341                           | 17,867                | 17,867                       | 526                                |
| 4261 POSTAGE                             | 16,243                 | 16,200                           | 16,200                | 16,200                       | 0                                  |
| 4266 PRINTING / DUPLICATING SERVICES     | 4,142                  | 1,335                            | 1,860                 | 1,860                        | 525                                |
| 4300 PROFESSIONAL & SPECIALIZED SERVICES | 14,025                 | 16,825                           | 16,450                | 16,450                       | -375                               |
| 4400 PUBLICATION & LEGAL NOTICES         | 90                     | 120                              | 120                   | 120                          | 0                                  |
| 4420 RENT & LEASE: EQUIPMENT             | 3,583                  | 3,660                            | 3,660                 | 3,660                        | 0                                  |
| 4460 EQUIP: SMALL TOOLS & INSTRUMENTS    | 66                     | 0                                | 0                     | 0                            | 0                                  |
| 4461 EQUIP: MINOR                        | 853                    | 0                                | 0                     | 0                            | 0                                  |
| 4462 EQUIP: COMPUTER                     | 0                      | 800                              | 520                   | 520                          | -280                               |
| 4500 SPECIAL DEPT EXPENSE                | 100                    | 1,000                            | 850                   | 850                          | -150                               |
| 4503 STAFF DEVELOPMENT                   | 2,359                  | 2,475                            | 3,250                 | 3,250                        | 775                                |
| 4540 STAFF DEVELOPMENT (NOT 1099)        | 109                    | 0                                | 0                     | 0                            | 0                                  |
| 4600 TRANSPORTATION & TRAVEL             | 1,376                  | 775                              | 780                   | 780                          | 5                                  |
| 4602 MILEAGE: EMPLOYEE PRIVATE AUTO      | 1,047                  | 475                              | 475                   | 475                          | 0                                  |
| 4605 RENT & LEASE: VEHICLE               | 196                    | 165                              | 495                   | 495                          | 330                                |
| 4606 FUEL PURCHASES                      | 150                    | 160                              | 200                   | 200                          | 40                                 |
| 4608 HOTEL ACCOMMODATIONS                | 600                    | 675                              | 880                   | 880                          | 205                                |
| CLASS: 40 SERVICE & SUPPLIES             | 99,955                 | 101,567                          | 79,737                | 79,737                       | -21,830                            |
| 6040 FIXED ASSET: EQUIPMENT              | 5,496                  | 6,800                            | 0                     | 0                            | -6,800                             |
| CLASS: 60 FIXED ASSETS                   | 5,496                  | 6,800                            | 0                     | 0                            | -6,800                             |
| 7223 INTRAFND: MAIL SERVICE              | 9,705                  | 9,705                            | 9,237                 | 9,237                        | -468                               |
| 7224 INTRAFND: STORES SUPPORT            | 9,703<br>117           | 9,703<br>117                     | 9,237                 | 209                          | -408                               |
|                                          |                        |                                  |                       |                              |                                    |
| 7231 INTRAFND: IS PROGRAMMING SUPPORT    | 1,300                  | 1,300                            | 1,016                 | 1,016                        | -284                               |
| CLASS: 72 INTRAFUND TRANSFERS            | 11,122                 | 11,122                           | 10,462                | 10,462                       | -660                               |
| 7350 INTRFND ABATEMENTS: GF ONLY         | -38,300                | -40,000                          | -40,750               | -40,750                      | -750                               |
| CLASS: 73 INTRAFUND ABATEMENT            | -38,300                | -40,000                          | -40,750               | -40,750                      | -750                               |
| TYPE: E SUBTOTAL                         | 3,249,766              | 3,399,676                        | 3,497,365             | 3,497,365                    | 97,689                             |
| FUND TYPE: 10 SUBTOTAL                   | 2,643,738              | 2,792,328                        | 2,909,745             | 2,909,745                    | 117,417                            |
| DEPARTMENT: 03 SUBTOTAL                  | 2,643,738              | 2,792,328                        | 2,909,745             | 2,909,745                    | 117,417                            |

# PERSONNEL ALLOCATION

| Classification Title               | 2016-17<br>Adjusted<br>Allocation | 2016-17<br>Dept<br>Request | 2017-18<br>CAO<br>Recm'd | Diff from<br>Adjusted |
|------------------------------------|-----------------------------------|----------------------------|--------------------------|-----------------------|
| Auditor-Controller                 | 1.00                              | 1.00                       | 1.00                     | -                     |
| Accountant/Auditor                 | 1.00                              | 1.00                       | 1.00                     | -                     |
| Accountant I/II                    | 2.00                              | 2.00                       | 2.00                     | -                     |
| Accounting Division Manager        | 3.00                              | 3.00                       | 3.00                     | -                     |
| Accounting Systems Administrator   | 1.00                              | 1.00                       | 1.00                     | -                     |
| Administrative Technician          | 2.00                              | 2.00                       | 2.00                     | -                     |
| Chief Assistant Auditor-Controller | 1.00                              | 1.00                       | 1.00                     | -                     |
| Department Analyst I/II            | 4.00                              | 4.00                       | 4.00                     | -                     |
| Fiscal Assistant I/II              | 1.00                              | 1.00                       | 1.00                     | -                     |
| Fiscal Technician                  | 5.00                              | 5.00                       | 5.00                     | -                     |
| Internal Auditor                   | 1.00                              | 1.00                       | 1.00                     | -                     |
| Principal Financial Analyst        | 1.00                              | 1.00                       | 1.00                     | -                     |
| Sr. Department Analyst             | 2.00                              | 2.00                       | 2.00                     | -                     |
| Sr. Fiscal Assistant               | 1.00                              | 1.00                       | 1.00                     | -                     |
| Department Total                   | 26.00                             | 26.00                      | 26.00                    | -                     |

# Auditor-Controller RECOMMENDED BUDGET • FY 2017 - 18

# ORGANIZATIONAL CHART



Total Positions 26 FTE

## MISSION

The Board of Supervisors is the five-member governing body of the County serving a population of 181,737 residents operating within the County Charter and State Law. Each Board member is elected for a four-year term and represents a geographic jurisdiction referred to as a District. The presiding official is the Board Chair who is elected annually among the five members.

Pursuant to its constitutional and statutory power, the El Dorado County Board of Supervisors sets policy for County departments, approves the County's budget and adopts ordinances on local matters, as well as land use policies that affect unincorporated areas. The Board also sits as the El Dorado County Bond Authority, In Home Supportive Services Public Authority, and is the Governing Board of the County Air Quality Management District and County Service Areas. In the area of planning oversight, the Board acts as an Appeals Board for the County Planning Commission.

The Board of Supervisors Department also includes the office of the Clerk of the Board. The Clerk of the Board provides services to the Board, all County departments, and the public.

|                      | 15/16     | 16/17     | 17/18     | 17/18     | Change from | %      |
|----------------------|-----------|-----------|-----------|-----------|-------------|--------|
|                      | Actuals   | Budget    | Dept      | CAO       | Budget to   | Change |
|                      |           |           | Requested | Recommend | Recommend   |        |
| Charges for Service  | 2,910     | 2,000     | 2,035     | 2,035     | 35          | 2%     |
| Interfund Revenue    | -         | 35        | -         | -         | (35)        | -100%  |
| Operating Transfers  | 327       | 300       | 300       | 300       | -           | 0%     |
| Total Revenue        | 3,237     | 2,335     | 2,335     | 2,335     | -           | 0%     |
| Salaries & Benefits  | 1,323,029 | 1,392,272 | 1,433,574 | 1,433,574 | 41,302      | 3%     |
| Services & Supplies  | 183,782   | 137,064   | 132,622   | 132,622   | (4,442)     | -3%    |
| Fixed Assets         | -         | 28,000    | -         | -         | (28,000)    | -100%  |
| Intrafund Transfers  | 4,061     | 8,870     | 8,880     | 8,880     | 10          | 0%     |
| Total Appropriations | 1,510,872 | 1,566,206 | 1,575,076 | 1,575,076 | 8,870       | 1%     |
| Net County Cost      | 1,507,635 | 1,563,871 | 1,572,741 | 1,572,741 | 8,870       | 0.57%  |
| FTEs                 | 13        | 13        | 13        | 13        | -           | 0%     |

# DEPARTMENT BUDGET SUMMARY

# MAJOR BUDGET CHANGES

#### Appropriations

Salaries and Benefits

\$41,302 General increase in overall Salary and Benefit expense, reflecting actual cost for all five Supervisors

#### Fixed Assets

(\$28,000) Decrease due to purchase of the TAB filing system in the previous fiscal year.

# PROGRAM SUMMARIES

#### Board of Supervisors

The Board of Supervisors Department is comprised of five (5) Members of the Board of Supervisors each elected from each of the five supervisorial districts; five (5) appointed Supervisor's Assistant positions, one for each Supervisor and three (3) staff in the office of the Clerk of the Board.

#### Clerk of the Board

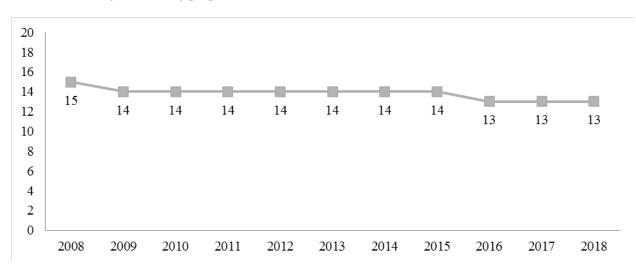
The office of the Clerk of the Board (COB) provides services to the Board, all county departments and the public. The COB maintains accurate records of all actions taken by the Board of Supervisors. The COB also directs business functions of the Board and compiles, publishes and distributes Board meeting agendas consistent with the open meetings provisions of the Ralph M. Brown Act. The COB prepares and publishes actions taken by the Board, records and maintains meeting minutes, and acts as custodian of the BOS official record from 1850 to the present. The COB maintains the current status of filled and vacant positions of 70+ Board-appointed boards and commissions. In addition, the Clerk of the Board administers the Assessment Appeals Board Program.

# BUDGET SUMMARY BY PROGRAM

|                      | Α  | ppropriations | F  | Revenues | Net County Cost | Staffing |  |
|----------------------|----|---------------|----|----------|-----------------|----------|--|
| Board of Supervisors | \$ | 1,572,741     | \$ | 2,335    | \$<br>1,570,406 | 13       |  |
| Total                | \$ | 1,572,741     | \$ | 2,335    | \$<br>1,570,406 | 13       |  |

# STAFFING TREND

There is no change in staffing proposed for FY 2017-18.



# BEST PRACTICES & SERVICES INDICATORS

In accordance with the Strategic Plan, the following best practices and service indicators will be implemented and measured throughout FY 2017-18. Results will be included in the following budget, and each year thereafter, to measure progress and levels of service.

Best Practices

- 1) Development of publicly accessible Resolution search tool.
- 2) Audit of every Resolution is required to ensure accuracy of the content in the search tool.
- 3) Development of internal Ordinance search tool.
- 4) Development of a public facing search mechanism for BOS records, pre Legistar.

Service indicators

- 1) Percentage of agendas for regular BOS meetings posted by 3:00 P.M. the Wednesday immediately preceding the meeting date. (Quarterly)
- 2) Percentage of draft minutes for regular BOS meetings posted within 48 hours following the meeting. (Quarterly)
- 3) Percentage of video for regular BOS meetings posted within 72 hours following the meeting. (Quarterly)

# RECOMMENDED BUDGET

The Budget is recommended at \$1,575,076. The Recommended Budget reflects no change in revenue and an increase in appropriations of \$8,870 (1%) when compared to the FY 2016-17 Adopted Budget.

Net County Cost is recommended at \$1,572,741. The overall Board of Supervisors budget represents a small increase in net county cost, \$8,870 (0.6%) when compared to the FY 2016-17 Adopted Budget.

This represents a status quo budget, as no services are increasing, and the changes in costs are associated with merit increases in salaries, increased health care costs, and all five Supervisors accepting a full salary.

The budgeted fixed asset cost is decreasing because the TAB filing system was purchased in the previous fiscal year, and is a one-time cost that no longer needs to be budgeted.

#### Sources & Uses of Funds

The Department is primarily funded with discretionary General Fund revenue, with small amounts of revenue from charges for services and operating transfers.

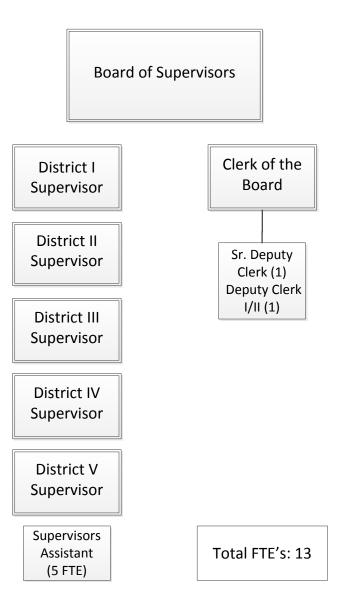
FUND TYPE:10GENERAL FUNDDEPARTMENT:01BOS - BOARD OF SUPERVISORS

|                                                                              | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|------------------------------------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE<br>SUBOBJ SUBOBJ TITLE                                       |                        |                                  |                       |                              |                                    |
| 1740 CHARGES FOR SERVICES                                                    | 5,350                  | 2,000                            | 2,035                 | 2,035                        | 35                                 |
| 1800 INTERFND REV: SERVICE BETWEEN FUND                                      | 35                     | 35                               | 2,035                 | 2,035                        | -35                                |
| CLASS: 13 REV: CHARGE FOR SERVICES                                           | 5,385                  | 2,035                            | 2,035                 | 2,035                        | 0                                  |
| 2020 OPERATING TRANSFERS IN                                                  | 300                    | 300                              | 300                   | 300                          | 0                                  |
| CLASS: 20 REV: OTHER FINANCING SOURCES                                       | 300                    | 300                              | 300                   | 300                          | 0                                  |
| TYPE: R SUBTOTAL<br>TYPE: E EXPENDITURE                                      | 5,685                  | 2,335                            | 2,335                 | 2,335                        | 0                                  |
| SUBOBJ SUBOBJ TITLE                                                          |                        |                                  |                       |                              |                                    |
| 3000 PERMANENT EMPLOYEES / ELECTED                                           | 903,077                | 908,101                          | 944,421               | 944,421                      | 36,320                             |
| 3001 TEMPORARY EMPLOYEES                                                     | 14,785                 | 0                                | 0                     | 0                            | 0                                  |
| 3004 OTHER COMPENSATION                                                      | 20,000                 | 20,000                           | 20,443                | 20,443                       | 443                                |
| 3020 RETIREMENT EMPLOYER SHARE                                               | 166,577                | 194,692                          | 189,052               | 189,052                      | -5,640                             |
| 3022 MEDI CARE EMPLOYER SHARE                                                | 13,624                 | 13,624                           | 13,695                | 13,695                       | 71                                 |
| 3040 HEALTH INSURANCE EMPLOYER                                               | 204,573                | 147,748                          | 156,095               | 156,095                      | 8,347                              |
| 3042 LONG TERM DISABILITY EMPLOYER<br>3043 DEFERRED COMPENSATION EMPLOYER    | 2,350<br>2,448         | 2,350<br>2,448                   | 2,359                 | 2,359<br>2,438               | 9<br>-10                           |
| 3043 DEFERRED COMPENSATION EMPLOYER<br>3046 RETIREE HEALTH: DEFINED          | 2,448<br>13,678        | 2,448<br>13,678                  | 2,438<br>14,888       | 2,438<br>14,888              | -10<br>1,210                       |
| 3060 WORKERS' COMPENSATION EMPLOYER                                          | 11,631                 | 11,631                           | 12,183                | 12,183                       | 552                                |
| 3080 FLEXIBLE BENEFITS                                                       | 22,880                 | 78,000                           | 78,000                | 78,000                       | 0                                  |
| CLASS: 30 SALARY & EMPLOYEE BENEFITS                                         | 1,375,623              | 1,392,272                        | 1,433,574             | 1,433,574                    | 41,302                             |
| 4040 TELEPHONE COMPANY VENDOR                                                | 700                    | 1,000                            | 1,000                 | 1,000                        | 0                                  |
| 4086 JANITORIAL / CUSTODIAL SERVICES                                         | 1,530                  | 0                                | 2,100                 | 2,100                        | 2,100                              |
| 4100 INSURANCE: PREMIUM                                                      | 17,114                 | 17,114                           | 11,872                | 11,872                       | -5,242                             |
| 4140 MAINT: EQUIPMENT                                                        | 500                    | 500                              | 500                   | 500                          | 0                                  |
| 4220 MEMBERSHIPS                                                             | 250                    | 250                              | 250                   | 250                          | 0                                  |
| 4221 MEMBERSHIPS: LEGISLATIVE ADVOCACY                                       | 200                    | 200                              | 250                   | 250                          | 50                                 |
| 4260 OFFICE EXPENSE                                                          | 4,000                  | 4,000                            | 4,000                 | 4,000                        | 0                                  |
| 4261 POSTAGE                                                                 | 500                    | 500                              | 500                   | 500                          | 0                                  |
| 4266 PRINTING / DUPLICATING SERVICES                                         | 500                    | 500                              | 500                   | 500                          | 0                                  |
| 4300 PROFESSIONAL & SPECIALIZED SERVICES<br>4400 PUBLICATION & LEGAL NOTICES | 40,000<br>325          | 40,000<br>1,000                  | 40,000<br>1,000       | 40,000<br>1,000              | 0<br>0                             |
| 4400 POBLICATION & LEGAL NOTICES<br>4420 RENT & LEASE: EQUIPMENT             | 6,025                  | 9,000                            | 7,200                 | 7,200                        | -1,800                             |
| 4440 RENT & LEASE: BUILDING &                                                | 20,000                 | 21,000                           | 21,000                | 21,000                       | 1,000                              |
| 4460 EQUIP: SMALL TOOLS & INSTRUMENTS                                        | 68                     | 21,000                           | 125                   | 125                          | 125                                |
| 4461 EQUIP: MINOR                                                            | 1,000                  | 1,000                            | 1,000                 | 1,000                        | 0                                  |
| 4462 EQUIP: COMPUTER                                                         | 2,000                  | 3,500                            | 3,500                 | 3,500                        | 0                                  |
| 4463 EQUIP: TELEPHONE & RADIO                                                | 32                     | 0                                | 0                     | 0                            | 0                                  |
| 4500 SPECIAL DEPT EXPENSE                                                    | 17,500                 | 12,500                           | 12,500                | 12,500                       | 0                                  |
| 4503 STAFF DEVELOPMENT                                                       | 10,000                 | 10,000                           | 10,000                | 10,000                       | 0                                  |
| 4600 TRANSPORTATION & TRAVEL                                                 | 6,000                  | 6,000                            | 6,000                 | 6,000                        | 0                                  |
| 4602 MILEAGE: EMPLOYEE PRIVATE AUTO                                          | ,                      | 3,500                            | 3,500                 | 3,500                        | 0                                  |
| 4605 RENT & LEASE: VEHICLE                                                   | 1,000                  | 0                                | 325                   | 325                          | 325                                |
| 4606 FUEL PURCHASES<br>4608 HOTEL ACCOMMODATIONS                             | 150                    | 500                              | 500                   | 500                          | 0<br>0                             |
| 4608 HOTEL ACCOMMODATIONS<br>CLASS: 40 SERVICE & SUPPLIES                    | 5,000<br>137,894       | 5,000<br>137,064                 | 5,000<br>132,622      | 5,000<br>132,622             | -4,442                             |
|                                                                              |                        |                                  |                       |                              |                                    |
| 6040 FIXED ASSET: EQUIPMENT<br>6041 FIXED ASSET: DATA PROCESS SYSTEM         | 10,000                 | 28,000                           | 0                     | 0                            | -28,000                            |
| CLASS: 60 FIXED ASSETS                                                       | 15,293<br>25,293       | 0<br>28,000                      | 0<br>0                | 0<br>0                       | 0<br>-28,000                       |
| 7223 INTRAFND: MAIL SERVICE                                                  | 2,695                  | 2,695                            | 2,671                 | 2,671                        | -24                                |
| 7224 INTRAFND: STORES SUPPORT                                                | 175                    | 175                              | 209                   | 209                          | 34                                 |
| 7231 INTRAFND: IS PROGRAMMING SUPPORT                                        | 6,000                  | 6,000                            | 6,000                 | 6,000                        | 0                                  |
| CLASS: 72 INTRAFUND TRANSFERS                                                | 8,870                  | 8,870                            | 8,880                 | 8,880                        | 10                                 |
| TYPE: E SUBTOTAL                                                             | 1,547,680              | 1,566,206                        | 1,575,076             | 1,575,076                    | 8,870                              |
| FUND TYPE: 10 SUBTOTAL                                                       | 1,541,995              | 1,563,871                        | 1,572,741             | 1,572,741                    | 8,870                              |
| DEPARTMENT: 01 SUBTOTAL                                                      | 1,541,995              | 1,563,871                        | 1,572,741             | 1,572,741                    | 8,870                              |

# PERSONNEL ALLOCATION

| <b>Classification Title</b>                  | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO<br>Recm'd | Diff from<br>Adjusted |
|----------------------------------------------|-----------------------------------|----------------------------|--------------------------|-----------------------|
| Supervisor - Board of Supervisor             | 5.00                              | 5.00                       | 5.00                     | -                     |
| Clerk of the Board of Supervisors            | 1.00                              | 1.00                       | 1.00                     | -                     |
| Deputy Clerk of the Board I/II               | 1.00                              | 1.00                       | 1.00                     | -                     |
| Sr. Deputy Clerk of the Board of Supervisors | 1.00                              | 1.00                       | 1.00                     | -                     |
| Supervisor's Assistant                       | 5.00                              | 5.00                       | 5.00                     | -                     |
| Department Total                             | 13.00                             | 13.00                      | 13.00                    | - ,                   |

# ORGANIZATIONAL CHART





# MISSION

The mission of the Chief Administrative Office is to ensure the sound and effective management of overall County government, pursuant to Board policy and direction, through effective leadership; coordination between departments, the Board of Supervisors, and local, state, and federal agencies; development of policy and procedures; providing budgetary and legislative analyses and recommendations; planning for County facilities, assets, and recreation; and ensuring timely, accurate, and comprehensive information to the public.

In addition to the responsibility for overall County administration, the Chief Administrative Office oversees the facility, procurement, Economic Development, and Parks functions of the County and maintains a centralized fiscal unit to provide services to the Divisions of the Department and other County Departments that have fiscal resource needs.

# DEPARTMENT BUDGET SUMMARY

|                                | 15/16           | 16/17            |    | 17/18      |    | 17/18      |    | nange from | %      |
|--------------------------------|-----------------|------------------|----|------------|----|------------|----|------------|--------|
|                                | Actuals         | Budget           |    | Dept       |    | CAO        | E  | Budget to  | Change |
|                                |                 |                  | F  | Requested  | R  | ecommend   | R  | ecommend   |        |
| Use of Money                   | \$<br>4,592     | \$<br>15,000     | \$ | 15,000     | \$ | 15,000     | \$ | -          | 0%     |
| State                          | \$<br>74,075    | \$<br>644,902    | \$ | 623,665    | \$ | 623,665    | \$ | (21,237)   | -3%    |
| Federal                        | \$<br>718       |                  |    |            |    |            |    |            |        |
| Charges for Service            | \$<br>350,366   | \$<br>374,527    | \$ | 455,782    | \$ | 455,782    | \$ | 81,255     | 22%    |
| Miscellaneous                  | \$<br>6,218     | \$<br>2,786      | \$ | 80,474     | \$ | 80,474     | \$ | 77,688     | 2789%  |
| Other Financing Sources        | \$<br>1,064,121 | \$<br>1,549,126  | \$ | 1,610,090  | \$ | 1,610,090  | \$ | 60,964     | 4%     |
| Total Revenue                  | \$<br>1,500,090 | \$<br>2,586,341  | \$ | 2,785,011  | \$ | 2,785,011  | \$ | 198,670    | 8%     |
| Salaries & Benefits            | \$<br>6,393,406 | \$<br>8,261,802  | \$ | 8,297,373  | \$ | 8,297,373  | \$ | 35,571     | 0%     |
| Services & Supplies            | \$<br>2,968,955 | \$<br>4,833,485  | \$ | 5,274,399  | \$ | 5,274,399  | \$ | 440,914    | 9%     |
| Services & Supplies Abatements | \$<br>(369,913) | \$<br>(525,000)  | \$ | (500,000)  | \$ | (500,000)  | \$ | 25,000     | -5%    |
| Other Charges                  | \$<br>30,670    | \$<br>395,714    | \$ | 124,792    | \$ | 124,792    | \$ | (270,922)  | -68%   |
| Fixed Assets                   | \$<br>11,023    | \$<br>74,000     | \$ | 20,000     | \$ | 20,000     | \$ | (54,000)   | -73%   |
| Intrafund Transfers            | \$<br>22,043    | \$<br>103,773    | \$ | 223,134    | \$ | 223,134    | \$ | 119,361    | 115%   |
| Intrafund Abatements           | \$<br>(482,841) | \$<br>(443,472)  | \$ | (500,649)  | \$ | (567,126)  | \$ | (123,654)  | 28%    |
| Total Appropriations           | \$<br>8,573,343 | \$<br>12,700,302 | \$ | 12,939,049 | \$ | 12,872,572 | \$ | 172,270    | 1%     |
| Net County Cost                | \$<br>7,073,253 | \$<br>10,113,961 | \$ | 10,154,038 | \$ | 10,087,561 | \$ | (26,400)   | 0%     |
| FTEs                           | 73.0            | 73.0             |    | 74.5       |    | 73.5       |    | 0.5        | 1%     |

# MAJOR BUDGET CHANGES

| Revenue    |                                                                                                             |
|------------|-------------------------------------------------------------------------------------------------------------|
| \$36,424   | Reimbursement to Central Fiscal/Admin Division for CFO time for FENIX project implementation.               |
| \$146,287  | Reimbursement from the Accumulated Capital Outlay fund for maintenance and grounds capital projects labor.  |
| (\$29,494) | Decrease in reimbursements to Maintenance and Grounds Divisions based on reduced billable service requests. |
| \$78,000   | Increase to Economic Development Division for the Broadband Needs and Feasibility Study grant funding.      |

# (\$48,259) Reduced grant funding for the SPTC corridor.

#### **Operating Transfers**

| (\$28,125) | Reduced operating transfers due to reduced grant match funding.                                                                                    |  |  |  |  |  |  |  |  |
|------------|----------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|--|--|--|--|
| \$146,519  | Reimbursement from the ACO fund for capital project labor and reimbursement for billable service request in the maintenance and grounds divisions. |  |  |  |  |  |  |  |  |
| \$36,000   | Increase in Central Fiscal/Admin Interfund revenue for CFO time spent on the FENIX project.                                                        |  |  |  |  |  |  |  |  |
| \$178,836  | Increase in Facilities Maintenance Division primarily related to increased work performed for County departments.                                  |  |  |  |  |  |  |  |  |

#### Appropriations

#### Salaries and Benefits

| (\$150,445) | Net reduction in Administration Division related to: Reduction of one Principal Analyst position to CAO Analyst position, Add/Delete of Principal Analyst to Deputy Chief Administrative Officer position (approved in FY 2016-17), and transfer of the Deputy CAO for Central Services to Central Fiscal budget unit. |
|-------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| \$306,279   | Net increase in Central Fiscal/Admin Division related to: transfer of Deputy CAO to Central Fiscal/Admin, and general increases in management leave payouts, retirement increases, and the addition of workers compensation and retiree health applied charges.                                                        |
| (\$21,666)  | Decrease in Central Fiscal/Admin Division health insurance costs.                                                                                                                                                                                                                                                      |
| (\$8,400)   | Procurement and Contracts Storekeeper position filled as a lower level Storekeeper-Courier position.                                                                                                                                                                                                                   |
| \$55,097    | Increase in Procurement Division health insurance costs and overfill of the Procurement<br>and Contracts Manager position with a Principal Administrative Analyst position.                                                                                                                                            |
| \$10,000    | Increase to overtime allocation for Maintenance and Custodial Division activities related primarily to the Building A and B renovation project.                                                                                                                                                                        |
| (\$40,000)  | Facilities division reorganization resulting in a more efficient distribution of job duties and annual net savings in salaries and benefits of approximately \$40,000.                                                                                                                                                 |

#### Services and Supplies

| (\$44,368) | Overall decrease in Administration Division primarily related to countywide expenses     |
|------------|------------------------------------------------------------------------------------------|
|            | previously budgeted now reflected in General Fund Other Operations (Department 15)       |
|            | and a decrease in Professional and Specialized Services for anticipated reduced need for |
|            | outside contracts, offset by an increase in general liability insurance charges.         |

(\$103,091) Overall decrease in Parks Division mainly due to the transfer of refuse and utilities expense to the Facilities Division (\$34,500), and reductions to expenses related to the Sacramento-Placerville Transportation Corridor (SPTC) program (\$76,384).

- (\$22,623) Overall decrease in Parks Division River due to the completion of the River Management Plan update.
- \$131,724 Overall increase in Parks Division Rubicon based on anticipated activity on the trail and offset with grant revenue.
- \$40,145 Overall increase in Facilities Division Custodial based on increased prior year actual costs and extra cleanup activities due to winter storms. A corresponding decrease is occurring in the Parks and Trails budget, as custodial work for Parks is now included in the Custodial budget.
- \$303,293 Overall increase in Facilities Maintenance Division primarily related to increases in demand for services for County buildings (\$178,836 offset with increased Operating Transfer revenue from departments receiving services); including \$40,000 increase in utilities; \$17,000 increase in permit fees related to County elevator inspections; and \$18,000 increase related to snow removal.

#### Intra-fund Transfers

- (\$159,553) Contribution of the annual Transient Occupancy Tax revenue allocation to Veteran's Affairs previously budgeted in the Administration Division, now to be budgeted in General Fund Other Operations (Department 15).
- \$42,043 Increase in Administration Division reflecting 25% of Principal Analyst assigned to Economic Development being charged to CAO Administration for budget and operations related work.
- (\$31,904) Decrease in Administration Division Intrafund Abatement reflecting portions of staff costs charged to Economic Development, and 15% of the Communications and Outreach Manager being charged to Economic Development.
- \$78,814 Increase in Parks Division reflecting charges from the Sheriff's department for patrol services along the SPTC corridor.
- (\$45,129) Increase in Facilities Division Maintenance (reimbursement shown as a negative expense) to account for higher actual reimbursements from prior years and higher budgeted costs for maintenance services in other County departments.
- Fixed Assets
- \$20,000 Replacement of 4 truck utility boxes at \$5,000 each
- (\$74,000) Decrease due to changes in grant activity in the SPTC and Rubicon programs

## PROGRAM SUMMARIES

#### Administration, Budget and Operations

The Chief Administrative Office exercises overall responsibility for the coordination of County department activities to ensure the sound and effective management of County government, pursuant to Board policy and the adopted budget.

Primary areas of responsibility are: effective overall management of County resources; long-range financial and organizational planning; ensuring that County departments are producing services and results in accord with Board goals, policies, and budgets; improving management and information systems to ensure the most effective use of County personnel, money, facilities, and equipment; providing leadership and developing a County management team that can plan for and meet future challenges; oversight and management of Community Development Services - Administration and Finance; and performing other duties as assigned by the Board.

The Chief Administrative Office is charged with the responsibility of acting as advisor to the Board of Supervisors and in this role provides objective analysis and recommendations regarding policy and management matters. The Chief Administrative Office is responsible for recommending an annual County budget and administering the budget after its adoption by the Board of Supervisors.

The office also coordinates the distribution of general county public information to ensure effective communication with the public.

#### *Economic Development*

The Chief Administrative Office is responsible for developing Economic Development strategies and programs to stimulate business growth and economic expansion in El Dorado County. This includes efforts to retain businesses that already exist in the County or that may be interested in expansion, and the attraction of new businesses. Activities include developing and implementing technical assistance to enhance local employment and coordinating programs and services with County departments and community organizations. The office also provides staff assistance to the Community and Economic Development Advisory Committee.

#### Central Fiscal and Administrative Unit

The central financial and administrative unit was established in FY 2011-12 within the Chief Administrative Office. This unit provides services to all divisions of the Chief Administrative Office, and to the Human Resources / Risk Management, Information Technologies, Surveyor, District Attorney, Public Defender, Court MOE and the Board of Supervisors departments. These services include processing accounts payable/receivable, payroll, journal entries, budgeting, financial reporting and general administration.

#### Procurement and Contracts/Central Stores/Mail-Courier

Procurement and Contracts provides purchasing and contract processing services to other County departments. The Division is also responsible for administering the County's surplus property program.

Central Stores provides mail and courier service to County departments and operates the County's warehouse and surplus property programs.

#### Parks & Trails

The Parks & Trails Division oversees the operations of the established parks and trails in the County. These parks include Henningsen Lotus Park, Pioneer Park and Bradford Park and the El Dorado Trail and SPTC corridor. Operational components related to the parks and trails include park staffing, event scheduling, trail maintenance and ensuring proper usage of the parks and trails.

The River Management program is responsible for implementation of the El Dorado County River Management Plan (RMP). The program regulates commercial and non-commercial whitewater

recreation activities on the 20.7-mile segment of the South Fork of the American River between the Chili Bar Dam near State Highway 193, and Salmon Falls Road at the upper extent of Folsom Reservoir. This program administers the established operational rules for commercial and non-commercial/private boaters navigating the river along with health and safety objectives identified in the RMP and other County Ordinances.

The Chief Administrative Office has assumed the grant administration for the Rubicon Trail. Coordination of projects is performed in conjunction with the Department of Transportation.

#### Facilities

The Facilities Division manages the County Accumulative Capital Outlay program and provides administrative oversight for buildings and grounds maintenance and custodial services.

# BUDGET SUMMARY BY PROGRAM

#### Administration, Budget and Operations

|                      | Арр | ropriations | F  | Revenues | Net | County Cost | Staffing |
|----------------------|-----|-------------|----|----------|-----|-------------|----------|
| Budget & Operations  | \$  | 1,735,813   | \$ | 1,000    | \$  | 1,734,813   | 8        |
| Economic Development | \$  | 1,705,438   | \$ | 78,000   | \$  | 1,627,438   | 2        |
| Total                | \$  | 3,441,251   | \$ | 79,000   | \$  | 3,362,251   | 10       |

## Central Fiscal and Administrative Unit

|                         | Ар | propriations | Revenues        | Ne | et County Cost | Staffing |
|-------------------------|----|--------------|-----------------|----|----------------|----------|
| Central Fiscal/Admin    | \$ | 1,362,472    | \$<br>242,774   | \$ | 1,119,698      | 11       |
| Procurement & Contracts |    |              |                 |    |                | 8        |
| Purchasing              | \$ | 686,782      | \$<br>-         | \$ | 686,782        |          |
| Stores: Operations      | \$ | (6,396)      | \$<br>5,515     | \$ | (11,911)       |          |
| Stores: Inventory       | \$ | -            | \$<br>-         | \$ | -              |          |
| Mail Service            | \$ | 42,549       | \$<br>42,803    | \$ | (254)          |          |
| Postage                 | \$ | -            | \$<br>-         | \$ | -              |          |
| Parks                   |    |              |                 |    |                | 4.5      |
| Parks & Trails          | \$ | 438,513      | \$<br>190,714   | \$ | 247,799        |          |
| River Management        | \$ | 193,866      | \$<br>193,866   | \$ | -              |          |
| Rubicon                 | \$ | 662,677      | \$<br>662,677   | \$ | -              |          |
| Facilities              |    |              |                 | \$ | -              | 40       |
| Facility Admin          | \$ | 1,332,360    | \$<br>654,580   | \$ | 677,780        |          |
| Custodial               | \$ | 908,584      | \$<br>14,094    | \$ | 894,490        |          |
| Maintenance             | \$ | 3,349,787    | \$<br>656,638   | \$ | 2,693,149      |          |
| Grounds Maintenance     | \$ | 460,127      | \$<br>42,350    | \$ | 417,777        |          |
| Total                   | \$ | 9,431,321    | \$<br>2,706,011 | \$ | 6,725,310      | 63.5     |

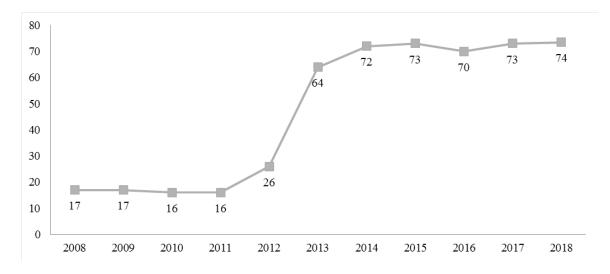
## STAFFING TREND

Changes in staffing for the Chief Administrative Office reflect the addition of internal service functions and other organizational changes throughout the past ten years. In FY 2011-12 a centralized fiscal and administrative group was formed within the CAO, adding seven FTEs. Three FTEs were added for facilities functions, which were offset with reductions in administrative and fiscal staff in other

departments. In FY 2012-13, 31 positions were transferred from the Department of Transportation to the Chief Administrative Office for county-wide facilities, grounds, and custodial functions. In FY 2015-16, three FTEs were deleted in the government affairs and facilities functions. FY 2016-17 included the addition of one Communications and Outreach Manager position, a Building Maintenance Worker II for the deferred maintenance program, and the transfer of one Department Analyst I in the Central Fiscal/Administration Division to provide services to the District Attorney's Office.

The FY 2017-18 Recommended Budget reflects an overall increase of 0.5 FTEs for the Chief Administrative Office due to the transfer of 0.5 FTE of the Senior Office Assistant for Economic Development from the Parks Division back to the Economic Development Division, with a new 0.5 FTE Office Assistant position included in the Parks Division. The Senior Office Assistant position was originally approved for the Economic Development Division. In FY 2016-17, one-half of the position had been transferred to the Parks Division, and it is being transferred back to the Economic Development Division based on increased workload. This represents no change to the Parks Division position allocation when compared to FY 2016-17, and the 0.5 FTE continues to be funded through Parks Division.

The FY 2017-18 position allocation also reflects the following changes that were implemented in FY 2016-17: the reduction of one Principal Analyst position to a CAO Analyst position; the increase of one Principal Analyst position to the new Deputy CAO to oversee Community Development; and the addition of one Deputy CAO to oversee the Central Fiscal/Admin, Facilities, Parks and Procurement functions and the corresponding deletion of the Chief Budget Officer position, with the Deputy CAO for Central Fiscal/Admin is now reflected in the Central Fiscal/Admin Division budget. Additionally, the Economic & Business Relations Manager position has been replaced with a Principal Analyst classification.



## BEST PRACTICES & SERVICE INDICATORS: ADMINISTRATION

#### Service Indicators

#### **Operational Metrics**

1) Number of Board of Supervisors meeting agenda items reviewed and analyzed. (Quarterly)

2) Number of budget transfers processed. (Quarterly)

#### Service Delivery Metrics

- 1) Average number of days to approve a hiring requisition. (Monthly)
- 2) Average number of days to process a budget transfer from time of submission by a department to time posted in FAMIS. (Quarterly)
- 3) Percentage of Board assignments/report backs completed in a timely manner. (Quarterly)

#### **Best Practices**

- 1) Implement Priority Based Budgeting principals, including an online, community feedback process relative to the County budget.
- 2) Consider OPEB Pre-Funding and Pension Rate Stabilization Program using a 115 Trust.

# BEST PRACTICES & SERVICE INDICATORS: PROCUREMENT & CONTRACTS

#### Best Practices

- 1) The County has clear organization-wide standards and guidelines regarding procurement and contracting. Standards and guidelines are reviewed annually and updated to comply with laws, regulations and best practices:
  - Complete review of purchasing ordinance and policy documents (in progress)
  - Communicate proposed revisions with affected departments
  - County Counsel review/approval of proposed revisions
  - Board of Supervisors approval of proposed revisions
- 2) Utilize cooperative purchase agreements and engage in regional or shared bidding processes among local agencies to reduce costs:
  - Conduct due diligence and market research by reviewing available cooperative purchasing agreements for commodities currently utilized by the County
  - Complete analysis of pricing compared to current County bid pricing
  - "Piggyback" on other agency agreements when beneficial to the County
- 3) County has a transparent and fair process for selecting contractors and suppliers:
  - Develop guidelines/instructions for vendors regarding County bidding and contracting process.
  - Develop vendor workshops to educate and inform interested contractors and suppliers on County processes

- 4) The County's Procurement and Contracts unit provides timely, cost effective services to County departments:
  - Establish standard processing time for purchase orders, change orders, bids, requests for proposals and contracts
  - Establish tracking method in FENIX to review, monitor, and maintain established processing times
  - Conduct a "value for money" analysis to determine total savings achieved through centralized procurement
- 5) Procurement and Contracts functions are performed by skilled, knowledgeable and professional staff in conformity with ethical standards and all other applicable laws and regulations:
  - Review current job specifications for inclusion of professional training, certification and/or education requirements
  - Establish initial and continuing education requirements for Procurements & Contracts staff
  - Develop and provide training to department staff involved in Procurements & Contracts
  - Develop plan for annual ethics training for officers and employees involved in procurement and contract decisions
  - Develop information for contractors and suppliers regarding ethics and standards for doing business with the County

Service Indicators

- 1) Number of cooperative purchase agreements utilized. (Annual)
- 2) Full compliance with conflict of interest code/disclosures (700/805) for vendors whose contracts flow through Procurements and Contracts. (Annual)
- 3) Percent of documents processed within standard processing times. (Quarterly)

# BEST PRACTICES & SERVICE INDICATORS: FACILITIES

Best Practices

1) Asset Maintenance and Replacement: Establish capital planning, budgeting and reporting practices to encourage adequate capital spending levels in and investment in capital maintenance in order to properly maintain capital assets.

2) Capital Planning Policies: Adopt Capital Planning Policies to establish a process for addressing maintenance, replacement, and proper fixed asset accounting over the full life of capital assets.

3) Capital Project Monitoring and Reporting: Establish policies and procedures to support effective capital project monitoring and reporting.

4) Multi-Year Capital Planning: Prepare and adopt comprehensive, fiscally sustainable, and multi-year capital plans that identifies and prioritizes expected needs, establishes project scope and cost, details estimated amounts of funding from various sources, and projects future operating and maintenance costs.to ensure effective management of capital assets. A capital plan should cover a period of at least three years, preferably five or more

5) Communicating Capital Improvement Strategies: Develop a process to involve the public during the planning, design, and construction of capital projects to assess priority and determine if the project will meet service-level goals and community expectations. Communicate capital needs and the impact to service levels or current asset condition in the event the project does not proceed.

Service Indicators

1) Number of completed condition assessments. (Quarterly)

2) Percent of total asset value budgeted annually for maintenance and repairs. (Annual)

3) Percent of total asset value budgeted annually for replacement. (Annual)

4) Percentage of emergency service requests completed within 24 hours. (Quarterly)

5) Percentage of non-emergent service requests completed within a specific period of time. (Quarterly)

# RECOMMENDED BUDGET

The budget for the Chief Administrative Office is recommended at \$12,872,572, which is an increase of \$172,270 (1.4%) over the FY 2016-17 Adopted Budget. Net County Cost is recommended at \$10,087,561, which is a decrease of \$26,400 (less than 1%) from the prior year.

This represents a status quo budget with respect to the administrative functions of the Chief Administrative Office, with some staffing efficiencies and Board priorities incorporated.

Efficiencies are realized through the increase in service through the Central Fiscal/Admin unit, which now provides fiscal services for CAO Administration, Parks, Facilities, Contracts and Procurement, Human Resources, Risk Management, Information Technologies, Surveyor, District Attorney, Public Defender, Court MOE, Board of Supervisors, and the administration of the Accumulated Capital Outlay Fund for county capital improvements. The reorganization of the Community Development Agency into a shared services model, wherein a new Deputy CAO position provides oversight to the departments of Planning and Building, Transportation, and Environmental Management, results in an overall efficiency for all departments involved. Pursuant to Board direction, the CAO is pursuing Economic Development through partnership with the Greater Sacramento Economic Council (GSEC), federal Economic Development Agency funding for Broadband internet, and through County-specific programming, as executed by CAO staff.

# Chief Administrative Office RECOMMENDED BUDGET • FY 2017 - 18

## CAO Administration, Budget and Operations

The CAO Administration budget reflects a decrease of \$358,521 (-17.1%). This decrease is due to several factors, including a \$150,445 reduction in staffing costs related to position changes and transfers. A decrease of \$203,921 is attributable to non-departmental Services and Supplies level expenses that were previously budgeted in the CAO budget, but are now included in General Fund - Other Operations (Department 15). The office is also recommending a \$35,000 reduction in Professional and Specialized Services to more closely reflect the anticipated need for special contract work and studies. In addition, computer minor equipment was reduced by \$11,000 due to the completion of the transition to VDI. The General Liability Insurance charge has increased by \$32,055 for FY 2017-18.

#### Economic Development

The Economic Development budget is calculated based on 51% of the anticipated Transient Occupancy Tax revenue. This budget is recommended at the same amount as the FY 2016-17 Adopted Budget, and will be adjusted through the Addenda process to account for the FY 2016-17 actual TOT figures. There is no change to Net County Cost. One Principal Analyst position is included in the budget for Economic Development, as well as one Senior Office Assistant. Anticipated projects for FY 2017-18 include: website development; marketing and branding materials; obtaining a parcel-specific nonresidential land inventory with constraints analysis; obtaining a market demand study for nonresidential uses that identifies potential infrastructure barriers; completion of the Broadband feasibility study; and exploring 90-day permitting.

#### Central Fiscal / Admin, Facilities, Parks & Procurement Division

The CAO Central Fiscal/Admin, Facilities, Parks & Procurement Division budget reflects an overall increase in Net County Cost of \$354,953 (46%). Revenue is increased by \$36,424 as a result of reimbursement from the FENIX project for the Chief Fiscal Officer time spent on the project. Total salary and benefit costs are budgeted to increase by \$284,613 due to the transfer of the Deputy CAO for Central Services from CAO Administration to Central Fiscal/Admin, the overfill of the Procurement and Contracts Manager with a Principal Administration Analyst, and increased health insurance, management leave, retirement and the workers compensation costs. This increase is partially offset with a corresponding reduction in the CAO Administration budget, discussed above.

Other salary and benefits reductions resulted from the recent Storekeeper retirement, and through filling the position as a lower level Storekeeper-Courier position resulting in annual net savings in salaries and benefits of approximately \$8,400. The reorganization of the Facilities division, which results in a more efficient distribution of job duties, also results in a salary and benefits decrease of \$172,009. Services and supplies in Central Fiscal/Admin are expected to increase by \$86,124 due a change in the way that General Liability cost-applied charges are budgeted.

The Parks, River, and Rubicon budgets reflect a decrease in revenue, in part due to reduced grant funding for the SPTC (\$48,295) and economic development Interfund revenue (\$24,000). Services and Supplies for the overall parks budget reflect substantial budget changes but amount to an increase of \$6,010. The budget for parks service and supplies is reduced by \$103,091. This is to account for reductions to expenses for the Sacramento Placerville Transportation Corridor (SPTC) program (-\$76,384) as a result of less contracted-out maintenance work anticipated for the year, and the increase in work provided by volunteer crews. Other reductions are due to the completion of the 2016 River Management Plan update (-\$22,623), and the transfer of refuse and utilities at the parks to the Facilities division budget (-\$34,500). Services and Supplies for the Rubicon, which are funded entirely through Off-Road Vehicle registration fees and grant revenue, are set to increase by \$131,724. Other charges and fixed asset charges are

decreasing by \$163,869 due to changes in SPTC and Rubicon grant activity and programming. An increase in transfer charges of \$78,814 from the Sheriff's Department have been included as a result of recent grant funding secured by the Parks Department for the express purpose of security patrol on the SPTC. The Parks/River/Rubicon budget presents an overall decrease in Net County Cost of \$20,548.

The nature and volume of facilities work is changing due to maintenance requests and capital projects work. The Facilities Division has several large capital projects that will kick off in FY 2017-18 including the Public Safety Facility and a potential jail expansion project as well as finishing the A/B renovations. This is reflected in the budget in part by the increase in revenue (\$146,287) accounting for reimbursements from the Accumulated Capital Outlay fund for labor for capital projects as well as county department billable service requests in the maintenance and grounds divisions. The Facilities division is also being reorganized to provide for more project management-related work, and resulting in a more efficient distribution of job duties and annual net savings in salaries and benefits (-\$40,000). Staffing changes include the replacement of the Building and Grounds Superintendent, one Building Operations Supervisor, one Building Operations Technician and one Sr. Grounds Maintenance Worker, with a Supervising Grounds Maintenance Worker, one Building Maintenance Worker I/II/Sr and a Building Operations Manager. Services and Supplies expenses are increasing by \$359,583 based on status quo actuals (\$220,000), utilities rate increases and the transfer of these expenses from Parks (\$64,000), maintenance of trails and cemeteries (\$26,000), and snow removal (\$18,000). An increase in the Fixed Assets of \$20,000 is budgeted for the replacement of four truck utility boxes at \$5,000 each.

## CAO Adjustments

The Central Services divisions of the Chief Administrative Office estimates that the number of financial transactions will increase by approximately 2,000 throughout FY 2017-18. The implementation of FENIX is also impacting the divisions, as staff from procurement and contracts, facilities and central fiscal play lead roles in implementation and training. For this reason, the Division submitted a supplemental budget request for an additional Administrative Technician position. The budget recommendation does not include this additional allocation at this time, as it is anticipated that there may be other changes to workload and assignments as a result of the restructuring of the CDA and Human Resources Departments. The CAO will return with a revised recommendation during the fiscal year should circumstances change.

The personnel allocation recommended as part of this budget assigns the Senior Office Assistant position, which is funded by Economic Development programming, exclusively to Economic Development. One-half of this position was assigned to and funded by Parks in FY 2016-17. It is recommended that this position be transferred back to Economic Development in full in recognition of Economic Development projects and priorities. The 0.5 Senior Office Assistant position remains funded in the Parks Division, and the Division will be filling this part-time position in FY 2017-18 to continue providing assistance for Parks programs.

Other adjustments to the budget include a decrease of \$12,000 to Facility Interfund Abatements, and \$54,477 to Maintenance Interfund Abatements. These have been under-budgeted in prior years. The change is recommended in order to bring the budgeted amounts in the Interfund abatements, or transfer requests, in line with the departments' budgeted costs for these services, as well as the actual costs incurred by departments and reimbursements received by Facilities in the previous fiscal year (\$231,793).

FUND TYPE:10GENERAL FUNDDEPARTMENT:02CAO - CHIEF ADMINISTRATIVE OFFICE

|              |                                       | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|--------------|---------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R      | REVENUE                               |                        |                                  |                       |                              |                                    |
| SUBOB.       | J SUBOBJ TITLE                        |                        |                                  |                       |                              |                                    |
| 0420         | RENT: LAND & BUILDINGS                | 15,000                 | 15,000                           | 15,000                | 15,000                       | 0                                  |
| CLASS:       | 04 REV: USE OF MONEY & PROPERTY       | 15,000                 | 15,000                           | 15,000                | 15,000                       | 0                                  |
| 0880         | ST: OTHER                             | 644,902                | 644,902                          | 623,665               | 623,665                      | -21,237                            |
| CLASS:       | 05 REV: STATE INTERGOVERNMENTAL       | . 644,902              | 644,902                          | 623,665               | 623,665                      | -21,237                            |
| 1100         | FED: OTHER                            | 75,000                 | 0                                | 0                     | 0                            | 0                                  |
| CLASS:       | 10 REV: FEDERAL                       | 75,000                 | 0                                | 0                     | 0                            | 0                                  |
| 1720         | PARK & RECREATION FEES                | 0                      | 0                                | 100,000               | 100,000                      | 100,000                            |
| 1800         | INTERFND REV: SERVICE BETWEEN FUND    | 206,350                | 230,350                          | 242,774               | 242,774                      | 12,424                             |
| 1804         | INTERFND REV: MAIL SERVICE            | 40,836                 | 40,836                           | 40,329                | 40,329                       | -507                               |
| 1805         | INTERFND REV: STORES SUPPORT          | 6,551                  | 6,551                            | 5,515                 | 5,515                        | -1,036                             |
| 1818         | INTERFND REV: MAINT BUILDG & IMPROVMN | IT 96,790              | 96,790                           | 67,164                | 67,164                       | -29,626                            |
| CLASS:       | 13 REV: CHARGE FOR SERVICES           | 350,527                | 374,527                          | 455,782               | 455,782                      | 81,255                             |
| 1940         | MISC: REVENUE                         | 2,786                  | 2,786                            | 80,474                | 80,474                       | 77,688                             |
| CLASS:       | 19 REV: MISCELLANEOUS                 | 2,786                  | 2,786                            | 80,474                | 80,474                       | 77,688                             |
| 2020         | OPERATING TRANSFERS IN                | 1,573,126              | 1,549,126                        | 1,610,090             | 1,610,090                    | 60,964                             |
| CLASS:       |                                       | 1,573,126              | 1,549,126                        | 1,610,090             | 1,610,090                    | 60,964                             |
| TYPE: E      | SUBTOTAL<br>EXPENDITURE               | 2,661,341              | 2,586,341                        | 2,785,011             | 2,785,011                    | 198,670                            |
|              | J SUBOBJ TITLE                        |                        |                                  |                       |                              |                                    |
| 3000         | PERMANENT EMPLOYEES / ELECTED         | 5,158,799              | 5,255,697                        | 5,327,009             | 5,327,009                    | 71,312                             |
| 3001         | TEMPORARY EMPLOYEES                   | 84,000                 | 84,000                           | 81,071                | 81,071                       | -2,929                             |
| 3002         | OVERTIME                              | 27,200                 | 27,200                           | 52,600                | 52,600                       | 25,400                             |
| 3003         | STANDBY PAY                           | 500                    | 500                              | 0                     | 0                            | -500                               |
| 3004         | OTHER COMPENSATION                    | 109,300                | 109,300                          | 104,935               | 104,935                      | -4,365                             |
| 3005<br>3007 | TAHOE DIFFERENTIAL<br>HAZARD PAY      | 14,400<br>500          | 14,400<br>500                    | 14,400<br>250         | 14,400<br>250                | 0<br>-250                          |
| 3007         | RETIREMENT EMPLOYER SHARE             | 1,070,561              | 1,070,561                        | 250<br>1,112,359      | 250<br>1,112,359             | -250<br>41.798                     |
| 3020         | MEDICARE EMPLOYER SHARE               | 74,434                 | 74,434                           | 78,983                | 78,983                       | 41,798<br>4,549                    |
| 3022         | HEALTH INSURANCE EMPLOYER             | 1,230,448              | 1,230,448                        | 1,151,242             | 1,151,242                    | -79,206                            |
| 3040         | LONG TERM DISABILITY EMPLOYER         | 12,901                 | 12,901                           | 13,694                | 13,694                       | 793                                |
| 3042         | DEFERRED COMPENSATION EMPLOYER        | 28,555                 | 28,555                           | 29,360                | 29,360                       | 805                                |
| 3045         | RETIREE HEALTH: DEFINED               | 74,706                 | 74,706                           | 80,167                | 80,167                       | 5,461                              |
| 3060         | WORKERS' COMPENSATION EMPLOYER        | 124,127                | 124,127                          | 101,304               | 101,304                      | -22,823                            |
| 3080         | FLEXIBLE BENEFITS                     | 154,473                | 154,473                          | 149,999               | 149,999                      | -4,474                             |
|              | 30 SALARY & EMPLOYEE BENEFITS         | 8,164,904              | 8,261,802                        | 8,297,373             | 8,297,373                    | 35,571                             |

FUND TYPE:10GENERAL FUNDDEPARTMENT:02CAO - CHIEF ADMINISTRATIVE OFFICE

|              |                                                                | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|--------------|----------------------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 4020         | CLOTHING & PERSONAL SUPPLIES                                   | 3,275                  | 3,275                            | 6,550                 | 6,550                        | 3,275                              |
| 4022         | UNIFORMS                                                       | 0                      | 0                                | 1,000                 | 1,000                        | 1,000                              |
| 4040         | TELEPHONE COMPANY VENDOR                                       | 3,950                  | 3,950                            | 4,200                 | 4,200                        | 250                                |
| 4041         | COUNTY PASS THRU TELEPHONE CHARGES                             | ,                      | 8,153                            | 8,165                 | 8,165                        | 12                                 |
| 4080         | HOUSEHOLD EXPENSE                                              | 22,335                 | 22,335                           | 38,785                | 38,785                       | 16,450                             |
| 4082         | HOUSEHOLD EXP: OTHER                                           | 1,000                  | 1,000                            | 2,500                 | 2,500                        | 1,500                              |
| 4083         | LAUNDRY                                                        | 27,200                 | 27,200                           | 38,200                | 38,200                       | 11,000                             |
| 4085         | REFUSE DISPOSAL                                                | 115,000                | 115,000                          | 105,600               | 105,600                      | -9,400                             |
| 4086         | JANITORIAL / CUSTODIAL SERVICES                                | 34,000                 | 34,000                           | 56,000                | 56,000                       | 22,000                             |
| 4087         | EXTERMINATION / FUMIGATION SERVICES                            | 10,000                 | 10,000                           | 23,000                | 23,000                       | 13,000                             |
| 4100         | INSURANCE: PREMIUM                                             | 182,001                | 182,001                          | 239,659               | 239,659                      | 57,658                             |
| 4140         | MAINT: EQUIPMENT                                               | 25,200                 | 25,200                           | 24,350                | 24,350                       | -850                               |
| 4141         |                                                                | 150                    | 150                              | 0                     | 0                            | -150                               |
| 4143         |                                                                | 35,000                 | 35,000                           | 35,000                | 35,000                       | 0                                  |
| 4144         |                                                                | 2,250                  | 2,250                            | 2,200                 | 2,200                        | -50                                |
| 4145<br>4180 | MAINTENANCE: EQUIPMENT PARTS<br>MAINT: BUILDING & IMPROVEMENTS | 19,600                 | 19,600                           | 17,100                | 17,100                       | -2,500                             |
| 4180         | MAINT: BUILDING & IMPROVEMENTS<br>MAINT: GROUNDS               | 250,000<br>15,000      | 250,000<br>15,000                | 401,000<br>15,000     | 401,000<br>15,000            | 151,000<br>0                       |
| 4183         | MAINT: CEMETERY                                                | 15,000                 | 15,000                           | 16,000                | 16,000                       | 16,000                             |
| 4187         | MAINT: TRAIL                                                   | 30,229                 | 30,229                           | 15,000                | 15,000                       | -15,229                            |
| 4197         | MAINTENANCE BUILDING: SUPPLIES                                 | 188,145                | 188,145                          | 200,225               | 200.225                      | 12,080                             |
| 4200         | MEDICAL, DENTAL & LABORATORY                                   | 50                     | 50                               | 200,223               | 200,225                      | -50                                |
| 4220         | MEMBERSHIPS                                                    | 93,090                 | 93,090                           | 78,830                | 78,830                       | -14.260                            |
| 4221         | MEMBERSHIPS: LEGISLATIVE ADVOCACY                              | 44,368                 | 44,368                           | 0                     | 0                            | -44,368                            |
| 4260         | OFFICE EXPENSE                                                 | 18,518                 | 18,518                           | 25,600                | 25,600                       | 7,082                              |
|              |                                                                |                        |                                  |                       |                              |                                    |
| 4261         | POSTAGE<br>SOFTWARE                                            | 2,850<br>750           | 2,850<br>750                     | 2,890                 | 2,890                        | 40                                 |
| 4262<br>4263 | SUBSCRIPTION / NEWSPAPER / JOURNALS                            | 750<br>16,125          | 16,125                           | 550<br>125            | 550<br>125                   | -200<br>-16,000                    |
| 4263         | BOOKS / MANUALS                                                | 250                    | 250                              | 250                   | 250                          | 0                                  |
| 4266         | PRINTING / DUPLICATING SERVICES                                | 64,225                 | 64,225                           | 6,800                 | 6,800                        | -57,425                            |
| 4300         | PROFESSIONAL & SPECIALIZED SERVICES                            | 648,989                | 648,989                          | 833,320               | 833,320                      | 184,331                            |
| 4302         | CONSTRUCT & ENGINEER CONTRACTS                                 | 0                      | 0                                | 85,000                | 85,000                       | 85,000                             |
| 4324         | MEDICAL, DENTAL, LAB & AMBULANCE SRV                           | 1,700                  | 1,700                            | 2,000                 | 2,000                        | 300                                |
| 4334         | FIRE PREVENTION & INSPECTION                                   | 2,500                  | 2,500                            | 10,400                | 10,400                       | 7,900                              |
| 4337         | OTHER GOVERNMENTAL AGENCIES                                    | 14,000                 | 14,000                           | 1,000                 | 1,000                        | -13,000                            |
| 4400         | PUBLICATION & LEGAL NOTICES                                    | 1,150                  | 1,150                            | 1,200                 | 1,200                        | 50                                 |
| 4420         | RENT & LEASE: EQUIPMENT                                        | 97,667                 | 97,667                           | 69,440                | 69,440                       | -28,227                            |
| 4421         | RENT & LEASE: SECURITY SYSTEM                                  | 8,250                  | 8,250                            | 13,250                | 13,250                       | 5,000                              |
| 4440         | RENT & LEASE: BUILDING &                                       | 500                    | 500                              | 500                   | 500                          | 0                                  |
| 4460         | EQUIP: SMALL TOOLS & INSTRUMENTS                               | 15,515                 | 15,515                           | 12,550                | 12,550                       | -2,965                             |
| 4461         | EQUIP: MINOR                                                   | 53,997                 | 53,997                           | 105,640               | 105,640                      | 51,643                             |
| 4462         | EQUIP: COMPUTER                                                | 14,300                 | 14,300                           | 1,500                 | 1,500                        | -12,800                            |
| 4463         | EQUIP: TELEPHONE & RADIO                                       | 50                     | 50                               | 0                     | 0                            | -50                                |
| 4500         | SPECIAL DEPT EXPENSE                                           | 201,655                | 201,655                          | 208,185               | 208,185                      | 6,530                              |
| 4501         | SPECIAL PROJECTS                                               | 830,000                | 755,000                          | 760,000               | 760,000                      | 5,000                              |
| 4502         | EDUCATIONAL MATERIALS                                          | 100                    | 100                              | 100                   | 100                          | 0                                  |
| 4503         | STAFF DEVELOPMENT                                              | 37,300                 | 37,300                           | 17,500                | 17,500                       | -19,800                            |
| 4506         | FILM DEVELOPMENT & PHOTOGRAPHY                                 | 850                    | 850                              | 1,500                 | 1,500                        | 650                                |
| 4507         | FIRE & SAFETY SUPPLIES                                         | 1,500                  | 1,500                            | 1,500                 | 1,500                        | 0                                  |
| 4508         | SNOW REMOVAL                                                   | 30,000                 | 30,000                           | 48,000                | 48,000                       | 18,000                             |
| 4513         | INVENTORY: CENTRAL STORES GENERAL                              | 175,000                | 175,000                          | 150,000               | 150,000                      | -25,000                            |
| 4514         | BULK: POSTAGE PURCHASE GENERAL                                 | 350,000                | 350,000                          | 350,000               | 350,000                      | 0                                  |
| 4529         | SOFTWARE LICENSE                                               | 5,500                  | 5,500                            | 13,000                | 13,000                       | 7,500                              |
| 4600         | TRANSPORTATION & TRAVEL                                        | 9,550                  | 9,550                            | 10,050                | 10,050                       | 500                                |
| 4602         | MILEAGE: EMPLOYEE PRIVATE AUTO                                 | 2,950                  | 2,950                            | 5,200                 | 5,200                        | 2,250                              |
| 4605         | RENT & LEASE: VEHICLE                                          | 69,048                 | 69,048                           | 70,127                | 70,127                       | 1,079                              |
| 4606         |                                                                | 47,450                 | 47,450                           | 46,058                | 46,058                       | -1,392                             |
| 4608         | HOTEL ACCOMMODATIONS                                           | 2,250                  | 2,250                            | 2,800                 | 2,800                        | 550                                |
| 4620         |                                                                | 1,074,000              | 1,074,000                        | 1,090,000             | 1,090,000                    | 16,000                             |
| CLASS        | : 40 SERVICE & SUPPLIES                                        | 4,908,485              | 4,833,485                        | 5,274,399             | 5,274,399                    | 440,914                            |

FUND TYPE:10GENERAL FUNDDEPARTMENT:02CAO - CHIEF ADMINISTRATIVE OFFICE

|                                          | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 4750 CENTRAL STORES INVENTORY            | -175,000               | -175,000                         | -150,000              | -150,000                     | 25,000                             |
| 4751 BULK PURCHASE POSTAGE ABATEMENT     | S -350,000             | -350,000                         | -350,000              | -350,000                     | 0                                  |
| CLASS: 41 SERVICE & SUPPLIES ABATEMEN    | <b>TS</b> -525,000     | -525,000                         | -500,000              | -500,000                     | 25,000                             |
| 5240 CONTRIB: NON-CNTY GOVERNMENTAL      | 209,053                | 209,053                          | 52,500                | 52,500                       | -156,553                           |
| 5300 INTERFND: SERVICE BETWEEN FUND      | 186,661                | 186,661                          | 72,292                | 72,292                       | -114,369                           |
| CLASS: 50 OTHER CHARGES                  | 395,714                | 395,714                          | 124,792               | 124,792                      | -270,922                           |
| 6020 FIXED ASSET: BUILDING & IMPROVEMENT | TS 9,000               | 9,000                            | 0                     | 0                            | -9,000                             |
| 6040 FIXED ASSET: EQUIPMENT              | 35,000                 | 35,000                           | 20,000                | 20,000                       | -15,000                            |
| 6045 FIXED ASSET: VEHICLES               | 30,000                 | 30,000                           | 0                     | 0                            | -30,000                            |
| CLASS: 60 FIXED ASSETS                   | 74,000                 | 74,000                           | 20,000                | 20,000                       | -54,000                            |
| 7200 INTRAFUND TRANSFERS: ONLY GENERAL   | L 80,276               | 80,276                           | 201,599               | 201,599                      | 121,323                            |
| 7223 INTRAFND: MAIL SERVICE              | 10,199                 | 10,199                           | 10,087                | 10,087                       | -112                               |
| 7224 INTRAFND: STORES SUPPORT            | 8,598                  | 8,598                            | 8,448                 | 8,448                        | -150                               |
| 7231 INTRAFND: IS PROGRAMMING SUPPORT    | 2,700                  | 2,700                            | 1,500                 | 1,500                        | -1,200                             |
| 7232 INTRAFND: MAINT BLDG & IMPROVMNTS   | 2,000                  | 2,000                            | 1,500                 | 1,500                        | -500                               |
| CLASS: 72 INTRAFUND TRANSFERS            | 103,773                | 103,773                          | 223,134               | 223,134                      | 119,361                            |
| 7350 INTRFND ABATEMENTS: GF ONLY         | -63,438                | -63,438                          | -99,978               | -99,978                      | -36,540                            |
| 7357 INTRFND ABATEMENTS: MAIL SERVICE    | -166,501               | -166,501                         | -167,772              | -167,772                     | -1,271                             |
| 7358 INTRFND ABATEMENTS: STORES SUPPOR   | RT -49,604             | -49,604                          | -53,615               | -53,615                      | -4,011                             |
| 7366 INTRFND ABATEMENTS: MAINT BLDG &    | -163,929               | -163,929                         | -179,284              | -245,761                     | -81,832                            |
| CLASS: 73 INTRAFUND ABATEMENT            | -443,472               | -443,472                         | -500,649              | -567,126                     | -123,654                           |
| TYPE: E SUBTOTAL                         | 12,678,404             | 12,700,302                       | 12,939,049            | 12,872,572                   | 172,270                            |
| FUND TYPE: 10 SUBTOTAL                   | 10,017,063             | 10,113,961                       | 10,154,038            | 10,087,561                   | -26,400                            |

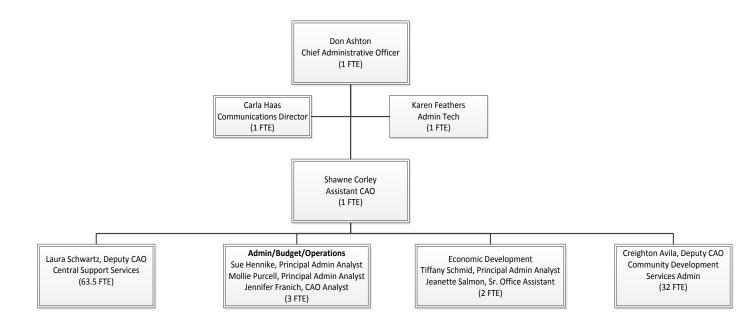
# PERSONNEL ALLOCATION

| <b>Classification Title</b>                       | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO<br>Recm'd | Diff from<br>Adjusted |
|---------------------------------------------------|-----------------------------------|----------------------------|--------------------------|-----------------------|
| Administration - Budget and Operations            |                                   |                            |                          |                       |
| Chief Administrative Officer                      | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Assistant Chief Administrative Officer            | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Deputy Chief Administrative Officer - Comm. Dev   | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Principal Administrative Analyst                  | 3.00                              | 3.00                       | 3.00                     | 0.00                  |
| CAO Administrative Analyst                        | 0.00                              | 1.00                       | 1.00                     | 1.00                  |
| Communications & Outreach Manager                 | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Administrative Technician                         | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Economic & Business Relations Manager             | 1.00                              | 0.00                       | 0.00                     | (1.00)                |
| Sr. Office Assistant - Economic Development       | 0.50                              | 1.00                       | 1.00                     | 0.50                  |
| Division Total                                    | 9.50                              | 10.00                      | 10.00                    | 0.50                  |
| Central Fiscal/Admin, Facilities, Procurement     |                                   |                            |                          |                       |
| Deputy Chief Administrative Officer               | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Accountant/Auditor                                | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Administrative Services Officer                   | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Administrative Technician                         | 2.00                              | 3.00                       | 2.00                     | 0.00                  |
| Building and Grounds Superintendent               | 1.00                              | 0.00                       | 0.00                     | (1.00)                |
| Building Maitnenance Worker I/II/Sr               | 8.00                              | 9.00                       | 9.00                     | 1.00                  |
| Building Maitnenance Worker I/II/Sr - Limited Ter | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Building Operations Manager                       | 0.00                              | 1.00                       | 1.00                     | 1.00                  |
| Building Operations Supervisor                    | 3.00                              | 2.00                       | 2.00                     | (1.00)                |
| Building Operations Technician                    | 3.00                              | 2.00                       | 2.00                     | (1.00)                |
| Buyer I/II                                        | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Capital Programs Manager                          | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Chief Fiscal Officer - UM                         | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Custodian                                         | 9.50                              | 9.50                       | 9.50                     | 0.00                  |
| Custodian Supervisor                              | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Department Analyst I/II                           | 4.00                              | 4.00                       | 4.00                     | 0.00                  |
| Facilities Manager                                | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Facilities Project Manager I/II                   | 2.00                              | 4.00                       | 4.00                     | 2.00                  |
| Facilities Project Manager I/II (Limited Term)    | 1.00                              | 0.00                       | 0.00                     | (1.00)                |
| Fiscal Assistant 1/11                             | 2.00                              | 2.00                       | 2.00                     | 0.00                  |
| Fiscal Technician                                 | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Grounds Maintenance Worker I/II                   | 4.00                              | 4.00                       | 4.00                     | 0.00                  |
| Highway Maintenance Worker I/II                   | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Parks Manager                                     | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Procurement & Contracts Manager                   | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| River Recreation Supervisor                       | 1.00                              | 1.00                       | 1.00                     | 0.00                  |

# PERSONNEL ALLOCATION (CONTINUED)

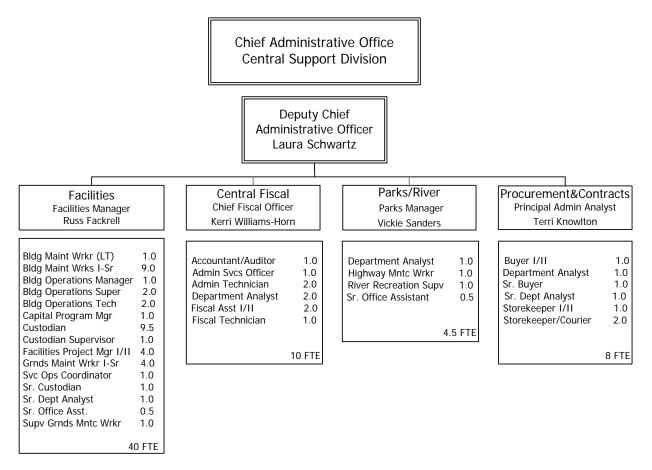
| <b>Classification Title</b>            | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO<br>Recm'd | Diff from<br>Adjusted |
|----------------------------------------|-----------------------------------|----------------------------|--------------------------|-----------------------|
| Service Operations Coordinator         | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Sr. Buyer                              | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Sr. Custodian                          | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Sr. Department Analyst                 | 2.00                              | 2.00                       | 2.00                     | 0.00                  |
| Sr. Grounds Maintenance Worker         | 1.00                              | 0.00                       | 0.00                     | (1.00)                |
| Sr. Office Assistant                   | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Storekeeper I/II                       | 2.00                              | 1.00                       | 1.00                     | (1.00)                |
| Storekeeper/Courier                    | 1.00                              | 2.00                       | 2.00                     | 1.00                  |
| Supervising Grounds Maintenance Worker | 0.00                              | 1.00                       | 1.00                     | 1.00                  |
| Division Total                         | 63.50                             | 64.50                      | 63.50                    | 0.00                  |
| Department Total                       | 73.00                             | 74.50                      | 73.50                    | 0.50                  |

# ORGANIZATIONAL CHART



# Chief Administrative Office RECOMMENDED BUDGET • FY 2017 - 18

# ORGANIZATIONAL CHART



Division FTE Total 63.5



# MISSION

This program directs funding for the project development and construction of facilities and parks that support County functions. In addition, the program performs major maintenance projects on existing County buildings, parks and infrastructure. The Capital Projects Work Plan is produced by the Chief Administrative Office, and the program is staffed by the Facilities unit. All expenses for facility capital programs are captured in the Accumulative Capital Outlay (ACO) fund.

|                             | 15/16 |           |    |            |    | 17/18      |    | 17/18      |    | ange from   | %      |
|-----------------------------|-------|-----------|----|------------|----|------------|----|------------|----|-------------|--------|
|                             |       | Actuals   |    | Budget     |    | Dept       |    | CAO        |    | udget to    | Change |
|                             |       |           |    |            | R  | equested   | R  | ecommend   | Re | commend     |        |
| Taxes                       | \$    | 1,288,856 | \$ | 1,413,000  | \$ | 1,467,500  | \$ | 1,467,500  | \$ | 54,500      | 4%     |
| Fines, Forfeitures          | \$    | 237       | \$ | -          | \$ | -          | \$ | -          | \$ | -           | n/a    |
| Use of Money                | \$    | 13,232    | \$ | 13,000     | \$ | 13,500     | \$ | 13,500     | \$ | 500         | 4%     |
| State                       | \$    | 171,566   | \$ | 1,643,217  | \$ | 4,000      | \$ | 4,000      | \$ | (1,639,217) | -100%  |
| Other Governmental          | \$    | 4,874     | \$ | 5,000      | \$ | 5,000      | \$ | 5,000      | \$ | -           | 0%     |
| Misc.                       | \$    | 145       | \$ | -          | \$ | -          | \$ | -          | \$ | -           | n/a    |
| Other Financing Sources     | \$    | 7,309,985 | \$ | 20,730,968 | \$ | 20,174,945 | \$ | 20,174,945 | \$ | (556,023)   | -3%    |
| Use of Fund Balance         | \$    | -         | \$ | 1,529,497  | \$ | 5,089,523  | \$ | 5,089,523  | \$ | 3,560,026   | 233%   |
| Total Revenue               | \$    | 8,788,895 | \$ | 25,334,682 | \$ | 26,754,468 | \$ | 26,754,468 | \$ | 1,419,786   | 6%     |
| Services & Supplies         | \$    | 11,264    | \$ | 50,000     | \$ | 50,000     | \$ | 50,000     | \$ | -           | 0%     |
| Other Charges               | \$    | 68,769    | \$ | 173,443    | \$ | 1,000      | \$ | 1,000      | \$ | (172,443)   | -99%   |
| Fixed Assets                | \$    | 6,895,974 | \$ | 22,985,982 | \$ | 25,257,990 | \$ | 25,257,990 | \$ | 2,272,008   | 10%    |
| Intrafund Transfers         | \$    | 1,080,721 | \$ | 1,225,257  | \$ | 1,445,478  | \$ | 1,445,478  | \$ | 220,221     | 18%    |
| Designation of Fund Balance | \$    | -         | \$ | 900,000    | \$ | -          | \$ | -          | \$ | (900,000)   | -100%  |
| Total Appropriations        | \$    | 8,056,728 | \$ | 25,334,682 | \$ | 26,754,468 | \$ | 26,754,468 | \$ | 1,419,786   | 6%     |
| Change in Fund Balance      | \$    | (732,167) | \$ | -          | \$ | -          | \$ | -          | \$ | -           | n/a    |

# DEPARTMENT BUDGET SUMMARY

# CAPITAL WORK PLAN SUMMARY

The ACO fund is the County budget unit used to accumulate capital project funding and to plan and track major maintenance and capital improvements to County-owned facilities. This budget unit does not include roads (please see Department of Transportation) and standard maintenance projects (please see Facilities – Maintenance). Projects identified in the Work Plan are typically greater than \$10,000 and must be an improvement that adds value and life to the facility. Funds are transferred to the ACO fund and appropriated throughout the year based on the Work Plan.

#### Continuing Projects

#### Countywide Special Projects

Funding from the annual Accumulated Capital Outlay funds (1% of all property tax revenues directly deposited to the ACO fund) is set aside annually for capital projects that have not been specifically identified. For FY 2017-18, a total of \$565,000 is set aside for emergency projects, security upgrades, HVAC repairs, painting, parking lots and ADA compliance needs that may come up throughout the year.

Additionally, \$100,000 is budgeted for facilities planning related to annual funds set aside for environmental assessments, ADA assessments, real estate negotiations, or other miscellaneous costs associated with future facility planning.

## County Buildings A and B Renovation

In 2016 the County began renovation work on Buildings A and B at 330 Fair Lane to replace failing HVAC systems, replace outdated lighting with energy efficient lighting, and to complete necessary ADA renovations. The County anticipates completing this project in FY 2017-18. \$470,000 in ACO annual funding is recommended to be set aside to complete the A/B renovation expansion space, including move costs and temporary trailer ("swing space") rental. An additional \$3,365,969 from existing ACO Fund balance is designated for the final phase of the A/B renovation project and will be used in FY 2017-18. The project is anticipated to be completed on time and on budget.

## Parks Projects

\$314,994 in funding has been budgeted from the ACO fund for various park projects including \$75,000 for ADA and various projects at Forebay Park, \$72,000 for work on the SPTC natural trail, \$18,000 for various projects at Pioneer Park and \$150,000 for various projects at Henningsen Lotus Park. The Department of Transportation is also estimating \$58,554 in carry over funding for the New York Creek trail project. An additional \$100,000 is requested from the General Fund for the park impact fee nexus study and the parks and trails master plan update.

## Public Safety Facility

The County was approved for a \$57,140,000 loan from the United State Department of Agriculture (USDA). In addition to this loan, the County will be required to spend \$11,000,712 in General Fund prior to being able to draw down the USDA loan funds. By the end of FY 2016-17, the County estimates spending \$5,164,212 on the Public Safety Facility, including the acquisition of the land. This will leave a balance of \$5,836,500 anticipated to be spent in FY 2017-18. The County set aside a Public Safety Reserve of \$5,836,500 for the remaining County up-front costs related of the Public Safety Facility. The Department anticipates spending the remainder of these reserved funds in FY 2017-18.

## Court House

\$3,000,000 was appropriated from the General Fund for the Ray Lawyer Drive expansion in preparation for the new Court House, but the funding was not used in FY 2016-17 and is being carried over into this fiscal year.

## Juvenile Hall

In FY 2016-17, the Board set aside \$1.2 million as the County contribution and grant match for the replacement of the West Slope Juvenile Hall facility. For FY 2016-17, \$300,000 from the General Fund was budgeted to be used for the planning and design of the replacement building for the West Slope Juvenile Hall. As this work has not yet been completed, this funding is being carried forward and appropriated in FY 2017-18. Additionally, \$300,000 that was designated in the ACO fund for the new Juvenile Hall is budgeted for total planning and design in FY 2017-18.

## FENIX

In March 2013, the Board approved a total project budget of \$5.6 million for the FENIX project. The year-end estimate of funds remaining for the project is \$2,510,312. The budget includes carry-over

General Funds of \$2,510,312 for the project. This estimate will be adjusted at Addenda after the yearend closeout.

### Deferred Maintenance

The Board annually has dedicated General Funds set aside for Capital Projects to the deferred maintenance work identified in the VANIR study. In FY 2016-17, a total of \$13.3 million was budgeted for work related to the VANIR study, including the A/B renovation. The Facilities division is projecting to spend approximately \$9.2 million of this budget from the General Fund, resulting in \$4,082,534 carrying forward for completion in FY 2017-18. Additionally, \$465,189 is recommended to be set aside from the General Fund, and \$1,395,000 from the ACO Fund Balance for various projects identified in the VANIR study.

Recommended New Projects

#### Megabyte

The amount requested for FY 2017-18 for the new Property Tax System is \$1,200,000. \$153,000 in funding from the Assessor's special revenue fund has been identified to be used on the system. The remaining amount of \$1,047,000 is recommended to come out of the General Fund.

## Public Health Facility

Tobacco settlement funds (non-General Fund) from Public Health in the amount of \$1,338,318 are recommended to be utilized for capital improvements to the Spring Street facility.

## AQMD building

\$975,000 in non-General Fund funding from the Air Quality Management District (AQMD) is recommended to be used for the new building and various charging stations throughout the County.

|                                        | Appropriations   | Revenues         |
|----------------------------------------|------------------|------------------|
| ACO Funds                              | \$<br>6,520,969  | \$<br>6,520,969  |
| Criminal Justice Special Revenue Fund  | \$<br>200,000    | \$<br>200,000    |
| General Fund                           | \$<br>11,504,855 | \$<br>11,504,855 |
| Public Safety Facility Reserve         | \$<br>5,836,500  | \$<br>5,836,500  |
| Tobacco Settlement Funds               | \$<br>1,338,318  | \$<br>1,338,318  |
| Assessor Special Revenue Fund          | \$<br>198,000    | \$<br>198,000    |
| Air Quality Management District (AQMD) | \$<br>975,000    | \$<br>975,000    |
| Total                                  | \$<br>26,573,642 | \$<br>6,720,969  |

## BUDGET SUMMARY BY FUNDING SOURCE

## RECOMMENDED BUDGET

This Budget is recommended at \$26,754,468. The Recommended Budget reflects an increase in the total budget of \$1,419,786 (5%) when compared to the FY 2016-17 Adopted Budget.

## General Fund – Designation for Capital projects

The FY 2017-18 Budget includes a recommended \$5,000,000 increase to the General Fund's Designation for Capital Projects, to set one-time monies aside to fund future capital projects and deferred maintenance. This recommendation is made pursuant to Board Budget Policy no. 9, **Capital Reserves**, which states:

Once General Reserves and General Fund Contingency equal 8% of adjusted General Fund appropriations, the Board may choose to transfer any remaining unappropriated discretionary resources to the Designations for Capital Projects to be retained to assist in addressing unmet capital needs and building a replacement reserve. A standard measurement used for determining the required budget to properly maintain public facilities is 2 to 4 percent of their replacement value. For example, currently the replacement value of County owned facilities is \$250,000,000. Beginning in FY 2016-17 the goal is to set aside 2%, or \$5,000,000, annually into the Capital Reserve.

This funding is not reflected in the FY 2017-18 Work Plan, as it is reserved for future capital projects. These funds will be transferred to the ACO fund and appropriated through the ACO Work Plan when capital projects are identified and require General Fund funding.

#### Pending Issues and Policy Considerations

The County has historically not maintained a consistent practice for setting aside adequate reserves to ensure sufficient funding is available to meet long-term facility needs. In 2013 the County contracted with VANIR for a facilities assessment report. Of the facilities that were included, the study identified \$55 million worth of deferred maintenance projects. It is important to note that not all County facilities were included in this assessment, so the actual need is likely greater than this number. The Facilities Division opted to pull out \$8 million of projects on buildings that were deemed near end of life, which reduced the overall Capital Improvement Plan to \$46 million. This assessment was completed 3.5 years ago and construction prices escalate with each year. Therefore the figure of \$46 million will continue to grow as prices escalate.

The Facilities Division has been working each year to prioritize and complete projects identified in the plan with fire/life/safety projects taking precedence. To date, the County has spent \$13,129,915 on the Facilities Capital Improvement Plan for projects related to the VANIR assessment.

As has been reported previously, to adequately budget today's available funding for the maintenance of public facilities in the future, a standard target is to set aside 2 to 4 percent of the estimated facility replacement values on an annual basis. In FY 2013-14, the replacement value of County owned facilities was estimated at \$250 million. The \$5 million that is reflected in Board policy and recommended to be set aside each year is approximately 2% of the estimated replacement value of the County's buildings. By building these reserves, the Facilities Division will be able to continue the implementation of the Capital Improvement Plan.

The FY 2016-17 budget included a General Fund contribution of \$320,000 to try to acquire land located on Depot Road for a park. This negotiation was unsuccessful. The Chief Administrative Office is recommending that this funding no longer be set aside and has been returned, in concept, to the General Fund fund balance. Therefore, the ACO Capital Workplan does not reflect this as carry-forward funding for this park.

FUND TYPE:13CAPITAL PROJECT FUNDDEPARTMENT:02CAO - CHIEF ADMINISTRATIVE OFFICE

|                                                                            | MID-YEAR<br>PROJECTION   | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|----------------------------------------------------------------------------|--------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                                                            |                          |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                                                        |                          |                                  |                       |                              |                                    |
| 0100 PROP TAX: CURR SECURED                                                | 1,348,000                | 1,348,000                        | 1,402,000             | 1,402,000                    | 54,000                             |
| 0110 PROP TAX: CURR UNSECURED                                              | 49,000                   | 49,000                           | 51,000                | 51,000                       | 2,000                              |
| 0130 PROP TAX: PRIOR UNSECURED<br>0140 PROP TAX: SUPP CURRENT              | 1,000<br>2,000           | 1,000<br>2,000                   | 1,000<br>2,100        | 1,000<br>2,100               | 0<br>100                           |
| 0150 PROP TAX: SUPP PRIOR                                                  | 8,000                    | 8,000                            | 8,400                 | 8,400                        | 400                                |
| 0174 TAX: TIMBER YIELD                                                     | 5,000                    | 5,000                            | 3,000                 | 3,000                        | -2,000                             |
| CLASS: 01 REV: TAXES                                                       | 1,413,000                | 1,413,000                        | 1,467,500             | 1,467,500                    | 54,500                             |
| 0400 REV: INTEREST                                                         | 13,000                   | 13,000                           | 13,500                | 13,500                       | 500                                |
| CLASS: 04 REV: USE OF MONEY & PROPERTY                                     | 13,000                   | 13,000                           | 13,500                | 13,500                       | 500<br>500                         |
|                                                                            | ,                        | ,                                |                       |                              |                                    |
| 0820 ST: HOMEOWNER PROP TAX RELIEF<br>0880 ST: OTHER                       | 4,000                    | 4,000                            | 4,000                 | 4,000                        | 0                                  |
| CLASS: 05 REV: STATE INTERGOVERNMENTA                                      | 1,639,217<br>L 1,643,217 | 1,639,217<br>1,643,217           | 0<br>4,000            | 0<br>4,000                   | -1,639,217<br>-1,639,217           |
|                                                                            |                          |                                  |                       | ,                            |                                    |
| 1200 REV: OTHER GOVERNMENTAL AGENCIES<br>CLASS: 12 REV: OTHER GOVERNMENTAL | 5,000                    | 5,000                            | 5,000                 | 5,000                        | 0                                  |
|                                                                            | 5,000                    | 5,000                            | 5,000                 | 5,000                        | -                                  |
| 2020 OPERATING TRANSFERS IN                                                | 20,730,968               | 20,730,968                       | 20,174,945            | 20,174,945                   | -556,023                           |
| CLASS: 20 REV: OTHER FINANCING SOURCES                                     | 20,730,968               | 20,730,968                       | 20,174,945            | 20,174,945                   | -556,023                           |
| 0001 FUND BALANCE                                                          | 248,005                  | 248,005                          | 1,453,554             | 1,453,554                    | 1,205,549                          |
| 0003 FROM DESIGNATIONS                                                     | 1,281,492                | 1,281,492                        | 3,635,969             | 3,635,969                    | 2,354,477                          |
| CLASS: 22 FUND BALANCE                                                     | 1,529,497                | 1,529,497                        | 5,089,523             | 5,089,523                    | 3,560,026                          |
| TYPE: R SUBTOTAL                                                           | 25,334,682               | 25,334,682                       | 26,754,468            | 26,754,468                   | 1,419,786                          |
| TYPE: E EXPENDITURE                                                        |                          |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                                                        |                          |                                  |                       |                              |                                    |
| 4302 CONSTRUCT & ENGINEER CONTRACTS                                        | 0                        | 0                                | 50,000                | 50,000                       | 50,000                             |
| 4500 SPECIAL DEPT EXPENSE                                                  | 50,000                   | 50,000                           | 0                     | 0                            | -50,000                            |
| CLASS: 40 SERVICE & SUPPLIES                                               | 50,000                   | 50,000                           | 50,000                | 50,000                       | 0                                  |
| 5300 INTERFND: SERVICE BETWEEN FUND                                        | 173,443                  | 173,443                          | 1,000                 | 1,000                        | -172,443                           |
| CLASS: 50 OTHER CHARGES                                                    | 173,443                  | 173,443                          | 1,000                 | 1,000                        | -172,443                           |
| 6000 FIXED ASSET: LAND                                                     | 320,000                  | 320,000                          | 0                     | 0                            | -320,000                           |
| 6020 FIXED ASSET: BUILDING & IMPROVEMENTS                                  | 15,159,891               | 15,159,891                       | 17,187,858            | 17,187,858                   | 2,027,967                          |
| 6021 FIXED ASSET: DESIGN SERVICES                                          | 935,000                  | 935,000                          | 1,000,000             | 1,000,000                    | 65,000                             |
| 6022 FIXED ASSET: PROJECT MANAGEMENT                                       | 2,500,000                | 2,500,000                        | 2,500,000             | 2,500,000                    | 0                                  |
| 6025 LEASEHOLD IMPROVEMENTS                                                | 60,000                   | 60,000                           | 60,000                | 60,000                       | 0                                  |
| 6028 FIXED ASSET: CONSTRUCTION RENTALS                                     | 200,000                  | 200,000                          | 400,000               | 400,000                      | 200,000                            |
| 6029 FIXED ASSET: CONSTRUCTION MATERIALS                                   | 400,000                  | 400,000                          | 400,000               | 400,000                      | 0                                  |
| 6042 FIXED ASSET: COMPUTER SYSTEM<br>CLASS: 60 FIXED ASSETS                | 3,411,091                | 3,411,091                        | 3,710,132             | 3,710,132                    | 299,041                            |
|                                                                            | 22,985,982               | 22,985,982                       | 25,257,990            | 25,257,990                   | 2,272,008                          |
| 7000 OPERATING TRANSFERS OUT                                               | 1,225,257                | 1,225,257                        | 1,445,478             | 1,445,478                    | 220,221                            |
| CLASS: 70 OTHER FINANCING USES                                             | 1,225,257                | 1,225,257                        | 1,445,478             | 1,445,478                    | 220,221                            |
| 7801 DESIGNATIONS OF FUND BALANCE                                          | 900,000                  | 900,000                          | 0                     | 0                            | -900,000                           |
| CLASS: 78 RESERVES: BUDGETARY ONLY                                         | 900,000                  | 900,000                          | 0                     | 0                            | -900,000                           |
| TYPE: E SUBTOTAL                                                           | 25,334,682               | 25,334,682                       | 26,754,468            | 26,754,468                   | 1,419,786                          |
| FUND TYPE: 13 SUBTOTAL                                                     | 0                        | 0                                | 0                     | 0                            | 0                                  |



## MISSION

This budget unit contains requests from local organizations for financial assistance. The budget is prepared by the Chief Administrative Office.

## SUMMARY OF REQUESTS

|                            | Amount<br>Requested | Type of Organization        |
|----------------------------|---------------------|-----------------------------|
| Motherlode Century         | Not noted           | Not Noted                   |
| Slide the City Event       | \$35,000            | For-Profit LLC              |
| Placerville Aquatic Center | \$20,000            | City of Placerville         |
| Lake Tahoe Bike Coalition  | \$5,000             | Member-supported Non-profit |

## FY 2017-18 REQUESTS

## Slide the City Event

Slide the City has proposed to bring a 1,000 foot slip n' slide to city streets. The event organizer partners with a charity and donates a portion of the proceeds to their cause. Slide the City Tahoe was held on Ski Run Blvd between Needle Peak Road and Pioneer Trail last year. The request is for \$35,000 as well as contributions towards supplies, security, permits, transportation, medical support, and restroom facilities.

## Motherlode Century Event

The Motherlode Century is an organized bicycle ride scheduled for September 10, 2017. The routes begin in Coloma and continue through Lotus, Cool, Highway 193, Apple Hill, and Placerville. The request did not include information about the organization or a requested dollar amount.

## Placerville Aquatics Center

The City of Placerville is requesting \$20,000 for operations and maintenance of the Placerville Aquatics Center. In 2013, the Board of Supervisors approved requests for \$20,000 to extend pool hours during the 2013 season. Data compiled in 2014 showed that 70% of the participants reside outside the City limits. The data also documents that operational costs far exceed the amount of revenues received, which supports the request for funding. This request was also made and approved in 2014, and each following year.

#### Lake Tahoe Bike Coalition

In 2014, El Dorado County provided \$5,000 to the Lake Tahoe Bike Coalition to offset the cost of updating the Lake Tahoe Bikeways maps. The Coalition is requesting the same amount for FY 2017-18 for updating and maintaining the online and printed maps.

## RECOMMENDED BUDGET

The Chief Administrative Office does not make recommendations for funding in this budget unit, as these funding decisions are made solely at the discretion of the Board of Supervisors. No amount of money is budgeted for any subsidies requested.

El Dorado County has provided varying levels of funding for a variety of community organizations in the past. In prior years, this funding was awarded through a "mini-grant" process, wherein organizations meeting certain criteria could apply. Applicants were evaluated and awarded funding provided through Economic Development.

This year's requests are not included in the Economic Development funding budget and would not be funded through Transient Occupancy Tax revenue. There are no revenues directly attributable to this budget unit, therefore the funding source is the General Fund.

## MISSION

County Counsel is the legal advisor of the Board of Supervisors and is legal counsel in civil law matters for all County departments, boards, and commissions. General duties of the County Counsel include: representing the County in all civil legal proceedings and administrative hearings; preparing ordinances, resolutions and contracts for the County; advising the Board of Supervisors and other County officials, and department heads on legal issues; representing the Health and Human Services Agency in juvenile court dependency hearings and administrative hearings concerning eligibility; advising on legal issues regarding workers compensation, tort and liability cases; instituting conservatorships for probate and for gravely-disabled individuals, under the Lanterman-Petris-Short (LPS) Act.

|                       | 15/16<br>Actuals | 16/17<br>Budget |    | 17/18<br>Dept |    | 17/18<br>CAO |    | ange from<br>Budget to | %<br>Change |
|-----------------------|------------------|-----------------|----|---------------|----|--------------|----|------------------------|-------------|
|                       |                  | 0               | F  | Requested     | R  | ecommend     | Re | ecommend               | Ŭ           |
| Charges for Service   | \$<br>321,179    | \$<br>474,225   | \$ | 474,225       | \$ | 474,225      | \$ | -                      | 0%          |
| Miscellaneous         | \$<br>100        | \$<br>-         | \$ | -             | \$ | -            | \$ | -                      | 0%          |
| Total Revenue         | \$<br>321,279    | \$<br>474,225   | \$ | 474,225       | \$ | 474,225      | \$ | -                      | 0%          |
| Salaries and Benefits | \$<br>2,422,964  | \$<br>2,996,626 | \$ | 2,944,699     | \$ | 2,944,699    | \$ | (51,927)               | -2%         |
| Services & Supplies   | \$<br>179,234    | \$<br>706,244   | \$ | 508,125       | \$ | 318,125      | \$ | (388,119)              | -55%        |
| Intrafund Transfers   | \$<br>6,149      | \$<br>6,715     | \$ | 6,787         | \$ | 6,787        | \$ | 72                     | 1%          |
| Total Appropriations  | \$<br>2,608,347  | \$<br>3,709,585 | \$ | 3,459,611     | \$ | 3,269,611    | \$ | (439,974)              | -12%        |
| Net County Cost       | \$<br>2,287,068  | \$<br>3,235,360 | \$ | 2,985,386     | \$ | 2,795,386    | \$ | (439,974)              | -14%        |
| FTEs                  | 17               | 17              |    | 17            |    | 17           |    | -                      | 0%          |

## DEPARTMENT BUDGET SUMMARY

## MAJOR BUDGET CHANGES

## Appropriations

## Salaries and Benefits

(\$51,927) Decrease in total Salaries and Benefits costs as a result of filling vacated positions with new staff at a lower overall cost.

Services and Supplies

(\$380,000) Decrease in contract legal attorney services based on prior years' actuals and to recognize funding priorities in other budget areas.

## PROGRAM SUMMARIES

The programs set forth below highlight the core legal functions of the particular area described. Allocation of Full Time Employee (FTE) represents an equivalent of full time employees since most duties are performed by multiple attorneys depending on current staffing. In addition to those primary duties, all of the attorneys in the office appear and advise on a wide variety of matters including: all aspects of civil litigation inclusive of writ proceedings, court hearings, public records and

subpoena/deposition requests, etc. Deputies are involved in the development and rendering of both oral and written legal advice regarding the resolution of issues that may have far reaching implications for County operations and programs. Deputies act as general legal advisors to the assigned County department, and supervise and participate in the resolution of difficult or complex legal questions regarding department's respective powers, duties, procedures and operations. All attorneys draft and review contracts, ordinances, resolutions, and other legal instruments as part of the day-to-day operations of this department.

## Statutory / State Programs

## Public Guardian and Elder Protection

These attorneys represent the Public Guardian in all facets of litigation on behalf of the County, including Probate, Limited and LPS Conservatorships from early disposition to judgment after jury or court trial and appeals to the Appellate and Supreme Courts. These attorneys also represent the Health and Human Services Agency (HHSA) in areas of Elder Protection which represents the interests of senior citizens on conservatorship with the Public Guardian in all facets of litigation involving elder abuse, from detection and investigation of alleged elder abuse, to preparation of complex civil litigation for asset recovery from perpetrators. Staff provides training and renders advice to the Deputy Public Guardian staff concerning clients. When an estate or trust has assets, fees are requested and collected. Representation of the Public Guardian also encompasses advising Adult Protective Services, IHHS Programs and sometimes MSSP/Linkages. When there are sufficient assets to pay for the conservatee's needs, County Counsel will receive attorneys' fees commensurate with the conservatee's ability to pay. This discretionary program began in 2006 with the staff in the District Attorney's office, the Health and Human Services Agency (HHSA), and County Counsel working in collaboration. These attorneys may provide back up to the Child Protective Services (CPS) caseloads.

## Child Protective Services

The attorneys for Health and Human Services Agency and Child Protective Services represent the Agency in all facets of litigation of Welfare & Institutions Code 300 cases from early disposition to disposition/judgment after trial, and appeals to the Appellate and Supreme Courts. The attorneys provide in-depth training, establish and review policies and procedures, and review and comment on current and proposed legislation and case law to the Agency personnel to improve case handling and outcomes including after-hours consultations on warrants and placement of endangered minors. The cost of County Counsel representation for the Agency is allocated through the A-87 Cost Plan and is applied toward the County's match requirements for Social Services programs.

## Land Use/Transportation/Capital Improvement Programs

## Transportation, Planning & Land Use, Public Health/Ambulance, and Litigation

These attorneys support Transportation, Planning and Building, Land Use, Environmental Management, and Air Quality Management, as well as the Public Health Emergency and Ambulance. These attorneys represent the County in regards to Capital Improvement Programs, including the coordination of these projects from planning and design, to right of way acquisition/condemnation and utility relocation phase, through construction and claims management, and resolution. Staff represents the County in administrative claims and civil litigation regarding project approval, facilities and complex project development. These attorneys provide legal advice and support for all aspects of work for the transportation department, inclusive of airports and trails. These duties include the preparation,

implementation, review, and defense of the County's General Plan, Zoning and Use Permits, development denials and approvals and CEQA compliance issues.

Staff advises on complex land use issues such as Rare Plants, Affordable Housing, and INRMP; and reviews and guides implementation and defense of policies, procedures and programs such as the mitigation fee programs, and reviews County CEQA documents for Capital Improvement Projects. These attorneys advise the Economic Development Coordinator on Land Use issues and Human Services on Affordable Housing issues. These attorneys oversee, participate in, and/or perform defense of administrative and writ proceedings on Land Use policies and approvals. These attorneys sit with and advise various Land Use commissions including the Planning Commission and the Agriculture Commission. These attorneys advise on complex funding requirements through state and federal sources. They also participate, advise and coordinate complex projects for other departments such as the selection of and contract for ambulance services that involve the potential for significant liability.

#### General Government

#### County Counsel and Chief Assistant County Counsel

The County Counsel and Chief Assistant County Counsel plan and direct the activities and operations of the County Counsel's Office, and serve as the legal representative of the Board of Supervisors, all County departments, and boards and commissions, on assigned litigation and business matters, mandated functions (e.g. County election proceedings, writs of habeas corpus, etc.) providing highly responsible and complex administrative support to the Board of Supervisors. In addition to evaluating day-to-day and long range legal matters having an impact on the County, the County Counsel and Chief Assistant County Counsel establish County-wide legal controls and procedures, and communicate these goals, programs, policies and procedures to staff, the public, the CAO, other County departments and state and local agencies. They maintain current knowledge of changes in directives, policies, statutes and regulations that affect operations, and make suggestions on proposed legislation and regulations concerning the County.

#### Human Resources, Sheriff, Risk Management, and Related Law and Justice Departments

These attorneys provide legal advice and support to all departments regarding personnel issues, grievances and disciplinary actions. These attorneys appear on behalf of departments at Civil Service Hearings, and represent the County at Public Employment Relations Board (PERB) hearings. These attorneys also sit as part of the County's Threat Assessment Team and advise on medical and disability issues in negotiations. This may include the review of outside litigation claims and overseeing and assisting in directing the litigation being handled by outside counsel. These attorneys provide advice and assist in the labor relations functions of the Human Resources Department including negotiations, Equal Employment Opportunity Commission (EEOC) matters, and Department of Fair Employment and Housing (DFEH) matters. The attorney advising Risk Management advises in the implementation of the Affordable Care Act, health care and benefit contracts. As counsel for the Sheriff, in addition to advising on their personnel issues, this position reviews policy manuals and attends the Sheriff section meetings. On three occasions, attorneys have stepped into the position of Interim Director of Human Resources when requested by the CAO and Board of Supervisors.

#### General Law, Contracts, and all other Departments

The attorneys in this assignment provide legal advice and support on a wide variety of legal issues that are encountered by any County department. Staff also review and develop responses to subpoenas and Public Record Act requests, and represent employees who have been subpoenaed as witnesses in various

civil, criminal, or administrative proceedings. These positions represent various County departments in writ proceedings in civil court, administrative proceedings including the State Department of Administrative Hearings, the Department of Housing and Urban Development, the Air District Hearing Board and the Assessment Appeals Board. In addition to litigation related duties, this attorney also provides support services for many County departments and agencies with contract review; review and advice on project bid reviews and advice regarding proposed rule adoption and ordinances. Staff also advises the Procurements and Contracts division and County Facilities Management.

#### Administrative, Operations Support

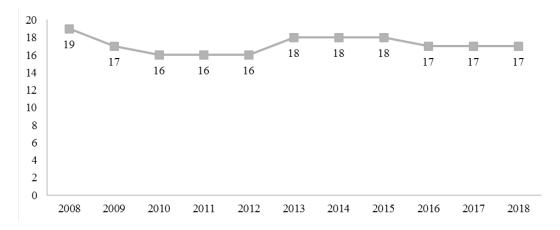
One Department Analyst provides administrative and fiscal support including budgeting, accounting, payroll, purchasing, and contract coordination. Three Sr. Legal Secretaries and one Legal Secretary II provide secretarial services for twelve attorneys along with direct interaction with client/departments and the general public. In addition to direct attorney support, each secretarial position is dedicated to a specific support function that works directly with client/departments in facilitating their individual programs such as Public Guardian, Child Protective Services, and General Government.

## BUDGET SUMMARY BY PROGRAM

|                                             | Арр | ropriations | Revenues      | Ne | t County Cost | Staffing |
|---------------------------------------------|-----|-------------|---------------|----|---------------|----------|
| Administrative/Operations Support           | \$  | 603,582     | \$<br>-       | \$ | 603,582       | 5        |
| Statutory/State Programs                    |     |             |               |    |               |          |
| Public Guardian, Elder Protection, and HHSA | \$  | 483,467     | \$<br>120,000 | \$ | 363,467       | 2        |
| Child Protective Services                   | \$  | 443,145     | \$<br>-       | \$ | 443,145       | 2        |
| Land Use/Transportation/Capital Improvement | \$  | 454,368     | \$<br>279,225 | \$ | 175,143       | 2.75     |
| Administrative/General Government           |     |             |               | \$ | -             |          |
| County Counsel & Chief Asst County Counsel  | \$  | 370,845     | \$<br>-       | \$ | 370,845       | 1.25     |
| Sherrif, HR/Risk, Law and Justice           | \$  | 473,666     | \$<br>75,000  | \$ | 398,666       | 2        |
| General Law, Contracts, other Departments   | \$  | 440,538     | \$<br>-       | \$ | 440,538       | 2        |
| Total                                       | \$  | 3,269,611   | \$<br>474,225 | \$ | 2,795,386     | 17       |

## STAFFING TREND

County Counsel staffing has remained relatively static over the past 10 years and is currently at 17 FTEs. All staff is located on the West Slope, with travel to South Lake Tahoe as needed. Over the past two fiscal years, County Counsel has had attorneys covering for the Assistant CAO position and Interim Director of Human Resources. At these times County Counsel has hired retired annuitants as temporary employees.



## BEST PRACTICES & SERVICE INDICATORS

In accordance with the Strategic Plan, the following best practices and service indicators will be implemented and measured throughout FY 2017-18. Results will be included in the following budget, and each year thereafter, to measure progress and levels of service.

## Service Indicators

## **Operational Metrics**

Juvenile Dependency and Public Guardian Litigation (Quarterly)

- 1) Appearances in court representing Child Welfare cases.
- 2) Appearances in court representing the Public Guardian.
- 3) Number of appeals/writs from juvenile dependency cases.
- 4) Percentage of appeals/writs where County prevails.
- 5) Juvenile Dependency Cases opened/closed.
- 6) Public Guardian Cases opened/closed.

## **Outside Litigation**

- 1) Number of cases assigned to outside counsel. (Quarterly)
- 2) Costs to County for services provided by outside counsel. (Annually)
- 3) Percent of cases resolved through settlement or court adjudication within reserved amount. (Annually)

## In-House Litigation

- 1) Number of cases handled. (Annually)
- 2) Cost of attorney time spent on the cases. (Annually)
- 3) Cost recovery from outside entities. (Annually)
- 4) Percent of cases resolved within assessment. (Annually)

#### Legal Service Requests

1) Number of legal service requests received from departments. (Monthly)

#### **Contract Reviews**

1) Number of contracts submitted for review. (Monthly)

## Service Delivery Metrics

- 1) Average number of days to respond to legal service requests. (Quarterly)
- 2) Percentage of standard contract reviews completed within 20 working days. (Quarterly)
- 3) Percentage of non-standard contract reviews completed within 30 working days. (Quarterly)

## RECOMMENDED BUDGET

The budget is recommended at \$3,269,611. The Recommended Budget reflects no change in revenue and a decrease in appropriations of \$439,974 (12%) when compared to the FY 2016-17 Adopted Budget.

The overall County Counsel budget represents a decrease in net county cost of \$439,974, or 14%, when compared to the FY 2016-17 Adopted Budget.

This represents a status quo budget, as no services are increasing, and the changes in costs are associated with decreases in overall department salaries, changes in health care and insurance costs, and the reduction of the budget for contracted legal services related to specific land use cases.

#### CAO Adjustments

County Counsel has contracted with outside firms for providing legal services related to specific land use cases. This portion of the budget was increased in previous years to account for anticipated costs associated with legal matters, which had been historically charged to the Risk Management fund, and as a result, the Net County Cost increased by \$376,598 (14% in) FY 2016-17. In practice, however, a portion of the cost for outside legal services continues to be charged to and reflected in the Risk Management fund. The Department requested that this line item be reduced from \$490,000 to \$300,000 for FY 2017-18. The CAO has further reduced this to \$110,000 to be more in line with prior year actuals and current year trends and to recognize funding priorities in other budget areas. It should be noted that reducing funding in this area is a less conservative approach, and County Counsel may need to request an increase in legal services funding during the year should additional legal matters develop during the fiscal year.

#### Sources & Uses of Funds

The budget for County Counsel is primarily funded with discretionary General Fund revenue. These revenues are collected in Department 15 – General Fund Other Operations.

The Department also charges County departments with outside funding sources to recoup a portion of the cost of its services. The Department also receives some revenues for legal services provided to conservatees.

## FINANCIAL INFORMATION BY FUND TYPE

**FUND TYPE:** 10 GENERAL FUND **DEPARTMENT:** 07 CC - COUNTY COUNSEL

|                                    | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                    |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                |                        |                                  |                       |                              |                                    |
| 1380 LEGAL SERVICES                | 90,000                 | 120,000                          | 120,000               | 120,000                      | 0                                  |
| 1810 INTERFND REV: COUNTY COUNSEL  | 280,000                | 354,225                          | 354,225               | 354,225                      | 0                                  |
| CLASS: 13 REV: CHARGE FOR SERVICES | 370,000                | 474,225                          | 474,225               | 474,225                      | 0                                  |
| TYPE: R SUBTOTAL                   | 370,000                | 474,225                          | 474,225               | 474,225                      | 0                                  |

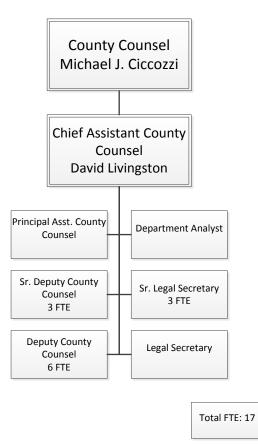
FUND TYPE:10GENERAL FUNDDEPARTMENT:07CC - COUNTY COUNSEL

|        |                                     | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|--------|-------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE:  | E EXPENDITURE                       |                        |                                  |                       |                              |                                    |
| SUBOB  | I SUBOBJ TITLE                      |                        |                                  |                       |                              |                                    |
| 3000   | PERMANENT EMPLOYEES / ELECTED       | 2,145,360              | 2,145,360                        | 2,106,090             | 2,106,090                    | -39,270                            |
| 3004   | OTHER COMPENSATION                  | 57,648                 | 57,648                           | 61,791                | 61,791                       | 4,143                              |
| 3020   | RETIREMENT EMPLOYER SHARE           | 414,061                | 414,061                          | 396,104               | 396,104                      | -17,957                            |
| 3022   | MEDI CARE EMPLOYER SHARE            | 31,945                 | 31,945                           | 30,422                | 30,422                       | -1,523                             |
| 3040   | HEALTH INSURANCE EMPLOYER           | 175,299                | 175,299                          | 178,170               | 178,170                      | 2,871                              |
| 3042   | LONG TERM DISABILITY EMPLOYER       | 5,509                  | 5,509                            | 5,247                 | 5,247                        | -262                               |
| 3043   | DEFERRED COMPENSATION EMPLOYER      | 21,446                 | 21,446                           | 21,661                | 21,661                       | 215                                |
| 3046   | RETIREE HEALTH: DEFINED             | 17,887                 | 17,887                           | 19,469                | 19,469                       | 1,582                              |
| 3060   | WORKERS' COMPENSATION EMPLOYER      | 25,471                 | 25,471                           | 23,745                | 23,745                       | -1,726                             |
| 3080   | FLEXIBLE BENEFITS                   | 102,000                | 102,000                          | 102,000               | 102,000                      | 0                                  |
| CLASS  | : 30 SALARY & EMPLOYEE BENEFITS     | 2,996,626              | 2,996,626                        | 2,944,699             | 2,944,699                    | -51,927                            |
| 4041   | COUNTY PASS THRU TELEPHONE CHARGES  | S 480                  | 480                              | 360                   | 360                          | -120                               |
| 4100   | INSURANCE: PREMIUM                  | 14,242                 | 14,242                           | 5,397                 | 5,397                        | -8,845                             |
| 4141   | MAINT: OFFICE EQUIPMENT             | 285                    | 285                              | 285                   | 285                          | 0,040                              |
| 4144   | MAINT: COMPUTER                     | 4,350                  | 4,350                            | 7,668                 | 7,668                        | 3,318                              |
| 4220   | MEMBERSHIPS                         | 11,075                 | 11,075                           | 11,254                | 12,369                       | 1,294                              |
| 4220   | MEMBERSHIPS: LEGISLATIVE ADVOCACY   | 2,602                  | 2,602                            | 2,732                 | 2,732                        | 130                                |
| 4221   | OFFICE EXPENSE                      | 10,500                 | 10,500                           | 10,500                | 10,500                       | 0                                  |
| 4260   | POSTAGE                             | 2,170                  | 2,170                            | ,                     | 2,170                        | 0                                  |
| 4261   | SUBSCRIPTION / NEWSPAPER / JOURNALS | ,                      | ,                                | 2,170                 | ,                            | -400                               |
|        |                                     | 1,960                  | 1,960                            | 1,560                 | 1,560                        |                                    |
| 4265   |                                     | 64,500                 | 64,500                           | 60,000                | 60,000                       | -4,500                             |
| 4266   | PRINTING / DUPLICATING SERVICES     | 500                    | 500                              | 500                   | 500                          | 0                                  |
| 4267   | ON-LINE SUBSCRIPTIONS               | 33,000                 | 33,000                           | 33,840                | 33,840                       | 840                                |
| 4300   | PROFESSIONAL & SPECIALIZED SERVICES | 20,200                 | 20,200                           | 20,161                | 20,161                       | -39                                |
| 4315   | CONTRACT: LEGAL ATTORNEY            | 200,000                | 490,000                          | 300,000               | 110,000                      | -380,000                           |
| 4400   | PUBLICATION & LEGAL NOTICES         | 1,000                  | 1,000                            | 1,000                 | 1,000                        | 0                                  |
| 4420   | RENT & LEASE: EQUIPMENT             | 10,400                 | 10,400                           | 10,368                | 10,368                       | -32                                |
| 4500   | SPECIAL DEPT EXPENSE                | 500                    | 500                              | 1,350                 | 1,350                        | 850                                |
| 4503   | STAFF DEVELOPMENT                   | 7,680                  | 7,680                            | 7,680                 | 7,680                        | 0                                  |
| 4600   | TRANSPORTATION & TRAVEL             | 8,400                  | 8,400                            | 8,400                 | 7,285                        | -1,115                             |
| 4602   | MILEAGE: EMPLOYEE PRIVATE AUTO      | 13,200                 | 13,200                           | 13,200                | 13,200                       | 0                                  |
| 4605   | RENT & LEASE: VEHICLE               | 500                    | 500                              | 1,000                 | 1,000                        | 500                                |
| 4606   | FUEL PURCHASES                      | 300                    | 300                              | 300                   | 300                          | 0                                  |
| 4608   | HOTEL ACCOMMODATIONS                | 8,400                  | 8,400                            | 8,400                 | 8,400                        | 0                                  |
| CLASS  | : 40 SERVICE & SUPPLIES             | 416,244                | 706,244                          | 508,125               | 318,125                      | -388,119                           |
| 7210   | INTRAFND: COLLECTIONS               | 250                    | 250                              | 250                   | 250                          | 0                                  |
| 7223   | INTRAFND: MAIL SERVICE              | 5,447                  | 5,447                            | 5,437                 | 5,437                        | -10                                |
| 7224   | INTRAFND: STORES SUPPORT            | 58                     | 58                               | 140                   | 140                          | 82                                 |
| 7231   | INTRAFND: IS PROGRAMMING SUPPORT    | 560                    | 560                              | 560                   | 560                          | 0                                  |
| 7232   | INTRAFND: MAINT BLDG & IMPROVMNTS   | 400                    | 400                              | 400                   | 400                          | 0                                  |
| CLASS  | : 72 INTRAFUND TRANSFERS            | 6,715                  | 6,715                            | 6,787                 | 6,787                        | 72                                 |
| TYPE:  | E SUBTOTAL                          | 3,419,585              | 3,709,585                        | 3,459,611             | 3,269,611                    | -439,974                           |
| FUND 1 | TYPE: 10 SUBTOTAL                   | 3,049,585              | 3,235,360                        | 2,985,386             | 2,795,386                    | -439,974                           |
| DEPAR  | TMENT: 07 SUBTOTAL                  | 3,049,585              | 3,235,360                        | 2,985,386             | 2,795,386                    | -439,974                           |

# PERSONNEL ALLOCATION

| Classification Title               | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO<br>Recm'd | Diff from<br>Adjusted |
|------------------------------------|-----------------------------------|----------------------------|--------------------------|-----------------------|
| County Counsel                     | 1.00                              | 1.00                       | 1.00                     | -                     |
| Chief Assistant County Counsel     | 1.00                              | 1.00                       | 1.00                     | -                     |
| Department Analyst I/II            | 1.00                              | 1.00                       | 1.00                     | - ,                   |
| Deputy County Counsel              | 6.00                              | 6.00                       | 6.00                     | -                     |
| Legal Secretary I/II               | 1.00                              | 1.00                       | 1.00                     | -                     |
| Principal Assistant County Counsel | 1.00                              | 1.00                       | 1.00                     | -                     |
| Sr. Deputy County Counsel          | 3.00                              | 3.00                       | 3.00                     | -                     |
| Sr. Legal Secretary                | 3.00                              | 3.00                       | 3.00                     | -                     |
| Department Total                   | 17.00                             | 17.00                      | 17.00                    | -                     |

# ORGANIZATIONAL CHART



## MISSION

The General Fund Other Operations budget unit collects and accounts for the discretionary revenues for the General Fund and allocates those revenues to departments to cover net county cost allocations. In addition, this budget appropriates monies for contingency, General Fund contributions to departments, and other outside programs. This budget unit also includes appropriations for countywide expenses that are not appropriately assigned to individual departments, also referred to as Non-Departmental Expenses.

|                             |     | 15/16       |     | 16/17       |     | 17/18       |     | 17/18       | Ch | ange from   | %      |
|-----------------------------|-----|-------------|-----|-------------|-----|-------------|-----|-------------|----|-------------|--------|
|                             |     | Actuals     |     | Budget      |     | Dept        |     | CAO         | B  | Budget to   | Change |
|                             |     |             |     |             | R   | equested    | R   | ecommend    | Re | ecommend    |        |
| Taxes                       | \$  | 98,039,365  | \$  | 102,305,167 | \$  | 105,379,231 | \$  | 105,379,231 | \$ | 3,074,064   | 3%     |
| Licenses, Permits           | \$  | 1,648,765   | \$  | 1,648,765   | \$  | 1,655,000   | \$  | 1,655,000   | \$ | 6,235       | 0%     |
| Fines, Forfeitures          | \$  | 386,822     | \$  | 386,822     | \$  | 300,000     | \$  | 300,000     | \$ | (86,822)    | -22%   |
| Use of Money                | \$  | 263,838     | \$  | 263,838     | \$  | 320,000     | \$  | 320,000     | \$ | 56,162      | 21%    |
| State                       | \$  | 6,871,163   | \$  | 2,024,052   | \$  | 2,098,300   | \$  | 2,098,300   | \$ | 74,248      | 4%     |
| Federal                     | \$  | 560,691     | \$  | 560,691     | \$  | 400,000     | \$  | 400,000     | \$ | (160,691)   | -29%   |
| Other Governmental          | \$  | 5,635,025   | \$  | 7,135,025   | \$  | 7,246,900   | \$  | 7,246,900   | \$ | 111,875     | 2%     |
| Charges for Service         | \$  | 5,771,793   | \$  | 5,602,263   | \$  | 6,242,804   | \$  | 6,242,804   | \$ | 640,541     | 11%    |
| Miscellaneous               | \$  | 958         | \$  | -           | \$  | -           | \$  | -           | \$ | -           | 0%     |
| Other Financing             | \$  | 37,205      | \$  | -           | \$  | 2,673       | \$  | 2,673       | \$ | 2,673       | 0%     |
| Use of Fund Balance         | \$  | -           | \$  | 30,959,856  | \$  | 26,312,666  | \$  | 26,312,666  | \$ | (4,647,190) | -15%   |
| Use of Capital Designation  | \$  | -           | \$  | 2,887,906   | \$  | -           | \$  | -           | \$ | (2,887,906) | -100%  |
| Use of Other Reserves       | \$  | -           | \$  | 6,204,070   | \$  | 5,836,500   | \$  | 5,836,500   | \$ | (367,570)   | -6%    |
| Total Revenue               | \$1 | 19,215,625  | \$1 | 59,978,455  | \$1 | 55,794,074  | \$1 | 155,794,074 | \$ | (4,184,381) | -3%    |
| Benefits                    | \$  | 15,204      | \$  | 25,000      | \$  | 150,000     | \$  | 150,000     | \$ | 125,000     | 500%   |
| Services & Supplies         | \$  | 112,629     | \$  | 1,557,500   | \$  | 631,421     | \$  | 631,421     | \$ | (926,079)   | -59%   |
| Other Charges               | \$  | 3,648,377   | \$  | 5,096,223   | \$  | 3,086,992   | \$  | 3,086,992   | \$ | (2,009,231) | -39%   |
| Operating Transfers         | \$  | 18,058,692  | \$  | 25,442,246  | \$  | 23,954,471  | \$  | 23,954,471  | \$ | (1,487,775) | -6%    |
| Intrafund Abatement         | \$  | (1,411,416) | \$  | (4,797,328) | \$  | (6,298,906) | \$  | (6,298,906) | \$ | (1,501,578) | 31%    |
| Contingencies               | \$  | -           | \$  | 4,561,000   | \$  | 5,500,000   | \$  | 5,500,000   | \$ | 939,000     | 21%    |
| Increase to reserve         | \$  | -           | \$  | 5,788,732   | \$  | 5,382,700   | \$  | 5,382,700   | \$ | (406,032)   | -7%    |
| Total Appropriations        | \$  | 20,423,486  | \$  | 37,673,373  | \$  | 32,406,678  | \$  | 32,406,678  | \$ | (5,266,695) | -14%   |
| Total Discretionary Revenue | \$  | 98,792,139  | \$1 | 22,305,082  | \$1 | 23,387,396  | \$1 | 123,387,396 | \$ | 1,082,314   | 1%     |

## BUDGET SUMMARY

## MAJOR BUDGET CHANGES

| Revenue     |                                                                                                                                                             |
|-------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------|
| \$2,750,477 | Increase in Property Tax – Current Secured based on projected increase in property assessed valuation; equals 4.5% increase over FY 2016-17 Adopted Budget. |
| \$227,972   | Increase in Sales and Use Tax based on trend in actual receipts; equals 2% increase over FY 2016-17 Adopted Budget.                                         |
| \$102,000   | Increase in revenue from Shingle Springs Rancheria pursuant to existing agreement, which includes annual increases effective with FY 2017-18.               |
| \$184,863   | Increase in Assessment and Tax Collection Fee revenue based on trend in actual charges.                                                                     |

- (\$4,100,117) Decrease in estimated carryover Fund Balance Available for general operations; the Fund Balance Available for operations is estimated at \$16,430,000 for FY 2017-18.
- (\$547,074) Decrease in estimated carryover Fund Balance attributed to unspent project funding designated for the Accumulated Capital Outlay fund; the carryover Fund Balance for capital projects is estimated at \$9,892,666 for FY 2017-18.

#### Appropriations

- \$125,000 Increase in Employee costs reflecting funds recommended to be set aside in the General Fund Other Operations budget for potential staffing augmentation in the Human Resources Department.
- \$1,329,311 Increase in Interfund Abatement revenue (reimbursement for overhead costs) reflecting charges to the Planning and Building Department and from Social Services based on increased A-87 Cost Plan charges.
- (\$1,079,693) Decrease in General Fund Contribution to the Accumulated Capital Outlay fund, reflecting a general reduction in the fund balance carryover amount (these funds were previously designated for ACO projects) and overall reduced General Fund contribution.
- (\$152,662) Decrease in General Fund Contribution to Community Services division of Health and Human Services, based on recommended reductions in program.
- (\$320,000) Decrease in General Fund Contribution to Parks, due to no recommendation for park acquisition in FY 2017-18 (funds were set aside in FY 2016-17 for acquisition of specifically identified park land).
- (\$875,000) Decrease in General Fund Contribution to Special Projects the FY 2016-17 Adopted Budget included Interim Financing Cost for Public Safety Facility; however, the County was able to have those costs waived and is no longer required.
- (\$813,500) Decrease in General Fund Contribution to Resource Conservation District the FY 2016-17 Adopted Budget included an advance of three-years of funding; therefore, no funding is recommended for FY 2017-18.
- (\$814,000) Decrease in General Fund Aid to Fire the FY 2016-17 Adopted Budget set aside funding in the event General Fund contributions to fire districts were considered; no funding is recommended for FY 2017-18.
- \$939,000 Increase in the General Fund Appropriation for Contingency as a result of the \$814,000 reduction in the FY 2016-17 Contingency to set funds aside for potential Aid to Fire, approved with the prior year Addenda Budget. The Appropriation for Contingency is recommended at 3% of the adjusted General Fund budget, pursuant toBoard Policy.

## GENERAL FUND REVENUES

#### Property Tax

Property Tax is the County's largest source of revenue in the General Fund. The property tax is annually imposed on the assessed value of real property including land and permanently attached improvements, and tangible personal property (movable property).

El Dorado County distributes property tax proceeds to a number of local governments, school districts, and special districts within the County. The distribution is based on Assembly Bill 8 (Chapter 282, Statutes of 1979), which provides for the distribution of the proceeds generated by the 1% property tax. AB 8 allocates property tax in proportion to the share of property taxes received by a local entity prior to Proposition 13.

In FY 1992-93, the State began imposing property tax shifts on local governments (discussed below). This action, coupled with annexation of territory by and subsequent growth in special districts, has resulted in a decreased proportion of property tax revenues to the County, from 31% of the Countywide tax rate in FY 1991-92 to 23% of the Countywide tax rate today. In other words, the County now receives only \$23 for every \$100 collected from County taxpayers.

## Education Revenue Augmentation Fund (ERAF)

In FY 1992-93, the State took action to reduce its obligation for school funding, as mandated by Proposition 98, by shifting local property tax revenues to school districts via the Education Revenue Augmentation Fund (ERAF I). This was followed by two subsequent shifts in property taxes in 1993-94 (ERAF II) and FY 2004-05 (ERAF III). FY 2005-06 represented the second and last year of ERAF III where the County was obligated to shift \$1.45 million to the State as part of the State's budget solution in FY 2004-05.

Upon adoption of the ERAF program the voters were asked to approve Proposition 172 (Local Law Enforcement Sales Tax) as a backfill of property tax dollars shifted. It is important to note that the County only received 50 cents on the dollar and exchanged discretionary revenue for one that is restricted to law enforcement (Sheriff, District Attorney, Probation and Public Defender) with statutory anti-supplanting language.

## Proposition 13

Proposition 13, passed by voters in 1978, limits the real property tax rate to one percent of assessed value, plus any rates imposed to fund indebtedness approved by the voters. Proposition 13 also allows increases to the value of real property at the rate of the Consumer Price Index (CPI), not to exceed two percent per year based on the 1975 value, unless the property is improved or sold at which time the property is reassessed at market value. Since most property tax is guaranteed by placing a lien on the real property, properties are classified as secured or unsecured.

Secured Property includes real and personal property located upon the property of the same owner. Secured roll property taxes are paid in two installments, due on December 10 and April 10. Unsecured Property is property for which the value of the lien is not sufficient to assure payment of the tax. Unsecured roll taxes are due on August 31.

Secured Property Tax revenue is recommended at \$63,900,000 for FY 2017-18. The recommended budget for Property Tax revenue assumes an increase of 4.5% in the Secured Roll over the FY 2016-17 Adopted Budget. The actual property tax revenue received in FY 2016-17 is currently projected to equal the budgeted amount for that fiscal year.

## Sales and Use Tax

The California State Board of Equalization administers revenues from sales taxes. Sales Tax is collected at the point of sale, and then forwarded to the Board of Equalization. The County receives sales tax revenue payments based on estimates on a monthly basis with quarterly adjustments for actual receipts. Sales tax revenue can be used for any general purpose.

Sales and Use Tax revenue is recommended at \$12,040,000 for FY 2017-18. The recommended budget for Sales Tax revenue assumes an increase of 2% over the FY 2016-17 Adopted Budget. The actual sales and use tax revenue received in FY 2016-17 is currently projected to equal the budgeted amount for that fiscal year.

## Property Tax In-Lieu VLF (Motor Vehicle License Fees)

Prior to 2004, a primary source of revenue for California counties was the motor vehicle in-lieu. Due to the voter approved Proposition 1A (Protection of Local Government Revenues Act of November 2004), the State now receives the motor vehicle in-lieu revenues and has "swapped" that revenue for property tax. That revenue is budgeted in the Property Tax In-Lieu – Vehicle License Fee account. The intent of Proposition 1A was to protect revenues collected by local governments (cities, counties, and special districts) from being transferred to the California state government for statewide use. This was a permanent change to the County-State relationship regarding these revenues, and the County will continue to receive Property Tax revenues in lieu of Motor Vehicle License Fees. Property Tax In-Lieu - Vehicle License Fee revenues are calculated each year by a formula determined by the State Controller's Office. It should be noted that these In-Lieu Property Tax revenues are not related to, nor should they in any way impact, the amount received in the Property Tax – Secured account.

Property Tax In-Lieu VLF revenue is recommended at \$18,837,200 for FY 2017-18. The recommended budget for VLF revenue currently assumes no increase over the FY 2016-17 Adopted Budget. Any change to the calculated revenue amount for FY 2017-18 will be adjusted in the Addenda Budget.

## Transient Occupancy Tax (TOT)

The Transient Occupancy Tax (TOT), or Hotel/Motel Occupancy Tax, is imposed on the daily rental price of a room in a lodging facility when used by visitors staying in the unincorporated portions of El Dorado County for less than 30 days. The tax rate for the County is 10% of gross room receipts and is allocated directly to General Fund functions.

TOT revenue is recommended at \$2,871,950 for FY 2017-18. The recommended budget currently assumes no increase from the FY 2017-18 Adopted Budget. This number does not include an additional 10% of TOT revenue which is distributed directly to the Treasurer-Tax Collector for services provided in the collection of this tax. Any change to the estimated revenue amount for FY 2017-18, based on actual receipts for FY 2016-17, will be adjusted in the Addenda Budget.

Other Taxes

Other miscellaneous taxes include property transfer taxes, tax loss reserve, and timber yield. These combined revenues are anticipated to remain relatively flat in FY 2017-18.

#### License/Permit/Franchise

The County receives franchise fees from a number of garbage and cable companies. Garbage franchise fees total \$840,000. Cable franchise fees total \$815,000. A modest change of \$6,235 is recommended in the budgeted amount for these revenue sources.

#### Fines/Forfeitures/Penalties

Revenue recorded in this category represents delinquent property tax payments. This revenue is recommended to decrease by \$86,822, based on projected actual revenue for FY 2016-17.

#### State Revenue

Pursuant to a statewide Master Settlement Agreement, California counties receive an annual Tobacco Settlement payment. El Dorado County is estimated to receive \$1,404,500 in FY 2017-18. El Dorado County also receives one source of State subvention revenues - the homeowner property tax relief (\$605,100). A minor amount for mandate payments (SB90) of \$20,000 is also included in this category.

#### Federal Revenue

The County receives \$400,000 of Federal revenue for Payments in Lieu of Taxes (PILT). This payment is budgeted to decrease in FY 2017-18, based on actual activity year-to-date. Any change to the estimated revenue amount for FY 2017-18, based on actual receipts for FY 2016-17, will be adjusted in the Addenda Budget.

#### Other Governmental

This includes casino funding in the amount of \$7,002,000 as well as funding from other governmental agencies (\$244,900). This annual payment from the Shingle Springs Band of Miwok Indians is budgeted to increase pursuant to the current Agreement, which calls for a 2% escalator effective with FY 2017-18.

#### Charges for Service

Charges for service includes a fee for the collection of property taxes for the cities of Placerville and South Lake Tahoe and a number of special districts under the account name "Assessment/Tax Collection Fees" (\$2,096,900); the General Fund A-87 Cost Plan charges to various non-General Fund operations, such as the Department of Transportation, Public Health, Mental Health and Environmental Management, for Building C Rent and for their share of indirect costs, referred to as A-87 (\$3,920,904); and recording fees of \$225,000. The combined revenue in this category is anticipated to increase by \$640,541 in FY 2017-18, primarily due to increased A-87 Cost Plan charges.

## Fund Balance

The Recommended Budget includes \$26,312,000 in Fund Balance carryover. These are funds that are anticipated to be available at the end of FY 2016-17 as a result of operations and unspent appropriations designated for capital project work, and are recommended to be available for use in the following budget year. It is important to note that, although these funds are considered to be one-time in nature, the County still relies on these carryover funds to help balance its operating budget.

The Fund Balance available to meet operational funding requirements is estimated at \$16,420,000 for FY 2017-18. This estimate includes \$4.9 million in un-spent contingency and \$1.4 million in additional non-departmental revenues. The balance of the estimated Fund Balance is due to additional departmental revenues and anticipated departmental savings. The carryover Fund Balance designated for capital projects is estimated at \$9,892,666 for FY 2017-18.

These estimates are subject to change with the close of the FY 2016-17 financial records in August.

## General Reserve and Appropriation for Contingency

The General Reserve and Contingency calculations are determined based on adjusted General Fund appropriations.

The General Fund Appropriation for Contingency is recommended at \$5.5 million. Board Budget Policy No. 7 directs that the Contingency be set at a minimum of 3% of the adjusted General Fund appropriations. This funding is a set aside to provide resources in the event of unforeseen fiscal issues throughout the year.

The General Fund General Reserve is recommended at \$8,469,708. Board Budget Policy No. 8 directs that the General Reserve be set at an amount equivalent to approximately 5% of the adjust General Fund appropriations. The General Reserve is established to provide for additional resources in the event of significant emergency situations where additional funds are required, and functions as a cash flow reserve during the year.

In FY 2016-17, the Chief Administrative Office recommended a one-time use of the General Reserve in the amount of \$650,800 to provide the cash advance to the RCDs. The RCDs will be foregoing their annual payment for four years and the equivalent of <sup>1</sup>/<sub>4</sub> of these funds will go back into the General Reserve to payback the cash advance.

## Use of Designations (Reserved Fund Balance)

The Recommended Budget includes a use of \$5,836,500 held in the Public Safety Facility Construction designated fund balance account, representing the balance of the County's contribution to the construction of the new Public Safety Facility. These funds are to be transferred to the Accumulated Capital Outlay funds for use in the project.

## RECOMMENDED BUDGET

The Recommended Budget for Non-Departmental Expenses is \$32,406,678. The Total Revenue Budget is recommended at \$155,794,074. This reflects a decrease in total revenue \$4,184,381 (-3%), and a decrease in appropriations of \$5,266,695 (-14%) when compared to the FY 2016-17 Adopted Budget.

## Pending Issues and Policy Considerations

At the April 19, 2017 Special Budget Meeting, the Board of Supervisors identified several options for further analysis and directed CAO staff to further investigate certain road maintenance funding options and to provide recommendations. Within the next two months, the Chief Administrative Office will present an analysis of policy decisions for the increase of solid waste franchise fees, additional vehicle registration fees, a Transient Occupancy Tax (TOT) percentage increase, and the establishment of Zones of Benefits for road repairs.

# BUDGET SUMMARY

| Description                                                                                                                                                                                  | Recomm<br>Amo        |                                  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|----------------------------------|
| General Fund Contingency                                                                                                                                                                     | \$                   | 5,500,000                        |
| General Fund Contribution to the Accumulative Capital Outlay Facilities Investment<br>General Fund Contribution to the Miwok Indians for Health Programs<br>General Fund Contribution to DOT |                      | 13,784,043<br>2,652,000<br>3,284 |
| General Fund Contribution to DOT - Whiterock Road Connector<br>General Fund Contribution to ACO fund for ERP                                                                                 |                      | 48,842<br>2,510,312              |
| General Fund Contribution to ACO fund for Property Tax System<br>General Fund Contribution to Airports<br>General Fund Contribution to HCED                                                  |                      | 1,047,00<br>75,24<br>114,62      |
| General Fund Contribution to Veterans Committee (TOT)                                                                                                                                        |                      | 159,55                           |
| General Fund Contribution to Health - Public Health Programs<br>Jail Medical Services Contract (CFMG)                                                                                        | 2,381,210            | 3,339,144                        |
| Juvenile Hall Medical Services Contract (CFMG)<br>County Medical Services Program (Waived by CMSP Board for FY 2017-18)                                                                      | 582,980              |                                  |
| California Children's Services (CCS) Diagnostics Program Match                                                                                                                               | 273,790              |                                  |
| California Children's Services (CCS) Program Match<br>Healthy Families Program Match                                                                                                         | 81,164<br>20,000     |                                  |
| General Fund Contribution to Human Services - Community Services                                                                                                                             | 4 477 000            | 2,311,27                         |
| Area Agency on Aging Programs<br>Senior Day Care                                                                                                                                             | 1,477,633<br>522,623 |                                  |
| In Home Supportive Services (IHSS) Public Authority                                                                                                                                          | 90,616               |                                  |
| Community Services Administration<br>Senior Shuttle                                                                                                                                          | 120,000<br>1,000     |                                  |
| Workforce Investment Act Public Housing Authority                                                                                                                                            | 80,000<br>19,401     |                                  |
| General Fund Contribution Health - State Local Program Realignment Match                                                                                                                     |                      | 704,19                           |
| General Fund Contribution Mental Health - State Local Program Realignment Match                                                                                                              |                      | 16,51                            |
| Annual Audit Contract<br>Sales Tax Audit Services                                                                                                                                            |                      | 65,00                            |
| CalPERS Survivor Benefit Premium Payment (annual)                                                                                                                                            |                      | 35,00<br>25,00                   |
| Human Resouces Department set-aside Staffing Augmentation                                                                                                                                    |                      | 125,00                           |
| CalPERS reports required for GASB 68<br>SB 90 Mandates                                                                                                                                       |                      | 5,00<br>20,00                    |
| A87 Charges to Child Support (expenditure abatement)                                                                                                                                         |                      | (277,67                          |
| A87 Charges to Social Services<br>A87 Charges to HHSA Admin, CDA Admin, Animal Services & Public Guardian                                                                                    |                      | (3,029,22<br>(2,992,00           |
| University California Cooperative Extension (UCCE)                                                                                                                                           |                      | 252,99                           |
| El Dorado Water & Power Authority (EDWPA)                                                                                                                                                    |                      | 300,00                           |
| Tahoe Regional Planning Agency (TRPA) Compact<br>General Fund Contribution to LAFCO                                                                                                          |                      | 40,00<br>142,00                  |
| Commission on Aging                                                                                                                                                                          |                      | 2,50                             |
| Countywide Legislative Memberships (CSAC, NACO)                                                                                                                                              |                      | 44,36                            |
| Increase to General Reserve (Repayment for Advance to RCDs)                                                                                                                                  |                      | 162,70                           |
| Increase to Designations - Public Safety Facility Payment Reserve<br>Increase to Designation for Capital Projects                                                                            |                      | 220,00<br>5,000,00               |
| OTAL                                                                                                                                                                                         | \$                   | 32,406,67                        |

FUND TYPE:10GENERAL FUNDDEPARTMENT:15GENERAL FUND OTHER OPERATIONS

|               |                                                           | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|---------------|-----------------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE:         | R REVENUE                                                 |                        |                                  |                       |                              |                                    |
|               |                                                           |                        |                                  |                       |                              |                                    |
| 0100          | PROP TAX: CURR SECURED                                    | 61,149,523             | 61,149,523                       | 63,900,000            | 63,900,000                   | 2,750,477                          |
| 0110          | PROP TAX: CURR UNSECURED                                  | 1,189,170              | 1,189,170                        | 1,200,000             | 1,200,000                    | 10,830                             |
| 0120          | PROP TAX: PRIOR SECURED                                   | -19,724                | -19,724                          | 0                     | 0                            | 19,724                             |
| 0130          | PROP TAX: PRIOR UNSECURED                                 | 44,036                 | 44,036                           | 0                     | 0                            | -44,036                            |
| 0140          | PROP TAX: SUPP CURRENT                                    | 724,770                | 724,770                          | 724,770               | 724,770                      | 0                                  |
| 0150          | PROP TAX: SUPP PRIOR                                      | 352,405                | 352,405                          | 425,000               | 425,000                      | 72,595                             |
| 0160          | SALES AND USE TAX                                         | 11,812,028             | 11,812,028                       | 12,040,000            | 12,040,000                   | 227,972                            |
| 0171          | TAX: HOTEL & MOTEL OCCUPANCY                              | 2,871,949              | 2,871,949                        | 2,871,950             | 2,871,950                    | 1                                  |
| 0172          | TAX: PROPERTY TRANSFER                                    | 2,506,531              | 2,506,531                        | 2,478,211             | 2,478,211                    | -28,320                            |
| 0174          | TAX: TIMBER YIELD                                         | 73,135                 | 73,135                           | 73,100                | 73,100                       | -35                                |
| 0178          | TAX: TAX LOSS RESERVE                                     | 2,829,986              | 2,829,986                        | 2,829,000             | 2,829,000                    | -986                               |
| 0179          | PROP TAX IN-LIEU VEHICLE LICENSE FEE                      | 18,771,358             | 18,771,358                       | 18,837,200            | 18,837,200                   | 65,842                             |
| CLASS         | : 01 REV: TAXES                                           | 102,305,167            | 102,305,167                      | 105,379,231           | 105,379,231                  | 3,074,064                          |
| 0251          | FRANCHISE: GARBAGE                                        | 831,484                | 831,484                          | 840,000               | 840,000                      | 8,516                              |
| 0252          | FRANCHISE: CABLE                                          | 817,281                | 817,281                          | 815,000               | 815,000                      | -2,281                             |
| CLASS         | : 02 REV: LICENSE, PERMIT, &                              | 1,648,765              | 1,648,765                        | 1,655,000             | 1,655,000                    | 6,235                              |
| 0360          | PENALTY & COST DELINQUENT TAXES                           | 386,822                | 386,822                          | 300,000               | 300,000                      | -86,822                            |
| CLASS         | : 03 REV: FINE, FORFEITURE &                              | 386,822                | 386,822                          | 300,000               | 300,000                      | -86,822                            |
| 0400          | REV: INTEREST                                             | 263,838                | 263,838                          | 320,000               | 320,000                      | 56,162                             |
| CLASS         | : 04 REV: USE OF MONEY & PROPERTY                         | 263,838                | 263,838                          | 320,000               | 320,000                      | 56,162                             |
| 0540          | ST: MOTOR VEHICLE IN-LIEU TAX                             | 0                      | 0                                | 68,700                | 68,700                       | 68,700                             |
| 0820          | ST: HOMEOWNER PROP TAX RELIEF                             | 599,537                | 599.537                          | 605,100               | 605,100                      | 5,563                              |
| 0881          | ST: MANDATED REIMBURSEMENTS                               | 20,000                 | 20,000                           | 20,000                | 20,000                       | 0                                  |
| 0898          | ST: OES - OFFICE EMERGENCY SERVICES                       | 825,000                | 0                                | 0                     | 0                            | 0                                  |
| 0908          | ST: TOBACCO SETTLEMENT FUND                               | 1,404,515              | 1,404,515                        | 1,404,500             | 1,404,500                    | -15                                |
| CLASS         | : 05 REV: STATE INTERGOVERNMENTAL                         | 2,849,052              | 2,024,052                        | 2,098,300             | 2,098,300                    | 74,248                             |
| 1054          | FED: UNITED STATES FOREST SERVICE                         | 1.400.000              | 0                                | 0                     | 0                            | 0                                  |
| 1080          | FED: GRAZING FEE                                          | 87                     | 87                               | 0                     | 0                            | -87                                |
| 1090          | FED: IN-LIEU TAXES                                        | 560,604                | 560,604                          | 400,000               | 400,000                      | -160,604                           |
| CLASS         | : 10 REV: FEDERAL                                         | 1,960,691              | 560,691                          | 400,000               | 400,000                      | -160,691                           |
| 1200          | REV: OTHER GOVERNMENTAL AGENCIES                          | 235,025                | 235,025                          | 244,900               | 244,900                      | 9,875                              |
| 1200          | REV: SHINGLE SPRINGS RANCHERIA                            | 6,900,000              | 6,900,000                        | 7,002,000             | 7,002,000                    | 102.000                            |
| CLASS         |                                                           | 7,135,025              | 7,135,025                        | 7,246,900             | 7,246,900                    | 111,875                            |
| 1300          | ASSESSMENT & TAX COLLECTION FEES                          | 1,912,037              | 1,912,037                        | 2,096,900             | 2,096,900                    | 184,863                            |
| 1600          | RECORDING FEES                                            | 211,741                | 211,741                          | 2,090,900             | 2,098,900                    | 13,259                             |
| 1800          | INTERFND REV: SERVICE BETWEEN FUND                        | 3,478,485              | 3,478,485                        | 3,920,904             | 3,920,904                    | 442,419                            |
| CLASS         |                                                           | 5,602,263              | 5,602,263                        | 6,242,804             | 6,242,804                    | 640,541                            |
|               |                                                           |                        |                                  |                       |                              |                                    |
| 2020<br>CLASS | OPERATING TRANSFERS IN<br>20 REV: OTHER FINANCING SOURCES | 0<br>0                 | 0<br>0                           | 2,673                 | 2,673                        | 2,673                              |
| CLASS         | . 20 KEV: UTHER FINANCING SOURCES                         | 0                      | U                                | 2,673                 | 2,673                        | 2,673                              |

FUND TYPE:10GENERAL FUNDDEPARTMENT:15GENERAL FUND OTHER OPERATIONS

|                                          | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 0001 FUND BALANCE                        | 30,959,856             | 30,959,856                       | 26,312,666            | 26,312,666                   | -4,647,190                         |
| 0002 FROM RESERVES                       | 2,887,906              | 2,887,906                        | 0                     | 0                            | -2,887,906                         |
| 0003 FROM DESIGNATIONS                   | 6,204,070              | 6,204,070                        | 5,836,500             | 5,836,500                    | -367,570                           |
| CLASS: 22 FUND BALANCE                   | 40,051,832             | 40,051,832                       | 32,149,166            | 32,149,166                   | -7,902,666                         |
| TYPE: R SUBTOTAL                         | 162,203,455            | 159,978,455                      | 155,794,074           | 155,794,074                  | -4,184,381                         |
| TYPE: E EXPENDITURE                      |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                      |                        |                                  |                       |                              |                                    |
| 3000 PERMANENT EMPLOYEES / ELECTED       | 25,000                 | 25,000                           | 150,000               | 150,000                      | 125,000                            |
| CLASS: 30 SALARY & EMPLOYEE BENEFITS     | 25,000                 | 25,000                           | 150,000               | 150,000                      | 125,000                            |
| 4221 MEMBERSHIPS: LEGISLATIVE ADVOCACY   | 0                      | 0                                | 44,368                | 44,368                       | 44,368                             |
| 4300 PROFESSIONAL & SPECIALIZED SERVICES | ,                      | 130,000                          | 125,000               | 125,000                      | -5,000                             |
| 4501 SPECIAL PROJECTS                    | 1,427,500              | 1,427,500                        | 462,053               | 462,053                      | -965,447                           |
| CLASS: 40 SERVICE & SUPPLIES             | 2,382,500              | 1,557,500                        | 631,421               | 631,421                      | -926,079                           |
| 5240 CONTRIB: NON-CNTY GOVERNMENTAL      | 5,596,223              | 5,096,223                        | 3,086,992             | 3,086,992                    | -2,009,231                         |
| CLASS: 50 OTHER CHARGES                  | 5,596,223              | 5,096,223                        | 3,086,992             | 3,086,992                    | -2,009,231                         |
| 7000 OPERATING TRANSFERS OUT             | 25,442,246             | 25,442,246                       | 23,954,471            | 23,954,471                   | -1,487,775                         |
| CLASS: 70 OTHER FINANCING USES           | 25,442,246             | 25,442,246                       | 23,954,471            | 23,954,471                   | -1,487,775                         |
| 7350 INTRFND ABATEMENTS: GF ONLY         | -2,759,510             | -2,759,510                       | -2,992,001            | -2,992,001                   | -232,491                           |
| 7351 INTRFND ABATEMENTS: SOCIAL SERVICE  | -1,699,917             | -1,699,917                       | -3,029,228            | -3,029,228                   | -1,329,311                         |
| 7367 INTRFND ABATEMENTS: CHILD SUPPORT   | -337,901               | -337,901                         | -277,677              | -277,677                     | 60,224                             |
| CLASS: 73 INTRAFUND ABATEMENT            | -4,797,328             | -4,797,328                       | -6,298,906            | -6,298,906                   | -1,501,578                         |
| 7700 APPROPRIATION FOR CONTINGENCIES     | 5,461,000              | 4,561,000                        | 5,500,000             | 5,500,000                    | 939,000                            |
| CLASS: 77 APPROPRIATION FOR              | 5,461,000              | 4,561,000                        | 5,500,000             | 5,500,000                    | 939,000                            |
| 7800 TO RESERVE                          | 0                      | 0                                | 162,700               | 162,700                      | 162,700                            |
| 7801 DESIGNATIONS OF FUND BALANCE        | 3,348,732              | 3,348,732                        | 5,000,000             | 5,000,000                    | 1,651,268                          |
| 7805 DESIGNATION FOR AUDIT RESERVE       | 240,000                | 240,000                          | 0                     | 0                            | -240,000                           |
| 7806 DESIGNATION PUBLICE SAFETY RESERVE  | 2,200,000              | 2,200,000                        | 220,000               | 220,000                      | -1,980,000                         |
| CLASS: 78 RESERVES: BUDGETARY ONLY       | 5,788,732              | 5,788,732                        | 5,382,700             | 5,382,700                    | -406,032                           |
| TYPE: E SUBTOTAL                         | 39,898,373             | 37,673,373                       | 32,406,678            | 32,406,678                   | -5,266,695                         |
| FUND TYPE: 10 SUBTOTAL                   | -122,305,082           | -122,305,082                     | -123,387,396          | -123,387,396                 | -1,082,314                         |
| DEPARTMENT: 15 SUBTOTAL                  | -122,305,082           | -122,305,082                     | -123,387,396          | -123,387,396                 | -1,082,314                         |



## MISSION

In support of the County of El Dorado's commitment to provide a highly qualified, productive and service oriented workforce, the Human Resources Division supports employee and department success through organizational and employee development.

The mission of the Risk Management Division is to provide proactive risk management solutions that will safeguard our citizens and employees, and strengthen and preserve the viability and economic stability of our County.

|                       | 15/16<br>Actuals  | 16/17<br>Budget   | -       | 17/18<br>Dept<br>Requested | 17/18<br>CAO<br>Recommend | B        | ange from<br>Judget to<br>ecommend | %<br>Change |
|-----------------------|-------------------|-------------------|---------|----------------------------|---------------------------|----------|------------------------------------|-------------|
| Federal               | \$<br>484         | \$<br>_           | г<br>\$ | equesteu                   | \$<br>-                   | ке<br>\$ |                                    | 0.0%        |
| Interest              | \$<br>112,906     | \$<br>42,253      | \$      |                            | \$<br>-                   | \$       | (42,253)                           | -100.0%     |
| Charges for Service   | \$<br>38,330,488  | \$<br>47,368,160  | \$      |                            | \$<br>48,247,937          | \$       | 879,777                            | 1.9%        |
| Miscellaneous         | \$<br>738,151     | \$<br>-           | \$      | 1,084,250                  | \$<br>1,084,250           | \$       | 1,084,250                          | 100.0%      |
| Total Revenue         | \$<br>39,182,029  | \$<br>47,410,413  | \$      | 49,332,187                 | \$<br>49,332,187          | \$       | 1,921,774                          | 4.1%        |
| Salaries and Benefits | \$<br>1,696,182   | \$<br>2,103,371   | \$      | 2,256,212                  | \$<br>2,093,664           | \$       | (9,707)                            | -0.5%       |
| Services & Supplies   | \$<br>36,456,625  | \$<br>46,902,723  | \$      | 48,415,804                 | \$<br>48,286,981          | \$       | 1,384,258                          | 3.0%        |
| Other Charges         | \$<br>494,568     | \$<br>614,158     | \$      | 662,301                    | \$<br>662,301             | \$       | 48,143                             | 7.8%        |
| Intrafund Transfers   | \$<br>3,228,952   | \$<br>2,877,570   | \$      | 3,146,076                  | \$<br>3,146,076           | \$       | 268,506                            | 9.3%        |
| Intrafund Abatements  | \$<br>(3,222,341) | \$<br>(2,948,824) | \$      | (3,214,719)                | \$<br>(3,214,719)         | \$       | (265,895)                          | 9.0%        |
| Total Appropriations  | \$<br>38,653,986  | \$<br>49,548,998  | \$      | 51,265,674                 | \$<br>50,974,303          | \$       | 1,425,305                          | 2.9%        |
| Net County Cost       | \$<br>(528,043)   | \$<br>2,138,585   | \$      | 1,933,487                  | \$<br>1,642,116           | \$       | (496,469)                          | -23.2%      |
| FTEs                  | 16                | 17                |         | 17                         | 17                        | \$       | -                                  | 0.0%        |

## DEPARTMENT BUDGET SUMMARY

# MAJOR BUDGET CHANGES

<u>Revenue</u>

\$1,921,774 Increase are primarily due to adjustments in Risk Management program funding based on actuarial recommendations.

## Appropriations

- \$358,000 Decrease in Human Resources division Professional and Specialized Services related to the completion of the Classification & Compensation Study.
- \$107,000 Decrease in Human Resources division Legal Services related to Labor Negotiations.
- \$13,000 Decrease in Human Resources division estimated support required for the Civil Service Commission.
- \$2,133,766 Increase in Risk Management Fund existing and anticipated claims cost for FY 2017-18.

## PROGRAM SUMMARIES

#### Human Resources

Responsible for business support functions including response to all public and departmental inquiries; processing and verifying all payroll/personnel changes; maintaining official personnel files; developing and modifying personnel policies and systems; maintaining and revising official position allocation lists, salary tables, classification descriptions; and developing and revising Countywide Human Resources programs and policies.

Under the Meyers-Millias-Brown Act, negotiate and administer all labor contracts; interpret MOU and policy provisions; investigate and respond to grievances; meet and confer on the development and modification of all Countywide and departmental policies affecting wages, hours, terms and conditions of employment. This program has responsibility for overseeing all bargaining unit modifications. The division utilizes the services of a third party administrator on an "as needed" basis to provide legal advice and representation in employment and labor relation matters.

#### Recruitment

Develop and administer classification related advertising, outreach, and testing methodology to maximize reasonable competition and ensure compliance with Civil Service Rules, federal, and state laws. Prepare certified employment lists utilizing the results of the recruitment process.

#### Classification/Salary Administration

Conduct analytical studies to ensure that employees are working within stated classifications; maintains and revises the classification plan to appropriately reflect span of responsibility, typical duties, and required qualifications in accordance with federal, state and local laws, local ordinances, rules and policies. This program has responsibility for interpretation and correct implementation of wage and hour requirements mandated by the Fair Labor Standards Act and labor contracts.

## Discipline, EEO, Discrimination Complaints

Assists departments in the preparation of disciplinary actions; investigates discrimination complaints; interprets laws, rules and procedures, and maintains Equal Employment Opportunity (EEO) policies and standards to ensure compliance with federal, state and local laws and regulations; and prepares Equal Employment Opportunity Plans (EEOPs) required by the federal and state governments for receipt of federal and state program funding. A third party administrator provides investigative services on an "as needed" basis for discipline and discrimination complaints.

#### Training and Orientation

Conducts orientation sessions for new hires; develops, coordinates and provides training on topics that have applicability across departmental lines; and as appropriate within budgetary limitations.

#### Risk Management

#### Loss Control

This program focuses on identifying the County's exposure to accidental losses, analyzing the risk factors associated with those losses, and the development of programs to prevent or reduce losses to both

County employees and assets. Program elements include employee safety, Injury and Illness Prevention Program (IIPP), and attention to workplace violence prevention and other critical incidents.

## Liability Programs

Liability management focuses on identifying the County's exposure to accidental losses, analyzing the risk factors associated with those losses, identifying trends in losses and managing their reduction. This program also coordinates procurement of insurance such as excess insurance, airport liability, medical malpractice, property, and other types of risk transfer. Program elements include contract review, insurance, risk transfer, pre-employment medicals, fitness-for-duty exams, ergonomics, employee safety, and violence prevention. The Liability Program, which includes Loss Control and Operations Support, is funded by revenues from cost applied charges to the departments.

## Workers Compensation & Medical Leave Management

Administration of all employee disability management programs such as workers' compensation, sick leave, long term disability (LTD), life insurance, Family & Medical Leave Act (FMLA), California Family Rights Act (CFRA), and CalPERS disability retirements. Early return to work is promoted through a modified work program, reasonable accommodation in accordance with the Americans with Disabilities Act (ADA), and coordination with employees on medical leaves, and their respective department supervisors and managers. The Medical Leave Management Program is funded by revenues from cost applied charges to the departments.

## Employee Benefits

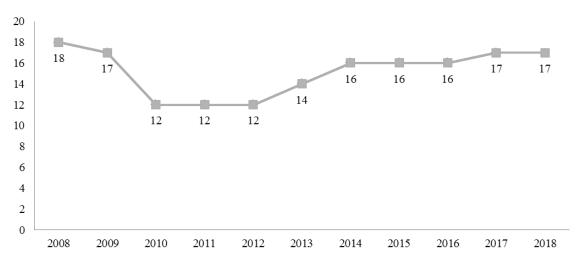
County-sponsored Health Benefits are provided for employees and their family members and eligible retirees. Benefits are delivered through a number of contracts establishing and administering both fully insured and self-insured health plans and add-in programs all with privacy compliance. The focus on privacy compliance is to ensure that countywide practices, procedures and training related to privacy issues are compliant with federal, state and local regulations and requirements, including the Health Insurance Portability and Accountability Act of 1996 (HIPAA). Major vendors and contractors include Blue Shield of California, United Health Care, Kaiser, Delta Dental, and Vision Service Plans. The Employee Benefit Program supports the Retiree Health. The Employee Benefit Program is funded by revenues from cost applied charges to the departments and partial premium payments from employees and retirees

|                                    | Α  | ppropriations | F  | Revenues   | Net | County Cost | Staffing |
|------------------------------------|----|---------------|----|------------|-----|-------------|----------|
| Human Resources                    | \$ | 1,642,116     | \$ | -          | \$  | 1,642,116   | 11       |
| Risk Management                    |    |               |    |            |     |             |          |
| Operation Support                  | \$ | -             |    |            | \$  | -           |          |
| Loss Control                       | \$ | 65,750        | \$ | -          | \$  | 65,750      |          |
| Liability                          | \$ | 3,239,499     | \$ | 3,715,249  | \$  | (475,750)   | 2        |
| Property Liability                 | \$ | 230,000       | \$ | -          | \$  | 230,000     |          |
| Special Liability                  | \$ | 180,000       | \$ | -          | \$  | 180,000     |          |
| Workers' Compensation              | \$ | 8,134,969     | \$ | 8,134,969  | \$  | -           | 2        |
| Long-Term Liability/Life Insurance | \$ | 650,000       | \$ | 650,000    | \$  | -           |          |
| Self-Insured Health                | \$ | 34,668,969    | \$ | 34,668,969 | \$  | -           | 2        |
| Retiree health Prefunding          | \$ | 2,163,000     | \$ | 2,163,000  | \$  | -           |          |
| Total                              | \$ | 50,974,303    | \$ | 49,332,187 | \$  | 1,642,116   | 17       |

## BUDGET SUMMARY BY PROGRAM

## STAFFING TREND

Staffing for the Human Resources Division declined from a high of 18 FTEs in 2007 to a low of 12 FTEs in 2009 through 2012 as a result of countywide budget reductions. In 2013, the County began to restore allocations for Human Resources/Risk Management. The allocations for FY 2016-17 included the addition of 1.0 FTE Privacy Compliance Officer and 0.5 FTE Human Resources Technician resulting in 17 FTEs for the Division. The allocation includes 11.5 FTEs assigned to Human Resources functions and 5.5 FTEs assigned to Risk Management and Benefits functions. No changes are recommended at this time for FY 2017-18. All staff are located on the West Slope.



# BEST PRACTICES AND SERVICE INDICATORS

In accordance with the Strategic Plan, the following best practices and service indicators will be implemented and measured throughout FY 2017-18. Results will be included in the following budget, and each year thereafter, to measure progress and levels of service.

Human Resources Service Indicators

## **Operational Metrics:**

- 1) Number of days lost due to employees placed on administrative leave. (Quarterly)
- 2) Total compensation paid to employees on administrative leave. (Annually)
- 3) Number of recruitments conducted. (Monthly)
- 4) County turnover rate. (Reported monthly. Defined as the number of separations from the County, excluding retirements, based on the average number of actual employees, over the prior 12 month period.)

Service Delivery Metrics:

- 1) Recruitment: Average number of days from submission of an approved hiring requisition to finalization of a certification list. (Monthly)
- 2) Investigations: Average number of days from receipt of a personnel complaint to complete the investigation report. (Quarterly)

Human Resources Best Practices

- 1) Evaluate and Implement a County wide Operational Excellence/Continuous Improvement Process (e.g., Lean, Kaizen, Six Sigma).
- 2) Implement a Countywide Internship Program, including a process in which high school students can obtain work/volunteer experience with the County.
- 3) Develop and implement a Countywide on-boarding and off-boarding process.

## Risk Management Service Indicators

## **Operational Metrics**

- 1) Number of worker's compensation claims per year. (Annually)
- 2) Number of work days lost due to worker's compensation injuries. (Quarterly)
- 3) Annual cost of all worker's compensation settlement claims. (Annually)

Risk Management Best Practices

1) Implement an Enterprise Risk Management Program.

## RECOMMENDED BUDGET

The Human Resources / Risk Management budget is recommended at \$50,974,303. The Recommended Budget reflects an increase in revenue of \$1,921,774 and an increase in appropriations of \$1,425,305 when compared to the FY 2016-17 Adopted Budget. Net County Cost has decreased by \$496,469 or 23%.

Human Resources

The budget for the Human Resources Division is recommended at \$1,642,116. This budget receives no revenue; however, a portion of the total cost is recouped from state and federal sources through the A-87 Cost Plan.

Professional and Specialized Services for Human Resources is recommended at \$120,000. This is a decrease of \$639,911 from the prior year. The decrease is primarily due to the completion of the Classification and Compensation Study, which was completed in FY 2016-17. Additionally, funding for labor negotiation legal services and services for the Civil Service Commission, which was previously shown in the Professional and Specialized Services account, is now reflected in the Legal Services and Contract Legal Services line items. For FY 2017-18, \$65,000 is recommended for Labor Negotiation services, and \$52,000 is recommended for the Civil Service Commission.

The County has expressed a desire to support Human Resources as a centralized service department. It has been recognized that the efforts to create a robust, centralized Human Resources Department have been challenged by the need for additional positions in the Department. For FY 2017-18, the Human Resources Division submitted supplemental budget requests for additional staff positions. Those requests are not recommended at this time due to the transition in Department leadership. The

Department also has one vacant Training and Organizational Development position that was unfunded in FY 2016-17. This budget does not recommend adding funding back for that position at this time. However, in recognition of the need for additional staff, an additional \$125,000 has been included in the Department 15 – General Fund Other Operations budget unit, with the anticipation that these funds can be moved out of that budget and appropriated to the Human Resources Department once a decision is made on permanent staffing levels.

## Sources & Uses of Funds

The Department is primarily funded with discretionary General Fund revenues. These revenues are collected in Department 15 – General Fund Other Operations. A portion of the costs for Human Resources are recovered from other County departments through the A-87 Cost Plan. This reimbursement to the General Fund is also shown in Department 15 – General Fund Other Operations.

Intrafund Abatements reflect internal transfers to other departments for support provided by the Privacy Compliance Officer.

## Risk Management

The majority of costs included in the Risk Management Funds are for insurance premiums and claims payments for Employee Health and Other Benefits programs, Worker's Compensation & Medical Leave programs, and Liability programs, including legal services related to liability programs, and Third Party Administrator agreements for the three programs.

The most significant appropriation increases are in Risk Management program costs for health benefits (\$1M), workers compensation (\$930K), retiree health (\$194k). Funding for the Liability and Workers Compensation programs is based on actuarial analysis and recommendations of Bickmore Risk Services and Consulting.

## Sources & Uses of Funds

The Risk Management Fund operates as an Internal Service Fund and must balance revenues to expenditures within the fund. The recommended budget results in an increase of \$1,921,774 (4%) in Interfund Risk Management charges to County departments compared to FY 2016-17. Charge for Services revenue to fund the Liability Programs (\$3,927,999), the Worker's Compensation & Medical Leave Programs (\$7,161,968) and the Employee Benefits programs (\$34,668,969) are generated through cost-applied charges to departments, employee payroll deductions, and payments from retirees. The Interfund Risk Management account represents the total of all charges made to County departments for services provided by Risk Management programs. Therefore, the increase in interfund charges equals the amount that has been increased in other County department budgets for FY 2017-18.

## CAO Adjustments

There are no CAO adjustments recommended for FY 2017-18.

FUND TYPE:10GENERAL FUNDDEPARTMENT:08HR - HUMAN RESOURCES

|                                                                          | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|--------------------------------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: E EXPENDITURE                                                      |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                                                      |                        |                                  |                       |                              |                                    |
| 3000 PERMANENT EMPLOYEES / ELECTED                                       | 753,566                | 923,937                          | 876,985               | 876,985                      | -46,952                            |
| 3001 TEMPORARY EMPLOYEES                                                 | 27,946                 | 15,000                           | 56,000                | 56,000                       | 41,000                             |
| 3002 OVERTIME                                                            | 2,000                  | 2,000                            | 2,000                 | 2,000                        | 0                                  |
| 3004 OTHER COMPENSATION                                                  | 28,368                 | 31,000                           | 30,000                | 30,000                       | -1,000                             |
| 3020 RETIREMENT EMPLOYER SHARE                                           | 147,762                | 172,336                          | 184,600               | 184,600                      | 12,264                             |
| 3022 MEDI CARE EMPLOYER SHARE                                            | 10,906                 | 11,413                           | 12,715                | 12,715                       | 1,302                              |
| 3040 HEALTH INSURANCE EMPLOYER                                           | 150,995                | 161,118                          | 166,829               | 166,829                      | 5,711                              |
| 3042 LONG TERM DISABILITY EMPLOYER                                       | 1,969                  | 1,969                            | 2,230                 | 2,230                        | 261                                |
| 3043 DEFERRED COMPENSATION EMPLOYER                                      | 5,617                  | 1,400                            | 4,915                 | 4,915                        | 3,515                              |
| 3046 RETIREE HEALTH: DEFINED                                             | 7,891                  | 7,891                            | 13,170                | 13,170                       | 5,279                              |
| 3060 WORKERS' COMPENSATION EMPLOYER                                      | 12,613                 | 12,613                           | 10,751                | 10,751                       | -1,862                             |
| 3080 FLEXIBLE BENEFITS                                                   | 11,872                 | 57,750                           | 63,000                | 63,000                       | 5,250                              |
| CLASS: 30 SALARY & EMPLOYEE BENEFITS                                     | 1,161,505              | 1,398,427                        | 1,423,195             | 1,423,195                    | 24,768                             |
| 4041 COUNTY PASS THRU TELEPHONE CHARGE                                   | S 800                  | 800                              | 800                   | 800                          | 0                                  |
| 4060 FOOD AND FOOD PRODUCTS                                              | 59                     | 2,000                            | 2,000                 | 2,000                        | 0                                  |
| 4080 HOUSEHOLD EXPENSE                                                   | 70                     | 70                               | 100                   | 100                          | 30                                 |
| 4084 EXPENDABLE EQUIPMENT                                                | 120                    | 120                              | 120                   | 120                          | 0                                  |
| 4220 MEMBERSHIPS                                                         | 11,627                 | 6,695                            | 6,695                 | 6,695                        | 0                                  |
| 4260 OFFICE EXPENSE                                                      | 671                    | 4,000                            | 3,500                 | 3,500                        | -500                               |
| 4261 POSTAGE                                                             | 118                    | 600                              | 500                   | 500                          | -100                               |
| 4263 SUBSCRIPTION / NEWSPAPER / JOURNALS                                 | 1,000                  | 1,000                            | 1,000                 | 1,000                        | 0                                  |
| 4264 BOOKS / MANUALS                                                     | 0                      | 0                                | 500                   | 500                          | 500                                |
| 4266 PRINTING / DUPLICATING SERVICES                                     | 36                     | 300                              | 150                   | 150                          | -150                               |
| 4300 PROFESSIONAL & SPECIALIZED SERVICES                                 | 760,211                | 760,211                          | 120,300               | 120,300                      | -639,911                           |
| 4312 ARBITRATOR                                                          | 00,211                 | 00,211                           | 1,000                 | 1,000                        | 1,000                              |
| 4312 ARBITRATOR<br>4313 LEGAL SERVICES                                   | 0                      | 0                                | 52,000                | 52,000                       | 52,000                             |
| 4315 CONTRACT: LEGAL ATTORNEY                                            | 12,787                 | 0                                | 52,000<br>65,000      | 65,000                       | 65,000                             |
| 4313 CONTRACT: LEGAL ATTORNET<br>4324 MEDICAL,DENTAL,LAB & AMBULANCE SRV | 77                     | 85                               | 05,000                | 05,000                       | -85                                |
|                                                                          |                        |                                  |                       |                              | -65                                |
| 4400 PUBLICATION & LEGAL NOTICES                                         | 2,768                  | 3,000                            | 3,000                 | 3,000                        |                                    |
| 4420 RENT & LEASE: EQUIPMENT                                             | 4,086                  | 6,300                            | 6,300                 | 6,300                        | 0                                  |
| 4461 EQUIP: MINOR                                                        | 2,500                  | 2,500                            | 2,500                 | 2,500                        | 0                                  |
| 4500 SPECIAL DEPT EXPENSE                                                | 1,800                  | 1,800                            | 0                     | 0                            | -1,800                             |
| 4502 EDUCATIONAL MATERIALS                                               | 1,000                  | 10,000                           | 10,000                | 10,000                       | 0                                  |
| 4503 STAFF DEVELOPMENT                                                   | 3,214                  | 5,000                            | 5,000                 | 5,000                        | 0                                  |
| 4600 TRANSPORTATION & TRAVEL                                             | 1,200                  | 1,200                            | 2,000                 | 2,000                        | 800                                |
| 4602 MILEAGE: EMPLOYEE PRIVATE AUTO                                      | 1,700                  | 1,700                            | 2,000                 | 2,000                        | 300                                |
| 4605 RENT & LEASE: VEHICLE                                               | 500                    | 500                              | 500                   | 500                          | 0                                  |
| 4606 FUEL PURCHASES                                                      | 30                     | 30                               | 100                   | 100                          | 70                                 |
| 4608 HOTEL ACCOMMODATIONS                                                | 3,500                  | 3,500                            | 2,500                 | 2,500                        | -1,000                             |
| CLASS: 40 SERVICE & SUPPLIES                                             | 809,874                | 811,411                          | 287,565               | 287,565                      | -523,846                           |
| 7223 INTRAFND: MAIL SERVICE                                              | 868                    | 1,891                            | 1,856                 | 1,856                        | -35                                |
| 7224 INTRAFND: STORES SUPPORT                                            | 54                     | 117                              | 489                   | 489                          | 372                                |
| 7231 INTRAFND: IS PROGRAMMING SUPPORT                                    | 4,500                  | 4,500                            | 4,500                 | 4,500                        | 0                                  |
| 7232 INTRAFND: MAINT BLDG & IMPROVMNTS                                   | 0                      | 0                                | 3,500                 | 3,500                        | 3,500                              |
| CLASS: 72 INTRAFUND TRANSFERS                                            | 5,422                  | 6,508                            | 10,345                | 10,345                       | 3,837                              |
| 7350 INTRFND ABATEMENTS: GF ONLY                                         | 0                      | -77,761                          | -78,989               | -78,989                      | -1,228                             |
| CLASS: 73 INTRAFUND ABATEMENT                                            | 0                      | -77,761                          | -78,989               | -78,989                      | -1,228                             |
| TYPE: E SUBTOTAL                                                         | 1,976,801              | 2,138,585                        | 1,642,116             | 1,642,116                    | -496,469                           |
| FUND TYPE: 10 SUBTOTAL                                                   | 1,976,801              | 2,138,585                        | 1,642,116             | 1,642,116                    | -496,469                           |

FUND TYPE: 32 INTERNAL SERVICE FUND

| DEPARTMENT: 08 | 3 | HR - HUMAN RESOURCES |  |
|----------------|---|----------------------|--|
|                |   |                      |  |

|                |                                                                        | MID-YEAR<br>PROJECTION   | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST    | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|----------------|------------------------------------------------------------------------|--------------------------|----------------------------------|--------------------------|------------------------------|------------------------------------|
| TYPE: R        | REVENUE                                                                |                          |                                  |                          |                              |                                    |
| SUBOB.         | J SUBOBJ TITLE                                                         |                          |                                  |                          |                              |                                    |
| 0400           | REV: INTEREST                                                          | 42,253                   | 42,253                           | 0                        | 0                            | -42,253                            |
| CLASS:         | 04 REV: USE OF MONEY & PROPERTY                                        | 42,253                   | 42,253                           | 0                        | 0                            | -42,253                            |
| 1760<br>CLASS: | RISK MANAGEMENT PROGRAM SERVICES<br>13 REV: CHARGE FOR SERVICES        | 47,368,160<br>47,368,160 | 47,368,160<br>47,368,160         | 48,247,937<br>48,247,937 | 48,247,937<br>48,247,937     | 879,777<br>879,777                 |
| 1942           | MISC: REIMBURSEMENT                                                    | 0                        | 0                                | 1,084,250                | 1,084,250                    | 1,084,250                          |
| CLASS:         |                                                                        | 0                        | 0                                | 1,084,250                | 1,084,250                    | 1,084,250                          |
|                | SUBTOTAL                                                               | 47,410,413               | 47,410,413                       | 49,332,187               | 49,332,187                   | 1,921,774                          |
| TYPE: E        | EXPENDITURE                                                            |                          |                                  |                          |                              |                                    |
| SUBOB.         | J SUBOBJ TITLE                                                         |                          |                                  |                          |                              |                                    |
| 3000           | PERMANENT EMPLOYEES / ELECTED                                          | 424,091                  | 424,091                          | 422,133                  | 422,133                      | -1,958                             |
| 3020           | RETIREMENT EMPLOYER SHARE                                              | 96,610                   | 96,610                           | 81,395                   | 81,395                       | -15,215                            |
| 3022           | MEDI CARE EMPLOYER SHARE                                               | 6,149                    | 6,149                            | 6,121                    | 6,121                        | -28                                |
| 3040           | HEALTH INSURANCE EMPLOYER                                              | 54,244                   | 54,244                           | 41,804                   | 41,804                       | -12,440                            |
| 3041           | UNEMPLOYMENT INSURANCE EMPLOYER                                        | 0                        | 0                                | 5,737                    | 5,737                        | 5,737                              |
| 3042           | LONG TERM DISABILITY EMPLOYER                                          | 1,062                    | 1,062                            | 1,055                    | 1,055                        | -7                                 |
| 3043           | DEFERRED COMPENSATION EMPLOYER                                         | 3,518                    | 3,518                            | 3,504                    | 3,504                        | -14                                |
| 3046           | RETIREE HEALTH: DEFINED                                                | 8,417                    | 8,417                            | 6,299                    | 6,299                        | -2,118                             |
| 3060           | WORKERS' COMPENSATION EMPLOYER                                         | 77,853                   | 77,853                           | 69,421                   | 69,421                       | -8,432                             |
| 3080           | FLEXIBLE BENEFITS                                                      | 33,000                   | 33,000                           | 33,000                   | 33,000                       | 0                                  |
| CLASS:         |                                                                        | 704,944                  | 704,944                          | 670,469                  | 670,469                      | -34,475                            |
| 4041           | COUNTY PASS THRU TELEPHONE CHARGES                                     | S 120                    | 120                              | 120                      | 120                          | 0                                  |
| 4100           | INSURANCE: PREMIUM                                                     | 160,244                  | 160,244                          | 125,871                  | 125,871                      | -34,373                            |
| 4101           | INSURANCE: ADDITIONAL LIABILITY                                        | 4,292,726                | 4,292,726                        | 5,100,884                | 5,100,884                    | 808,158                            |
| 4104           | INSURANCE: CY CLAIMS CURRENT YEAR                                      |                          | 39,740,216                       | 41,065,824               | 41,065,824                   | 1,325,608                          |
| 4144           | MAINT: COMPUTER                                                        | 11,500                   | 11,500                           | 5,000                    | 5,000                        | -6,500                             |
| 4200           | MEDICAL, DENTAL & LABORATORY                                           | 150                      | 150                              | 150                      | 150                          | 0                                  |
| 4220           |                                                                        | 500                      | 500                              | 0                        | 0                            | -500                               |
| 4221           | MEMBERSHIPS: LEGISLATIVE ADVOCACY                                      | 33,000                   | 33,000                           | 33,000                   | 33,000                       | 0                                  |
| 4260<br>4261   | OFFICE EXPENSE<br>POSTAGE                                              | 3,000                    | 3,000                            | 2,000                    | 2,000                        | -1,000<br>-500                     |
|                |                                                                        | 4,000<br>500             | 4,000<br>500                     | 3,500                    | 3,500                        | -500                               |
| 4263<br>4266   | SUBSCRIPTION / NEWSPAPER / JOURNALS<br>PRINTING / DUPLICATING SERVICES | 5,000                    | 5,000                            | 500<br>5,000             | 500<br>5,000                 | 0                                  |
| 4200           | PROFESSIONAL & SPECIALIZED SERVICES                                    | 247,000                  | 247,000                          | 52,000                   | 52,000                       | -195,000                           |
| 4300           | AGENCY ADMINISTRATION FEE                                              | 359,846                  | 359,846                          | 360,000                  | 360,000                      | -195,000                           |
| 4313           | LEGAL SERVICES                                                         | 15,000                   | 15,000                           | 15,000                   | 15,000                       | 0                                  |
| 4315           | CONTRACT: LEGAL ATTORNEY                                               | 590,000                  | 590,000                          | 600,000                  | 600,000                      | 10,000                             |
| 4323           | PSYCHIATRIC MEDICAL SERVICES                                           | 5,000                    | 5,000                            | 2,481                    | 2,481                        | -2,519                             |
| 4324           | MEDICAL, DENTAL, LAB & AMBULANCE SRV                                   | 60,000                   | 60.000                           | 30,000                   | 30,000                       | -30,000                            |
| 4338           | THIRD PARTY ADMINISTRATOR: RISK MNGM                                   | ,                        | 554,210                          | 590,208                  | 590,208                      | 35,998                             |
| 4400           | PUBLICATION & LEGAL NOTICES                                            | 1,100                    | 1,100                            | 1,100                    | 1,100                        | 0                                  |
| 4420           | RENT & LEASE: EQUIPMENT                                                | 800                      | 800                              | 800                      | 800                          | 0                                  |
| 4440           | RENT & LEASE: BUILDING &                                               | 500                      | 500                              | 500                      | 500                          | 0                                  |
| 4461           | EQUIP: MINOR                                                           | 650                      | 650                              | 650                      | 650                          | 0                                  |
| 4500           | SPECIAL DEPT EXPENSE                                                   | 500                      | 500                              | 0                        | 0                            | -500                               |
| 4502           | EDUCATIONAL MATERIALS                                                  | 50                       | 50                               | 50                       | 50                           | 0                                  |
| 4503           | STAFF DEVELOPMENT                                                      | 0                        | 0                                | 2,928                    | 2,928                        | 2,928                              |
| 4507           | FIRE & SAFETY SUPPLIES                                                 | 4,250                    | 4,250                            | 250                      | 250                          | -4,000                             |
| 4529           | SOFTWARE LICENSE                                                       | 1,350                    | 1,350                            | 1,200                    | 1,200                        | -150                               |
| 4600           | TRANSPORTATION & TRAVEL                                                | 100                      | 100                              | 250                      | 250                          | 150                                |
| 4602           | MILEAGE: EMPLOYEE PRIVATE AUTO                                         | 0                        | 0                                | 150                      | 150                          | 150                                |

FUND TYPE:32INTERNAL SERVICE FUNDDEPARTMENT:08HR - HUMAN RESOURCES

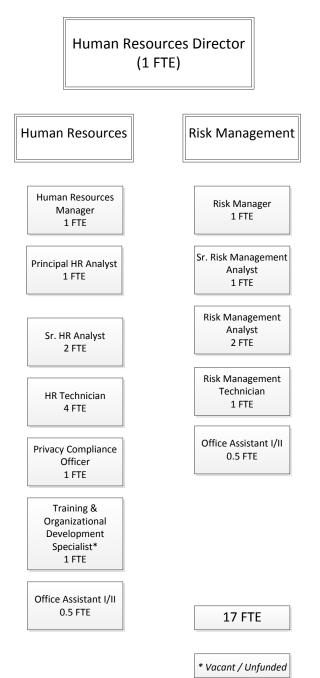
|                                         | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|-----------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| CLASS: 40 SERVICE & SUPPLIES            | 46,091,312             | 46,091,312                       | 47,999,416            | 47,999,416                   | 1,908,104                          |
| 5200 DEPRECIATION                       | 4,000                  | 4,000                            | 2,775                 | 2,775                        | -1,225                             |
| 5300 INTERFND: SERVICE BETWEEN FUND     | 531,186                | 531,186                          | 571,319               | 571,319                      | 40,133                             |
| 5304 INTERFND: MAIL SERVICE             | 2,797                  | 2,797                            | 2,957                 | 2,957                        | 160                                |
| 5305 INTERFND: STORES SUPPORT           | 175                    | 175                              | 0                     | 0                            | -175                               |
| 5310 INTERFND: COUNTY COUNSEL           | 75,000                 | 75,000                           | 85,000                | 85,000                       | 10,000                             |
| 5321 INTERFND: COLLECTIONS              | 1,000                  | 1,000                            | 250                   | 250                          | -750                               |
| CLASS: 50 OTHER CHARGES                 | 614,158                | 614,158                          | 662,301               | 662,301                      | 48,143                             |
| 7250 INTRAFND: NOT GEN FUND / SAME FUND | 2,871,062              | 2,871,062                        | 3,135,731             | 3,135,731                    | 264,669                            |
| CLASS: 72 INTRAFUND TRANSFERS           | 2,871,062              | 2,871,062                        | 3,135,731             | 3,135,731                    | 264,669                            |
| 7380 INTRFND ABATEMENTS: NOT GENERAL    | -2,871,063             | -2,871,063                       | -3,135,730            | -3,135,730                   | -264,667                           |
| CLASS: 73 INTRAFUND ABATEMENT           | -2,871,063             | -2,871,063                       | -3,135,730            | -3,135,730                   | -264,667                           |
| TYPE: E SUBTOTAL                        | 47,410,413             | 47,410,413                       | 49,332,187            | 49,332,187                   | 1,921,774                          |
| FUND TYPE: 32 SUBTOTAL                  | 0                      | 0                                | 0                     | 0                            | 0                                  |
| DEPARTMENT: 08 SUBTOTAL                 | 1,976,801              | 2,138,585                        | 1,642,116             | 1,642,116                    | -496,469                           |

# PERSONNEL ALLOCATION

| <b>Classification Title</b>                    | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO<br>Recm'd |
|------------------------------------------------|-----------------------------------|----------------------------|--------------------------|
| Human Resources                                |                                   |                            |                          |
| Director of Human Resources                    | 1.00                              | 1.00                       | 1.00                     |
| Human Resources Manager                        | 1.00                              | 1.00                       | 1.00                     |
| Principal Human Resources Analyst              | 1.00                              | 1.00                       | 1.00                     |
| Sr. Human Resources Analyst                    | 2.00                              | 2.00                       | 2.00                     |
| Human Resources Technician                     | 4.00                              | 4.00                       | 4.00                     |
| Privacy Compliance Officer*                    | 1.00                              | 1.00                       | 1.00                     |
| Office Assistant I/II (shared with Risk)       | 0.50                              | 0.50                       | 0.50                     |
| Training & Organizational Development Spec**   | 1.00                              | 1.00                       | 1.00                     |
| DivisionTotal                                  | 11.50                             | 11.50                      | 11.50                    |
| Risk Management                                |                                   |                            |                          |
| Risk Manager                                   | 1.00                              | 1.00                       | 1.00                     |
| Sr. Risk Management Analyst                    | 1.00                              | 1.00                       | 1.00                     |
| Risk Management Analyst I/II - Loss Prevention | 1.00                              | 1.00                       | 1.00                     |
| Risk Management Analyst I/II - Benefits        | 1.00                              | 1.00                       | 1.00                     |
| Risk Management Technician                     | 1.00                              | 1.00                       | 1.00                     |
| Office Assistant I/II (shared with HR)         | 0.50                              | 0.50                       | 0.50                     |
| DivisionTotal                                  | 5.50                              | 5.50                       | 5.50                     |
| Department Total                               | 17.00                             | 17.00                      | 17.00                    |

\**Health Insurance Portability and Accountability Act* \*\**Vacant/Unfunded* 

# ORGANIZATIONAL CHART





### MISSION

The mission of the Information Technologies Department is to deliver creative, cost effective solutions and services in support of the current and future technological needs of the County of El Dorado.

|                       | 15/16<br>Actuals |           | 15/16<br>Budget |           |    | 17/18<br>Dept |    | 17/18<br>CAO |    | ange from<br>udget to | %<br>Change |
|-----------------------|------------------|-----------|-----------------|-----------|----|---------------|----|--------------|----|-----------------------|-------------|
|                       |                  |           |                 | g         | R  | equested      | Re | ecommend     |    | ecommend              | <b>j</b> -  |
| Charges for Service   | \$               | 27,562    | \$              | 13,000    | \$ | 46,350        | \$ | 46,350       | \$ | 33,350                | 257%        |
| Miscellaneous         | \$               | 17,913    | \$              | -         | \$ | -             | \$ | -            | \$ | -                     |             |
| Total Revenue         | \$               | 45,475    | \$              | 13,000    | \$ | 46,350        | \$ | 46,350       | \$ | 33,350                | 257%        |
| Salaries and Benefits | \$               | 4,664,227 | \$              | 5,688,614 | \$ | 5,570,748     | \$ | 5,452,231    | \$ | (236,383)             | -4%         |
| Services & Supplies   | \$               | 2,460,204 | \$              | 3,004,769 | \$ | 3,268,381     | \$ | 3,453,046    | \$ | 448,277               | 15%         |
| Fixed Assets          | \$               | 349,368   | \$              | 279,200   | \$ | 200,000       | \$ | 778,000      | \$ | 498,800               | 179%        |
| Intrafund Transfers   | \$               | 9,999     | \$              | 7,813     | \$ | 11,082        | \$ | 11,082       | \$ | 3,269                 | 42%         |
| Intrafund Abatements  | \$               | (264,346) | \$              | (325,000) | \$ | (170,000)     | \$ | (214,126)    | \$ | 110,874               | -34%        |
| Total Appropriations  | \$               | 7,219,452 | \$              | 8,655,396 | \$ | 8,880,211     | \$ | 9,480,233    | \$ | 824,837               | 10%         |
| Net County Cost       | \$               | 7,173,977 | \$              | 8,642,396 | \$ | 8,833,861     | \$ | 9,433,883    | \$ | 791,487               | 9%          |
| FTEs                  |                  | 41        |                 | 41        |    | 40            |    | 40           |    | (1)                   | (0)         |

### MAJOR BUDGET CHANGES

#### Revenue

\$33,350 Increase in application program and web support to non-General Fund departments, in line with prior year actual.

#### Appropriations

Salaries and Benefits

- (\$90,743) Decrease due to deletion of two vacant positions (System Support Specialist and Senior IT Department Specialist), offset by addition of one Deputy Director IT—Chief Information Security Officer (CISO) position.
- (\$145,640) Salary and benefit adjustments to reflect a position that is vacant while the incumbent is working in a limited term position within the department, and to bring the budget in line with projections.

Services and Supplies

\$444,879 Increase in Computer Equipment and associated Maintenance due to continued rollout of VDI (Virtual Desktop Infrastructure) clients and infrastructure to County departments of \$221,379 and purchase of mission critical network infrastructure of \$223,500.

## Information Technologies RECOMMENDED BUDGET • FY 2017 - 18

- \$175,035 Increase in Telephone Equipment due to scheduled replacement of Polycom phone system and handsets.
- (\$59,745) Decrease in Software and Software Licenses due to scheduled rollout of VDI program.
- (\$55,000) Decrease in Professional Services due to completion of on-time consulting fees for web redesign.
- (\$56,892) Decrease due to adjustment to bring budget in line with prior year actual, including trueups for Staff Development, phone maintenance, office expense, rent and leased equipment.
- Fixed Assets
- \$298,800 Net increase due to one-time purchase of Mission Critical Network Infrastructure appliances of \$578,000, partially offset by reduction from prior year purchases related to VDI implementation (\$280,000).
- \$200,000 Re-budget of funds approved in FY 2016-17 for VDI implementation that will not be spent until FY 2017-18.

#### Intra-fund Abatements

\$110,874 Decrease in projected application programming and web support to other General Fund departments, resulting from movement away from in-house, custom-built applications to vendor-supported applications.

### **PROGRAM SUMMARIES**

#### Administration

#### Administration

Provides overall direction and support for all divisions and groups within IT, including: financial planning, administrative support, policy development, asset management and implementation and administration of County Technology solutions. This area also performs technology research. IT provides contract administration for the cable TV franchises approved by the Board of Supervisors and the revenue is included in Department 15.

#### Technology Research

Provides research and analysis to IT and individual County departments regarding hardware, software and various technologies available to the County for current and future implementation. This function also reviews all technology purchased throughout the County for compliance with established County standards and to ensure procurements are optimized for cost. Reviews effective date and terms and conditions of software and hardware maintenance contracts to ensure compliance with contract administration and completes appropriate procurements practices in a timely manner to ensure coverage.

### Application & Web Support/Consulting Services

#### Application Support/Consulting Services

Provides for complete life cycle application development, support and maintenance, and database design on multi-tiered platforms. This function also provides business processing analysis and project management services, and County-wide training for Google Apps (G-mail, Calendar, Documents), Adobe and Microsoft applications. This section will play a significant role in the future implementation of updated Countywide systems which will include Financial, Payroll, and Human Resources Management.

### Web Services

Provides support for the design and maintenance of the County-wide Web presence as well as support for most departmental Web sites. This area is responsible for presenting a cohesive, easy to use Web portal to all County services and information. Standards are maintained that allow easy navigation and content management of pertinent and reliable information for all users and County constituents.

#### Communications

### **Telecommunications**

Provides installation and support for an in-house PBX voice switching network, including support for over 2,000 telephones in over 35 locations throughout the County. The unit is responsible for all phone and data wiring in County facilities; supports countywide voicemail services; and coordinates with vendors who provide local and long distance services.

#### Network/Server/Desktop Support

### Network Administration

Provides technical support for the County's data network, including: network security, support for widearea network (WAN) and local area networks (LAN's), planning and installation of networks, troubleshooting and maintenance of network hardware and software, and coordination with vendors for problem resolution. Manages wireless access points around the County. Works with the telecommunications staff on Voice over IP (VoIP) implementation. Works with Facilities on IT related wiring contracts throughout the County. Greater emphasis will be needed as the County moves towards newer technology which will require significantly higher use of network services and support.

#### Server Administration

Provides technical support for servers throughout the County, including: server security, hardware and software specifications and configurations, installation and customization, trouble-shooting and maintenance, and coordination with vendors for problem resolution.

#### Desktop/PC Support

Provides hardware and software support for approximately 1,800 County PC's including installation, maintenance, upgrades, trouble shooting of problems, problem tracking and reporting. The HELP DESK provides first and second level telephone support for PC, server, and enterprise server reported problems.

### Operations/Technical Services/Records Management

#### Computer Operations

Two shifts of computer operators provide controlled access to the County data center and manage mainframe based applications according to established schedules, in a centralized data center that is linked to all areas of County government.

#### Technical Services

Provides installation, customization, maintenance and support of hardware and software for the Enterprise Server and its sub systems. Provides installation, customization, maintenance and database administration support for County users of DB2 and M204 which support systems including the Integrated Property System.

#### Records Management

Maintains all paper records storage based on Board approved records retention schedules.

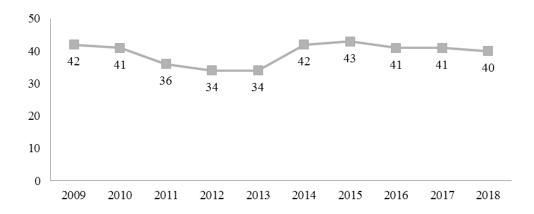
### BUDGET SUMMARY BY PROGRAM

|                                | Ар | propriations | Re | venues | Net | County Cost | Staffing |
|--------------------------------|----|--------------|----|--------|-----|-------------|----------|
| Administration                 | \$ | 1,398,559    |    |        | \$  | 1,398,559   | 7.50     |
| Applications & Web Support     | \$ | 1,107,322    | \$ | 45,500 | \$  | 1,061,822   | 10.00    |
| Communications                 | \$ | 806,391      | \$ | 850    | \$  | 805,541     | 1.00     |
| Network/Server/Desktop Support | \$ | 4,799,955    |    |        | \$  | 4,799,955   | 16.00    |
| Operations/Technical Services  | \$ | 1,368,006    |    |        | \$  | 1,368,006   | 5.50     |
| Total                          | \$ | 9,480,233    | \$ | 46,350 | \$  | 9,433,883   | 40.00    |

### STAFFING TREND

The IT department will decrease by a net of one FTE in FY 2017-18, due to the deletion of a vacant System Support Specialist and a vacant Senior IT Department Coordinator, which is offset with the addition of a Deputy IT Director Chief Information Security Officer (CISO). The Recommended Budget includes the reduction of one FTE from 41.0 to 40.0. All IT positions are located in Placerville.

In FY 2008-09, IT took over the Print Shop from General Services resulting in the addition of 3.0 FTE. In FY 2013-14, IT took over all support of the Community Development Agency and the Health and Human Services Agency resulting in the increase of 8.0 FTE's. In FY 2014-15 one of the IT support positions for Health and Human Services was returned to that department to support the state mandated case management system for Child Protective Services. There will be further consolidation of IT resources planned in the future, as the County continues to transition to a centralized IT service model.



### BEST PRACTICES & SERVICE INDICATORS

In accordance with the Strategic Plan, the following best practices and service indicators will be implemented and measured throughout FY 2017-18. Results will be included in the following budget, and each year thereafter, to measure progress and levels of service.

Service Indicators

#### **Operational Metrics**

- 1) Service Availability: Percentage of time that any given service is functioning and usable, including applications, servers, network connectivity.
- 2) Incidents: Number of incidents by severity that impact production services.
- 3) Percentage of known infiltrations compared to known attacks prevented.

#### Service Delivery Metrics

- 1) Project Delivery percentage of projects delivered on time.
- 2) Helpdesk requests turn-around time from when a request is received to completion.

### RECOMMENDED BUDGET

The Budget is recommended at \$9,480,233. The Recommended Budget reflects an increase in revenue of \$33,350 and an increase in appropriations of \$824,837 (10%) when compared to the FY 2016-17 Adopted Budget.

Net County Cost is recommended at \$9,433,883. Overall, Net County Cost is increasing by \$791,487, or 9%. This includes \$200,000 to re-budget funds approved in FY 2016-17 for the VDI implementation that will not be spent until FY 2017-18.

There are several programs that will significantly affect the IT department budget. FY 2017-18 is year 2 of the rollout of the Virtual Desktop Interface (VDI) program to County departments. VDI is the replacement of Desktop client/server computers with thin client devices that allow users to connect to the server to access their "virtual desktop" from authorized devices, including portable devices such as smart phones and tablets. This investment will result in much lower costs in the future, since the thin clients have a 10 year estimated life, thereby reducing the need to annually replace desktops. Year 2 costs for the VDI project are decreasing due to the large one-time front-loaded costs in FY 2015-16 and FY 2016-17. The total project cost is \$2,379,500 over four years, with \$664,000 budgeted in FY 2017-18. The project is anticipated to be completed in FY 2018-19.

The Recommended Budget also includes the supplemental request for mission critical network infrastructure. \$804,500 is recommended for fixed assets, support and services Network infrastructure including load balancing and firewall appliances that will ensure County data is secure, HIPAA compliant, and results in network redundancy, resiliency and business continuity.

#### CAO Adjustments

In addition to recommending the supplemental appropriation for mission critical investments, the CAO office also adjusted the following costs down to be more in line with prior year actuals and current year trends: telephone company vendor payments (\$25,000), office expense (\$6,835), staff development (\$10,000).

Salary and benefit costs were also adjusted down by \$118,517 for a position that is vacant while the incumbent is working in a limited term position within the Department. The associated personnel allocations remain unchanged.

#### Sources & Uses of Funds

The Department is primarily funded with discretionary General Fund revenues. These revenues are collected in Department 15 – General Fund Other Operations. A portion of the costs are recovered from outside funding sources through the A-87 Cost Allocation Plan, which is administered by the Auditor-Controller's Office.

### FINANCIAL INFORMATION BY FUND TYPE

# FUND TYPE:10GENERAL FUNDDEPARTMENT:10IT - INFORMATION TECHNOLOGIES

|         |                                                 | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|---------|-------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: I | R REVENUE                                       |                        |                                  |                       |                              |                                    |
| SUBOB   | J SUBOBJ TITLE                                  |                        |                                  |                       |                              |                                    |
| 1740    | CHARGES FOR SERVICES                            | 1,478                  | 3,000                            | 1,350                 | 1,350                        | -1,650                             |
| 1816    | INTERFND REV: IS PROGRAMMING                    | 35,000                 | 10,000                           | 45,000                | 45,000                       | 35,000                             |
| CLASS   |                                                 | 36,478                 | 13,000                           | 46,350                | 46,350                       | 33,350                             |
|         | R SUBTOTAL                                      | 36,478                 | 13,000                           | 46,350                | 46,350                       | 33,350                             |
|         |                                                 |                        |                                  |                       |                              |                                    |
| 3000    | J SUBOBJ TITLE<br>PERMANENT EMPLOYEES / ELECTED | 2 202 045              | 2 762 454                        | 2 664 425             | 2 504 002                    | -182,452                           |
| 3000    | OVERTIME                                        | 3,202,015<br>16,937    | 3,763,454<br>41,000              | 3,664,135<br>35,000   | 3,581,002<br>35,000          | -182,452<br>-6,000                 |
| 3002    | STANDBY PAY                                     | 20.669                 | 21.700                           | 23.500                | 23.500                       | -8,000                             |
| 3003    | OTHER COMPENSATION                              | 42,106                 | 89,140                           | 23,500<br>52,725      | 52,725                       | -36,415                            |
| 3020    | RETIREMENT EMPLOYER SHARE                       | 700.097                | 813,294                          | 804,069               | 800,486                      | -12,808                            |
| 3020    | MEDICARE EMPLOYER SHARE                         | 44,336                 | 50,880                           | 52,936                | 51,731                       | 851                                |
| 3040    | HEALTH INSURANCE EMPLOYER                       | 541,773                | 700,882                          | 730,717               | 700,329                      | -553                               |
| 3040    | LONG TERM DISABILITY EMPLOYER                   | 3,992                  | 9,033                            | 9,389                 | 9,181                        | 148                                |
| 3043    | DEFERRED COMPENSATION EMPLOYER                  | 4.732                  | 3,356                            | 3,343                 | 3,343                        | -13                                |
| 3046    | RETIREE HEALTH: DEFINED                         | 43,140                 | 43,140                           | 46,955                | 46,955                       | 3,815                              |
| 3060    | WORKERS' COMPENSATION EMPLOYER                  | 122,735                | 122,735                          | 111,979               | 111,979                      | -10,756                            |
| 3080    | FLEXIBLE BENEFITS                               | 14,397                 | 30.000                           | 36.000                | 36.000                       | 6.000                              |
| CLASS   | -                                               | 4,756,929              | 5,688,614                        | 5,570,748             | 5,452,231                    | -236,383                           |
| 4040    | TELEPHONE COMPANY VENDOR                        | 364.016                | 502.100                          | 527.000               | 502.000                      | -100                               |
| 4040    | COUNTY PASS THRU TELEPHONE CHARGES              | - ,                    | -218,770                         | -199,645              | -199,645                     | 19,125                             |
| 4080    | HOUSEHOLD EXPENSE                               | 0                      | 125                              | 200                   | 200                          | 75                                 |
| 4086    | JANITORIAL / CUSTODIAL SERVICES                 | 5.883                  | 5.000                            | 5.100                 | 5,100                        | 100                                |
| 4100    | INSURANCE: PREMIUM                              | 25,693                 | 25,693                           | 5,842                 | 5,842                        | -19,851                            |
| 4140    | MAINT: EQUIPMENT                                | 11,941                 | 52,000                           | 25,000                | 95,520                       | 43,520                             |
| 4142    | MAINT: TELEPHONE / RADIO                        | 185,716                | 125,000                          | 115,000               | 115,000                      | -10.000                            |
| 4143    | MAINT: SERVICE CONTRACT                         | 26,284                 | 20,000                           | 20,000                | 20,000                       | 0                                  |
| 4144    | MAINT: COMPUTER                                 | 2,006,007              | 1,659,317                        | 1,498,696             | 1,651,676                    | -7,641                             |
| 4145    | MAINTENANCE: EQUIPMENT PARTS                    | 1,000                  | 1,000                            | 500                   | 500                          | -500                               |
| 4260    | OFFICE EXPENSE                                  | 13,169                 | 19,000                           | 18,985                | 12,150                       | -6,850                             |
| 4261    | POSTAGE                                         | 5                      | 100                              | 150                   | 150                          | 50                                 |
| 4262    | SOFTWARE                                        | 3,480                  | 13,610                           | 173,610               | 173,610                      | 160,000                            |
| 4263    | SUBSCRIPTION / NEWSPAPER / JOURNALS             | 456                    | 750                              | 550                   | 550                          | -200                               |
| 4264    | BOOKS / MANUALS                                 | 0                      | 250                              | 0                     | 0                            | -250                               |
| 4266    | PRINTING / DUPLICATING SERVICES                 | 0                      | 500                              | 500                   | 500                          | 0                                  |
| 4300    | PROFESSIONAL & SPECIALIZED SERVICES             | 177,871                | 106,000                          | 47,500                | 50,500                       | -55,500                            |
| 4308    | EXTERNAL DATA PROCESSING SERVICES               | 120,863                | 91,700                           | 92,600                | 92,600                       | 900                                |
| 4324    | MEDICAL, DENTAL, LAB & AMBULANCE SRV            | 239                    | 0                                | 250                   | 250                          | 250                                |
| 4400    | PUBLICATION & LEGAL NOTICES                     | 0                      | 500                              | 0                     | 0                            | -500                               |
| 4420    | RENT & LEASE: EQUIPMENT                         | 4,693                  | 19,500                           | 14,500                | 14,500                       | -5,000                             |
| 4460    | EQUIP: SMALL TOOLS & INSTRUMENTS                | 27                     | 650                              | 2,750                 | 2,750                        | 2,100                              |
| 4461    | EQUIP: MINOR                                    | 2,389                  | 2,500                            | 3,000                 | 3,000                        | 500                                |
| 4462    | EQUIP: COMPUTER                                 | 160,394                | 200,500                          | 609,500               | 609,500                      | 409,000                            |
| 4463    | EQUIP: TELEPHONE & RADIO                        | 0                      | 10,000                           | 185,035               | 185,035                      | 175,035                            |
| 4500    | SPECIAL DEPT EXPENSE                            | 0                      | 1,000                            | 0                     | 0                            | -1,000                             |
| 4502    | EDUCATIONAL MATERIALS                           | 2,206                  | 7,000                            | 5,000                 | 5,000                        | -2,000                             |
| 4503    | STAFF DEVELOPMENT                               | 71,000                 | 71,000                           | 50,000                | 40,000                       | -31,000                            |

### FINANCIAL INFORMATION BY FUND TYPE

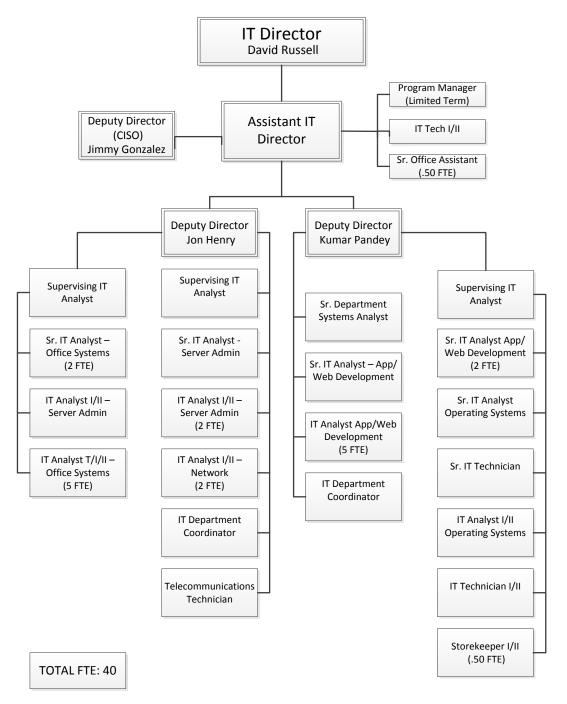
FUND TYPE:10GENERAL FUNDDEPARTMENT:10IT - INFORMATION TECHNOLOGIES

|                                         | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|-----------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 4529 SOFTWARE LICENSE                   | 287,096                | 256,745                          | 37,000                | 37,000                       | -219,745                           |
| 4600 TRANSPORTATION & TRAVEL            | 573                    | 5,100                            | 5,250                 | 5,250                        | 150                                |
| 4602 MILEAGE: EMPLOYEE PRIVATE AUTO     | 474                    | 2,600                            | 2,600                 | 2,600                        | 0                                  |
| 4605 RENT & LEASE: VEHICLE              | 6,470                  | 11,799                           | 10,658                | 10,658                       | -1,141                             |
| 4606 FUEL PURCHASES                     | 1,945                  | 7,500                            | 6,250                 | 6,250                        | -1,250                             |
| 4608 HOTEL ACCOMMODATIONS               | 5,000                  | 5,000                            | 5,000                 | 5,000                        | 0                                  |
| CLASS: 40 SERVICE & SUPPLIES            | 3,515,890              | 3,004,769                        | 3,268,381             | 3,453,046                    | 448,277                            |
| 6042 FIXED ASSET: COMPUTER SYSTEM       | 279,200                | 279,200                          | 200,000               | 778,000                      | 498,800                            |
| CLASS: 60 FIXED ASSETS                  | 279,200                | 279,200                          | 200,000               | 778,000                      | 498,800                            |
| 7200 INTRAFUND TRANSFERS: ONLY GENERAL  | 46                     | 5,100                            | 250                   | 250                          | -4,850                             |
| 7223 INTRAFND: MAIL SERVICE             | 1,138                  | 2,479                            | 2,494                 | 2,494                        | 15                                 |
| 7224 INTRAFND: STORES SUPPORT           | 107                    | 234                              | 838                   | 838                          | 604                                |
| 7232 INTRAFND: MAINT BLDG & IMPROVMNTS  | 0                      | 0                                | 7,500                 | 7,500                        | 7,500                              |
| CLASS: 72 INTRAFUND TRANSFERS           | 1,291                  | 7,813                            | 11,082                | 11,082                       | 3,269                              |
| 7365 INTRFND ABATEMENTS: IS PROGRAMMING | -125,140               | -325,000                         | -170,000              | -214,126                     | 110,874                            |
| CLASS: 73 INTRAFUND ABATEMENT           | -125,140               | -325,000                         | -170,000              | -214,126                     | 110,874                            |
| TYPE: E SUBTOTAL                        | 8,428,170              | 8,655,396                        | 8,880,211             | 9,480,233                    | 824,837                            |
| FUND TYPE: 10 SUBTOTAL                  | 8,391,692              | 8,642,396                        | 8,833,861             | 9,433,883                    | 791,487                            |
| DEPARTMENT: 10 SUBTOTAL                 | 8,391,692              | 8,642,396                        | 8,833,861             | 9,433,883                    | 791,487                            |

## PERSONNEL ALLOCATION

| Classification Title                            | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO<br>Recm'd | Diff from<br>Adjusted |
|-------------------------------------------------|-----------------------------------|----------------------------|--------------------------|-----------------------|
| Director of Information Technology              | 1.00                              | 1.00                       | 1.00                     | -                     |
| Assistant Director of Information Technology    | 1.00                              | 1.00                       | 1.00                     | -                     |
| Deputy Director of Information Technology       | 2.00                              | 3.00                       | 3.00                     | 1.00                  |
| IT Analyst Tr/I/II - App/Web Dev/Support        | 5.00                              | 5.00                       | 5.00                     | -                     |
| IT Analyst Tr/I/II - Networking                 | 2.00                              | 2.00                       | 2.00                     | -                     |
| IT Analyst Tr/I/II - Office Systems             | 5.00                              | 5.00                       | 5.00                     | -                     |
| IT Analyst Tr/I/II - Operating Systems          | 1.00                              | 1.00                       | 1.00                     | -                     |
| IT Analyst Tr/I/II - Server Admin               | 3.00                              | 3.00                       | 3.00                     | -                     |
| Information Technology Department Coordinator   | 2.00                              | 2.00                       | 2.00                     | -                     |
| Information Technology Tech Trainee/I/II/Sr.    | 3.00                              | 3.00                       | 3.00                     | -                     |
| Program Manager (Limited Term)                  | 1.00                              | 1.00                       | 1.00                     | -                     |
| Sr. Department System Analyst                   | 1.00                              | 1.00                       | 1.00                     | -                     |
| Sr. IT Analyst - App/Web Dev/Supt               | 3.00                              | 3.00                       | 3.00                     | -                     |
| Sr IT Analyst - Office Systems                  | 2.00                              | 2.00                       | 2.00                     | -                     |
| Sr IT Analyst - Operating Systems               | 1.00                              | 1.00                       | 1.00                     | -                     |
| Sr IT Analyst - Server Admin                    | 1.00                              | 1.00                       | 1.00                     | -                     |
| Sr. IT Department Coordinator                   | 1.00                              | -                          | -                        | (1.00)                |
| Sr. Office Assistant                            | 0.50                              | 0.50                       | 0.50                     | -                     |
| Storekeeper I/II                                | 0.50                              | 0.50                       | 0.50                     | -                     |
| Supervising Information Technology Analyst I/II | 3.00                              | 3.00                       | 3.00                     | -                     |
| System Support Specialist I/II                  | 1.00                              | -                          | -                        | (1.00)                |
| Telecommunications Technician I/II              | 1.00                              | 1.00                       | 1.00                     | -                     |
| Department Total                                | 41.00                             | 40.00                      | 40.00                    | (1.00)                |

## ORGANIZATIONAL CHART



### MISSION

The Recorder-Clerk's mission is to provide reliable repository for public records and to provide efficient service to the public in a way that exemplifies the highest standard of courtesy, cost effectiveness, and ethical performance. Public records will be readily accessible in a convenient manner while safeguarding confidentiality and the security of those records. The Clerk's function provides Birth, and Death certified copies along with all types of licenses. In addition, the Clerk performs marriage ceremonies.

The Registrar of Voters Office (Elections) provides election services to all County residents for Federal, State, City and Special District elections. The elected Recorder-Clerk is also the Registrar of Voters, and is responsible for assuring compliance with laws related to the Fair Political Practices Commission (FPPC) and voter outreach programs. Also, the Registrar must comply with the Help America Vote Act (HAVA) and comply and work with the Secretary of State to ensure compliance with voting machines and procedures.

|                         | 15/16 |           | 16/17 |           |    | 17/18     |     | 17/18     | Change from |          | %      |
|-------------------------|-------|-----------|-------|-----------|----|-----------|-----|-----------|-------------|----------|--------|
|                         |       | Actuals   |       | Budget    |    | Dept      | CAO |           | Budget to   |          | Change |
|                         |       |           |       |           | R  | equested  | R   | ecommend  | Re          | commend  |        |
| Licenses, Permits       | \$    | 88,329    | \$    | 79,000    | \$ | 79,000    | \$  | 79,000    | \$          | -        | 0%     |
| State                   | \$    | 7,428     | \$    | 3,500     | \$ | 3,000     | \$  | 3,000     | \$          | (500)    | -14%   |
| Federal                 | \$    | 187,350   | \$    | 82,459    | \$ | 235,012   | \$  | 235,012   | \$          | 152,553  | 185%   |
| Charges for Service     | \$    | 884,171   | \$    | 942,000   | \$ | 863,000   | \$  | 885,000   | \$          | (57,000) | -6%    |
| Miscellaneous           | \$    | 279,941   | \$    | 255,000   | \$ | 260,000   | \$  | 260,000   | \$          | 5,000    | 2%     |
| Other Financing Sources | \$    | 528,639   | \$    | 571,000   | \$ | 586,000   | \$  | 586,000   | \$          | 15,000   | 3%     |
| Total Revenue           | \$    | 1,975,858 | \$    | 1,932,959 | \$ | 2,026,012 | \$  | 2,048,012 | \$          | 115,053  | 6%     |
| Salaries and Benefits   | \$    | 2,195,988 | \$    | 2,257,507 | \$ | 2,313,124 | \$  | 2,226,772 | \$          | (30,735) | -1%    |
| Services & Supplies     | \$    | 621,660   | \$    | 549,219   | \$ | 808,748   | \$  | 808,748   | \$          | 259,529  | 47%    |
| Other Charges           | \$    | -         | \$    | 82,459    | \$ | -         | \$  | -         | \$          | (82,459) | -100%  |
| Fixed Assets            | \$    | -         | \$    | 12,000    | \$ | 14,547    | \$  | 14,547    | \$          | 2,547    | 21%    |
| Intrafund Transfers     | \$    | 16,331    | \$    | 24,073    | \$ | 18,187    | \$  | 13,829    | \$          | (10,244) | -43%   |
| Total Appropriations    | \$    | 2,833,979 | \$    | 2,925,258 | \$ | 3,154,606 | \$  | 3,063,896 | \$          | 138,638  | 5%     |
| Net County Cost         |       | 858,121   |       | 992,299   |    | 1,128,594 |     | 1,015,884 |             | 23,585   | 2%     |
| FTEs                    |       | 23.5      |       | 23.5      |    | 23.5      |     | 22.5      |             | (1)      | -4%    |

### DEPARTMENT BUDGET SUMMARY

### MAJOR BUDGET CHANGES

#### Revenue

Revenue: Federal Intergovernmental

\$152,553 Grant revenue for Elections is budgeted to increase due to a combination of a decrease of (\$82,459) for the Ease grant which concluded in October 2016, combined with an increase of \$235,012 for the Help America Vote Act (HAVA) Section 301 grant. This grant is for voting system upgrades and will be spent as soon as the State of California certifies a voting system that meets the County's needs, projected to begin in late FY 2017-18. The term of these grant funds expires June 30, 2021.

### Charges for Services

- \$53,000 Increase in Recording Fees in line with slightly higher than expected actuals and trend, as a result of more activity related to real estate transactions.
- (\$110,000) Revenue for Election Services is budgeted to decrease due to the cyclical nature of elections wherein there will be less reimbursement from other districts (\$130,000). This is typical with odd/even year elections that have no special districts in November and only Statewide and Countywide elections in June (Gubernatorial Primary Election). This decrease in revenue is offset by a \$20,000 increase in Candidate Filing Fees.

### Miscellaneous Revenue

\$5,000 Miscellaneous fees increase due to an increased activity related to filing fictitious business name statements, examination and posting of environmental documents, registration of process servers and acceptance and filing of notary bonds.

### **Other Financing Sources**

\$15,000 Increase in operating transfers from dedicated Special Revenue Funds related to Vital Health Statistics and Electronic Recording Delivery Systems. These funds are specific to modernization of vital records operations and electronic recording delivery systems.

#### Appropriations

### Salaries and Benefits

(\$76,352) Elimination of one Information Technology Department Specialist position.

### \$39,617 General increase due to on-going staffing costs, including increased retirement costs.

### Services and Supplies

| (\$15,500) | Decrease in Recorder-Clerk Equipment Maintenance to match actuals.                                                                                                                                                                                      |
|------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| \$17,930   | Increase in Recorder-Clerk Professional and Specialized Services due to continuation of project to digitize vital statistics and redact 7.4 million other pre-1980 official records. These services are offset by revenues from the Micrographics fund. |
| \$10,174   | Annual maintenance fee for Elections FPPC automated Conflict of Interest system.                                                                                                                                                                        |
| \$9,500    | Annual maintenance fee for Elections Democracy Live UOCAVA (Military/Overseas) Ballot download system.                                                                                                                                                  |
| \$235,012  | HAVA reimbursement grant expense related to voting system upgrades. Dollars match revenue.                                                                                                                                                              |

#### Other Charges

(\$82,459) Reduction in expense related to conclusion of Ease grant funding in October, 2016. This grant assisted localities in technological improvements for military and overseas voters. Reduction matches a reduction in revenue.

Fixed Assets

- (\$12,000) Decrease due to prior year purchase of cabinets to archive 25,000 maps.
- \$14,547 Purchase of Ballot on Demand Audit system upgrade. Camera must be upgraded to be compliant with California State certification requirements as a ballot manufacturer.

### PROGRAM SUMMARIES

#### **Recorder-Clerk**

#### Recorder

The Recorder is responsible for examination and recording of all documents presented for recording that deal with establishing ownership of land in the County or as required by statute; administers the real property transfer tax law and maintenance of a permanent record and indexes of all documents for public viewing, plus providing certified copies requested by the public; recording of all lawful documents such as deeds of trust, judgments, liens, affidavits, Uniform Commercial Code Financial Statements, etc. and the filing of births, deaths and marriages. The office also files records of surveys, parcel maps, subdivisions and assessment maps. Also provided are copies of all Assessors' Plat Maps. In addition, online, electronic recording is now available through the Recorder's Office.

### Clerk

The County Clerk provides non-judicial public services such as filing of Fictitious Business Name Statements, issuance of Photocopier, Process Server and Unlawful Detainer Assistant licenses and I.D. cards; maintaining official County records and indices for documents pertaining to the above activities. The Clerk also handles notary bonds, process server bonds, official bonds, and oaths of elected and appointed officials and issues all marriage licenses, performs ceremonies and provides instruction for deputies authorized to perform marriages.

(Government Code 27230 – 27297 and the Family Code 400-500 prescribe most of the duties of the Recorder-Clerk.) It should be noted that two FTEs are located at the South Lake Tahoe Office, and perform all functions of the Recorder and Clerk with the exception of actual recording of documents.

### Registrar of Voters (Elections)

The Elections Division provides election services to all County residents for federal, state, county, city and Special District elections in accordance with the current California Elections Code and the Help America Vote Act. The office provides ballot layout, Sample Ballot Mailer preparation, Vote by Mail preparation and mailing and when received from voters checks all signatures against original registration and provides all security, training of over 500 extra help polling place employees, does Voter Outreach and registration sign up for the public.

FPPC filing and activity as mandated by the Secretary of State is provided by the Elections Office. All candidate filings and forms required are also administered. Form 700 filers may now use the new online application.

GIS mapping and updating are provided by the Election staff. Also, during each census the office works to coordinate with the Census Bureau for collection of all data and input of data to our database. All precinct maps and boundaries are calculated by the office and provided to the public as needed.

#### Pending Issues

Funds are available to purchase State-approved voting systems, made available through Proposition 41 (2002), and have not been included in the Recommended Budget. Voting systems cannot be purchased until the State of California certifies a voting system that meets County needs. The County currently has \$621,206 available, and these funds will likely be budgeted in FY 2018-19. These funds have been available since 2002, pending a decision from the State. It is not yet known whether the total grant dollars available will be enough to pay for a new voting system, and this is a concern for the Registrar of Voters.

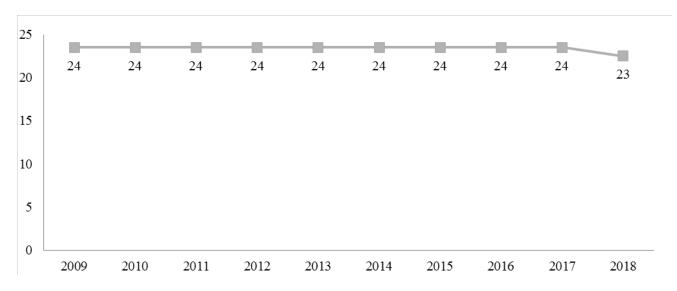
There is also some uncertainty about what State mandates (if any) will come regarding voting systems. The newly announced Assembly Bill 668 Voting Modernization Bond Act of 2018 will provide additional funding (\$450 million statewide) and County Elections personnel will apply for this. It has not yet been determined whether these funds will pay for a replacement of the current system or pay for conversion to an entirely new voting process that launches vote centers. The Registrar of Voters is currently researching the potential costs and impacts involved with both scenarios.

### BUDGET SUMMARY BY PROGRAM

|                     | Appropriations |           | F  | Revenues  |    | et County Cost | Staffing |
|---------------------|----------------|-----------|----|-----------|----|----------------|----------|
| Recorder Clerk      | \$             | 1,601,130 | \$ | 1,670,000 | \$ | (68,870)       | 16       |
| Registrar of Voters | \$             | 1,462,766 | \$ | 378,012   | \$ | 1,084,754      | 6.5      |
| Total               | \$             | 3,063,896 | \$ | 2,048,012 | \$ | 1,015,884      | 22.5     |

### STAFFING TREND

The proposed staff allocation for FY 2017-18 is 22.5 with 20.5 FTE on the West Slope and 2 FTE at South Lake Tahoe. This includes the reduction of 1.0 Information Technology Department Specialist position in the Elections division.



### RECOMMENDED BUDGET

The Budget is recommended at \$3,063,896. The Recommended Budget reflects an increase in revenue of \$115,053 or 6% and an increase in appropriations of \$138,638 or 5% when compared to the FY 2016-17 Adopted Budget.

Net County Cost for the Department is \$1,015,884. Overall, Net County Cost is increasing by \$23,585, or 2%.

The increase in NCC can be attributed to the swing in election cycles for odd/even years. Elections must be administered during these years; however, the Department will not be reimbursed by other districts. It is expected that in the next budget year (FY 2018-19) the revenue stream will increase significantly to include revenues from the districts. This represents a status quo budget.

The Elections Division anticipates the use of HAVA reimbursement grant funds for \$235,012 in FY 2017-18 to replace outdated and aging voting system equipment.

### CAO Adjustments

The CAO office increased revenue for Recording Fees by \$22,000 to be in line with prior year actual and year to date trends.

Appropriations were reduced by \$10,000 for Temporary Employees in the Recorder-Clerk Division based on updated Salary and Benefit projections.

The CAO office is recommending the reduction of one Information Technology Department Specialist position in the Elections Division. This recommendation will result in a Reduction in Force to be

## Recorder Clerk/Registrar of Voters RECOMMENDED BUDGET • FY 2017 - 18

effective no later than August 4, 2017 and results in a Net County Cost savings of \$76,352. The Department is also staffed with an Information Technology Department Coordinator position, as well as a Precinct Planning Specialist position.

#### Sources & Uses of Funds

The Recorder Division is funded by fees and has no Net County Cost.

It should be noted that the Recorder-Clerk is responsible for collecting the Property Transfer Tax, which is a tax that is levied on the sale of property at the time the transfer documents are recorded. These revenues are collected in Department 15 – General Fund Other Operations.

State law provides for the collection of additional fees through the Recorder-Clerk for certain documents for specified purposes. These revenues are held in Special Revenue Funds and transferred to the Division to offset expenditures that are appropriate for reimbursement by those funds. The Recommended Budget reflects the following use of the Special Revenue Funds:

- \$290,000 Micrographics fund to cover salaries, equipment costs and services associated with the conversion of microfilm documents to digital image.
- \$200,000 Modernization fund to cover salaries, services and supplies, and to help offset the Net County Cost of the Division.
- \$50,000 Electronic Recording Delivery System to cover the cost of regulation and oversight of electronic decoding by the Attorney General.
- \$30,000 Vital Health Statistics fund used to offset the cost of modernization of vital records management.
- \$15,000 Social Security Truncation fund use for efforts to truncate social security numbers in recorded documents.

The Elections Division is funded primarily with discretionary General Fund revenues. These revenues are collected in Department 15 – General Fund Other Operations.

### FINANCIAL INFORMATION BY FUND TYPE

FUND TYPE:10GENERAL FUNDDEPARTMENT:28RECORDER / CLERK

| TYPE: R REVENUE         SUBOB TITLE           SUB LLCENSE, MARRIAGE         73,000         79,000         79,000         79,000         0           CLASS: 02         REY: LICENSE, PERMIT, S         73,000         79,000         79,000         0           CLASS: 02         REY: LICENSE, PERMIT, S         3,500         3,500         3,000         5,000           CLASS: 05         REV: STATE INTERCOVERNMENTAL         3,500         3,500         3,000         -802           1100         FED: OTHER         REV: FEDERAL         317,472         82,459         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,0103 <td< th=""><th></th><th>MID-YEAR<br/>PROJECTION</th><th>CURRENT YR<br/>APPROVED<br/>BUDGET</th><th>DEPARTMENT<br/>REQUEST</th><th>CAO<br/>RECOMMENDED<br/>BUDGET</th><th>DIFFERENCE<br/>CURR YR<br/>CAO RECMD</th></td<> |                                          | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| SUBDOJ         SUBDOJ<                                                                                                                                                                                                              | TYPE: R REVENUE                          |                        |                                  |                       |                              |                                    |
| CLASS         D2         REV. LICENSE, PERMIT, &         79,000         79,000         79,000         79,000         79,000         79,000         79,000         79,000         79,000         79,000         79,000         79,000         79,000         79,000         79,000         79,000         79,000         79,000         79,000         79,000         79,000         79,000         79,000         79,000         79,000         79,000         79,000         79,000         75,000         75,000         75,000         75,000         75,000         75,000         75,000         75,000         73,000         72,000         220,000         220,000         220,000         220,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         26,000         50,000         26,000         50,000         26,000         50,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000                                                                                                                                                                                                              |                                          |                        |                                  |                       |                              |                                    |
| 0881         ST. MANDATED REINGURSEMENTS         3,500         3,500         3,000         3,000         5,600           CLASS:         05         REV: STATE         INTERGOVERNMENTE         3,500         3,500         3,000         5,600           1100         FED: CITHER         82,459         82,459         0         0         42,451           1125         FED: HAVA (HELP ANERICA VOTE ACT)         228,0112         223,0112         223,0112         1122,5012         123,6013           1380         CANDIATE FILING FEE         0         0         20,000         120,000         130,000           1381         CANDIATE FILING FEE         0         0         20,000         260,000         50,000           1604         RECORDING FEES CD REPRODUCTION         6,500         250,000         260,000         50,000           12020         OPERATING TRANSPERSIN         05,000         250,000         260,000         50,000         00           2020         OPERATING TRANSPERSIN         05,000         250,000         280,000         0         0           2020         OPERATING TRANSPERSIN         05,000         250,000         200,000         0         0           2021         OPERATING TRANSPERSIN                                                                                                                                                                                                                                                                              | 0261 LICENSE: MARRIAGE                   | 79,000                 | 79,000                           | 79,000                | 79,000                       |                                    |
| CLASS:         05         REV: STATE INTERGOVERNMENTAL         3.000         3.000         3.000         -500           1100         FED:HAVA (IELP AMERICA VOTE ACT)         235,013         82,459         0         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,013         152,053           0300         ELECTION SERVICES         449,75         250,000         170,000         170,000         130,000         50,000         50,000         50,000         50,000         50,000         50,000         50,000         50,000         50,000         50,000         260,000         260,000         260,000         260,000         50,000         260,000         50,000         260,000         260,000         50,000         260,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000                                                                                                                                                                                                        |                                          | 79,000                 | 79,000                           | 79,000                | 79,000                       | 0                                  |
| 1100         FED:HVM (HELP AMERICA VOTE ACT)         225,013         0         225,012         225,012         225,012         125,553           1300         ELECTION SERVICES         449,575         250,000         120,000         120,000         120,000         120,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         25,000         25,000         25,000         26,000         26,000         26,000         26,000         26,000         26,000         26,000         26,000         5,000         20,000         20,000         20,000         5,000         5,000         5,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20                                                                                                                                                                                                             |                                          | ,                      | ,                                | ,                     | ,                            |                                    |
| 1125         FED-HAVA (HELP AMERICA VOTE ACT)         235,012         235,012         235,012         235,012         235,012         235,012         235,012         235,012         132,030           1360         ELECTION SERVICES         469,775         250,000         120,000         130,000           1361         CANDIATE FILING FEE         0         0         20,000         20,000         50,000           1600         RECORDING FEES         0         65,000         85,000         756,000         256,000         260,000         260,000         260,000         260,000         50,000           1940         MISC: REVENUE         255,000         256,000         260,000         260,000         260,000         50,000         0         20,000         50,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000 <td>CLASS: 05 REV: STATE INTERGOVERNMENTA</td> <td>L 3,500</td> <td>3,500</td> <td>3,000</td> <td>3,000</td> <td>-500</td>                                                                                           | CLASS: 05 REV: STATE INTERGOVERNMENTA    | L 3,500                | 3,500                            | 3,000                 | 3,000                        | -500                               |
| CLASS:         10         REV: FEDERAL         317,472         82,499         235,012         235,012         152,553           1380         ELECTION SERVICES         469,575         250,000         120,000         120,000         120,000         130,000           1600         RECORDING FEES         685,500         685,500         715,000         736,000         50,000         25,000           1604         RECORDING FEES CD REPRODUCTION         6,500         6,500         865,000         280,000         280,000         260,000         5,000           CLASS:         13         REV: CHARGE FOR SERVICES         1,161,575         942,000         280,000         280,000         260,000         5,000           CLASS:         19         REV: MISCELLANEOUS         255,000         255,000         280,000         290,000         290,000         290,000         290,000         290,000         290,000         290,000         290,000         290,000         290,000         290,000         290,000         290,000         290,000         290,000         290,000         290,000         290,000         290,000         290,000         290,000         290,000         290,000         290,000         290,000         290,000         290,000         290,000                                                                                                                                                                                                                           |                                          | ,                      | ,                                |                       |                              | ,                                  |
| 1380         ELECTION SERVICES         469,575         250,000         120,000         120,000         -130,000           1361         CANDIATE FILING FEES         0         0         20,000         20,000         20,000           1600         RECORDING FEES         685,500         685,500         8,000         9,000         2,5000           1940         MISC: REVENUE         255,000         225,000         226,000         260,000         5,000           1940         MISC: REVENUE         255,000         255,000         226,000         260,000         5,000           2020         OPERATING TRANSFERS IN         55,000         250,000         220,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         1,000         1,000         1,000         1,000         1,000 <t< td=""><td>· · · · · · · · · · · · · · · · · · ·</td><td> /</td><td></td><td>,</td><td></td><td></td></t<>                                                                                                                             | · · · · · · · · · · · · · · · · · · ·    | /                      |                                  | ,                     |                              |                                    |
| 1381         CANDIDATE FILING FEE         0         0         20,000         20,000         20,000         20,000           1800         RECORDING FEES         685,500         65,500         715,000         736,000         50,500           1804         RECORDING FEES         CHARGE FOR SERVICES         1,161,575         942,000         863,000         260,000         260,000         50,000           CLASS:         19         REV: CHARGE FOR SERVICES         1,161,575         942,000         260,000         260,000         50,000           CLASS:         19         REV: MISCELLANEOUS         255,000         226,000         260,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000                                                                                                                                                                                                                    |                                          |                        |                                  |                       | ,                            |                                    |
| 1600         RECORDING FEES         685,500         715,000         736,000         50,500           1604         RECORDING FEES CD REPROUCES         1,161,575         942,000         863,000         865,000         50,000           1940         MISC: REVENUE         255,000         225,000         2260,000         260,000         5,000           1940         MISC: REVENUE         255,000         255,000         2260,000         260,000         5,000           2020         OPERATING TRANFERS IN         55,000         250,000         220,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000                                                                                                                                                                                                               |                                          | /                      | /                                |                       |                              |                                    |
| 1604         RECORDING FEES CD REPRODUCTION         6.500         8.500         9.000         2.500           CLASS:         13         REV: CHARGE FOR SERVICES         1.161.575         942.000         280.000         280.000         50000         50000         50000         50000         280.000         280.000         280.000         50.000         50.000         280.000         280.000         280.000         280.000         280.000         280.000         280.000         280.000         280.000         280.000         280.000         280.000         280.000         280.000         280.000         280.000         280.000         280.000         280.000         280.000         280.000         280.000         280.000         280.000         280.000         280.000         280.000         280.000         280.000         280.000         280.000         280.000         280.000         380.000         30.000         30.000         30.000         30.000         30.000         30.000         30.000         30.000         30.000         30.000         30.000         30.000         30.000         30.000         30.000         30.000         30.000         30.000         30.000         30.000         30.000         30.000         30.000         30.000         30.000                                                                                                                                                                                                  |                                          |                        |                                  | - /                   | ,                            | ,                                  |
| CLASS:         13         REV: CHARGE FOR SERVICES         1,161,575         942,000         883,000         885,000         -57,000           1940         MISC: REVENUE         255,000         255,000         260,000         260,000         5,000           2020         OPERATING TRANSFERS IN         55,000         55,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         1,000         0         1,000         1,000         0         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000 <td></td> <td>,</td> <td></td> <td></td> <td></td> <td></td>                                                                                                                                                   |                                          | ,                      |                                  |                       |                              |                                    |
| 1940         MISC: REVENUE         255,000         255,000         260,000         5,000           CLASS:         19         REV: MISCELLANEOUS         255,000         255,000         260,000         5,000           2020         OPERATING TRANSFERS IN         55,000         255,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         1,000         1,5000         15,000         586,000         15,000         586,000         15,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         2                                                                                                                                                                                                   |                                          |                        |                                  |                       |                              |                                    |
| CLASS:         19         REV: MISCELLANEOUS         255,000         255,000         260,000         260,000         5,000           2020         OPERATING TRANSFERS IN         55,000         250,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         30,000         50,000         50,000         50,000         50,000         50,000         50,000         50,000         50,000         50,000         50,000         50,000         50,000         50,000         50,000         50,000         50,000         50,000         50,000         50,000         50,000         50,000         50,000         50,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000                                                                                                                                                                                                         |                                          |                        |                                  |                       |                              |                                    |
| 2020         OPERATING TRANSFERS IN         55,000         55,000         65,000         10,000           2028         OPERATING TRSNF IN: COMPUTER         200,000         290,000         290,000         200,000         200,000         200,000         0           2029         OPERATING TRSNF IN: VITAL STATISTICS         25,000         250,000         30,000         30,000         5,000           2031         OPERATING TRSNF IN: VITAL STATISTICS         25,000         1,000         1,000         1,000         0           CLASS:         20         REV: OTHER FINANCING SOURCES         571,000         571,000         586,000         15,000           TYPE:         E SUBTOTAL         2,387,547         1,932,959         2,026,012         2,048,012         115,053           SUBOB JITTLE         2,387,547         1,977,229         1,377,229         1,401,352         1,329,328         -47,901           3000         PERMANENT EMPLOYEES         65,000         85,000         94,000         84,000         0         0           301         TEMPORARY EMPLOYEES         48,00         4,800         4,800         0         0           3022         MOEI CARE         EMPLOYER SHARE         308,251         325,537         322,433                                                                                                                                                                                                                                                       |                                          | ,                      |                                  | ,                     | ,                            |                                    |
| 2028         OPERATING TESNETIN: COMPUTER         200,000         200,000         200,000         200,000         200,000         200,000         200,000         0           2029         OPERATING TESNETIN: VITAL STATISTICS         290,000         290,000         30,000         5,000           2031         OPERATING TESNETIN: VITAL STATISTICS         290,000         1,000         1,000         1,000         0           2031         OPERATING TESNETIN: VITAL STATISTICS         25,000         25,000         30,000         56,000         15,000           2031         OPERATING TESNETIN: VITAL STATISTICS         2,387,547         1,932,959         2,026,012         2,048,012         115,005           TYPE: E SUBTOTAL         2,387,547         1,932,959         2,026,012         2,048,012         115,005           3000         PERMANENT EMPLOYEES / ELECTED         1,377,229         1,411,352         1,329,328         -47,901           3001         TEMPORARY EMPLOYEES         85,000         86,000         9,000         3,000           3002         OVERTIME         6,000         6,000         9,000         3,000         30,000           3004         OTHER COMPENSATION         11,679         11,679         13,197         1,3197         15,169 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>                                                                                                                                                               |                                          |                        |                                  |                       |                              |                                    |
| 2029         OPERATING TRSNF IN: MICROGRAPHICS         290,000         290,000         290,000         290,000         290,000         30,000         5,000           2030         OPERATING TRSNF IN: UICLENSE NOTARY         1,000         1,000         1,000         1,000         0           CLASS:         20         REV: OTHER FINANCING SOURCES         571,000         571,000         586,000         586,000         15,000           TYPE:         R SUBTOTAL         2,387,547         1,932,959         2,026,012         2,048,012         115,053           TYPE:         R SUBTOTAL         2,387,547         1,932,959         2,026,012         2,048,012         115,053           SUBOBJ         SUBODJ         THE         3000         PERMANNENT EMPLOYEES / ELECTED         1,377,229         1,471,352         1,329,328         -47,901           3000         PERMANNENT EMPLOYEES / ELECTED         1,377,229         1,401,352         1,329,328         -47,901           3001         TEMPCARAY EMPLOYEES / ELECTED         1,377,229         1,401,352         1,329,328         -47,901           3000         PERMANNENT EMPLOYEES / ELECTED         1,377,229         1,401,352         1,329,323         1,100           3000         PERCENTIME         6,000                                                                                                                                                                                                                            |                                          | ,                      |                                  | ,                     |                              | ,                                  |
| 2030         OPERATING TRSNF IN: UTAL STATISTICS         25,000         30,000         30,000         30,000         30,000         1,000         0           2031         OPERATING TRSNF IN: LICENSE NOTARY         1,000         1,000         1,000         1,000         1,000         1,000         1,000         15,000           TYPE: R SUBTOTAL         2,387,547         1,932,959         2,026,012         2,048,012         115,053           SUBOBJ SUBOBJ TITLE         3000         PERMANENT EMPLOYEES / ELECTED         1,377,229         1,401,352         1,329,328         -47,901           3001         TEMPORARY EMPLOYEES         85,000         85,000         9,000         3,000         3,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,000         30,01 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>                                                                                                                                                 |                                          |                        |                                  |                       |                              |                                    |
| 2031         OPERATING TRSNF IN: LICENSE NOTARY         1,000         1,000         1,000         1,000         0           CLASS:         20         REV: OTHER FINANCING SOURCES         571,000         571,000         586,000         586,000         15,000           TYPE:         F SUBTOTAL         2,387,547         1,932,959         2,026,012         2,048,012         115,063           SUBOBJ         SUBOBJ TITLE         3000         PERMANENT EMPLOYEES (ELECTED         1,377,229         1,401,352         1,329,328         -47,901           3001         TEMPORARY EMPLOYEES         85,000         85,000         94,000         44,000         -1,000           3002         OVERTIME         6,000         6,000         9,000         9,000         3000           3005         TAHOE DIFFERENTIAL         4,800         4,800         4,800         0         0           3022         MED CARE         EMPLOYER SHARE         18,703         18,703         18,013         -690           3040         DEFERRED COMPENSATION         EMPLOYER         3,442         3,442         3,412         3,41         -121           3042         LONG TERM DISABILITY         EMPLOYER         8,408         8,808         8,774         8,774<                                                                                                                                                                                                                                                           |                                          |                        |                                  |                       | ,                            |                                    |
| TYPE: R         SUBTOTAL         2,387,547         1,932,959         2,026,012         2,048,012         115,053           SUBOBJ         SUBOBJ         TEMPORARY EMPLOYEES         2,026,012         2,048,012         115,053           3000         PERMANENT EMPLOYEES         2,000         1,377,229         1,401,352         1,329,328         -47,901           3001         TEMPORARY EMPLOYEES         85,000         6,000         9,000         9,000         3,000           3004         OTHER COMPENSATION         11,679         11,679         13,197         13,197         1,518           3020         RETIREMENT         EMPLOYER SHARE         308,251         325,537         322,433         14,182           3021         REDIREMENT         EMPLOYER SHARE         18,703         18,703         19,057         18,013         -690           3040         HEALTH INSURANCE         EMPLOYER         374,215         374,215         371,249         371,249         32,2966           3042         LONG TERM DISABILITY         EMPLOYER         8,808         8,808         8,774         8,774         -34           3060         VORKERS'COMPENSATION         EMPLOYER         18,600         10,764         -7,236                                                                                                                                                                                                                                                                              | 2031 OPERATING TRSNF IN: LICENSE NOTARY  |                        |                                  |                       |                              | 0                                  |
| TYPE: E EXPENDITURE         No.         No.         No.         No.         No.           SUBOBJ         SUBOBJ         TEMPORARY EMPLOYEES / ELECTED         1,377,229         1,377,229         1,401,352         1,329,328         -47,901           3001         TEMPORARY EMPLOYEES         85,000         85,000         94,000         84,000         -1,000           3002         OVERTIME         6,000         6,000         9,000         30,000         30,000           3004         OTHER COMPENSATION         11,679         11,679         13,197         13,197         1,518           3005         TAHOE DIFFERENTIAL         4,800         4,800         4,800         4,800         0           3020         RETIREMENT         EMPLOYER SHARE         38,703         19,667         18,013         -690           3040         HEDICARE         EMPLOYER         3,442         3,442         3,501         3,321         -121           3043         DEFERRED COMPENSATION         EMPLOYER         1,654         16,654         24,980         24,980         8,326           3060         WORKERS' COMPENSATION         EMPLOYER         2,257,507         2,313,124         2,226,772         -30,735           4040                                                                                                                                                                                                                                                                                   | CLASS: 20 REV: OTHER FINANCING SOURCES   | 571,000                | 571,000                          | 586,000               | 586,000                      | 15,000                             |
| TYPE: E EXPENDITURE         No.         No.         No.         No.         No.           SUBOBJ         SUBOBJ         TEMPORARY EMPLOYEES / ELECTED         1,377,229         1,377,229         1,401,352         1,329,328         -47,901           3001         TEMPORARY EMPLOYEES         85,000         85,000         94,000         84,000         -1,000           3002         OVERTIME         6,000         6,000         9,000         30,000         30,000           3004         OTHER COMPENSATION         11,679         11,679         13,197         13,197         1,518           3005         TAHOE DIFFERENTIAL         4,800         4,800         4,800         4,800         0           3020         RETIREMENT         EMPLOYER SHARE         38,703         19,667         18,013         -690           3040         HEDICARE         EMPLOYER         3,442         3,442         3,501         3,321         -121           3043         DEFERRED COMPENSATION         EMPLOYER         1,654         16,654         24,980         24,980         8,326           3060         WORKERS' COMPENSATION         EMPLOYER         2,257,507         2,313,124         2,226,772         -30,735           4040                                                                                                                                                                                                                                                                                   |                                          | 2 387 547              | 1 932 959                        | 2 026 012             | 2 048 012                    | 115 053                            |
| 3000         PERMANENT EMPLOYEES / ELECTED         1,377,229         1,377,229         1,401,352         1,329,328         -47,901           3001         TEMPORARY EMPLOYEES         85,000         85,000         94,000         84,000         -1,000           3002         OVERTIME         6,000         6,000         9,000         9,000         3,000           3004         OTHER COMPENSATION         11,679         11,679         13,197         13,197         1,518           3005         TAHOE DIFFERENTIAL         4,800         4,800         4,800         4,800         0           3020         RETIREMENT         EMPLOYER SHARE         18,703         18,703         19,057         18,013         -690           3040         HEALTH INSURANCE         EMPLOYER         3,442         3,442         3,501         3,321         -1,211           3043         DEFERRED COMPENSATION         EMPLOYER         8,808         8,008         8,774         8,774         -344           3044         RETIREE HEALTH: DEFINED         24,726         26,913         22,913         2,187           3060         WORKERS' COMPENSATION         EMPLOYER         18,600         18,000         10,764         -7,236           306                                                                                                                                                                                                                                                                            |                                          | 2,001,011              | 1,002,000                        | 2,020,012             | 2,010,012                    | 110,000                            |
| 3001         TEMPORARY EMPLOYEES         85,000         85,000         94,000         84,000         -1,000           3002         OVERTIME         6,000         6,000         9,000         3,000         3,000           3004         OTHER COMPENSATION         11,679         11,177         13,197         13,197         13,197         13,197         15,18           3005         TAHOE DIFFERENTIAL         4,800         4,800         4,800         4,800         4,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,800         14,801         14,912         3,321         -121         3046         RETIREE HEALTH: DEFINED         24,726         24,726         24,980         8,326         30,613         2,187         3,321         2,187         3046                                                                                                                                                                                                                                           | SUBOBJ SUBOBJ TITLE                      |                        |                                  |                       |                              |                                    |
| 3002         OVERTIME         6,000         6,000         9,000         9,000         3,000           3044         OTHER COMPENSATION         11,679         11,679         13,197         13,197         15,187           3055         TAHOE DIFFERENTIAL         4,800         4,800         4,800         0           3020         RETIREMENT         EMPLOYER SHARE         308,251         308,251         325,537         322,433         14,182           3020         MEDI CARE         EMPLOYER SHARE         18,703         18,703         171,249         371,249         2,966           3040         HEALTH INSURANCE         EMPLOYER         3,442         3,442         3,501         3,321         -121           3043         DEFERRED COMPENSATION         EMPLOYER         8,488         8,808         8,774         8,774         -34           3040         PETIREE HEALTH: DEFINED         24,726         24,726         26,913         2,6913         2,187           3060         WORKERS' COMPENSATION         EMPLOYER         16,654         16,654         24,980         2,286,772         3030           3061         TELEXIBLE BENEFITS         18,000         18,000         10,0764         10,764         -7,236                                                                                                                                                                                                                                                                              |                                          |                        |                                  |                       |                              |                                    |
| 3004         OTHER COMPENSATION         11,679         11,679         13,197         13,197         13,197         15,18           3005         TAHOE DIFFERENTIAL         4,800         4,800         4,800         0           3020         RETIREMENT         EMPLOYER SHARE         308,251         325,537         322,433         14,182           3020         MEDI CARE         EMPLOYER SHARE         18,703         19,057         18,013         -690           3040         HEALTH INSURANCE         EMPLOYER         374,215         374,215         371,249         371,249         -2,966           3042         LONG TERM DISABILITY         EMPLOYER         3,442         3,442         3,501         3,321         -121           3043         DEFERRED COMPENSATION         EMPLOYER         8,808         8,808         8,774         8,774         -34           3044         RETIREE HEALTH: DEFINED         24,726         24,726         26,913         26,913         2,187           3080         FLEXIBLE BENFFITS         18,000         18,000         10,764         7,236           CLASS:         30         SALARY & EMPLOYEE BENEFITS         2,257,507         2,213,124         2,226,772         -30,735                                                                                                                                                                                                                                                                                   |                                          |                        |                                  |                       |                              |                                    |
| 3005         TAHOE DIFFERENTIAL         4,800         4,800         4,800         4,800         4,800         0           3020         RETIREMENT         EMPLOYER SHARE         308,251         325,537         322,433         14,182           3022         MEDICARE         EMPLOYER SHARE         18,703         18,703         19,057         18,013         -690           3040         HEALTH INSURANCE         EMPLOYER         374,215         371,249         371,249         -2,966           3042         LONG TERM DISABILITY         EMPLOYER         3,442         3,501         3,321         -121           3043         DEFERRED COMPENSATION         EMPLOYER         8,808         8,8774         8,774         -34           3046         RETIREE HEALTH: DEFINED         24,726         24,726         26,913         2,187           3060         WORKERS' COMPENSATION         EMPLOYER         16,654         12,980         24,980         8,326           3080         FLEXIBLE BENEFITS         2,257,507         2,213,124         2,226,772         -30,735           4040         TELEPHONE COMPANY VENDOR         480         480         780         780         300           4100         INSURANCE: PREMIUM                                                                                                                                                                                                                                                                                 |                                          |                        |                                  |                       |                              |                                    |
| 3020         RETIREMENT         EMPLOYER SHARE         308,251         308,251         325,537         322,433         14,182           3022         MEDI CARE         EMPLOYER SHARE         18,703         18,703         19,057         18,013         -690           3040         HEALTH INSURANCE         EMPLOYER         374,215         371,249         371,249         -2,966           3042         LONG TERM DISABILITY         EMPLOYER         3,442         3,442         3,501         3,321         -121           3043         DEFERRED COMPENSATION         EMPLOYER         8,808         8,874         8,774         -34           3046         RETIREE HEALTH: DEFINED         24,726         24,726         26,913         26,913         2,813           3060         WORKERS' COMPENSATION         EMPLOYER         16,654         16,654         24,980         24,980         8,326           3080         FLEXIBLE BENEFITS         18,000         18,000         10,764         10,764         -7,236           CLASS:         30 SALARY & EMPLOYEE BENEFITS         2,257,507         2,313,124         2,226,772         -30,735           4040         TELEPHONE COMPANY VENDOR         480         1800         1,900         195 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>                                                                                                                                                                                                    |                                          |                        |                                  |                       |                              |                                    |
| 3022         MEDI CARE         EMPLOYER SHARE         19,703         18,703         19,057         18,013         -690           3040         HEALTH INSURANCE         EMPLOYER         374,215         371,249         371,249         -2,966           3042         LONG TERM DISABILITY         EMPLOYER         3,442         3,442         3,501         3,321         -121           3043         DEFERRED COMPENSATION         EMPLOYER         8,4808         8,808         8,774         8,774         -34           3046         RETIREE HEALTH: DEFINED         24,726         24,726         26,913         26,913         2,187           3060         WORKERS' COMPENSATION         EMPLOYER         16,654         16,654         24,980         24,980         8,326           3080         FLEXIBLE BENEFITS         18,000         18,000         10,764         10,764         -7,236           CLASS:         30         SALARY & EMPLOYEE BENEFITS         2,257,507         2,313,124         2,226,772         -30,735           4040         TELEPHONE COMPANY VENDOR         480         480         780         300           4040         NUNSURANCE: PREMIUM         11,257         11,257         9,988         -1,259                                                                                                                                                                                                                                                                              |                                          |                        | ,                                |                       |                              |                                    |
| 3040         HEALTH INSURANCE         EMPLOYER         374,215         374,215         371,249         371,249         -2,966           3042         LONG TERM DISABILITY         EMPLOYER         3,442         3,442         3,501         3,321         -121           3043         DEFERRED COMPENSATION         EMPLOYER         8,808         8,774         8,774         -34           3046         RETIREE HEALTH: DEFINED         24,726         24,726         26,913         26,913         2,187           3060         WORKERS' COMPENSATION         EMPLOYER         16,654         16,654         24,980         24,980         8,326           3080         FLEXIBLE BENEFITS         18,000         18,000         10,764         10,764         -7,236           4040         TELEPHONE COMPANY VENDOR         480         480         780         780         300           4041         COUNTY PASS THRU TELEPHONE CHARGES         1,800         1,800         1,995         1,995         195           4080         MAINT: EQUIPMENT         22,000         2,500         2,500         2,500         2,500           4140         MAINT: SERVICE CONTRACT         0         0         0         2,900         3,300         2,900                                                                                                                                                                                                                                                                         |                                          |                        |                                  |                       |                              |                                    |
| 3042         LONG TERM DISABILITY         EMPLOYER         3,442         3,442         3,501         3,321         -121           3043         DEFERRED COMPENSATION         EMPLOYER         8,808         8,808         8,774         8,774         -34           3046         RETIREE HEALTH: DEFINED         24,726         24,726         26,913         26,913         24,980         8,326           3060         WORKERS' COMPENSATION         EMPLOYER         16,654         16,654         24,980         24,980         8,326           3080         FLEXIBLE BENEFITS         18,000         18,000         10,764         10,764         -7,236           CLASS:         30         SALARY & EMPLOYEE BENEFITS         2,257,507         2,2313,124         2,226,772         -30,735           4040         TELEPHONE COMPANY VENDOR         480         480         780         780         300           4041         COUNTY PASS THRU TELEPHONE CHARGES         1,800         1,800         1,995         1,995         195           4140         MAINT: EQUIPMENT         22,000         22,000         6,500         6,500         21,500           4141         MAINT: SERVICE CONTRACT         0         0         2,000         2,000                                                                                                                                                                                                                                                                    |                                          |                        |                                  |                       |                              |                                    |
| 3046         RETIREE HEALTH: DEFINED         24,726         24,726         26,913         26,913         26,913         26,913           3060         WORKERS' COMPENSATION         EMPLOYER         16,654         16,654         24,980         24,980         8,326           3080         FLEXIBLE BENEFITS         18,000         10,764         10,764         -7,236           CLASS:         30         SALARY & EMPLOYEE BENEFITS         2,257,507         2,313,124         2,226,772         -30,735           4040         TELEPHONE COMPANY VENDOR         480         480         780         780         300           4041         COUNTY PASS THRU TELEPHONE CHARGES         1,800         1,995         1,995         195           4080         HOUSEHOLD EXPENSE         400         400         400         400         0           4100         INSURANCE: PREMIUM         11,257         11,257         9,998         9,998         -1,259           4140         MAINT: SERVICE CONTRACT         0         0         2,000         2,500         2,000           4141         MAINT: SERVICE CONTRACT         0         0         2,000         2,600         -700           4144         MAINT: BUILDING & IMPROVEMENTS                                                                                                                                                                                                                                                                                | 3042 LONG TERM DISABILITY EMPLOYER       |                        |                                  |                       |                              | -121                               |
| 3060         WORKERS' COMPENSATION         EMPLOYER         16,654         16,654         24,980         24,980         8,326           3080         FLEXIBLE BENEFITS         18,000         18,000         10,764         10,764         -7,236           CLASS:         30         SALARY & EMPLOYEE BENEFITS         2,257,507         2,257,507         2,313,124         2,226,772         -30,735           4040         TELEPHONE COMPANY VENDOR         480         480         780         780         300           4041         COUNTY PASS THRU TELEPHONE CHARGES         1,800         1,995         1,995         195           4080         HOUSEHOLD EXPENSE         400         400         400         0         0           4100         INSURANCE: PREMIUM         11,257         11,257         9,998         9,998         1,259           4140         MAINT: EQUIPMENT         2,300         2,300         2,500         2,000         2,000           4141         MAINT: SERVICE CONTRACT         0         0         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000 </td <td>3043 DEFERRED COMPENSATION EMPLOYER</td> <td>8,808</td> <td>8,808</td> <td>8,774</td> <td>8,774</td> <td>-34</td>                                                                                                                                            | 3043 DEFERRED COMPENSATION EMPLOYER      | 8,808                  | 8,808                            | 8,774                 | 8,774                        | -34                                |
| 3080         FLEXIBLE BENEFITS         18,000         18,000         10,764         10,764         10,764         -7,236           CLASS:         30         SALARY & EMPLOYEE BENEFITS         2,257,507         2,257,507         2,313,124         2,226,772         -30,735           4040         TELEPHONE COMPANY VENDOR         480         480         780         780         300           4041         COUNTY PASS THRU TELEPHONE CHARGES         1,800         1,800         1,995         1,995         1,995         195           4080         HOUSEHOLD EXPENSE         400         400         400         400         400         0           4140         MAINT: EQUIPMENT         22,000         22,000         6,500         6,500         -15,500           4141         MAINT: OFFICE EQUIPMENT         2,300         2,300         2,300         2,500         2,500         2,000           4143         MAINT: COMPUTER         92,610         92,610         92,610         125,000         125,000         32,300           4180         MAINT: BUILDING & IMPROVEMENTS         140         140         0         0         -140           4221         MEMBERSHIPS: LEGISLATIVE ADVOCACY         3,300         3,300         2,                                                                                                                                                                                                                                                                    | 3046 RETIREE HEALTH: DEFINED             | 24,726                 | 24,726                           | 26,913                | 26,913                       | 2,187                              |
| CLASS:30SALARY & EMPLOYEE BENEFITS2,257,5072,257,5072,313,1242,226,772-30,7354040TELEPHONE COMPANY VENDOR4804807807803004041COUNTY PASS THRU TELEPHONE CHARGES1,8001,8001,9951,9951954080HOUSEHOLD EXPENSE40040040040004100INSURANCE: PREMIUM11,25711,2579,9989,998-1,2594140MAINT: EQUIPMENT22,00022,0006,5006,500-15,5004141MAINT: OFFICE EQUIPMENT22,0002,3002,5002,0002,0004143MAINT: SERVICE CONTRACT002,0002,0002,0002,0004144MAINT: BUILDING & IMPROVEMENTS14014000-1404221MEMBERSHIPS: LEGISLATIVE ADVOCACY3,3003,3002,6002,600-7004260OFFICE EXPENSE21,50021,50021,00021,000-5004261POSTAGE70,00070,00070,0000-4004263SUBSCRIPTION / NEWSPAPER / JOURNALS700700650650-5004264BOOKS / MANUALS4504505005005005005014265LAW BOOKS592592595333,0003,0000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                          | ,                      |                                  | ,                     |                              |                                    |
| 4040         TELEPHONE COMPANY VENDOR         480         480         780         780         300           4041         COUNTY PASS THRU TELEPHONE CHARGES         1,800         1,995         1,995         195           4080         HOUSEHOLD EXPENSE         400         400         400         0         0           4100         INSURANCE: PREMIUM         11,257         11,257         9,998         9,998         -1,259           4140         MAINT: EQUIPMENT         22,000         22,000         6,500         6,500         200           4141         MAINT: OFFICE EQUIPMENT         2,300         2,300         2,500         200         2,000         4143           MAINT: SERVICE CONTRACT         0         0         0         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000                                                                                                                                                                                                                                                                                  |                                          |                        |                                  |                       |                              |                                    |
| 4041COUNTY PASS THRU TELEPHONE CHARGES1,8001,8001,9951,9951954080HOUSEHOLD EXPENSE40040040040004100INSURANCE: PREMIUM11,25711,2579,9989,998-1,2594140MAINT: EQUIPMENT22,00022,0006,5006,500-15,5004141MAINT: OFFICE EQUIPMENT2,3002,3002,5002,0002,0004143MAINT: SERVICE CONTRACT002,0002,0002,0002,0004144MAINT: COMPUTER92,61092,610125,000125,00032,3904180MAINT: BUILDING & IMPROVEMENTS14014000-1404221MEMBERSHIPS: LEGISLATIVE ADVOCACY3,3003,3002,6002,600-7004260OFFICE EXPENSE21,50021,50021,00021,000-6004261POSTAGE70,00070,00070,00070,00004263SUBSCRIPTION / NEWSPAPER / JOURNALS700700300300-4004264BOOKS / MANUALS4504505005005004265LAW BOOKS59259259559534266PRINTING / DUPLICATING SERVICES3,0003,0003,0003,0000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                          |                        |                                  |                       |                              |                                    |
| 4080         HOUSEHOLD EXPENSE         400         400         400         400         0           4100         INSURANCE: PREMIUM         11,257         11,257         9,998         9,998         -1,259           4140         MAINT: EQUIPMENT         22,000         22,000         6,500         6,500         -15,500           4141         MAINT: OFFICE EQUIPMENT         2,300         2,300         2,500         2,000         2,000           4143         MAINT: SERVICE CONTRACT         0         0         2,000         2,000         2,000         2,000           4144         MAINT: COMPUTER         92,610         92,610         125,000         125,000         32,390           4180         MAINT: BUILDING & IMPROVEMENTS         140         144         0         0         -140           4221         MEMBERSHIPS: LEGISLATIVE ADVOCACY         3,300         3,300         2,600         2,600         -700           4260         OFFICE EXPENSE         21,500         21,500         21,000         21,000         -650           4261         POSTAGE         700         700         300         300         -400           4263         SUBSCRIPTION / NEWSPAPER / JOURNALS         700                                                                                                                                                                                                                                                                                                 |                                          |                        |                                  |                       |                              |                                    |
| 4100         INSURANCE: PREMIUM         11,257         11,257         9,998         9,998         -1,259           4140         MAINT: EQUIPMENT         22,000         22,000         6,500         6,500         -15,500           4141         MAINT: OFFICE EQUIPMENT         2,300         2,300         2,500         2,000         2,000           4143         MAINT: SERVICE CONTRACT         0         0         2,000         2,000         2,000           4144         MAINT: BUILDING & IMPROVEMENTS         92,610         92,610         125,000         125,000         32,390           4180         MAINT: BUILDING & IMPROVEMENTS         140         140         0         0         -140           4221         MEMBERSHIPS: LEGISLATIVE ADVOCACY         3,300         3,300         2,600         2,600         -700           4260         OFFICE EXPENSE         21,500         21,500         21,000         21,000         -0         -4261           POSTAGE         700         700         7000         300         -400         -400           4263         SUBSCRIPTION / NEWSPAPER / JOURNALS         700         700         650         650         -50           4264         BOOKS / MANUALS         4                                                                                                                                                                                                                                                                                     |                                          | ,                      |                                  |                       |                              |                                    |
| 4140         MAINT: EQUIPMENT         22,000         22,000         6,500         6,500         -15,500           4141         MAINT: OFFICE EQUIPMENT         2,300         2,300         2,500         2,500         200           4143         MAINT: SERVICE CONTRACT         0         0         2,000         2,000         2,000         2,000           4144         MAINT: SERVICE CONTRACT         0         0         0         2,000         2,000         2,000           4144         MAINT: BUILDING & IMPROVEMENTS         140         140         0         0         -140           4221         MEMBERSHIPS: LEGISLATIVE ADVOCACY         3,300         3,300         2,600         2,600         -700           4260         OFFICE EXPENSE         21,500         21,500         21,000         21,000         21,000         -650           4261         POSTAGE         700         700         300         -400         -400           4262         SOFTWARE         700         700         300         300         -400           4263         SUBSCRIPTION / NEWSPAPER / JOURNALS         700         700         650         650         -50           4264         BOOKS / MANUALS         45                                                                                                                                                                                                                                                                                                       |                                          |                        |                                  |                       |                              | -                                  |
| 4141       MAINT: OFFICE EQUIPMENT       2,300       2,300       2,500       2,500       200         4143       MAINT: SERVICE CONTRACT       0       0       2,000       2,000       2,000         4144       MAINT: SERVICE CONTRACT       0       0       2,000       2,000       2,000         4144       MAINT: COMPUTER       92,610       92,610       125,000       125,000       32,390         4180       MAINT: BUILDING & IMPROVEMENTS       140       140       0       0       -140         4221       MEMBERSHIPS: LEGISLATIVE ADVOCACY       3,300       3,300       2,600       2,600       -700         4260       OFFICE EXPENSE       21,500       21,500       21,000       21,000       21,000       -600         4261       POSTAGE       700       700       7000       300       -400       -400         4262       SOFTWARE       700       700       300       300       -400       -400         4263       SUBSCRIPTION / NEWSPAPER / JOURNALS       700       700       650       650       -50         4264       BOOKS / MANUALS       450       450       500       500       500         4265       LAW BO                                                                                                                                                                                                                                                                                                                                                                                      |                                          | ,                      | ,                                |                       |                              |                                    |
| 4143         MAINT: SERVICE CONTRACT         0         0         2,000         2,000         2,000           4144         MAINT: COMPUTER         92,610         92,610         125,000         125,000         32,390           4180         MAINT: BUILDING & IMPROVEMENTS         140         140         0         0         -140           4221         MEMBERSHIPS: LEGISLATIVE ADVOCACY         3,300         3,300         2,600         2,600         -700           4260         OFFICE EXPENSE         21,500         21,500         21,000         21,000         21,000         -500           4261         POSTAGE         70,000         70,000         70,000         70,000         0         -500           4262         SOFTWARE         700         700         300         300         -400           4263         SUBSCRIPTION / NEWSPAPER / JOURNALS         700         700         650         650         -50           4264         BOOKS / MANUALS         450         450         500         500         500         500           4265         LAW BOOKS         592         592         595         595         3         3           4266         PRINTING / DUPLICATING SERVICES                                                                                                                                                                                                                                                                                                               |                                          |                        |                                  |                       |                              |                                    |
| 4144         MAINT: COMPUTER         92,610         92,610         125,000         125,000         32,390           4180         MAINT: BUILDING & IMPROVEMENTS         140         140         0         0         -140           4221         MEMBERSHIPS: LEGISLATIVE ADVOCACY         3,300         3,300         2,600         2,600         -700           4260         OFFICE EXPENSE         21,500         21,500         21,000         21,000         -500           4261         POSTAGE         70,000         70,000         70,000         0         -600           4262         SOFTWARE         700         700         300         300         -400           4263         SUBSCRIPTION / NEWSPAPER / JOURNALS         700         700         650         650         -50           4264         BOOKS / MANUALS         450         450         500         500         50           4265         LAW BOOKS         592         592         595         595         3           4266         PRINTING / DUPLICATING SERVICES         3,000         3,000         3,000         0                                                                                                                                                                                                                                                                                                                                                                                                                             |                                          |                        |                                  |                       |                              |                                    |
| 4180         MAINT: BUILDING & IMPROVEMENTS         140         140         0         0         -140           4221         MEMBERSHIPS: LEGISLATIVE ADVOCACY         3,300         3,300         2,600         2,600         -700           4260         OFFICE EXPENSE         21,500         21,500         21,000         21,000         -500           4261         POSTAGE         70,000         70,000         70,000         0         -400           4262         SOFTWARE         700         700         300         300         -400           4263         SUBSCRIPTION / NEWSPAPER / JOURNALS         700         700         650         650         -50           4264         BOOKS / MANUALS         450         450         500         500         50           4265         LAW BOOKS         592         592         595         595         3           4266         PRINTING / DUPLICATING SERVICES         3,000         3,000         3,000         3,000         0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                          |                        |                                  |                       |                              |                                    |
| 4260         OFFICE EXPENSE         21,500         21,500         21,000         21,000         -500           4261         POSTAGE         70,000         70,000         70,000         70,000         0           4262         SOFTWARE         700         700         300         300         -400           4263         SUBSCRIPTION / NEWSPAPER / JOURNALS         700         700         650         650         -50           4264         BOOKS / MANUALS         450         450         500         500         50           4265         LAW BOOKS         592         592         595         595         3           4266         PRINTING / DUPLICATING SERVICES         3,000         3,000         3,000         3,000         0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                          |                        |                                  |                       | 0                            |                                    |
| 4261         POSTAGE         70,000         70,000         70,000         70,000         0           4262         SOFTWARE         700         700         300         300         -400           4263         SUBSCRIPTION / NEWSPAPER / JOURNALS         700         700         650         650         -50           4264         BOOKS / MANUALS         450         450         500         500         50           4265         LAW BOOKS         592         592         595         595         3           4266         PRINTING / DUPLICATING SERVICES         3,000         3,000         3,000         0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 4221 MEMBERSHIPS: LEGISLATIVE ADVOCACY   | 3,300                  | 3,300                            | 2,600                 | 2,600                        | -700                               |
| 4262         SOFTWARE         700         700         300         300         -400           4263         SUBSCRIPTION / NEWSPAPER / JOURNALS         700         700         650         650         -50           4264         BOOKS / MANUALS         450         450         500         500         50           4265         LAW BOOKS         592         592         595         595         3           4266         PRINTING / DUPLICATING SERVICES         3,000         3,000         3,000         0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                          |                        |                                  |                       |                              |                                    |
| 4263         SUBSCRIPTION / NEWSPAPER / JOURNALS         700         700         650         650         -50           4264         BOOKS / MANUALS         450         450         500         500         500         50           4265         LAW BOOKS         592         592         595         595         3           4266         PRINTING / DUPLICATING SERVICES         3,000         3,000         3,000         0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                          |                        |                                  |                       |                              |                                    |
| 4264         BOOKS / MANUALS         450         450         500         500         50           4265         LAW BOOKS         592         592         595         595         3           4266         PRINTING / DUPLICATING SERVICES         3,000         3,000         3,000         0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                          |                        |                                  |                       |                              |                                    |
| 4265         LAW BOOKS         592         592         595         3           4266         PRINTING / DUPLICATING SERVICES         3,000         3,000         3,000         0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                          |                        |                                  |                       |                              |                                    |
| 4266 PRINTING / DUPLICATING SERVICES 3,000 3,000 3,000 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                          |                        |                                  |                       |                              |                                    |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                          |                        |                                  |                       |                              |                                    |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 4300 PROFESSIONAL & SPECIALIZED SERVICES | 80,000                 | 80,000                           | 100,430               | 100,430                      | 20,430                             |

### FINANCIAL INFORMATION BY FUND TYPE

FUND TYPE:10GENERAL FUNDDEPARTMENT:28RECORDER / CLERK

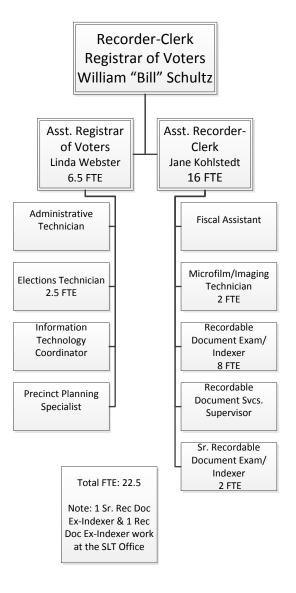
|                                        | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|----------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 4307 MICROFILM IMAGING SERVICES        | 1,000                  | 1,000                            | 250                   | 250                          | -750                               |
| 4400 PUBLICATION & LEGAL NOTICES       | 2,000                  | 2,000                            | 2,500                 | 2,500                        | 500                                |
| 4420 RENT & LEASE: EQUIPMENT           | 15,700                 | 15,700                           | 15,700                | 15,700                       | 0                                  |
| 4421 RENT & LEASE: SECURITY SYSTEM     | 15,000                 | 15,000                           | 0                     | 0                            | -15,000                            |
| 4440 RENT & LEASE: BUILDING &          | 1,230                  | 1,230                            | 1,050                 | 1,050                        | -180                               |
| 4460 EQUIP: SMALL TOOLS & INSTRUMENTS  | 100                    | 100                              | 100                   | 100                          | 0                                  |
| 4461 EQUIP: MINOR                      | 2,000                  | 2,000                            | 500                   | 500                          | -1,500                             |
| 4462 EQUIP: COMPUTER                   | 10,000                 | 10,000                           | 9,000                 | 9,000                        | -1,000                             |
| 4500 SPECIAL DEPT EXPENSE              | 357,013                | 122,000                          | 365,050               | 365,050                      | 243,050                            |
| 4503 STAFF DEVELOPMENT                 | 3,800                  | 3,800                            | 4,650                 | 4,650                        | 850                                |
| 4505 SB924: TRANSPORTATION & TRAVEL    | 200                    | 200                              | 0                     | 0                            | -200                               |
| 4511 ELECTIONS OUTREACH                | 500                    | 500                              | 500                   | 500                          | 0                                  |
| 4531 PRECINCT BOARD COMPENSATION       | 55,000                 | 55,000                           | 50,000                | 50,000                       | -5,000                             |
| 4600 TRANSPORTATION & TRAVEL           | 1,250                  | 1,250                            | 1,750                 | 1,750                        | 500                                |
| 4602 MILEAGE: EMPLOYEE PRIVATE AUTO    | 2,550                  | 2,550                            | 2,750                 | 2,750                        | 200                                |
| 4605 RENT & LEASE: VEHICLE             | 1,600                  | 1,600                            | 1,900                 | 1,900                        | 300                                |
| 4606 FUEL PURCHASES                    | 1,060                  | 1,060                            | 1,100                 | 1,100                        | 40                                 |
| 4608 HOTEL ACCOMMODATIONS              | 3,000                  | 3,000                            | 3,700                 | 3,700                        | 700                                |
| CLASS: 40 SERVICE & SUPPLIES           | 784,232                | 549,219                          | 808,748               | 808,748                      | 259,529                            |
| 5240 CONTRIB: NON-CNTY GOVERNMENTAL    | 82,459                 | 82,459                           | 0                     | 0                            | -82,459                            |
| CLASS: 50 OTHER CHARGES                | 82,459                 | 82,459                           | 0                     | 0                            | -82,459                            |
| 6040 FIXED ASSET: EQUIPMENT            | 12,000                 | 12,000                           | 0                     | 0                            | -12,000                            |
| 6042 FIXED ASSET: COMPUTER SYSTEM      | 0                      | 0                                | 14,547                | 14,547                       | 14,547                             |
| CLASS: 60 FIXED ASSETS                 | 12,000                 | 12,000                           | 14,547                | 14,547                       | 2,547                              |
| 7200 INTRAFUND TRANSFERS: ONLY GENERAL | 1,000                  | 1,000                            | 500                   | 500                          | -500                               |
| 7210 INTRAFND: COLLECTIONS             | 50                     | 50                               | 50                    | 50                           | 0                                  |
| 7220 INTRAFND: TELEPHONE EQUIPMENT &   | 4,858                  | 4,858                            | 4,358                 | 0                            | -4,858                             |
| 7223 INTRAFND: MAIL SERVICE            | 15,445                 | 15,445                           | 11,702                | 11,702                       | -3,743                             |
| 7224 INTRAFND: STORES SUPPORT          | 1,520                  | 1,520                            | 977                   | 977                          | -543                               |
| 7232 INTRAFND: MAINT BLDG & IMPROVMNTS | 1,200                  | 1,200                            | 600                   | 600                          | -600                               |
| CLASS: 72 INTRAFUND TRANSFERS          | 24,073                 | 24,073                           | 18,187                | 13,829                       | -10,244                            |
| TYPE: E SUBTOTAL                       | 3,160,271              | 2,925,258                        | 3,154,606             | 3,063,896                    | 138,638                            |
| FUND TYPE: 10 SUBTOTAL                 | 772,724                | 992,299                          | 1,128,594             | 1,015,884                    | 23,585                             |
| DEPARTMENT: 28 SUBTOTAL                | 772,724                | 992,299                          | 1,128,594             | 1,015,884                    | 23,585                             |

### PERSONNEL ALLOCATION

| <b>Classification Title</b>                   | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO<br>Recm'd | Diff from<br>Adjusted |
|-----------------------------------------------|-----------------------------------|----------------------------|--------------------------|-----------------------|
| Recorder Clerk                                |                                   |                            |                          |                       |
| County Recorder/Clerk                         | 1.00                              | 1.00                       | 1.00                     | -                     |
| Assistant County Recorder                     | 1.00                              | 1.00                       | 1.00                     | -                     |
| Fiscal Assistant 1/11                         | 1.00                              | 1.00                       | 1.00                     | -                     |
| Microfilm/Imaging Technician I/II             | 2.00                              | 2.00                       | 2.00                     | -                     |
| Recordable Document Examiner/Indexer I/II     | 8.00                              | 8.00                       | 8.00                     | -                     |
| Recorder-Clerk Services Supervisor            | 1.00                              | 1.00                       | 1.00                     | -                     |
| Sr. Recordable Document Examiner/Indexer      | 2.00                              | 2.00                       | 2.00                     | -                     |
| Division Total                                | 16.00                             | 16.00                      | 16.00                    | -                     |
| Registrar of Voters                           |                                   |                            |                          |                       |
| Administrative Technician                     | 1.00                              | 1.00                       | 1.00                     | -                     |
| Assistant Registrar of Voters                 | 1.00                              | 1.00                       | 1.00                     | -                     |
| Elections Technician 1/11                     | 2.50                              | 2.50                       | 2.50                     | -                     |
| Information Technology Department Coordinator | 1.00                              | 1.00                       | 1.00                     | -                     |
| Information Technology Department Specialist  | 1.00                              | 1.00                       | -                        | (1.00)                |
| Precinct Planning Specialist                  | 1.00                              | 1.00                       | 1.00                     | -                     |
| Division Total                                | 7.50                              | 7.50                       | 6.50                     | (1.00)                |
| Department Total                              | 23.50                             | 23.50                      | 22.50                    | (1.00)                |

Recommended reduction no later than August 4, 2017

## ORGANIZATIONAL CHART



### MISSION

The Treasurer-Tax Collector's Office administers the treasury and collection of property taxes, including secured, unsecured, and supplemental taxes. The office is also responsible for the Transient Occupancy Tax and Business License programs plus a public relations program for general taxes, licenses and transient occupancy tax. The Treasurer-Tax Collector's Office is also responsible for the collection of other debts owed to the County through the Revenue Recovery Division.

|                         | 15/16 |           | 16/17  |           | 17/18           |    | 17/18     | Change from |           | %      |
|-------------------------|-------|-----------|--------|-----------|-----------------|----|-----------|-------------|-----------|--------|
|                         |       | Actuals   | Budget |           | Dept            |    | CAO       | В           | udget to  | Change |
|                         |       |           |        |           | Requested       | Re | ecommend  | Re          | commend   |        |
| Taxes                   | \$    | 319,105   | \$     | 319,105   | \$<br>385,100   | \$ | 385,100   | \$          | 65,995    | 21%    |
| Licenses, Permits       | \$    | 411,689   | \$     | 494,015   | \$<br>498,315   | \$ | 498,315   | \$          | 4,300     | 1%     |
| Fines, Forfeitures      | \$    | 62,570    | \$     | 72,000    | \$<br>72,000    | \$ | 72,000    | \$          | -         | 0%     |
| Charges for Service     | \$    | 632,772   | \$     | 761,044   | \$<br>831,350   | \$ | 831,350   | \$          | 70,306    | 9%     |
| Misc.                   | \$    | 176,547   | \$     | 190,480   | \$<br>234,222   | \$ | 234,222   | \$          | 43,742    | 23%    |
| Other Financing Sources | \$    | 245,477   | \$     | 293,240   | \$<br>245,750   | \$ | 245,750   | _\$         | (47,490)  | -16%   |
| Total Revenue           | \$    | 1,848,160 | \$     | 2,129,884 | \$<br>2,266,737 | \$ | 2,266,737 | \$          | 136,853   | 6%     |
| Salaries and Benefits   | \$    | 2,221,050 | \$     | 2,444,860 | \$<br>2,594,476 | \$ | 2,594,476 | \$          | 149,616   | 6%     |
| Services & Supplies     | \$    | 400,912   | \$     | 550,830   | \$<br>547,934   | \$ | 516,759   | \$          | (34,071)  | -6%    |
| Other Charges           | \$    | -         |        |           |                 |    |           | \$          | -         | 0%     |
| Fixed Assets            | \$    | -         | \$     | 134,000   | \$<br>53,000    | \$ | 12,000    | \$          | (122,000) | 0%     |
| Operating Transfers     | \$    | 2,510     | \$     | 3,600     | \$<br>3,600     | \$ | 3,600     | \$          | -         | 0%     |
| Intrafund Transfers     | \$    | 42,738    | \$     | 35,472    | \$<br>34,992    | \$ | 34,992    | \$          | (480)     | -1%    |
| Intrafund Abatements    | \$    | (8,382)   | \$     | (10,000)  | \$<br>(11,700)  | \$ | (11,700)  | \$          | (1,700)   | 0      |
| Total Appropriations    | \$    | 2,658,828 | \$     | 3,158,762 | \$<br>3,222,302 | \$ | 3,150,127 | \$          | (8,635)   | (0)    |
| Net County Cost         | \$    | 810,668   | \$     | 1,028,878 | \$<br>955,565   | \$ | 883,390   | \$          | (145,488) | -14%   |
| FTEs                    |       | 20        |        | 20        | 21              |    | 21        |             | 1         | 5%     |

### DEPARTMENT BUDGET SUMMARY

### MAJOR BUDGET CHANGES

Revenue

Taxes

\$65,995 Increase in Transient Occupancy Tax (Hotel/Motel Tax) revenue based on recent trend.

#### Charges for Services

\$70,306 Increase in anticipated Treasury fees for cash management and investment services, and in the Treasurer's share of the 5% administration fee for the supplemental tax roll.

#### Miscellaneous

\$43,742 Increase to reflect anticipated cost recovery related to the transfer of the Revenue Recovery function.

### **Operating Transfers**

(\$47,490) Decrease in projected revenue from the separate assessment of timeshares.

#### Appropriations

### Salaries and Benefits

- \$96,549 Transfer of 1.0 FTE reflecting the transfer of the Revenue Recovery function to the Treasurer-Tax Collector's Office.
- \$53,067 General increase due primarily to salaries and workers compensation charges.

### Services and Supplies

(\$34,071) Decrease in various items based on a review of prior year actuals.

### Fixed Assets

(\$122,000) The budget for FY 2016-17 included a one-time fixed asset purchase of a new remittance processor. The only recommended fixed asset for FY 2017-18 is the replacement of the Department's aging folder/inserter machine for \$12,000.

### PROGRAM SUMMARIES

### Treasurer

This division is responsible for investing and accounting for over one billion dollars annually. Based on analysis, historical data and current events, the Treasury projects the cash flow needs of the County, schools, and other outside agencies. In addition, the Division is responsible for the internal controls over same. Electronic deposits, credit cards acceptance and non-immediate credit transaction complicate the Treasury's reconciliation processes.

### Tax Collector

The Tax Collector is responsible for positive public relations of the office in the process of collecting, accounting and depositing all tax receipts. The Division accounts for defaulted taxes and transfers delinquent amounts to the defaulted tax roll.

### Revenue Recovery

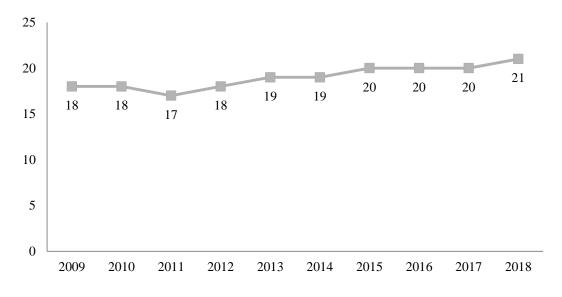
The Revenue Recovery Division is responsible for enforcement and collection of debts owed to many County Departments. This function is transferring to the Treasurer-Tax Collector's Office effective in FY 2017-18.

### BUDGET SUMMARY BY PROGRAM

|                  | Арр | ropriations | R  | evenues   | Net( | County Cost | Staffing |
|------------------|-----|-------------|----|-----------|------|-------------|----------|
| Treasurer        | \$  | 702,400     | \$ | 702,400   | \$   | -           | 3.6      |
| Tax Collector    | \$  | 2,389,635   | \$ | 1,506,245 | \$   | 883,390     | 16.9     |
| Revenue Recovery | \$  | 58,092      | \$ | 58,092    | \$   | -           | 0.5      |
| Total            | \$  | 3,150,127   | \$ | 2,266,737 | \$   | 883,390     | 21       |

### STAFFING TREND

Staffing for the Treasurer-Tax Collector's Office has remained fairly flat over the last ten years. The recommended staff allocation for FY 2017-18 is 21 FTEs. The one FTE increase reflects the transfer of Revenue Recovery to the Treasurer-Tax Collector's Office in FY 2017-18.



## BEST PRACTICES & SERVICE INDICATORS

In accordance with the Strategic Plan, the following best practices and service indicators will be implemented and measured throughout FY 2017-18. Results will be included in the following budget, and each year thereafter, to measure progress and levels of service.

### Best Practices

- 1) Increase Interest Revenues through earlier deposit of checks to bank.
  - Check 21 electronic deposit of property tax checks directly into bank. Deposit to the bank at least one day earlier thus earning additional interest. This process, if later agreed to by departments and Auditor/Controllers Office will be rolled out to large departments and outside agencies and will allow departments to deposit checks directly to the bank either through the Treasury or for themselves, thus creating a faster process advance of funds into interest earning capacity. (Roll out to departments over three year period.)

- 2) Increase Transient Occupancy Tax
  - Host Compliance Contract or Alternative Identify possible unpermitted vacation home rentals. Once identified, the Tax Collector's staff will attempt contact with the identified rentals, determine if they are in fact renting and enforce compliance with the permitting process and collection of Transient Occupancy Tax. This will require coordination with Sheriff's department and Planning and reporting to CAO's office and BOS. (Amount of Annual Revenues Unknown.)
  - Airbnb Negotiate contract with Airbnb. The project aims at incrementally increasing TOT collections. Any incremental collections are a "win" for the county and the entities that benefit from TOT.
  - Purchase, implement and train staff on use of Accounting Software for Vacation home rentals and Hotels and Motels (HDL). By using a software system to account for \$3 million in TOT revenue, staff will save time and can then spend that time pursuing compliance of the county code and payment of the appropriate tax. This system will allow for reports to be run easily when inquires occur and eliminate current excel spreadsheets prepared to answer questions from Board members and the public.

### RECOMMENDED BUDGET

This Budget is recommended at \$3,150,127. The Recommended Budget represents an overall increase of \$140,453 (7%) in revenues and a decrease of \$8,365 (0.3%) in appropriations when compared to the FY 2016-17 Adopted Budget. As a result, the Net County Cost has decreased by \$149,088 (14%) to \$879,790.

The budget includes the transfer of the Revenue Recovery function from the Child Support Services Department, as approved by the Board of Supervisors in May, 2017. With this function comes one FTE, half of which is offset by revenue from departments as a service charge for their debt collection. This position should be available approximately half of the time to perform tasks related to the Treasurer and Tax Collector functions.

The department submitted supplemental requests totaling \$97,000:

| • | Software to manage Transient Occupancy Tax | \$56,000 |
|---|--------------------------------------------|----------|
| ٠ | Video surveillance system                  | \$25,000 |
| • | Call monitoring software                   | \$16,000 |

Funding for these requests has not been identified at this time. The CAO recommends that the video surveillance system be referred to the Facilities division for evaluation and prioritization among the other projects countywide. The additional software and services should be further evaluated to determine actual costs and potential benefits, and may be recommended at a later date if savings in other line items or sufficient off-setting revenue can be identified.

#### CAO Adjustments

The Chief Administrative Office is recommending \$72,000 in reductions from the Department's budget request. Services and Supplies have been reduced by \$31,000 based on a review of prior year actuals. Fixed Assets were reduced by \$41,000 to remove funding for the Department's supplemental requests for a video surveillance system and call monitoring software.

#### Sources & Uses of Funds

The Treasurer-Tax Collector is funded through a variety of sources. Charges for services include fees for cash management and investment services that are paid by outside agencies that bank in the treasury, as well as a portion of the 5% administration fee for the supplemental tax roll. Revenues are also generated through the sale of business licenses and vacation home rental fees. The Department receives a share of the fees charged for the separate assessment of time shares. Finally, the Department receives a portion of the Transient Occupancy Tax. The balance of the Department expense is funded with discretionary General Fund revenue.

### FINANCIAL INFORMATION BY FUND TYPE

| FUND TYPE:  | 10 | GENERAL FUND              |
|-------------|----|---------------------------|
| DEPARTMENT: | 04 | TREASURER / TAX COLLECTOR |

|                                         | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|-----------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                         |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                     |                        |                                  |                       |                              |                                    |
| 0171 TAX: HOTEL & MOTEL OCCUPANCY       | 319,105                | 319,105                          | 385,100               | 385,100                      | 65,995                             |
| CLASS: 01 REV: TAXES                    | 319,105                | 319,105                          | 385,100               | 385,100                      | 65,995                             |
| 0210 LICENSE: BUSINESS                  | 431,000                | 431,000                          | 435,300               | 435,300                      | 4,300                              |
| 0260 OTHER LICENSE & PERMITS            | 63,015                 | 63,015                           | 63,015                | 63,015                       | 0                                  |
| CLASS: 02 REV: LICENSE, PERMIT, &       | 494,015                | 494,015                          | 498,315               | 498,315                      | 4,300                              |
| 0360 PENALTY & COST DELINQUENT TAXES    | 72,000                 | 72,000                           | 72,000                | 72,000                       | 0                                  |
| CLASS: 03 REV: FINE, FORFEITURE &       | 72,000                 | 72,000                           | 72,000                | 72,000                       | 0                                  |
| 1300 ASSESSMENT & TAX COLLECTION FEES   | 94,000                 | 94,000                           | 94,000                | 94,000                       | 0                                  |
| 1321 INVESTMENT & CASH MANAGEMENT FEE   | 603,000                | 603,000                          | 612,000               | 612,000                      | 9,000                              |
| 1800 INTERFND REV: SERVICE BETWEEN FUND | 64,044                 | 64,044                           | 111,000               | 111,000                      | 46,956                             |
| 1821 INTERFND REV: COLLECTIONS          | 0                      | 0                                | 14,350                | 14,350                       | 14,350                             |
| CLASS: 13 REV: CHARGE FOR SERVICES      | 761,044                | 761,044                          | 831,350               | 831,350                      | 70,306                             |
| 1940 MISC: REVENUE                      | 190,480                | 190,480                          | 234,222               | 234,222                      | 43,742                             |
| CLASS: 19 REV: MISCELLANEOUS            | 190,480                | 190,480                          | 234,222               | 234,222                      | 43,742                             |
| 2020 OPERATING TRANSFERS IN             | 293,240                | 293,240                          | 245,750               | 245,750                      | -47,490                            |
| CLASS: 20 REV: OTHER FINANCING SOURCES  | 293,240                | 293,240                          | 245,750               | 245,750                      | -47,490                            |
| TYPE: R SUBTOTAL                        | 2,129,884              | 2,129,884                        | 2,266,737             | 2,266,737                    | 136,853                            |

## Treasurer-Tax Collector RECOMMENDED BUDGET • FY 2017 - 18

### FINANCIAL INFORMATION BY FUND TYPE

FUND TYPE:10GENERAL FUNDDEPARTMENT:04TREASURER / TAX COLLECTOR

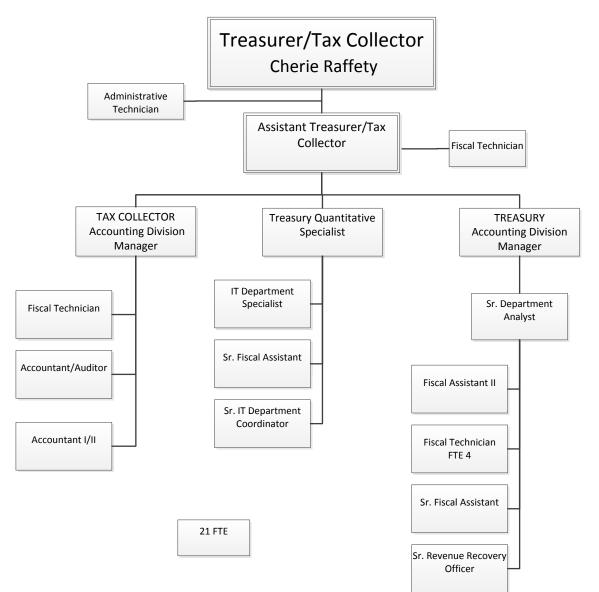
|                |                                                             | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|----------------|-------------------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: E        |                                                             |                        |                                  |                       |                              |                                    |
|                | J SUBOBJ TITLE                                              |                        |                                  |                       |                              |                                    |
| 3000           | PERMANENT EMPLOYEES / ELECTED                               | 1,543,739              | 1,543,739                        | 1,681,701             | 1,681,701                    | 137,962                            |
| 3001           | TEMPORARY EMPLOYEES                                         | 113,027                | 113,027                          | 113,027               | 113,027                      | 0                                  |
| 3002           | OVERTIME                                                    | 12,390                 | 12,390                           | 12,390                | 12,390                       | 0                                  |
| 3020           | RETIREMENT EMPLOYER SHARE                                   | 361,322                | 361,322                          | 363,625               | 363,625                      | 2,303                              |
| 3022<br>3040   | MEDI CARE EMPLOYER SHARE<br>HEALTH INSURANCE EMPLOYER       | 24,259<br>298,717      | 24,259<br>298,717                | 24,143<br>272,772     | 24,143<br>272,772            | -116<br>-25,945                    |
| 3040<br>3042   | LONG TERM DISABILITY EMPLOYER                               | 4,184                  | 4,184                            | 4,160                 | 4,160                        | -25,945<br>-24                     |
| 3042           | DEFERRED COMPENSATION EMPLOYER                              | 11,763                 | 11,763                           | 14,046                | 14,046                       | 2,283                              |
| 3046           | RETIREE HEALTH: DEFINED                                     | 21,044                 | 21,044                           | 24,050                | 24,050                       | 3,006                              |
| 3060           | WORKERS' COMPENSATION EMPLOYER                              | 18,415                 | 18,415                           | 48,562                | 48,562                       | 30,147                             |
| 3080           | FLEXIBLE BENEFITS                                           | 36,000                 | 36,000                           | 36,000                | 36,000                       | 0                                  |
| CLASS:         | 30 SALARY & EMPLOYEE BENEFITS                               | 2,444,860              | 2,444,860                        | 2,594,476             | 2,594,476                    | 149,616                            |
| 4040           | TELEPHONE COMPANY VENDOR                                    | 80                     | 80                               | 130                   | 130                          | 50                                 |
| 4041           | COUNTY PASS THRU TELEPHONE CHARGE                           |                        | 700                              | 700                   | 700                          | 0                                  |
| 4100           | INSURANCE: PREMIUM                                          | 17,768                 | 17,768                           | 13,084                | 13,084                       | -4,684                             |
| 4140           |                                                             | 31,067                 | 31,067                           | 31,175                | 20,000                       | -11,067                            |
| 4144           |                                                             | 51,575                 | 51,575                           | 56,490                | 56,490                       | 4,915                              |
| 4220<br>4221   | MEMBERSHIPS<br>MEMBERSHIPS: LEGISLATIVE ADVOCACY            | 915<br>500             | 915<br>500                       | 980<br>500            | 980<br>500                   | 65<br>0                            |
| 4221           | OFFICE EXPENSE                                              | 18,600                 | 18,600                           | 19,000                | 19,000                       | 400                                |
| 4261           | POSTAGE                                                     | 115,000                | 115,000                          | 116,750               | 116,750                      | 1,750                              |
| 4262           | SOFTWARE                                                    | 360                    | 360                              | 360                   | 360                          | 0                                  |
| 4263           | SUBSCRIPTION / NEWSPAPER / JOURNALS                         | 11,185                 | 11,185                           | 12,385                | 12,385                       | 1,200                              |
| 4266           | PRINTING / DUPLICATING SERVICES                             | 48,200                 | 48,200                           | 48,200                | 48,200                       | 0                                  |
| 4300           | PROFESSIONAL & SPECIALIZED SERVICES                         | 176,224                | 176,224                          | 169,124               | 149,124                      | -27,100                            |
| 4400           | PUBLICATION & LEGAL NOTICES                                 | 18,000                 | 18,000                           | 18,000                | 18,000                       | 0                                  |
| 4420           | RENT & LEASE: EQUIPMENT                                     | 37,421                 | 37,421                           | 37,421                | 37,421                       | 0                                  |
| 4461           | EQUIP: MINOR                                                | 2,558                  | 2,558                            | 2,558                 | 2,558                        | 0                                  |
| 4462<br>4500   | EQUIP: COMPUTER<br>SPECIAL DEPT EXPENSE                     | 752<br>300             | 752<br>300                       | 752<br>300            | 752<br>300                   | 0<br>0                             |
| 4500<br>4502   | EDUCATIONAL MATERIALS                                       | 2,900                  | 2,900                            | 2,900                 | 2,900                        | 0                                  |
| 4502           | STAFF DEVELOPMENT                                           | 2,900<br>5,150         | 5,150                            | 2,900<br>5,150        | 5,150                        | 0                                  |
| 4600           | TRANSPORTATION & TRAVEL                                     | 3,000                  | 3,000                            | 3,000                 | 3,000                        | 0                                  |
| 4602           | MILEAGE: EMPLOYEE PRIVATE AUTO                              | 450                    | 450                              | 450                   | 450                          | 0                                  |
| 4605           | RENT & LEASE: VEHICLE                                       | 5,625                  | 5,625                            | 5,875                 | 5,875                        | 250                                |
| 4606           | FUEL PURCHASES                                              | 2,500                  | 2,500                            | 2,650                 | 2,650                        | 150                                |
| CLASS:         | 40 SERVICE & SUPPLIES                                       | 550,830                | 550,830                          | 547,934               | 516,759                      | -34,071                            |
| 6040           | FIXED ASSET: EQUIPMENT                                      | 134,000                | 134,000                          | 53,000                | 12,000                       | -122,000                           |
| CLASS:         | 60 FIXED ASSETS                                             | 134,000                | 134,000                          | 53,000                | 12,000                       | -122,000                           |
| 7000           | OPERATING TRANSFERS OUT                                     | 3,600                  | 3,600                            | 3,600                 | 3,600                        | 0                                  |
| CLASS:         | 70 OTHER FINANCING USES                                     | 3,600                  | 3,600                            | 3,600                 | 3,600                        | 0                                  |
| 7200           | INTRAFUND TRANSFERS: ONLY GENERAL                           | 200                    | 200                              | 200                   | 200                          | 0                                  |
| 7223           | INTRAFND: MAIL SERVICE                                      | 14,804                 | 14,804                           | 14,303                | 14,303                       | -501                               |
| 7224           | INTRAFND: STORES SUPPORT                                    | 468                    | 468                              | 489                   | 489                          | 21                                 |
| 7231           | INTRAFND: IS PROGRAMMING SUPPORT                            | 20,000                 | 20,000                           | 20,000                | 20,000                       | 0                                  |
| CLASS:         |                                                             | 35,472                 | 35,472                           | 34,992                | 34,992                       | -480                               |
| 7350           | INTRFND ABATEMENTS: GF ONLY                                 | -2,000                 | -2,000                           | -3,900                | -3,900                       | -1,900                             |
| 7351           | INTREND ABATEMENTS: SOCIAL SERVICE                          | -6,000                 | -6,000                           | -7,800                | -7,800                       | -1,800                             |
| 7367<br>CLASS: | INTRFND ABATEMENTS: CHILD SUPPORT<br>73 INTRAFUND ABATEMENT | -2,000<br>-10,000      | -2,000<br>-10,000                | 0<br>-11,700          | 0<br>-11,700                 | 2,000<br>-1,700                    |
|                | SUBTOTAL                                                    | 3,158,762              | 3,158,762                        | 3,222,302             | 3,150,127                    | -8,635                             |
|                |                                                             |                        |                                  |                       |                              |                                    |
| FUND T         | YPE: 10 SUBTOTAL                                            | 1,028,878              | 1,028,878                        | 955,565               | 883,390                      | -145,488                           |
| DEPAR          | TMENT: 04 SUBTOTAL                                          | 1,028,878              | 1,028,878                        | 955,565               | 883,390                      | -145,488                           |

## Treasurer-Tax Collector RECOMMENDED BUDGET • FY 2017 - 18

## PERSONNEL ALLOCATION

| Classification Title                              | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO<br>Recm'd | Diff from<br>Adjusted |
|---------------------------------------------------|-----------------------------------|----------------------------|--------------------------|-----------------------|
| Treasurer/Tax Collector                           | 1.00                              | 1.00                       | 1.00                     | -                     |
| Accountant I/II                                   | 1.00                              | 1.00                       | 1.00                     | -                     |
| Accountant/Auditor                                | 1.00                              | 1.00                       | 1.00                     | -                     |
| Accounting Division Manager                       | 2.00                              | 2.00                       | 2.00                     | -                     |
| Administrative Technician                         | 1.00                              | 1.00                       | 1.00                     | -                     |
| Assistant Treasurer/Tax Collector                 | 1.00                              | 1.00                       | 1.00                     | -                     |
| Fiscal Assistant I/II                             | 1.00                              | 1.00                       | 1.00                     | -                     |
| Fiscal Technician                                 | 6.00                              | 6.00                       | 6.00                     | -                     |
| Information Technology Departmental Specialist    | 1.00                              | 1.00                       | 1.00                     | -                     |
| Sr. Department Analyst                            | 1.00                              | 1.00                       | 1.00                     | -                     |
| Sr. Fiscal Assistant                              | 2.00                              | 2.00                       | 2.00                     | -                     |
| Sr. Information Technology Department Coordinator | 1.00                              | 1.00                       | 1.00                     | -                     |
| Sr. Revenue Recovery Officer                      | -                                 | 1.00                       | 1.00                     | 1.00                  |
| Treasury Quantitative Specialist                  | 1.00                              | 1.00                       | 1.00                     |                       |
| Department Total                                  | 20.00                             | 21.00                      | 21.00                    | 1.00                  |

### ORGANIZATIONAL CHART



### MISSION

The mission of the County's Court Maintenance of Effort (MOE) Department Budget is to provide the level of financial support to the State of California, as required by law, for the Superior Court of California, El Dorado County.

The State of California is now responsible for overall funding and operation of trial courts, including Court employees. County Boards of Supervisors throughout the State are responsible for providing a level of ongoing funding support through annual revenue "maintenance of effort" payments to the State, as specified in the California Government Code. Fines and forfeitures levied as a result of Court action are collected by the Court and other County agencies. Collections are distributed as directed by law, with portions of that distribution allocated to the County General Fund, cities, and other State special funds and agencies. The General Fund share of such revenue is recorded in the County's Court MOE Budget.

Counties also continue to be responsible for the provision of indigent defense services (court appointed counsel for indigents). This County function is represented in this Department.

|                       | 15/16 |           | 16/17 |           | 17/18 |           | 17/18 |           | ange from | %         |        |
|-----------------------|-------|-----------|-------|-----------|-------|-----------|-------|-----------|-----------|-----------|--------|
|                       |       | Actual    |       | Budget    |       | Dept      |       | CAO       |           | udget to  | Change |
|                       |       |           |       |           |       | Request   | R     | Recommend | Re        | commend   |        |
| Fines, Forfeitures    | \$    | 403,075   | \$    | 403,788   | \$    | 401,074   | \$    | 401,074   | \$        | (2,714)   | -0.7%  |
| Charges for Service   | \$    | 635,816   | \$    | 633,692   | \$    | 619,723   | \$    | 619,723   | \$        | (13,969)  | -2.2%  |
| Miscellaneous         | \$    | 10,107    | \$    | 10,000    | \$    | 10,000    | \$    | 10,000    | \$        | -         | 0.0%   |
| Total Revenue         | \$    | 1,048,998 | \$    | 1,047,480 | \$    | 1,030,797 | \$    | 1,030,797 | \$        | (16,683)  | -1.6%  |
| Services & Supplies   | \$    | 954,575   | \$    | 1,307,877 | \$    | 1,178,725 | \$    | 1,178,725 | \$        | (129,152) | -9.9%  |
| Maintenance of Effort | \$    | 785,593   | \$    | 1,274,000 | \$    | 1,275,000 | \$    | 1,275,000 | \$        | 1,000     | 0.1%   |
| Total Appropriations  | \$    | 1,740,168 | \$    | 2,581,877 | \$    | 2,453,725 | \$    | 2,453,725 | \$        | (128,152) | -5.0%  |
| Net County Cost       | \$    | 691,170   | \$    | 1,534,397 | \$    | 1,422,928 | \$    | 1,422,928 | \$        | (111,469) | -7.3%  |
| FTEs                  | \$    | -         | \$    | -         | \$    | -         |       |           | \$        | -         | 0.0%   |

### DEPARTMENT BUDGET SUMMARY

### MAJOR BUDGET CHANGES

### Appropriations

Services and Supplies

(\$129,152) Decrease due primarily to a recommended reduction in the number of attorneys serving on the indigent defense conflict panel.

### PROGRAM SUMMARIES

### **Court Facilities**

Appropriations for court facilities are provided in compliance with statutory requirements that the County pay for the operation and maintenance of court facilities. This budget provides funding for the County Facility Payment (CFP) under AB1491.

AB1491 (formerly SB1732), the State Trial Court Facilities Act, required the County to transfer Court occupied facilities and properties to the State either by title or responsibility. The County completed the transfer of Court facilities in November 2008 with the transfer becoming effective January 2, 2009. Upon transfer of the facilities and properties an annual County Facilities Payment (CFP) was established requiring the County to sustain a level of financial support for the on-going maintenance and utilities of the State's court facilities.

### Indigent Defense

The Indigent Defense program consists of Court appointed private attorneys serving as indigent conflict counsel for those cases where either the Judge or the County Public Defender has determined a conflict exists. Conflicts can exist for a number of different reasons. Examples include a case where the Public Defender may already be defending a client on a different case or where a client is linked to circumstances in a different client's case. Conflict panel attorneys can also be assigned by the Judges to cases where there are multiple defendants or where special circumstances exist such as the death penalty which requires, by law, a minimum of two attorneys, one of which would come from the conflict panel.

The program includes a contract with a local law firm to coordinate a panel of attorneys. In addition, this budget includes funding for court ordered services associated with the defense of indigent clients.

### Superior Court Maintenance of Effort

The Court Maintenance of Effort budget unit reflects the County's share of fines and forfeitures levied during Court proceedings, some of which are collected and distributed by the State Superior Court, El Dorado County branch. The Court MOE budget unit also includes appropriations for the County's payment of the mandated revenue "maintenance of effort" for ongoing support of the State Superior Court. (Appropriations for local Court operations are not reflected in the County Budget since the Court is now a part of the State system. The State's appropriations to the local courts Statewide are determined by the State Judicial Council based upon recommendations from the State Administrative Office of Courts.)

|                       | Арр | propriations | Revenues |           |    | t County Cost | Staffing |
|-----------------------|-----|--------------|----------|-----------|----|---------------|----------|
| Court Facilities      | \$  | 335,000      | \$       | -         | \$ | 335,000       | 0        |
| Indigent Defense      | \$  | 1,178,725    | \$       | 10,000    | \$ | 1,168,725     | 0        |
| Maintenance of Effort | \$  | 940,000      | \$       | 1,020,797 | \$ | (80,797)      | 0        |
| Total                 | \$  | 2,453,725    | \$       | 1,030,797 | \$ | 1,422,928     | 0        |

### BUDGET SUMMARY BY PROGRAM

### RECOMMENDED BUDGET

This Budget is recommended at \$2,453,725. The Recommended Budget represents an overall decrease of \$16,683 (2%) in revenues and a decrease of \$128,152 (5%) in appropriations when compared to the FY 2016-17 Adopted Budget. As a result, the Net County Cost has decreased by \$111,469 (7%) to \$1,422,928.

The Recommended Budget reflects a reduction in the cost for conflict panel attorney services.

Sources & Uses of Funds

The County receives a share of fines, including vehicle and court fines (\$401,074), and fees and penalties, mostly associated with traffic school (\$619,723), which are collected by the Courts.

The remaining required Superior Court Maintenance of Effort is funded with the County's share of the fine and fee revenue that the County receives. Additionally, the County is required to remit to the State a 50% portion of any fine and forfeiture revenue received in excess of the base MOE amount.

Indigent Defense is funded entirely from discretionary General Fund revenue.

### FINANCIAL INFORMATION BY FUND TYPE

FUND TYPE:10GENERAL FUNDDEPARTMENT:20SUPERIOR COURT MOE

|                                          | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                          |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                      |                        |                                  |                       |                              |                                    |
| 0300 VEHICLE CODE: FINES                 | 13,536                 | 13,536                           | 12,963                | 12,963                       | -573                               |
| 0301 VEHICLE CODE: COURT FINES           | 352,356                | 352,356                          | 351,452               | 351,452                      | -904                               |
| 0320 COURT FINE: OTHER                   | 37,896                 | 37,896                           | 36,659                | 36,659                       | -1,237                             |
| CLASS: 03 REV: FINE, FORFEITURE &        | 403,788                | 403,788                          | 401,074               | 401,074                      | -2,714                             |
| 1500 COURT: FEES & COSTS                 | 485                    | 485                              | 473                   | 473                          | -12                                |
| 1504 COURT: SUMMARY JUDGMENT             | 8,000                  | 8,000                            | 8,000                 | 8,000                        | 0                                  |
| 1510 COURT: TRAFFIC BAIL SCHOOL VC42007  | 359,534                | 359,534                          | 351,831               | 351,831                      | -7,703                             |
| 1511 COURT: TRAFFIC SCHOOL VC42007.1     | 78,918                 | 78,918                           | 77,600                | 77,600                       | -1,318                             |
| 1512 COURT: CITE/OWN RECOG PC1463.07     | 390                    | 390                              | 390                   | 390                          | 0                                  |
| 1513 COURT: AB233 CNTY SHARE ST PENALTY  | 180,429                | 180,429                          | 180,429               | 180,429                      | 0                                  |
| 1517 COURT: CONFLICT ATTORNEY            | 5,936                  | 5,936                            | 1,000                 | 1,000                        | -4,936                             |
| CLASS: 13 REV: CHARGE FOR SERVICES       | 633,692                | 633,692                          | 619,723               | 619,723                      | -13,969                            |
| 1942 MISC: REIMBURSEMENT                 | 10,000                 | 10,000                           | 10,000                | 10,000                       | 0                                  |
| CLASS: 19 REV: MISCELLANEOUS             | 10,000                 | 10,000                           | 10,000                | 10,000                       | 0                                  |
| TYPE: R SUBTOTAL                         | 1,047,480              | 1,047,480                        | 1,030,797             | 1,030,797                    | -16,683                            |
| TYPE: E EXPENDITURE                      |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                      |                        |                                  |                       |                              |                                    |
| 4120 JURY & WITNESS EXPENSE              | 5,000                  | 5,000                            | 2,500                 | 2,500                        | -2,500                             |
| 4122 JURY EXP: CRIMINAL                  | 2,000                  | 2,000                            | 5,066                 | 5,066                        | 3,066                              |
| 4126 JURY MILEAGE: CRIMINAL              | 2,200                  | 2,200                            | 4,831                 | 4,831                        | 2,631                              |
| 4127 GRAND JURY EXPENSE                  | 6,000                  | 6,000                            | 6,000                 | 6,000                        | 0                                  |
| 4300 PROFESSIONAL & SPECIALIZED SERVICES | - /                    | 10,000                           | 10,000                | 10,000                       | 0                                  |
| 4310 CONTRACTUAL SERVICE PROGRAM         | 997,677                | 997,677                          | 0                     | 0                            | -997,677                           |
| 4313 LEGAL SERVICES                      | 145,000                | 145,000                          | 163,644               | 163,644                      | 18,644                             |
| 4315 CONTRACT: LEGAL ATTORNEY            | 0                      | 0                                | 841,184               | 841,184                      | 841,184                            |
| 4317 CRIMINAL INVESTIGATION              | 75,000                 | 75,000                           | 75,000                | 75,000                       | 0                                  |
| 4320 VERBATIM: TRANSCRIPTION             | 5,000                  | 5,000                            | 10,000                | 10,000                       | 5,000                              |
| 4323 PSYCHIATRIC MEDICAL SERVICES        | 60,000                 | 60,000                           | 60,000                | 60,000                       | 0                                  |
| 4400 PUBLICATION & LEGAL NOTICES         | 0                      | 0                                | 500                   | 500                          | 500                                |
| CLASS: 40 SERVICE & SUPPLIES             | 1,307,877              | 1,307,877                        | 1,178,725             | 1,178,725                    | -129,152                           |
| 5240 CONTRIB: NON-CNTY GOVERNMENTAL      | 334,000                | 334,000                          | 335,000               | 335,000                      | 1,000                              |
| 5242 AB233: MOE COURT REVENUE            | 940,000                | 940,000                          | 940,000               | 940,000                      | 0                                  |
| CLASS: 50 OTHER CHARGES                  | 1,274,000              | 1,274,000                        | 1,275,000             | 1,275,000                    | 1,000                              |
| TYPE: E SUBTOTAL                         | 2,581,877              | 2,581,877                        | 2,453,725             | 2,453,725                    | -128,152                           |
| FUND TYPE: 10 SUBTOTAL                   | 1,534,397              | 1,534,397                        | 1,422,928             | 1,422,928                    | -111,469                           |
| DEPARTMENT: 20 SUBTOTAL                  | 1,534,397              | 1,534,397                        | 1,422,928             | 1,422,928                    | -111,469                           |

### MISSION

The District Attorney's office is dedicated, while recognizing the dignity of all individuals, to objectively and effectively investigate and prosecute matters under the Law to achieve justice and minimize trauma to victims.

|                         | 15/16 |           | 16/17  |           | 17/18           |    | 17/18     | Change from |           | %      |
|-------------------------|-------|-----------|--------|-----------|-----------------|----|-----------|-------------|-----------|--------|
|                         |       | Actuals   | Budget |           | Dept            |    | CAO       | Budget to   |           | Change |
|                         |       |           |        |           | Requested       | Re | ecommend  | Re          | commend   |        |
| Fines, Forfeitures      | \$    | 12,791    | \$     | 12,500    | \$<br>10,000    | \$ | 10,000    | \$          | (2,500)   | -20%   |
| State                   | \$    | 1,992,296 | \$     | 1,578,985 | \$<br>1,660,864 | \$ | 1,660,864 | \$          | 81,879    | 5%     |
| Federal                 | \$    | 178,042   | \$     | 295,351   | \$<br>115,784   | \$ | 115,784   | \$          | (179,567) | -61%   |
| Charges for Service     | \$    | 30,896    | \$     | 35,500    | \$<br>35,500    | \$ | 35,500    | \$          | -         | 0%     |
| Miscellaneous           | \$    | 1,755     | \$     | 2,500     | \$<br>2,500     | \$ | 2,500     | \$          | -         | 0%     |
| Other Financing Sources | \$    | 688,353   | \$     | 758,090   | \$<br>705,748   | \$ | 705,748   | \$          | (52,342)  | -7%    |
| Total Revenue           | \$    | 2,904,133 | \$     | 2,682,926 | \$<br>2,530,396 | \$ | 2,530,396 | \$          | (152,530) | -6%    |
| Salaries and Benefits   | \$    | 8,313,825 | \$     | 8,743,374 | \$<br>9,038,977 | \$ | 9,038,977 | \$          | 295,603   | 3%     |
| Services & Supplies     | \$    | 803,756   | \$     | 786,112   | \$<br>721,026   | \$ | 721,026   | \$          | (65,086)  | -8%    |
| Other Charges           | \$    | 6,013     | \$     | 2,500     | \$<br>2,500     | \$ | 2,500     | \$          | -         | 0%     |
| Fixed Assets            | \$    | 1,143     | \$     | 1,143     | \$<br>-         | \$ | -         | \$          | (1,143)   | -100%  |
| Operating Transfers     | \$    | -         | \$     | 34,000    | \$<br>-         | \$ | -         | \$          | (34,000)  | 0%     |
| Intrafund Transfers     | \$    | 21,771    | \$     | 5,423     | \$<br>26,380    | \$ | 26,380    | \$          | 20,957    | 386%   |
| Intrafund Abatements    | \$    | (391,937) | \$     | (498,761) | \$<br>(498,761) | \$ | (498,761) | \$          | -         | 0%     |
| Total Appropriations    | \$    | 8,754,571 | \$     | 9,073,791 | \$<br>9,290,122 | \$ | 9,290,122 | \$          | 216,331   | 2%     |
| Net County Cost         | \$    | 5,850,438 | \$     | 6,390,865 | \$<br>6,759,726 | \$ | 6,759,726 | \$          | 368,861   | 6%     |
| FTEs                    |       | 60.0      |        | 57.8      | 57.8            |    | 57.8      |             | -         | 0%     |

### DEPARTMENT BUDGET SUMMARY

### MAJOR BUDGET CHANGES

Revenue

Federal

(\$179,567) Revenues from several grants are projected to decline based on a three-year actual award average.

#### Appropriations

Salaries and Benefits

\$295,603 Increases are mainly in Permanent Salaries, due to step increases and negotiated increases for sworn staff. CalPERS retirement costs are also increasing.

#### Services and Supplies

(\$65,086) Reductions are due mainly to the exclusion of some one-time expenses that were included in the FY 2016-17 Adopted Budget.

### PROGRAM SUMMARIES

#### Automobile Insurance Fraud

The El Dorado County District Attorney's Auto Fraud Unit is made up of deputy district attorneys and district attorney investigators who work closely with the California Department of Insurance, California Department of Motor Vehicles, Insurance Investigators and the Arson Task force in the prevention, investigation and prosecution of various forms of automobile insurance fraud. The Auto Fraud Unit investigates not only the typical auto insurance fraud and perjury case (where an individual presents a false or fraudulent claim for non-existent injuries or damages) but also complex schemes involving car dealership fraud and conspiracy to defraud multiple customers relating to the sales, transfers, and loan payoffs concerning the purchase of new and used vehicles. This program is funded on an annual basis through a grant application to the State Department of Insurance.

#### Core Prosecution

#### Child Abuse

The Special Investigator coordinates and conducts interviews of children involved in child abuse cases. This employee is also a vital part of the Multidisciplinary Interview Center as well as assisting with victim coordination on the major felony cases.

#### Core Prosecution

The main functions of this unit are to prosecute adult and juvenile offenders for criminal offenses, evaluate law enforcement reports and documents, assist in search warrant preparation, prepare and file legal briefs and memoranda relating to prosecution activities and appeals, conduct original and supplemental investigation of cases, prepare for trials, conduct trials, post-trial and sentencing hearings and appeals.

### Multi-Disciplinary Interview Center (MDIC)

The User Agencies comprised of the Sheriff, Placerville Police Department, Department of Human Services and District Attorney work together toward the mutual goal of facilitating the investigation of child abuse cases in order to minimize the trauma to child victims and their families residing in the western portion of El Dorado County and to maximize the effectiveness of criminal prosecution.

#### Elder Abuse Prosecution

Deputy District Attorney's and Investigators work together with the Elder Protection Unit formed in 2006 to investigate and prosecute Elder Abuse Cases.

#### SB 90

As required by law, the District Attorney's office is mandated by the State of California to appear on behalf of the District Attorney's office for cases where defendants were convicted of a crime and classified as one of the following: Sexually Violent Predator, Mentally Disordered Offender, Not Guilty By Reason of Insanity. The Deputy District Attorney appears at recommitment hearings to insure that the offender is not released back into the community.

Another subset of the SB 90 program is Child Abduction and Recovery. In most instances these abductions involve a parent that does not have custody of the child(ren) and has taken them out of the county/state. The investigator works with families and law enforcement agencies to recover the child and return them to their legal guardian.

#### Sexual Assault/Domestic Violence

This unit currently covers all of the adult sexual assault, child sexual assault, child pornography, child abuse, and sexual registrant violators or the entire county. This unit also handles all of the domestic violence cases on the Western Slope.

Due to the extremely sensitive nature these cases are vertically prosecuted. Deputy district attorneys spend a significant amount of time meeting with victims and their families. These cases are all extremely sensitive and involve substantial time outside of the courtroom preparing for trial and conducting follow up investigations. Most of these cases result in prison sentences. Many involve potential life sentences and end up going to trial.

### Cold Case Homicides

Currently, there are approximately 60 cold case homicides to date. Of the 60 cases, 76% have been identified by the El Dorado County Sheriff's Office to have occurred in the last seven years. The remaining 24% reside with the South Lake Tahoe Police Department. These figures do not include cold sexual assault cases which to date have not been identified.

One of the unique characteristics of cold homicide cases is that often the killer is a serial killer. In many cases there is evidence to indicate that the defendant(s) were responsible for other deaths that were never prosecuted. Due to increased technology in DNA testing the potential of bringing the killers to justice is now a possibility.

#### **Environmental Crimes**

This unit provides the investigation and prosecution of environmental cases. The El Dorado County District Attorney's Environmental Unit is made up of deputy district attorneys and district attorney investigators who work closely with various California and County Agencies including El Dorado County Environmental Management, Code Enforcement, Department of Transportation, California Department of Fish & Game, California Air Resources Board, California Attorney General's Office, California District Attorney Association, State Water Resources Control Board, Lahontan Regional Water Quality Control Board, California Department of Forestry, as well as statewide cases with various other District Attorney's Offices. This unit is responsible for review and filing of environmental cases throughout El Dorado County. This unit investigates various forms of environmental crimes, including Hazardous Waste & Underground Storage Tank (UST) violations, Hazardous Material Business Plan violations (which put our first responders at risk of hazardous waste exposure), and illegal/improper release of deleterious materials to state waters and rivers in El Dorado County. Moreover, the unit files both criminal and civil complaints against individuals and businesses who are committing violations of various environmental protection statutes - including civil Business and Professions Code section 17200 cases concerning unlawful business practices.

Funding for this program is achieved through the use of defendant judgments that are deposited into a trust fund. These funds are ongoing as cases are prosecuted on an annual basis. The total amount of judgments can vary depending on case load within the fiscal year.

# District Attorney RECOMMENDED BUDGET • FY 2017 - 18

#### Proposition 64

The El Dorado County District Attorney's Consumer Fraud Unit is made up of deputy district attorneys and district attorney investigators who work closely with various California and County Agencies including Amador, Sacramento and Yolo County District Attorney's Offices, the California Department of Corporations, California Department of Motor Vehicles, California Department of Weights & Measures, California Department of Forestry, California Department of Home Furnishings, California Bureau of Automotive Repair, and the El Dorado County Code Enforcement and Department of Agriculture, in the investigation and prosecution of various forms of consumer fraud and unlawful business practices. Further, this unit is involved with review and handling all of the District Attorney Fraud Hotline and Consumer Fraud Complaints, as well as community outreach and fraud alerts concerning current fraud schemes and tactics. This unit investigates unlawful business practices in various forms, including cases against companies who have been short-selling underweight product for years, and businesses that have been defrauding customers through false advertising and mislabeling of products. Moreover, the unit files both criminal and civil complaints against individuals and businesses who are committing violations of various consumer protection statutes - including civil Business and Professions Code section 17200 cases concerning unlawful business practices. This program is funded through the use of funds collected from defendant judgments.

#### Real Estate Fraud

This unit provides the investigation and prosecution of Real Estate Fraud. The funding for Real Estate Fraud is ongoing. As the real estate instruments specified under GC 27388 are recorded, a \$3.00 fee is assessed with 90% of the fee being deposited into a Special Revenue Account for use by the District Attorney's office for the investigation and prosecution of Real Estate Fraud. In addition to the recorded document fees, funding from a specialized grant referenced above will be utilized.

#### Victim Witness Assistance

The Victim Witness Assistance program serves as a resource to crime victims. The advocates funded under this grant are required to provide the following services: crisis intervention, emergency assistance, resource referral and assistance, direct counseling and therapy, claim assistance, property return, orientation, court escort, case status/ disposition, notification of family and friends.

Funding is received through Cal-EMA (formerly Office of Emergency Services). This grant is applied for and granted on an annual basis.

#### Victim Witness Claims

The Claims Specialist provide application intake, data entry, determine eligibility, and verify losses, including; medical, dental, wage loss, support loss, mental health counseling, funeral burial and relocation expenses. The benefit of having the claims processed in our county is that bills can be paid in a timely manner. The average processing time of claims done directly by the VCP Board is 3-6 months which causes ongoing stress to victims as providers will cut off services until payment is received. Funding is received through Cal-EMA (formerly Office of Emergency Services). This grant is applied for and granted on an annual basis.

#### Workers Compensation Insurance Fraud

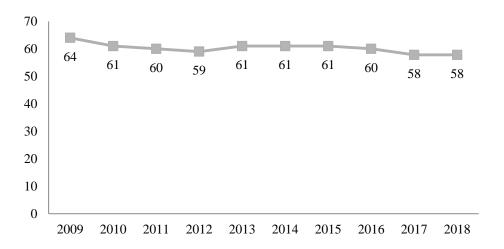
The El Dorado County Workers Compensation Unit provides the investigation and prosecution of Workers Compensation Insurance Fraud in El Dorado County. This includes claimant, premium, uninsured employer and medical provider fraud. Claimant fraud includes employees making false or exaggerated claims. Premium fraud occurs when employers misstate the type of work and or work experience of their employees in order to pay a lower premium. Uninsured employers are those who don't protect their employees by failing to obtain required workers compensation coverage. Medical provider fraud can occur when medical professional's bill for services not rendered, misrepresent the service provided, bill for unnecessary services, etc. This program is funded on an annual basis through a grant application to the State Department of Insurance.

| BUDGET SUMMARY BY PRO |
|-----------------------|
|-----------------------|

|                               | Ар | propriations | R  | evenues   | Ne | t County Cost | Staffing |
|-------------------------------|----|--------------|----|-----------|----|---------------|----------|
| Automobile Insurance Fraud    | \$ | 201,966      | \$ | 237,400   | \$ | (35,434)      | 2.1      |
| Core Prosecution              | \$ | 8,221,842    | \$ | 1,494,761 | \$ | 6,727,081     | 47.6     |
| Environmental Crimes          | \$ | 5,464        | \$ | 5,000     | \$ | 464           | 0.15     |
| Proposition 64                | \$ | 21,973       | \$ | 20,000    | \$ | 1,973         | 0.45     |
| Real Estate Fraud             | \$ | 83,385       | \$ | 80,000    | \$ | 3,385         | 0.25     |
| Victim Witness Assistance     | \$ | 227,871      | \$ | 208,934   | \$ | 18,937        | 3.8      |
| Victim Witness Claims         | \$ | 247,742      | \$ | 213,349   | \$ | 34,393        | 1        |
| Worker's Comp Insurance Fraud | \$ | 279,879      | \$ | 270,952   | \$ | 8,927         | 2.45     |
| Total                         | \$ | 9,290,122    | \$ | 2,530,396 | \$ | 6,759,726     | 57.8     |

# STAFFING TREND

Staffing for the District Attorney's Office has declined slightly over the last decade, due mainly to budget reductions, and the transfer of the department's fiscal functions to the Central Fiscal Unit in the Chief Administrative Office. The recommended staff allocation for FY 2017-18 is 57.8 FTEs.



# RECOMMENDED BUDGET

The Recommended Budget represents an overall decrease of \$152,530 (6%) in revenues and an increase of \$216,331 (2%) in appropriations when compared to the FY 2016-17 Adopted Budget. As a result, the Net County Cost has increased by \$368,861 (6%) to \$6,759,726.

### CAO Adjustments

The CAO has not made any adjustments to the District Attorney's requested budget. The District Attorney submitted two supplemental requests that are not recommended at this time.

The department requested the addition of one Deputy District Attorney. To support this request, the District Attorney cited concerns over increasing workloads, which he mainly attributes to major reforms in sentencing laws in California over the past five years, including modification of the "Three Strikes" law, Public Safety Realignment, the Elderly Parole Program, and Propositions 47 and 57.

In addition, the District Attorney states the requirement to treat more misdemeanors through diversion programs and specialty courts has added complexity to many cases.

The District Attorney proposed to partially offset the cost of the additional allocation with the deletion of one Investigative Assistant. The net impact of this change would be an \$85,000 increase to Net County Cost. This funding has not been identified, therefore this change is not recommended at this time.

The District Attorney also requested \$318,000 to relocate his offices into a leased facility, citing a 2014 report that concluded the County-owned buildings that he occupies should be replaced. The CAO recognizes this is a priority and is working with the Facilities Division to identify options for relocating the District Attorney, which may include leasing a facility; however, no funding has been specifically identified in the Recommended Budget for this purpose at this time.

### Sources & Uses of Funds

The District Attorney's Office is primarily funded through discretionary General Fund revenue; however, several State grants provide funding for various programs within the office. The Office also receives a portion of the Public Safety Sales Tax, and transfers in revenue from special revenue funds for the Auto Fraud (\$237,400), Workers Compensation Fraud (\$270,954), Proposition 64 (\$20,000), Real Estate Fraud (\$80,000), and Environmental Crimes programs (\$5,000).

FUND TYPE:10GENERAL FUNDDEPARTMENT:22DISTRICT ATTORNEY

|                                                                | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|----------------------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                                                |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                                            |                        |                                  |                       |                              |                                    |
| 0342 PENALTY: BAD CHECK RESTITUTION                            | 1,623                  | 2,500                            | 0                     | 0                            | -2,500                             |
| 0348 PENALTY: SUSPENDED DRIVERS LICENSE                        | 7,714                  | 10,000                           | 10,000                | 10,000                       | 0                                  |
| CLASS: 03 REV: FINE, FORFEITURE &                              | 9,337                  | 12,500                           | 10,000                | 10,000                       | -2,500                             |
| 0860 ST: PUBLIC SAFETY SALES TAX                               | 920,097                | 979,251                          | 940,185               | 940,185                      | -39,066                            |
| 0880 ST: OTHER                                                 | 261,652                | 213,349                          | 401,679               | 401,679                      | 188,330                            |
| 0896 ST: VEHICLE THEFT ALLOCATION                              | 200,000                | 197,000                          | 199,000               | 199,000                      | 2,000                              |
| 0898 ST: OES - OFFICE EMERGENCY SERVICES                       | 145,855                | 189,385                          | 120,000               | 120,000                      | -69,385                            |
| CLASS: 05 REV: STATE INTERGOVERNMENTA                          |                        | 1,578,985                        | 1,660,864             | 1,660,864                    | 81,879                             |
| 1100 FED: OTHER                                                | -2,473                 | 17,000                           | 26,850                | 26,850                       | 9,850                              |
| 1124 FED:OFFICE OF EMERGENCY SERVICES                          | 160,000                | 278,351                          | 88,934                | 88,934                       | -189,417                           |
| CLASS: 10 REV: FEDERAL                                         | 157,527                | 295,351                          | 115,784               | 115,784                      | -179,567                           |
| 1501 COURT: FEE                                                | 272                    | 500                              | 500                   | 500                          | 0                                  |
| 1746 BLOOD DRAWS                                               | 35,000                 | 35,000                           | 35,000                | 35,000                       | 0                                  |
| CLASS: 13 REV: CHARGE FOR SERVICES                             | 35,272                 | 35,500                           | 35,500                | 35,500                       | 0                                  |
| 1940 MISC: REVENUE                                             | 1,519                  | 2,500                            | 2,500                 | 2,500                        | 0                                  |
| 1942 MISC: REIMBURSEMENT                                       | 612                    | 0                                | 0                     | 0                            | 0                                  |
| CLASS: 19 REV: MISCELLANEOUS                                   | 2,131                  | 2,500                            | 2,500                 | 2,500                        | 0                                  |
| 2020 OPERATING TRANSFERS IN                                    | 803,026                | 758,090                          | 705,748               | 705,748                      | -52,342                            |
| CLASS: 20 REV: OTHER FINANCING SOURCES                         | 803,026                | 758,090                          | 705,748               | 705,748                      | -52,342                            |
| TYPE: R SUBTOTAL                                               | 2,534,897              | 2,682,926                        | 2,530,396             | 2,530,396                    | -152,530                           |
|                                                                |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE<br>3000 PERMANENT EMPLOYEES / ELECTED      | E 004 40E              | E 402 804                        | E 744 447             | E 744 447                    | 047 040                            |
| 3000 PERMANENT EMPLOYEES / ELECTED<br>3001 TEMPORARY EMPLOYEES | 5,201,125<br>229,603   | 5,493,804<br>174,713             | 5,741,117<br>150,000  | 5,741,117<br>150,000         | 247,313<br>-24,713                 |
| 3002 OVERTIME                                                  | 139,945                | 142,000                          | 142,000               | 142,000                      | -24,713                            |
| 3003 STANDBY PAY                                               | 9,471                  | 142,000                          | 10,026                | 10,026                       | 10,026                             |
| 3004 OTHER COMPENSATION                                        | 232,398                | 82,200                           | 90,000                | 90,000                       | 7,800                              |
| 3005 TAHOE DIFFERENTIAL                                        | 9,290                  | 12,000                           | 9,600                 | 9,600                        | -2,400                             |
| 3006 BILINGUAL PAY                                             | 4,100                  | 4,160                            | 4,160                 | 4,160                        | 0                                  |
| 3020 RETIREMENT EMPLOYER SHARE                                 | 1,381,464              | 1,431,538                        | 1,514,581             | 1,514,581                    | 83,043                             |
| 3022 MEDI CARE EMPLOYER SHARE                                  | 88,374                 | 81,661                           | 83,619                | 83,619                       | 1,958                              |
| 3040 HEALTH INSURANCE EMPLOYER                                 | 821,296                | 833,409                          | 807,861               | 807,861                      | -25,548                            |
| 3041 UNEMPLOYMENT INSURANCE EMPLOYER                           |                        | 120                              | 0                     | 0                            | -120                               |
| 3042 LONG TERM DISABILITY EMPLOYER                             | 0                      | 13,650                           | 14,064                | 14,064                       | 414                                |
| 3043 DEFERRED COMPENSATION EMPLOYER                            | 24,829                 | 38,622                           | 40,227                | 40,227                       | 1,605                              |
| 3046 RETIREE HEALTH: DEFINED                                   | 62,710                 | 62,710                           | 66,195                | 66,195                       | 3,485                              |
| 3060 WORKERS' COMPENSATION EMPLOYER<br>3080 FLEXIBLE BENEFITS  | 164,675<br>205,816     | 164,675<br>208,112               | 147,907<br>217,620    | 147,907<br>217,620           | -16,768<br>9,508                   |
| CLASS: 30 SALARY & EMPLOYEE BENEFITS                           | 205,816<br>8,575,096   | 8,743,374                        | 9,038,977             | 9,038,977                    | 9,508<br>295,603                   |
| CEACO. SU CAEANT & EMILETTE DENEFITS                           | 0,070,090              | 0,740,074                        | 3,000,311             | 3,000,311                    | 233,003                            |

FUND TYPE:10GENERAL FUNDDEPARTMENT:22DISTRICT ATTORNEY

|              |                                      | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|--------------|--------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 4040         | TELEPHONE COMPANY VENDOR             | 6,558                  | 6,000                            | 6,000                 | 6,000                        | 0                                  |
| 4041         | COUNTY PASS THRU TELEPHONE CHARGES   | S 6,630                | 6,630                            | 9,439                 | 9,439                        | 2,809                              |
| 4044         | CABLE/INTERNET SERVICE               | 0                      | 500                              | 0                     | 0                            | -500                               |
| 4060         | FOOD AND FOOD PRODUCTS               | 286                    | 600                              | 600                   | 600                          | 0                                  |
| 4080         | HOUSEHOLD EXPENSE                    | 34                     | 0                                | 250                   | 250                          | 250                                |
| 4086         | JANITORIAL / CUSTODIAL SERVICES      | 970                    | 0                                | 3,168                 | 3,168                        | 3,168                              |
| 4100         | INSURANCE: PREMIUM                   | 65,111                 | 65,111                           | 42,436                | 42,436                       | -22,675                            |
| 4123         | JURY/WITNESS EXPENSE                 | 15,000                 | 15,000                           | 15,000                | 15,000                       | 0                                  |
| 4124         | WITNESS FEE                          | 5,000                  | 5,000                            | 5,000                 | 5,000                        | 0                                  |
| 4128         | WITNESS MILEAGE                      | 2,783                  | 5,000                            | 5,000                 | 5,000                        | 0                                  |
| 4144         | MAINT: COMPUTER                      | 4,500                  | 4,500                            | 4,500                 | 4,500                        | 0                                  |
| 4220         | MEMBERSHIPS                          | 16,000                 | 16,000                           | 18,195                | 18,195                       | 2,195                              |
| 4221         | MEMBERSHIPS: LEGISLATIVE ADVOCACY    | 1,212                  | 3,000                            | 0                     | 0                            | -3,000                             |
| 4260         | OFFICE EXPENSE                       | 10,202                 | 10,000                           | 11,200                | 11,200                       | 1,200                              |
| 4261         | POSTAGE                              | 3,224                  | 5,000                            | 5,025                 | 5,025                        | 25                                 |
| 4263         | SUBSCRIPTION / NEWSPAPER / JOURNALS  | 4,798                  | 3,050                            | 2,985                 | 2,985                        | -65                                |
| 4263         | BOOKS / MANUALS                      | 4,798                  | 3,030                            | 2,905                 | 2,905                        | -05                                |
| 4265         | LAW BOOKS                            | 20,000                 | 20,000                           | 5,000                 | 5,000                        | -15,000                            |
|              |                                      | ,                      |                                  | ,                     | ,                            |                                    |
| 4266         | PRINTING / DUPLICATING SERVICES      | 907                    | 500                              | 500                   | 500                          | 0                                  |
| 4267         | ON-LINE SUBSCRIPTIONS                | 4,134                  | 6,500                            | 40,065                | 40,065                       | 33,565                             |
| 4300         | PROFESSIONAL & SPECIALIZED SERVICES  | 112,040                | 84,500                           | 104,071               | 104,071                      | 19,571                             |
| 4308         | EXTERNAL DATA PROCESSING SERVICES    | 40,205                 | 41,000                           | 41,000                | 41,000                       | 0                                  |
| 4317         | CRIMINAL INVESTIGATION               | 2,000                  | 2,000                            | 2,000                 | 2,000                        | 0                                  |
| 4320         | VERBATIM: TRANSCRIPTION              | 10,000                 | 10,000                           | 10,000                | 10,000                       | 0                                  |
| 4322         | MEDICAL & SOBRIETY EXAMINATIONS      | 35,000                 | 35,000                           | 35,000                | 35,000                       | 0                                  |
| 4324         | MEDICAL, DENTAL, LAB & AMBULANCE SRV | 3,000                  | 3,000                            | 0                     | 0                            | -3,000                             |
| 4334         | FIRE PREVENTION & INSPECTION         | 386                    | 0                                | 0                     | 0                            | 0                                  |
| 4343         | PERIMETER SECURITY                   | 192                    | 0                                | 420                   | 420                          | 420                                |
| 4420         | RENT & LEASE: EQUIPMENT              | 18,000                 | 18,000                           | 18,600                | 18,600                       | 600                                |
| 4421         | RENT & LEASE: SECURITY SYSTEM        | 6,600                  | 6,600                            | 7,200                 | 7,200                        | 600                                |
| 4440         | RENT & LEASE: BUILDING &             | 91,932                 | 89,615                           | 79,714                | 79,714                       | -9,901                             |
| 4460         | EQUIP: SMALL TOOLS & INSTRUMENTS     | 516                    | 1,500                            | 1,500                 | 1,500                        | 0                                  |
| 4461         | EQUIP: MINOR                         | 38,200                 | 20,000                           | 5,250                 | 5,250                        | -14,750                            |
| 4462         | EQUIP: COMPUTER                      | 2,501                  | 2,500                            | 3,500                 | 3,500                        | 1,000                              |
| 4463         | EQUIP: TELEPHONE & RADIO             | 2,001                  | 2,000                            | 0,000                 | 0,000                        | 0                                  |
| 4464         | EQUIP: LAW ENFORCEMENT               | 25                     | 1,500                            | 10,000                | 10,000                       | 8,500                              |
| 4465         | EQUIP: VEHICLE                       | 18,000                 | 18,000                           | 3,000                 | 3,000                        | -15,000                            |
| 4500         | SPECIAL DEPT EXPENSE                 | 11,700                 | 5,000                            | 1,000                 | 1,000                        | -4,000                             |
| 4501         | SPECIAL PROJECTS                     | 49,198                 | 49,198                           | 1,000                 | 1,000                        | -49,198                            |
| 4503         | STAFF DEVELOPMENT                    | 19,470                 | 18,000                           | 24,000                | 24,000                       | 6,000                              |
| 4510<br>4510 | DISTRICT ATTORNEY                    |                        | 18,000                           |                       |                              |                                    |
| 4529         | SOFTWARE LICENSE                     | 2,591                  | 3,500                            | 2,500<br>250          | 2,500<br>250                 | 2,500                              |
|              |                                      | 3,500                  | 3,500                            |                       | 230<br>600                   | -3,250                             |
| 4540         | STAFF DEVELOPMENT (NOT 1099)         | 1,194                  |                                  | 600                   |                              | 600                                |
| 4600         | TRANSPORTATION & TRAVEL              | 25,775                 | 20,000                           | 21,500                | 21,500                       | 1,500                              |
| 4602         | MILEAGE: EMPLOYEE PRIVATE AUTO       | 5,547                  | 10,000                           | 10,000                | 10,000                       | 0                                  |
| 4605         | RENT & LEASE: VEHICLE                | 75,207                 | 75,013                           | 67,327                | 67,327                       | -7,686                             |
| 4606         | FUEL PURCHASES                       | 40,459                 | 40,000                           | 40,000                | 40,000                       | 0                                  |
| 4608         | HOTEL ACCOMMODATIONS                 | 28,795                 | 25,000                           | 25,000                | 25,000                       | 0                                  |
| 4620         | UTILITIES                            | 28,643                 | 34,795                           | 33,231                | 33,231                       | -1,564                             |
| CLASS:       |                                      | 838,039                | 786,112                          | 721,026               | 721,026                      | -65,086                            |
| 5300         | INTERFND: SERVICE BETWEEN FUND       | 32,500                 | 2,500                            | 2,500                 | 2,500                        | 0                                  |
| CLASS:       | 50 OTHER CHARGES                     | 32,500                 | 2,500                            | 2,500                 | 2,500                        | 0                                  |
| 6020         | FIXED ASSET: BUILDING & IMPROVEMENTS | 0                      | 1,143                            | 0                     | 0                            | -1,143                             |
| 6025         | LEASEHOLD IMPROVEMENTS               | 175                    | 0                                | 0                     | 0                            | 0                                  |
| 6042         | FIXED ASSET: COMPUTER SYSTEM         | 7,000                  | 0                                | 0                     | 0                            | 0                                  |
| CLASS:       |                                      | 7,175                  | 1,143                            | 0                     | 0                            | -1,143                             |
|              | *                                    | .,                     | .,                               | 0                     | -                            | ,                                  |

FUND TYPE:10GENERAL FUNDDEPARTMENT:22DISTRICT ATTORNEY

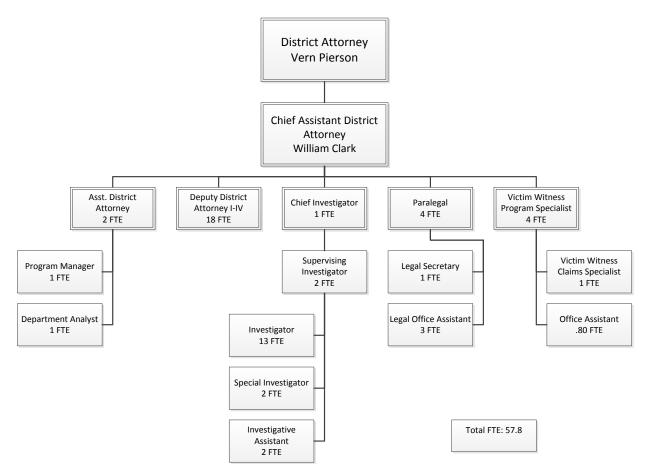
|                                         | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|-----------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 7001 OPERATING TRANSFERS OUT: FLEET     | 34,000                 | 34,000                           | 0                     | 0                            | -34,000                            |
| CLASS: 70 OTHER FINANCING USES          | 34,000                 | 34,000                           | 0                     | 0                            | -34,000                            |
| 7200 INTRAFUND TRANSFERS: ONLY GENERAL  | 180                    | 0                                | 500                   | 500                          | 500                                |
| 7221 INTRAFND: RADIO EQUIPMENT & SUPPOR | г о                    | 1,000                            | 1,000                 | 1,000                        | 0                                  |
| 7223 INTRAFND: MAIL SERVICE             | 4,248                  | 4,248                            | 4,601                 | 4,601                        | 353                                |
| 7224 INTRAFND: STORES SUPPORT           | 80                     | 175                              | 279                   | 279                          | 104                                |
| 7231 INTRAFND: IS PROGRAMMING SUPPORT   | 0                      | 0                                | 18,000                | 18,000                       | 18,000                             |
| 7232 INTRAFND: MAINT BLDG & IMPROVMNTS  | 0                      | 0                                | 2,000                 | 2,000                        | 2,000                              |
| CLASS: 72 INTRAFUND TRANSFERS           | 4,508                  | 5,423                            | 26,380                | 26,380                       | 20,957                             |
| 7352 INTRFND ABATEMENTS: DA/FS CONTRACT | -425,000               | -425,000                         | -425,000              | -425,000                     | 0                                  |
| 7380 INTRFND ABATEMENTS: NOT GENERAL    | 0                      | -73,761                          | -73,761               | -73,761                      | 0                                  |
| CLASS: 73 INTRAFUND ABATEMENT           | -425,000               | -498,761                         | -498,761              | -498,761                     | 0                                  |
| TYPE: E SUBTOTAL                        | 9,066,318              | 9,073,791                        | 9,290,122             | 9,290,122                    | 216,331                            |
| FUND TYPE: 10 SUBTOTAL                  | 6,531,421              | 6,390,865                        | 6,759,726             | 6,759,726                    | 368,861                            |
| DEPARTMENT: 22 SUBTOTAL                 | 6,531,421              | 6,390,865                        | 6,759,726             | 6,759,726                    | 368,861                            |

# PERSONNEL ALLOCATION

| Classification Title                     | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO<br>Recm'd | Diff from<br>Adjusted |
|------------------------------------------|-----------------------------------|----------------------------|--------------------------|-----------------------|
| District Attorney                        | 1.00                              | 1.00                       | 1.00                     | -                     |
| Assistant District Attorney              | 2.00                              | 2.00                       | 2.00                     | -                     |
| Chief Assistant District Attorney        | 1.00                              | 1.00                       | 1.00                     | -                     |
| Chief Investigator (DA)                  | 1.00                              | 1.00                       | 1.00                     | -                     |
| Department Analyst I/II                  | 1.00                              | 1.00                       | 1.00                     | -                     |
| Deputy District Attorney I-IV            | 18.00                             | 19.00                      | 18.00                    | -                     |
| Investigative Assistant                  | 2.00                              | 1.00                       | 2.00                     | -                     |
| Investigator (D.A.)                      | 13.00                             | 13.00                      | 13.00                    | -                     |
| Legal Office Assistant 1/11              | 3.00                              | 3.00                       | 3.00                     | -                     |
| Legal Secretary 1/11                     | 1.00                              | 1.00                       | 1.00                     | -                     |
| Office Assistant I/II                    | 0.80                              | 0.80                       | 0.80                     | -                     |
| Paralegal                                | 4.00                              | 4.00                       | 4.00                     | -                     |
| Program Manager I                        | 1.00                              | 1.00                       | 1.00                     | -                     |
| Special Investigator - District Attorney | 2.00                              | 2.00                       | 2.00                     | -                     |
| Supervising Investigator (DA)            | 2.00                              | 2.00                       | 2.00                     | -                     |
| Victim Witness Claims Specialist 1/11    | 1.00                              | 1.00                       | 1.00                     | -                     |
| Victim Witness Program Specialist        | 4.00                              | 4.00                       | 4.00                     | -                     |
| Department Total                         | 57.80                             | 57.80                      | 57.80                    |                       |

# District Attorney RECOMMENDED BUDGET • FY 2017 - 18

### ORGANIZATIONAL CHART





### MISSION

Grand Juries are appointed by the local State Superior Court of California and serve as investigative bodies. Civil grand juries are empowered to inquire into alleged criminal acts within the County; examine fiscal and management practices in County government, departments, cities and special districts; and to investigate allegations of misconduct of any public office or officer within the County. If evidence warrants, the Jury files formal charges.

### DEPARTMENT BUDGET SUMMARY

|                      | 15/16  |        | 15/16 16/17 |        |      | 17/18   | 17/18 |           | Change from |        | %      |
|----------------------|--------|--------|-------------|--------|------|---------|-------|-----------|-------------|--------|--------|
|                      | Actual |        | tual Budget |        | Dept |         | CAO   |           | Budget to   |        | Change |
|                      |        |        |             |        | F    | Request |       | Recommend |             | ommend |        |
| Services & Supplies  | \$     | 43,273 | \$          | 72,550 | \$   | 80,666  | \$    | 80,666    | \$          | 8,116  | 11%    |
| Intrafund Transfers  | \$     | 2,681  | \$          | 2,769  | \$   | 2,474   | \$    | 2,474     | \$          | (295)  | -11%   |
| Total Appropriations | \$     | 45,954 | \$          | 75,319 | \$   | 83,140  | \$    | 83,140    | \$          | 7,821  | 10%    |
| Net County Cost      | \$     | 45,954 | \$          | 75,319 | \$   | 83,140  | \$    | 83,140    | \$          | 7,821  | 10%    |

# MAJOR BUDGET CHANGES

| •    |             |     |
|------|-------------|-----|
| AD   | propriatior | IS- |
| 1 VP | propriation | 10  |

\$7,500 Increase in Services and Supplies reflecting the cost of publishing up to four individual Grand Jury reports in the newspaper, pursuant to Board policy B-10.

### PROGRAM SUMMARY

The Grand Jury budget reflects the costs which may be incurred by the Civil Grand Jury members for their activities, as authorized by the California Penal Code and the local Superior Court.

### RECOMMENDED BUDGET

The budget is recommended at \$83,140. The Recommended Budget reflects an increase in appropriations of \$7,821 (10%) when compared to the FY 2016-17 Adopted Budget. The overall budget represents an increase in Net County Cost of \$7,821 (10%), when compared to the FY 2016-17 Approved Budget. This represents a status quo budget.

### Sources & Uses of Funds

The Grand Jury is entirely funded with discretionary General Fund revenue. These revenues are collected in Department 15 – General Fund Other Operations.

FUND TYPE:10GENERAL FUNDDEPARTMENT:19GRAND JURY

|                                          | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: E EXPENDITURE                      |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                      |                        |                                  |                       |                              |                                    |
| 4041 COUNTY PASS THRU TELEPHONE CHARGES  | S 50                   | 50                               | 54                    | 54                           | 4                                  |
| 4127 GRAND JURY EXPENSE                  | 28,000                 | 28,000                           | 28,000                | 28,000                       | 0                                  |
| 4260 OFFICE EXPENSE                      | 1,500                  | 1,500                            | 1,500                 | 1,500                        | 0                                  |
| 4261 POSTAGE                             | 500                    | 500                              | 500                   | 500                          | 0                                  |
| 4262 SOFTWARE                            | 650                    | 650                              | 650                   | 650                          | 0                                  |
| 4266 PRINTING / DUPLICATING SERVICES     | 0                      | 0                                | 7,558                 | 7,558                        | 7,558                              |
| 4300 PROFESSIONAL & SPECIALIZED SERVICES | 0                      | 0                                | 500                   | 500                          | 500                                |
| 4420 RENT & LEASE: EQUIPMENT             | 2,500                  | 2,500                            | 2,500                 | 2,500                        | 0                                  |
| 4503 STAFF DEVELOPMENT                   | 2,850                  | 2,850                            | 2,850                 | 2,850                        | 0                                  |
| 4600 TRANSPORTATION & TRAVEL             | 1,500                  | 1,500                            | 1,500                 | 1,500                        | 0                                  |
| 4602 MILEAGE: EMPLOYEE PRIVATE AUTO      | 35,000                 | 35,000                           | 35,000                | 35,000                       | 0                                  |
| CLASS: 40 SERVICE & SUPPLIES             | 72,550                 | 72,550                           | 80,612                | 80,612                       | 8,062                              |
| 7200 INTRAFUND TRANSFERS: ONLY GENERAL   | 300                    | 300                              | 0                     | 0                            | -300                               |
| 7223 INTRAFND: MAIL SERVICE              | 2,469                  | 2,469                            | 2,474                 | 2,474                        | 5                                  |
| CLASS: 72 INTRAFUND TRANSFERS            | 2,769                  | 2,769                            | 2,474                 | 2,474                        | -295                               |
| TYPE: E SUBTOTAL                         | 75,319                 | 75,319                           | 83,086                | 83,086                       | 7,767                              |
| FUND TYPE: 10 SUBTOTAL                   | 75,319                 | 75,319                           | 83,086                | 83,086                       | 7,767                              |
| DEPARTMENT: 19 SUBTOTAL                  | 75,319                 | 75,319                           | 83,086                | 83,086                       | 7,767                              |

### MISSION

Providing public safety through collaborative partnerships and innovative practices in corrections, with accountability and compassion.

The Probation Department believes its well-trained, dedicated, and compassionate employees are the department's most valuable asset. The department is committed to respecting human rights and diversity, fostering transparency through accountability and communication, and providing exemplary service by leading with integrity, humility, honesty, and equality.

|                      | 15/16 |            | 16/17 |            | 17/18            |    | 17/18      | Change from |           | %      |
|----------------------|-------|------------|-------|------------|------------------|----|------------|-------------|-----------|--------|
|                      |       | Actuals    |       | Budget     | Dept             |    | CAO        | Budget to   |           | Change |
|                      |       |            |       |            | Requested        |    | ecommend   | Recommend   |           |        |
| Fines, Forfeitures   | \$    | 10,991     | \$    | 3,750      | \$<br>3,750      | \$ | 3,750      | \$          | -         | 0.0%   |
| State                | \$    | 1,925,509  | \$    | 2,191,498  | \$<br>2,032,647  | \$ | 2,032,647  | \$          | (158,851) | -7.2%  |
| Federal              | \$    | 82,204     | \$    | 75,000     | \$<br>224,985    | \$ | 224,985    | \$          | 149,985   | 200.0% |
| Other Governmental   | \$    | 25,584     | \$    | 25,000     | \$<br>25,000     | \$ | 25,000     | \$          | -         | 0.0%   |
| Charges for Service  | \$    | 266,632    | \$    | 274,000    | \$<br>294,000    | \$ | 294,000    | \$          | 20,000    | 7.3%   |
| Miscellaneous        | \$    | 3,061      | \$    | 4,750      | \$<br>4,750      | \$ | 4,750      | \$          | -         | 0.0%   |
| Other Financing      | \$    | 3,164,155  | \$    | 3,589,086  | \$<br>3,609,198  | \$ | 3,609,198  | \$          | 20,112    | 0.6%   |
| Total Revenue        | \$    | 5,478,136  | \$    | 6,163,084  | \$<br>6,194,330  | \$ | 6,194,330  | \$          | 31,246    | 0.5%   |
| Salaries & Benefits  | \$    | 13,551,382 | \$    | 15,002,150 | \$<br>15,250,721 | \$ | 15,072,679 | \$          | 70,529    | 0.5%   |
| Services & Supplies  | \$    | 2,041,364  | \$    | 2,966,590  | \$<br>2,966,995  | \$ | 2,966,995  | \$          | 405       | 0.0%   |
| Other Charges        | \$    | 110,273    | \$    | 117,500    | \$<br>79,625     | \$ | 79,625     | \$          | (37,875)  | -32.2% |
| Fixed Assets         | \$    | -          | \$    | -          | \$<br>12,814     | \$ | 12,814     | \$          | 12,814    | 0.0%   |
| Operating Transfers  | \$    | 58,890     | \$    | 235,382    | \$<br>237,272    | \$ | 237,272    | \$          | 1,890     | 0.0%   |
| Intrafund Transfers  | \$    | 37,083     | \$    | 32,633     | \$<br>39,237     | \$ | 39,237     | \$          | 6,604     | 20.2%  |
| Total Appropriations | \$    | 15,798,992 | \$    | 18,354,255 | \$<br>18,586,664 | \$ | 18,408,622 | \$          | 54,367    | 0.3%   |
| Net County Cost      | \$    | 10,320,856 | \$    | 12,191,171 | \$<br>12,392,334 | \$ | 12,214,292 | \$          | 23,121    | 0.2%   |
| FTEs                 |       | 132.0      |       | 132.0      | 132.0            |    | 132.5      |             | 0.50      | 0.4%   |

# DEPARTMENT BUDGET SUMMARY

# MAJOR BUDGET CHANGES

#### Revenue

State

(\$158,851) Revenues from the State are declining due to the sunset of grant funding for Post Release Community Supervision and a reduction in funding for the Pretrial Supervision program. In addition, the Title II block grant funding was erroneously budgeted in this object in the prior year.

#### Federal

\$149,985 Increase to reflect a full year of federal block grant for Title II funding. The FY 2016-17 budget only included one quarter of funding.

### Appropriations

#### Salaries and Benefits

\$70,529 Net increase due to an increase in PERS costs of approximately \$117,000 offset by reductions in several other line items, in addition to a reduction of \$200,000 for anticipated savings due to turnover.

#### Other Charges

(\$37,875) The department is responsible for the costs of court-ordered juvenile commitments to ranches, camps, or other facilities outside the County. These costs fluctuate and are difficult to estimate. The department has estimated its needs based on the current population in these facilities.

### PROGRAM SUMMARIES

#### Administration

The Administration Division plans, organizes, directs and supports the operations of the Probation Department. The division leads the development of policy and procedure and develops and oversees the departmental budget. The division also provides central department services such as fiscal, clerical, information technology, and human resources.

#### Adult Probation Services

The Adult Probation Services division provides countywide community supervision of adult offenders, and provides investigations and reports regarding offenders to the Superior Court. Activities in this division include general supervision, Post Release Community Supervision (PRCS) and Mandatory Community Supervision (MCS), Court services and investigations, Electronic Monitoring Program, Drug Court, Domestic Violence Court, DUI Court, Behavioral Health Court, Veteran's Court, enforcement of court orders, and brokering community services.

The Community Corrections Center provides adult offender intake, assessment and referral services, as well as "One Stop" supervision, treatment, education, vocational, and substance abuse interventions. The CCC facility includes Probation, Human Services, Public Health, Mental Health, Education, and community-based services as prescribed through the Public Safety Realignment plan and funding.

#### Juvenile Court Commitments

This unit includes costs for the care and custody of juvenile detainees committed by Court Order to contracted ranches, camps, and the Division of Juvenile Facilities (DJF) of the California Department of Corrections and Rehabilitation (CDCR). Revenue for this program comes from the Youthful Offender Block Grant.

#### Juvenile Detention Facilities

Operation of two medium security, juvenile detention facilities (Placerville/South Lake Tahoe) where juveniles await adjudication of cases for (delinquent) acts, and serve court-ordered (dispositions) in efforts toward rehabilitation and promoting public safety. The JDFs provide mandated services and

treatment programs to incarcerated youth. The South Lake Tahoe facility houses the six month El Dorado County "Challenge" Commitment Program. Facilities must comply with State Title 15 and Title 24 regulations covering staffing ratios, (staff-to-juvenile), care and custody programming, housing conditions, facility maintenance, medical, educational, and treatment services, and custody transports to Juvenile Court and out of County institutions.

#### Juvenile Probation Services

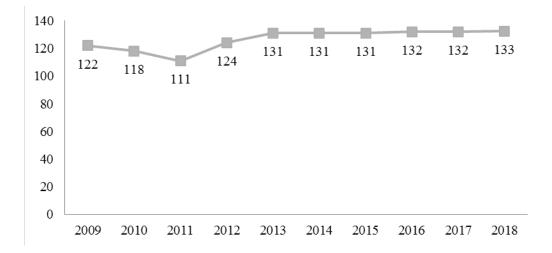
The Juvenile Probation Services division provides countywide community supervision of juveniles, and provides investigations and reports regarding juveniles to the Superior Court. Activities in the division include supervision, intake services, court services, Juvenile Electronic Monitoring Program, Juvenile Court Work Program, Teen Court, Juvenile Drug Court, Probation Supervision Officers embedded at local high schools, enforcement of Court orders, placement services, diversion program, delinquency prevention, and brokering community services.

### BUDGET SUMMARY BY PROGRAM

|                               | Арр | propriations | R  | evenues   | Net | <b>County Cost</b> | Staffing |
|-------------------------------|-----|--------------|----|-----------|-----|--------------------|----------|
| Administration                | \$  | 4,546,280    | \$ | 199,655   | \$  | 4,346,625          | 24       |
| Adult Probation Services      | \$  | 4,516,669    | \$ | 2,869,323 | \$  | 1,647,346          | 31.5     |
| Juvenile Court Commitments    | \$  | 79,625       | \$ | 30,000    | \$  | 49,625             |          |
| Juvenile Detention Facilities | \$  | 6,751,688    | \$ | 1,268,749 | \$  | 5,482,939          | 58       |
| Juvenile Probation Services   | \$  | 2,514,360    | \$ | 1,826,603 | \$  | 687,757            | 19       |
| Total                         | \$  | 18,408,622   | \$ | 6,194,330 | \$  | 12,214,292         | 132.5    |

### STAFFING TREND

Staffing for the Probation Department increased slightly following 2011 Public Safety Realignment and has changed very little since then. The proposed staff allocation for FY 2017-18 is 132.5 FTEs.



### RECOMMENDED BUDGET

This Budget is recommended at \$18,408,622. The Recommended Budget represents an overall increase of 31,000 (0.5%) in revenues and an increase of 54,376 (0.3%) in appropriations when compared to the FY 2016-17 Adopted Budget. As a result, the Net County Cost has increased by \$23,121 (0.2%) to \$12,214,292.

The Recommended Budget includes a one-time reduction in permanent salaries of \$200,000 for anticipated savings due to anticipated staff turnover, as requested by the Department. This is a conservative estimate based on a review of the department's savings in Salaries and Benefits in previous years. However, the CAO is working with the department on an analysis of its overall staffing needs, and ways to reduce the vacancy rate without reducing service levels to the community.

#### CAO Adjustments

The Department requested an increase of \$145,545 in Overtime and Temporary Employees (Extra Help) expenses. CAO adjustments reflect the reduction of these two accounts to amounts closer to FY 2016-17 budgeted levels.

The Department submitted several supplemental requests. The requests that have been included in the Recommended Budget include the addition of four new vehicles to the Department, for a total of \$128,000, all of which are offset by revenue. Two vehicles will be funded through Public Safety Realignment (AB 109) funding and will be used to increase Probation Officers' contact with clients in the field. The other two vehicles will be funded through the Supplemental Law Enforcement Services Fund (SLESF). Probation Officers who are assigned to schools sites will use these vehicles, rather than their own personal vehicles, for transportation to the school sites.

The Department also requested the addition of 2.5 FTEs. The Recommended Budget includes the addition of 0.5 FTE Probation Transport Driver. This position will provide transportation services to clients of the Community Corrections Center (CCC), and is funded through Public Safety Realignment. The department has worked with Human Resources to create a job classification for this purpose, rather than using higher-paid Deputy Probation Officers for transportation.

Additional personnel requests included 1.0 FTE Department Analyst and 1.0 FTE Executive Assistant. In order to fund the Department Analyst, which will focus on juvenile programs, particularly data and metrics to make sure that the Department is meeting its obligations to foster youth and dual status youth, and meeting the goals of the Juvenile Justice Crime Prevention Act and Title II, one FTE Deputy Probation Officer I/II will be deleted.

Additional funding may be available from the High School District to fund a Deputy Probation Officer. If sufficient funding can be identified, the CAO would support the restoration of the deleted Deputy Probation Officer during the addenda process.

Funding could not be identified for the 1.0 FTE Executive Assistant; therefore it is not recommended.

The Department also submitted requests for several capital improvement projects, some of which were requested but not funded in the FY 2016-17 Budget. Funding for these requests is not included in the Recommended Budget. The CAO is working with the Facilities Division to develop a process for analyzing and prioritizing requests from departments so they can be considered in the Facilities work plan earlier in the budget process.

The Department's budgeted use of Public Safety Realignment funds is approximately \$1.8 million in FY 2017-18. This includes recovery of 13% of the Department's overhead costs, which is not full recovery of overhead costs. This results in a General Fund Subsidy of approximately \$320,000 to those services provided through Public Safety Realignment programming. It should be noted that the total FY 2017-18 budget for Public Safety Realignment program (including funding in the Sheriff's Office and HHSA) relies on the use of limited fund balance. In future years, it may be necessary to reduce or restructure services, or increase the General Fund subsidy to the programs.

#### Sources & Uses of Funds

Other than discretionary General Fund tax revenue, the department's largest sources of revenue are from the State. The department receives a share of the Public Safety Augmentation Fund (Proposition 172) Sales Tax (\$1,249,322), and the State provides funding for juvenile probation services (\$724,305). The department is drawing down \$1,781,803 in Public Safety Realignment funding.

Transfers from special revenue funds include \$300,000 from the Corrections Performance Innovation fund and \$490,000 from the Youthful Offender Block Grant fund.

### FINANCIAL INFORMATION BY FUND TYPE

FUND TYPE:10GENERAL FUNDDEPARTMENT:25PROBATION

|                                         | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|-----------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                         |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                     |                        |                                  |                       |                              |                                    |
| 0341 PENALTY: RESTITUTION               | 3,750                  | 3,750                            | 3,750                 | 3,750                        | 0                                  |
| CLASS: 03 REV: FINE, FORFEITURE &       | 3,750                  | 3,750                            | 3,750                 | 3,750                        | 0                                  |
| 0760 ST: CORRECTIONS                    | 59,020                 | 59,020                           | 59,020                | 59,020                       | 0                                  |
| 0860 ST: PUBLIC SAFETY SALES TAX        | 1,249,322              | 1,249,322                        | 1,249,322             | 1,249,322                    | 0                                  |
| 0880 ST: OTHER                          | 740,194                | 883,156                          | 724,305               | 724,305                      | -158,851                           |
| CLASS: 05 REV: STATE INTERGOVERNMENTA   | L 2,048,536            | 2,191,498                        | 2,032,647             | 2,032,647                    | -158,851                           |
| 1000 FED: ADMIN PUBLIC ASSISTANCE       | 75,000                 | 75,000                           | 75,000                | 75,000                       | 0                                  |
| 1101 FED: BLOCK GRANT REVENUES          | 100,000                | 0                                | 149,985               | 149,985                      | 149,985                            |
| CLASS: 10 REV: FEDERAL                  | 175,000                | 75,000                           | 224,985               | 224,985                      | 149,985                            |
| 1202 REV: CARE - COMM ACTION RESPONSIVE | 25,000                 | 25,000                           | 25,000                | 25,000                       | 0                                  |
| CLASS: 12 REV: OTHER GOVERNMENTAL       | 25,000                 | 25,000                           | 25,000                | 25,000                       | 0                                  |
| 1680 INSTITUTIONAL CARE & SERVICES      | 215,000                | 125,000                          | 175,000               | 175,000                      | 50,000                             |
| 1683 PROBATION: ADULT DEFENDANT         | 40,000                 | 50,000                           | 40,000                | 40,000                       | -10,000                            |
| 1684 CARE IN JUVENILE HALL              | 60,000                 | 80,000                           | 60,000                | 60,000                       | -20,000                            |
| 1685 URINALYSIS TESTING                 | 3,000                  | 3,000                            | 3,000                 | 3,000                        | 0                                  |
| 1688 PROBATION: JUVENILE SUPERVISION    | 300                    | 0                                | 0                     | 0                            | 0                                  |
| 1747 HEMP - HOME ELECTRONIC MONITORING  | 13,000                 | 13,000                           | 13,000                | 13,000                       | 0                                  |
| 1751 PROBATION: PRESENT REPORT FEE      | 3,000                  | 3,000                            | 3,000                 | 3,000                        | 0                                  |
| CLASS: 13 REV: CHARGE FOR SERVICES      | 334,300                | 274,000                          | 294,000               | 294,000                      | 20,000                             |
| 1940 MISC: REVENUE                      | 4,800                  | 4,750                            | 4,750                 | 4,750                        | 0                                  |
| CLASS: 19 REV: MISCELLANEOUS            | 4,800                  | 4,750                            | 4,750                 | 4,750                        | 0                                  |
| 2020 OPERATING TRANSFERS IN             | 3,246,986              | 3,432,330                        | 3,452,442             | 3,452,442                    | 20,112                             |
| 2027 OPERATING TRSNF IN: SALES TAX      | 156,756                | 156,756                          | 156,756               | 156,756                      | 0                                  |
| CLASS: 20 REV: OTHER FINANCING SOURCES  | 3,403,742              | 3,589,086                        | 3,609,198             | 3,609,198                    | 20,112                             |
| TYPE: R SUBTOTAL                        | 5,995,128              | 6,163,084                        | 6,194,330             | 6,194,330                    | 31,246                             |

# Probation RECOMMENDED BUDGET • FY 2017 - 18

### FINANCIAL INFORMATION BY FUND TYPE

FUND TYPE:10GENERAL FUNDDEPARTMENT:25PROBATION

|         |                                     | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|---------|-------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: E | EXPENDITURE                         |                        |                                  |                       |                              |                                    |
| SUBOB   | J SUBOBJ TITLE                      |                        |                                  |                       |                              |                                    |
| 3000    | PERMANENT EMPLOYEES / ELECTED       | 7,873,837              | 8,385,837                        | 8,403,740             | 8,403,740                    | 17,903                             |
| 3001    | TEMPORARY EMPLOYEES                 | 68,101                 | 68,101                           | 111,948               | 45,000                       | -23,101                            |
| 3002    | OVERTIME                            | 222,718                | 222,718                          | 324,416               | 213,322                      | -9,396                             |
| 3003    | STANDBY PAY                         | 20,468                 | 20,468                           | 20,468                | 20,468                       | 0                                  |
| 3004    | OTHER COMPENSATION                  | 112,291                | 112,291                          | 113,653               | 113,653                      | 1,362                              |
| 3005    | TAHOE DIFFERENTIAL                  | 117,600                | 117,600                          | 117,600               | 117,600                      | 0                                  |
| 3006    | BILINGUAL PAY                       | 11,440                 | 11,440                           | 11,440                | 11,440                       | 0                                  |
| 3020    | RETIREMENT EMPLOYER SHARE           | 2,816,073              | 2,816,073                        | 2,933,278             | 2,933,278                    | 117,205                            |
| 3022    | MEDI CARE EMPLOYER SHARE            | 125,731                | 125,731                          | 125,142               | 125,142                      | -589                               |
| 3040    | HEALTH INSURANCE EMPLOYER           | 2,227,934              | 2,227,934                        | 2,166,748             | 2,166,748                    | -61,186                            |
| 3042    | LONG TERM DISABILITY EMPLOYER       | 21,293                 | 21,293                           | 21,195                | 21,195                       | -98                                |
| 3043    | DEFERRED COMPENSATION EMPLOYER      | 19,959                 | 19,959                           | 24,021                | 24,021                       | 4,062                              |
| 3046    | RETIREE HEALTH: DEFINED             | 138,889                | 138,889                          | 151,171               | 151,171                      | 12,282                             |
| 3060    | WORKERS' COMPENSATION EMPLOYER      | 659,816                | 659,816                          | 665,901               | 665,901                      | 6,085                              |
| 3080    | FLEXIBLE BENEFITS                   | 54,000                 | 54,000                           | 60,000                | 60,000                       | 6,000                              |
| CLASS:  | 30 SALARY & EMPLOYEE BENEFITS       | 14,490,150             | 15,002,150                       | 15,250,721            | 15,072,679                   | 70,529                             |
| 4020    | CLOTHING & PERSONAL SUPPLIES        | 21,547                 | 21,547                           | 16,000                | 16,000                       | -5,547                             |
| 4022    | UNIFORMS                            | 2,296                  | 2,250                            | 9,700                 | 9,700                        | 7,450                              |
| 4040    | TELEPHONE COMPANY VENDOR            | 27,246                 | 28,128                           | 31,476                | 31,476                       | 3,348                              |
| 4041    | COUNTY PASS THRU TELEPHONE CHARGE   | S 7,800                | 9,114                            | 6,000                 | 6,000                        | -3,114                             |
| 4044    | CABLE/INTERNET SERVICE              | 2,638                  | 2,784                            | 2,568                 | 2,568                        | -216                               |
| 4060    | FOOD AND FOOD PRODUCTS              | 156,566                | 164,000                          | 164,000               | 164,000                      | 0                                  |
| 4080    | HOUSEHOLD EXPENSE                   | 39,116                 | 40,000                           | 38,000                | 38,000                       | -2,000                             |
| 4085    | REFUSE DISPOSAL                     | 19,800                 | 19,800                           | 20,100                | 20,100                       | 300                                |
| 4086    | JANITORIAL / CUSTODIAL SERVICES     | 22,326                 | 21,600                           | 23,369                | 23,369                       | 1,769                              |
| 4100    | INSURANCE: PREMIUM                  | 95,815                 | 95,815                           | 72,972                | 72,972                       | -22,843                            |
| 4140    | MAINT: EQUIPMENT                    | 3,929                  | 3,700                            | 3,000                 | 3,000                        | -700                               |
| 4144    | MAINT: COMPUTER                     | 91,847                 | 97,424                           | 101,287               | 101,287                      | 3,863                              |
| 4145    | MAINTENANCE: EQUIPMENT PARTS        | 1,000                  | 1,000                            | 1,000                 | 1,000                        | 0                                  |
| 4162    | VEH MAINT: SUPPLIES                 | 3,045                  | 0                                | 0                     | 0                            | 0                                  |
| 4180    | MAINT: BUILDING & IMPROVEMENTS      | 58,213                 | 58,213                           | 38,037                | 38,037                       | -20,176                            |
| 4183    | MAINT: GROUNDS                      | 0                      | 0                                | 500                   | 500                          | 500                                |
| 4197    | MAINTENANCE BUILDING: SUPPLIES      | 500                    | 1,800                            | 1,800                 | 1,800                        | 0                                  |
| 4200    | MEDICAL, DENTAL & LABORATORY        | 8,662                  | 1,968                            | 8,750                 | 8,750                        | 6,782                              |
| 4201    | MEDICAL: FIELD SUPPLY               | 3,000                  | 10,698                           | 0                     | 0                            | -10,698                            |
| 4220    | MEMBERSHIPS                         | 1,760                  | 1,760                            | 3,295                 | 3,295                        | 1,535                              |
| 4221    | MEMBERSHIPS: LEGISLATIVE ADVOCACY   | 4,398                  | 4,398                            | 4,666                 | 4,666                        | 268                                |
| 4260    | OFFICE EXPENSE                      | 32,461                 | 37,410                           | 30,500                | 30,500                       | -6,910                             |
| 4261    | POSTAGE                             | 6,162                  | 9,650                            | 7,650                 | 7,650                        | -2,000                             |
| 4263    | SUBSCRIPTION / NEWSPAPER / JOURNALS | 388                    | 388                              | 180                   | 180                          | -208                               |
| 4264    | BOOKS / MANUALS                     | 28,300                 | 28,200                           | 21,150                | 21,150                       | -7,050                             |

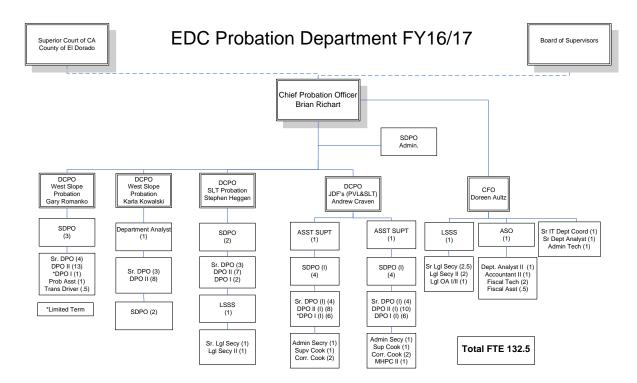
FUND TYPE:10GENERAL FUNDDEPARTMENT:25PROBATION

|                                                                       | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|-----------------------------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 4265 LAW BOOKS                                                        | 0                      | 0                                | 400                   | 400                          | 400                                |
| 4266 PRINTING / DUPLICATING SERVICES                                  | 4,800                  | 4,700                            | 3,800                 | 3,800                        | -900                               |
| 4300 PROFESSIONAL & SPECIALIZED SERVICES                              | 5 511,484              | 670,817                          | 651,549               | 651,549                      | -19,268                            |
| 4308 EXTERNAL DATA PROCESSING SERVICES                                | 3,420                  | 3,420                            | 3,960                 | 3,960                        | 540                                |
| 4318 INTERPRETER                                                      | 500                    | 500                              | 500                   | 500                          | 0                                  |
| 4320 VERBATIM: TRANSCRIPTION                                          | 500                    | 500                              | 500                   | 500                          | 0                                  |
| 4323 PSYCHIATRIC MEDICAL SERVICES                                     | 349,030                | 293,010                          | 326,000               | 326,000                      | 32,990                             |
| 4324 MEDICAL, DENTAL, LAB & AMBULANCE SRV                             |                        | 99,196                           | 56,936                | 56,936                       | -42,260                            |
| 4329 PROBATION: NON GOVERNMENT AGENCY                                 |                        | 3,600                            | 1,950                 | 1,950                        | -1,650                             |
| 4334 FIRE PREVENTION & INSPECTION<br>4400 PUBLICATION & LEGAL NOTICES | 2,122<br>0             | 2,622<br>600                     | 2,622                 | 2,622<br>600                 | 0                                  |
| 4400 PUBLICATION & LEGAL NOTICES<br>4420 RENT & LEASE: EQUIPMENT      | 29,430                 |                                  | 600<br>38,538         |                              |                                    |
| 4420 RENT & LEASE: EQUIPMENT<br>4440 RENT & LEASE: BUILDING &         | 29,430 276,618         | 26,478<br>276,118                | 282,414               | 38,538<br>282,414            | 12,060<br>6,296                    |
| 4460 EQUIP: SMALL TOOLS & INSTRUMENTS                                 | 1,600                  | 1,600                            | 1,650                 | 1,650                        | 50                                 |
| 4461 EQUIP: MINOR                                                     | 67,562                 | 63,978                           | 64,570                | 64,570                       | 592                                |
| 4462 EQUIP: COMPUTER                                                  | 36,125                 | 36,125                           | 24,000                | 24,000                       | -12,125                            |
| 4463 EQUIP: TELEPHONE & RADIO                                         | 18,551                 | 15,619                           | 48,740                | 48,740                       | 33,121                             |
| 4464 EQUIP: LAW ENFORCEMENT                                           | 64,099                 | 63,767                           | 59,664                | 59,664                       | -4,103                             |
| 4465 EQUIP: VEHICLE                                                   | 55,582                 | 35,000                           | 67,390                | 67,390                       | 32,390                             |
| 4500 SPECIAL DEPT EXPENSE                                             | 39,347                 | 88,956                           | 66,987                | 66,987                       | -21,969                            |
| 4501 SPECIAL PROJECTS                                                 | 100                    | 0                                | 0                     | 0                            | 0                                  |
| 4503 STAFF DEVELOPMENT                                                | 247,840                | 248,495                          | 304,670               | 304,670                      | 56,175                             |
| 4529 SOFTWARE LICENSE                                                 | 11,101                 | 6,072                            | 16,717                | 16,717                       | 10,645                             |
| 4534 AMMUNITION                                                       | 28,320                 | 28,320                           | 13,880                | 13,880                       | -14,440                            |
| 4600 TRANSPORTATION & TRAVEL                                          | 15,695                 | 9,643                            | 2,158                 | 2,158                        | -7,485                             |
| 4602 MILEAGE: EMPLOYEE PRIVATE AUTO                                   | ) 13,350               | 19,460                           | 11,760                | 11,760                       | -7,700                             |
| 4605 RENT & LEASE: VEHICLE                                            | 110,167                | 109,216                          | 113,374               | 113,374                      | 4,158                              |
| 4606 FUEL PURCHASES                                                   | 35,227                 | 45,205                           | 52,222                | 52,222                       | 7,017                              |
| 4608 HOTEL ACCOMMODATIONS                                             | 27,900                 | 22,580                           | 5,280                 | 5,280                        | -17,300                            |
| 4620 UTILITIES                                                        | 131,700                | 129,346                          | 138,164               | 138,164                      | 8,818                              |
| CLASS: 40 SERVICE & SUPPLIES                                          | 2,772,263              | 2,966,590                        | 2,966,995             | 2,966,995                    | 405                                |
| 5000 SUPPORT & CARE OF PERSONS                                        | 64,000                 | 117,500                          | 79,625                | 79,625                       | -37,875                            |
| CLASS: 50 OTHER CHARGES                                               | 64,000                 | 117,500                          | 79,625                | 79,625                       | -37,875                            |
| 6040 FIXED ASSET: EQUIPMENT                                           | 0                      | 0                                | 12,814                | 12,814                       | 12,814                             |
| CLASS: 60 FIXED ASSETS                                                | 0                      | 0                                | 12,814                | 12,814                       | 12,814                             |
| 7000 OPERATING TRANSFERS OUT                                          | 159,382                | 159,382                          | 102,272               | 102,272                      | -57,110                            |
| 7001 OPERATING TRANSFERS OUT: FLEET                                   | 76,000                 | 76,000                           | 135,000               | 135,000                      | 59,000                             |
| CLASS: 70 OTHER FINANCING USES                                        | 235,382                | 235,382                          | 237,272               | 237,272                      | 1,890                              |
| 7200 INTRAFUND TRANSFERS: ONLY GENERAL                                | 1,000                  | 1,000                            | 1,000                 | 1,000                        | 0                                  |
| 7210 INTRAFND: COLLECTIONS                                            | 3,371                  | 3,371                            | 3,371                 | 3,371                        | 0                                  |
| 7221 INTRAFND: RADIO EQUIPMENT & SUPPOR                               | ,                      | 2,000                            | 2,000                 | 2,000                        | 0                                  |
| 7223 INTRAFND: MAIL SERVICE                                           | 8,998                  | 8,998                            | 8,770                 | 8,770                        | -228                               |
| 7224 INTRAFND: STORES SUPPORT                                         | 5,264                  | 5,264                            | 5,096                 | 5,096                        | -168                               |
| 7231 INTRAFND: IS PROGRAMMING SUPPORT                                 | 2,000                  | 2,000                            | 2,000                 | 2,000                        | 0                                  |
| 7232 INTRAFND: MAINT BLDG & IMPROVMNTS                                | 10,000                 | 10,000                           | 17,000                | 17,000                       | 7,000                              |
| CLASS: 72 INTRAFUND TRANSFERS                                         | 32,633                 | 32,633                           | 39,237                | 39,237                       | 6,604                              |
| TYPE: E SUBTOTAL                                                      | 17,594,428             | 18,354,255                       | 18,586,664            | 18,408,622                   | 54,367                             |
| FUND TYPE: 10 SUBTOTAL                                                | 11,599,300             | 12,191,171                       | 12,392,334            | 12,214,292                   | 23,121                             |
| DEPARTMENT: 25 SUBTOTAL                                               | 11,599,300             | 12,191,171                       | 12,392,334            | 12,214,292                   | 23,121                             |

# PERSONNEL ALLOCATION

| <b>Classification Title</b>                         | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO<br>Recm'd | Diff from<br>Adjusted |
|-----------------------------------------------------|-----------------------------------|----------------------------|--------------------------|-----------------------|
| Chief Probation Officer                             | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Accountant I/II                                     | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Administrative Secretary                            | 2.00                              | 2.00                       | 2.00                     | 0.00                  |
| Administrative Services Officer                     | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Administrative Technician                           | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Assistant Superintendant - Institutions             | 2.00                              | 2.00                       | 2.00                     | 0.00                  |
| Chief Fiscal Officer                                | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Correctional Cook                                   | 4.00                              | 4.00                       | 4.00                     | 0.00                  |
| Correctional Food Services Supervisor               | 2.00                              | 2.00                       | 2.00                     | 0.00                  |
| Department Analyst I/II                             | 1.00                              | 2.00                       | 2.00                     | 1.00                  |
| Deputy Chief Probation Officer                      | 4.00                              | 4.00                       | 4.00                     | 0.00                  |
| Deputy Probation Officer I/II                       | 31.00                             | 30.00                      | 30.00                    | (1.00)                |
| Deputy Probation Officer I/II - Limited Term        | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Deputy Probation Officer I/II - Institutions        | 30.00                             | 30.00                      | 30.00                    | 0.00                  |
| Executive Assistant                                 | 0.00                              | 1.00                       | 0.00                     | 0.00                  |
| Fiscal Assistant                                    | 0.50                              | 0.50                       | 0.50                     | 0.00                  |
| Fiscal Technician                                   | 2.00                              | 2.00                       | 2.00                     | 0.00                  |
| Legal Office Assistant I/II                         | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Legal Secretarial Services Supervisor               | 2.00                              | 2.00                       | 2.00                     | 0.00                  |
| Legal Secretary I/II                                | 3.00                              | 3.00                       | 3.00                     | 0.00                  |
| Mental Health Program Coordinator II                | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Probation Assistant                                 | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Probation Transport Driver                          | 0.00                              | 0.50                       | 0.50                     | 0.50                  |
| Sr. Department Analyst                              | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Sr. Deputy Probation Officer                        | 10.00                             | 10.00                      | 10.00                    | 0.00                  |
| Sr. Deputy Probation Officer - Institutions         | 8.00                              | 8.00                       | 8.00                     | 0.00                  |
| Sr. IT Department Coordinator                       | 1.00                              | 1.00                       | 1.00                     | 0.00                  |
| Sr. Legal Secretary                                 | 3.50                              | 3.50                       | 3.50                     | 0.00                  |
| Supervising Deputy Probation Officer                | 8.00                              | 8.00                       | 8.00                     | 0.00                  |
| Supervising Deputy Probation Officer - Institutions | 8.00                              | 8.00                       | 8.00                     | 0.00                  |
| Department Total                                    | 132.00                            | 133.50                     | 132.50                   | 0.50                  |

# ORGANIZATIONAL CHART





### MISSION

The mission of the Department is to provide legal representation for people charged with criminal offenses who cannot afford to hire private counsel. The Public Defender's Office provides quality legal services in a compassionate and professional manner, providing constitutional balance to the El Dorado County legal system.

|                         | 15/16           |    | 16/17     |        | 17/18     |           | 17/18     | Ch        | ange from | %      |
|-------------------------|-----------------|----|-----------|--------|-----------|-----------|-----------|-----------|-----------|--------|
|                         | Actuals         |    | Budget    |        | Dept      | CAO       |           | B         | udget to  | Change |
|                         |                 |    |           | Reques |           | Recommend |           | Recommend |           |        |
| State                   | \$<br>292,352   | \$ | 297,076   | \$     | 292,576   | \$        | 292,576   | \$        | (4,500)   | -2%    |
| Charges for Service     | \$<br>1,000     | \$ | 100       | \$     | 100       | \$        | 100       | \$        | -         | 0%     |
| Miscellaneous           | \$<br>1,118     | \$ | -         | \$     | -         | \$        | -         | \$        | -         | 0%     |
| Other Financing Sources | \$<br>-         | \$ | 56,000    | \$     | 77,500    | \$        | 77,500    | \$        | 21,500    | 38%    |
| Total Revenue           | \$<br>294,470   | \$ | 353,176   | \$     | 370,176   | \$        | 370,176   | \$        | 17,000    | 5%     |
| Salaries and Benefits   | \$<br>3,066,286 | \$ | 3,372,470 | \$     | 3,308,035 | \$        | 3,308,035 | \$        | (64,435)  | -2%    |
| Services & Supplies     | \$<br>248,206   | \$ | 409,571   | \$     | 385,436   | \$        | 385,436   | \$        | (24,135)  | -6%    |
| Fixed Assets            | \$<br>-         | \$ | 17,056    | \$     | 6,000     | \$        | 6,000     | \$        | (11,056)  | 0%     |
| Other Charges           | \$<br>-         | \$ | 17,000    | \$     | -         | \$        | -         | \$        | (17,000)  | 0%     |
| Operating Transfers     | \$<br>-         | \$ | 52,000    | \$     | -         | \$        | -         | \$        | (52,000)  | 0%     |
| Intrafund Transfers     | \$<br>50,869    | \$ | 44,913    | \$     | 45,240    | \$        | 45,240    | \$        | 327       | 1%     |
| Total Appropriations    | \$<br>3,365,361 | \$ | 3,913,010 | \$     | 3,744,711 | \$        | 3,744,711 | \$        | (168,299) | -4%    |
| Net County Cost         | \$<br>3,070,891 | \$ | 3,559,834 | \$     | 3,374,535 | \$        | 3,374,535 | \$        | (185,299) | -5%    |
| FTEs                    | 24 23           |    |           | 23     |           | 23        | 23 0      |           | 0         |        |

## DEPARTMENT BUDGET SUMMARY

# MAJOR BUDGET CHANGES

### **Operating Transfers**

\$21,500 Revenues from the Law Enforcement Services account and the Implementation and Training accounts, both related to Public Safety Realignment, are increasing slightly, including \$6,000 for the purchase of smartboards for training and \$6,000 for equipment and training related to probation revocation proceedings.

### Appropriations

### Salaries and Benefits

(\$64,435) Decrease due primarily to attrition and subsequent hiring of staff at lower levels.

### Services and Supplies

(\$24,135) Decrease primarily related to one-time costs for office relocation that were included in department's FY 2016-17 budget.

### Fixed Assets

(\$11,056) Decrease primarily related to one-time costs for office relocation that were included in department's FY 2016-17 budget.

#### Other Charges

(\$17,000) Decrease primarily related to one-time costs for office relocation that were included in department's FY 2016-17 budget.

#### **Operating Transfers**

(\$52,000) The department's budget for FY 2016-17 included one-time costs for the purchase of two vehicles.

### PROGRAM SUMMARY

The functions of the Public Defender's Office are defined by California state law and the County Charter. The Public Defender provides legal representation, including investigative services, to adults and juveniles charged with criminal offenses who cannot afford to retain the services of a private attorney. The department also represents those who require conservatorship who are unable to care for themselves and/or manage their financial affairs. The department is a partner in several specialty courts, such as Veterans' Court, Behavioral Health Court, Proposition 36/Drug Court, and the new Family Wellness Court. The department also participates in standing committees, such as the Crisis Intervention Team ("CIT"), the Community Corrections Partnership ("CCP"), and the Elder Protection Unit ("EPU"). Clients of the department include:

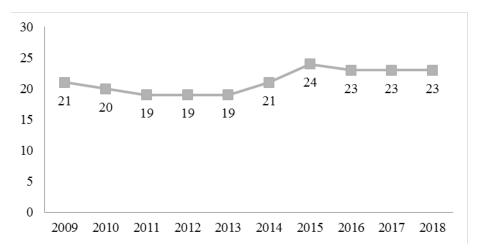
- Adults accused of felonies or misdemeanors who cannot afford private counsel, including both new cases and violations of probation ("VOP");
- Juveniles accused of felonies or misdemeanors whose parents cannot afford private counsel, including both new cases and VOPs;
- LPS conservatees (mentally ill persons who are gravely disabled) on petitions to establish or reestablish conservatorship, on petitions for involuntary psychotropic medication, and on writs for involuntary psychiatric hospitalization;
- Probate conservatees (seniors and developmentally delayed persons who are unable to care for themselves) on petitions to establish the initial conservatorship and/or on petitions to renew the conservatorship;
- Clients in specialty courts, such as Behavioral Health Court, Veterans' Court, Proposition 36/Drug Court, and Family Wellness Court, when accepted into those programs as part of the overall justice mandate to reduce recidivism and facilitate re-entry into the community.

|                 | Арр | ropriations | Re | venues  | Net | County Cost | Staffing |
|-----------------|-----|-------------|----|---------|-----|-------------|----------|
| Public Defender | \$  | 3,744,711   | \$ | 370,176 | \$  | 3,374,535   | 23       |
| Total           | \$  | 3,744,711   | \$ | 370,176 | \$  | 3,374,535   | 23       |

### BUDGET SUMMARY BY PROGRAM

### STAFFING TREND

Staffing for the Public Defender's Office has changed little over the last ten years. The proposed staff allocation for FY 2017-18 is 23 FTEs.



### RECOMMENDED BUDGET

This Budget is recommended at 3,744,711. The Recommended Budget represents an overall increase of 17,000 (5%) in revenues and a decrease of 168,299 (4%) in appropriations when compared to the FY 2016-17 Adopted Budget. As a result, the Net County Cost has decreased by 185,299 (5%) to 3,374,535.

The reduction in NCC is due to decreases across all appropriations classes. Decreases in Salaries and Benefits are due to turnover resulting in hiring of employees at lower levels of the pay scale than the previous incumbents. Reductions in other classes are due primarily to exclusion of one-time expenses that had been budgeted in FY 2016-17.

CAO Adjustments

The CAO has not made any adjustments to the Public Defender's budget request; however, the department submitted a supplemental request for one additional Deputy Public Defender II, totaling \$123,268. The Public Defender has reported increasing workloads, with many cases becoming more complex, due to Public Safety Realignment and the passage of Propositions 47 and 64. This position was requested to help assist with this additional workload and to enable the department to participate in the various specialty courts, including substance abuse court, mentally ill offender court, veterans' court, and conservatorship court.

Funding has not been identified for this position, and the addition of this position is not recommended at this time.

### Sources & Uses of Funds

The Department is primarily funded with discretionary General Fund revenue; however, the Department does receive a share of the Public Safety sales tax, as well as funding from Public Safety Realignment. In FY 2017-18, the Realignment funding will be used to fund case management services to assist clients with accessing services, and to fund staff training.

FUND TYPE:10GENERAL FUNDDEPARTMENT:23PUBLIC DEFENDER

|                                                                | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|----------------------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                                                |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                                            |                        |                                  |                       |                              |                                    |
| 0860 ST: PUBLIC SAFETY SALES TAX                               | 274,902                | 292,576                          | 292,576               | 292,576                      | 0                                  |
| 0880 ST: OTHER                                                 | 6,033                  | 4,500                            | 0                     | 0                            | -4,500                             |
| CLASS: 05 REV: STATE INTERGOVERNMENT                           | <b>AL</b> 280,935      | 297,076                          | 292,576               | 292,576                      | -4,500                             |
| 1381 PUBLIC DEFENDER: INDIGENTS                                | 300                    | 100                              | 100                   | 100                          | 0                                  |
| 1800 INTERFND REV: SERVICE BETWEEN FUNI                        | D -1,117               | 0                                | 0                     | 0                            | 0                                  |
| CLASS: 13 REV: CHARGE FOR SERVICES                             | -817                   | 100                              | 100                   | 100                          | 0                                  |
| 2020 OPERATING TRANSFERS IN                                    | 0                      | 56,000                           | 77,500                | 77,500                       | 21,500                             |
| CLASS: 20 REV: OTHER FINANCING SOURCE                          | <b>S</b> 0             | 56,000                           | 77,500                | 77,500                       | 21,500                             |
| TYPE: R SUBTOTAL<br>TYPE: E EXPENDITURE                        | 280,118                | 353,176                          | 370,176               | 370,176                      | 17,000                             |
|                                                                |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE<br>3000 PERMANENT EMPLOYEES / ELECTED      | 2 427 466              | 2 224 007                        | 2,297,837             | 2 202 622                    | -33,260                            |
| 3000 PERMANENT EMPLOYEES / ELECTED<br>3001 TEMPORARY EMPLOYEES | 2,137,466<br>45,952    | 2,331,097<br>5,000               | 2,297,837             | 2,297,837<br>0               | -33,260<br>-5,000                  |
| 3002 OVERTIME                                                  | 45,952<br>5,000        | 5,000                            | 5.000                 | 5,000                        | -5,000<br>0                        |
| 3004 OTHER COMPENSATION                                        | 75,000                 |                                  | - ,                   | ,                            | 0                                  |
| 3005 TAHOE DIFFERENTIAL                                        |                        | 25,000<br>12,000                 | 25,000                | 25,000<br>12,000             | 0                                  |
|                                                                | 10,340                 | ,                                | 12,000                |                              | 0                                  |
| 3006 BILINGUAL PAY<br>3020 RETIREMENT EMPLOYER SHARE           | 3,000                  | 4,160                            | 4,160                 | 4,160                        | -                                  |
|                                                                | ,                      | 469,829                          | 447,543               | 447,543                      | -22,286                            |
|                                                                | 34,117                 | 34,117                           | 33,555                | 33,555                       | -562                               |
|                                                                | 317,930                | 317,930                          | 293,923               | 293,923                      | -24,007                            |
| 3042 LONG TERM DISABILITY EMPLOYER                             | 5,840                  | 5,840                            | 5,745                 | 5,745                        | -95                                |
| 3043 DEFERRED COMPENSATION EMPLOYE                             | <i>,</i>               | 21,556                           | 22,512                | 22,512                       | 956                                |
| 3046 RETIREE HEALTH: DEFINED                                   | 24,200                 | 24,200                           | 26,340                | 26,340                       | 2,140                              |
| 3060 WORKERS' COMPENSATION EMPLOYED                            | ,                      | 26,741                           | 50,420                | 50,420                       | 23,679                             |
| 3080 FLEXIBLE BENEFITS                                         | 55,000                 | 90,000                           | 84,000                | 84,000                       | -6,000                             |
| CLASS: 30 SALARY & EMPLOYEE BENEFITS                           | 3,231,971              | 3,372,470                        | 3,308,035             | 3,308,035                    | -64,435                            |
| 4040 TELEPHONE COMPANY VENDOR                                  | 1,000                  | 1,000                            | 1,000                 | 1,000                        | 0                                  |
| 4041 COUNTY PASS THRU TELEPHONE CHARG                          | ,                      | 1,460                            | 1,460                 | 1,460                        | 0                                  |
| 4080 HOUSEHOLD EXPENSE                                         | 300                    | 300                              | 300                   | 300                          | 0                                  |
| 4086 JANITORIAL / CUSTODIAL SERVICES                           | 1,964                  | 2,555                            | 0                     | 0                            | -2,555                             |
| 4100 INSURANCE: PREMIUM                                        | 18,411                 | 18,411                           | 11,684                | 11,684                       | -6,727                             |
| 4120 JURY & WITNESS EXPENSE                                    | 4,260                  | 4,260                            | 4,000                 | 4,000                        | -260                               |
| 4123 JURY/WITNESS EXPENSE                                      | 270                    | 0                                | 500                   | 500                          | 500                                |
| 4124 WITNESS FEE                                               | 180                    | 180                              | 200                   | 200                          | 20                                 |
| 4128 WITNESS MILEAGE                                           | 100                    | 100                              | 100                   | 100                          | 0                                  |
| 4145 MAINTENANCE: EQUIPMENT PARTS                              | 14                     | 0                                | 0                     | 0                            | 0                                  |
| 4160 VEH MAINT: SERVICE CONTRACT                               | 0                      | 0                                | 500                   | 500                          | 500                                |
| 4180 MAINT: BUILDING & IMPROVEMENTS                            | 16                     | 0                                | 0                     | 0                            | 0                                  |
| 4220 MEMBERSHIPS                                               | 6,840                  | 6,840                            | 6,348                 | 6,348                        | -492                               |
| 4221 MEMBERSHIPS: LEGISLATIVE ADVOCACY                         |                        | 780                              | 780                   | 780                          | 0                                  |
| 4260 OFFICE EXPENSE                                            | 11,403                 | 11,403                           | 11,403                | 11,403                       | 0                                  |
| 4261 POSTAGE                                                   | 600                    | 600                              | 600                   | 600                          | 0                                  |
| 4262 SOFTWARE                                                  | 640                    | 640                              | 640                   | 640                          | 0                                  |
| 4263 SUBSCRIPTION / NEWSPAPER / JOURNAL                        |                        | 500                              | 500                   | 500                          | 0                                  |
| 4265 LAW BOOKS                                                 | 3,500                  | 3,500                            | 2,500                 | 2,500                        | -1,000                             |
| 4266 PRINTING / DUPLICATING SERVICES                           | 1,000                  | 1,000                            | 500                   | 500                          | -500                               |
| 4267 ON-LINE SUBSCRIPTIONS                                     | 19,780                 | 19,780                           | 19,817                | 19,817                       | 37                                 |
| 4300 PROFESSIONAL & SPECIALIZED SERVICE                        |                        | 107,910                          | 88,330                | 88,330                       | -19,580                            |
| 4318 INTERPRETER                                               | 3,500                  | 3,500                            | 3,500                 | 3,500                        | 0                                  |
| 4320 VERBATIM: TRANSCRIPTION                                   | 7,500                  | 7,500                            | 7,500                 | 7,500                        | 0                                  |
| 4323 PSYCHIATRIC MEDICAL SERVICES                              | 15,000                 | 15,000                           | 15,000                | 15,000                       | 0                                  |
| 4324 MEDICAL, DENTAL, LAB & AMBULANCE SR'                      | √ 7,500                | 7,500                            | 7,500                 | 7,500                        | 0                                  |

FUND TYPE:10GENERAL FUNDDEPARTMENT:23PUBLIC DEFENDER

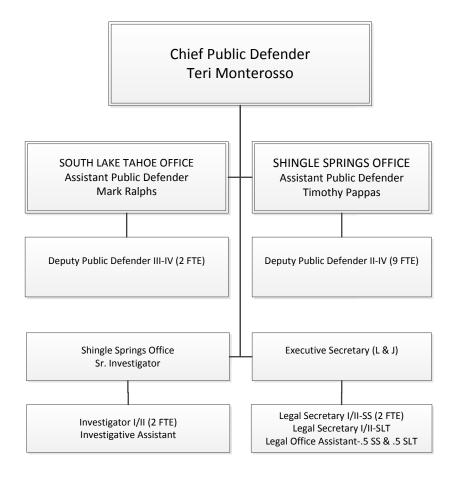
|                                        | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|----------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 4343 PERIMETER SECURITY                | 1,264                  | 1,264                            | 1,264                 | 1,264                        | 0                                  |
| 4420 RENT & LEASE: EQUIPMENT           | 8,853                  | 8,853                            | 8,853                 | 8,853                        | 0                                  |
| 4440 RENT & LEASE: BUILDING &          | 66,675                 | 60,245                           | 104,777               | 104,777                      | 44,532                             |
| 4461 EQUIP: MINOR                      | 2,000                  | 2,000                            | 2,000                 | 2,000                        | 0                                  |
| 4462 EQUIP: COMPUTER                   | 22,630                 | 22,630                           | 0                     | 0                            | -22,630                            |
| 4463 EQUIP: TELEPHONE & RADIO          | 250                    | 250                              | 250                   | 250                          | 0                                  |
| 4500 SPECIAL DEPT EXPENSE              | 6,000                  | 6,000                            | 210                   | 210                          | -5,790                             |
| 4501 SPECIAL PROJECTS                  | 32,104                 | 32,104                           | 0                     | 0                            | -32,104                            |
| 4502 EDUCATIONAL MATERIALS             | 500                    | 500                              | 500                   | 500                          | 0                                  |
| 4503 STAFF DEVELOPMENT                 | 5,341                  | 5,341                            | 4,500                 | 4,500                        | -841                               |
| 4600 TRANSPORTATION & TRAVEL           | 3,671                  | 3,671                            | 6,500                 | 6,500                        | 2,829                              |
| 4602 MILEAGE: EMPLOYEE PRIVATE AUTO    | 16,256                 | 16,256                           | 27,295                | 27,295                       | 11,039                             |
| 4605 RENT & LEASE: VEHICLE             | 8,600                  | 8,600                            | 8,625                 | 8,625                        | 25                                 |
| 4606 FUEL PURCHASES                    | 8,000                  | 8,000                            | 8,000                 | 8,000                        | 0                                  |
| 4608 HOTEL ACCOMMODATIONS              | 6,338                  | 6,338                            | 7,000                 | 7,000                        | 662                                |
| 4620 UTILITIES                         | 12,800                 | 12,800                           | 15,000                | 15,000                       | 2,200                              |
| CLASS: 40 SERVICE & SUPPLIES           | 359,710                | 409,571                          | 379,436               | 379,436                      | -30,135                            |
| 5140 JUDGMENT & DAMAGES                | 17,000                 | 0                                | 0                     | 0                            | 0                                  |
| 5300 INTERFND: SERVICE BETWEEN FUND    | 0                      | 17,000                           | 0                     | 0                            | -17,000                            |
| CLASS: 50 OTHER CHARGES                | 17,000                 | 17,000                           | 0                     | 0                            | -17,000                            |
| 6025 LEASEHOLD IMPROVEMENTS            | 17,056                 | 17,056                           | 0                     | 0                            | -17,056                            |
| 6040 FIXED ASSET: EQUIPMENT            | 0                      | 0                                | 12.000                | 12.000                       | 12,000                             |
| CLASS: 60 FIXED ASSETS                 | 17,056                 | 17,056                           | 12,000                | 12,000                       | -5,056                             |
| 7001 OPERATING TRANSFERS OUT: FLEET    | 52,000                 | 52,000                           | 0                     | 0                            | -52,000                            |
| CLASS: 70 OTHER FINANCING USES         | 52,000                 | 52,000                           | 0                     | 0                            | -52,000                            |
| 7200 INTRAFUND TRANSFERS: ONLY GENERAL | 100                    | 100                              | 100                   | 100                          | 0                                  |
| 7210 INTRAFND: COLLECTIONS             | 0                      | 0                                | 100                   | 100                          | 100                                |
| 7223 INTRAFND: MAIL SERVICE            | 2,728                  | 2,728                            | 2,772                 | 2,772                        | 44                                 |
| 7224 INTRAFND: STORES SUPPORT          | 585                    | 585                              | 768                   | 768                          | 183                                |
| 7231 INTRAFND: IS PROGRAMMING SUPPORT  | 40,000                 | 40,000                           | 40,000                | 40,000                       | 0                                  |
| 7232 INTRAFND: MAINT BLDG & IMPROVMNTS | 1,500                  | 1,500                            | 1,500                 | 1,500                        | 0                                  |
| CLASS: 72 INTRAFUND TRANSFERS          | 44,913                 | 44,913                           | 45,240                | 45,240                       | 327                                |
|                                        |                        |                                  |                       |                              |                                    |
| TYPE: E SUBTOTAL                       | 3,722,650              | 3,913,010                        | 3,744,711             | 3,744,711                    | -168,299                           |
| FUND TYPE: 10 SUBTOTAL                 | 3,442,532              | 3,559,834                        | 3,374,535             | 3,374,535                    | -185,299                           |
| DEPARTMENT: 23 SUBTOTAL                | 3,442,532              | 3,559,834                        | 3,374,535             | 3,374,535                    | -185,299                           |

# PERSONNEL ALLOCATION

| <b>Classification Title</b>       | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO<br>Recm'd | Diff from<br>Adjusted |
|-----------------------------------|-----------------------------------|----------------------------|--------------------------|-----------------------|
| Public Defender                   | 1.00                              | 1.00                       | 1.00                     | -                     |
| Assistant Public Defender         | 1.00                              | 1.00                       | 1.00                     | -                     |
| Chief Assistant Public Defender   | 1.00                              | 1.00                       | 1.00                     | -                     |
| Deputy Public Defender II-IV      | 11.00                             | 12.00                      | 11.00                    | -                     |
| Executive Secretary Law & Justice | 1.00                              | 1.00                       | 1.00                     | -                     |
| Investigative Assistant           | 1.00                              | 1.00                       | 1.00                     | -                     |
| Investigator (Public Defender)    | 2.00                              | 2.00                       | 2.00                     | -                     |
| Legal Office Assistant I/II       | 1.00                              | 1.00                       | 1.00                     | -                     |
| Legal Secretary 1/11              | 3.00                              | 3.00                       | 3.00                     | -                     |
| Sr. Investigator                  | 1.00                              | 1.00                       | 1.00                     | -                     |
| Department Total                  | 23.00                             | 24.00                      | 23.00                    | -                     |

# Public Defender RECOMMENDED BUDGET • FY 2017 - 18

# ORGANIZATIONAL CHART



Total FTE: 23



### MISSION

The mission of the El Dorado County Sheriff's Office is to uphold the law through the investigation and enforcement of criminal and civil law, to provide leadership and law enforcement support to allied law enforcement agencies, to deliver consistent and humane treatment to those placed in our care and custody, and to perform these responsibilities in a manner that is responsive to the needs of our community and faithful to the Constitution of the United States and the Constitution of the State of California.

|                           | 45/4/            | 4//47            | 47/40            |    | 47/40      | <b>-</b>        | 04     |
|---------------------------|------------------|------------------|------------------|----|------------|-----------------|--------|
|                           | 15/16            | 16/17            | 17/18            |    | 17/18      | ange from       | %      |
|                           | Actuals          | Budget           | Dept             |    | CAO        | ludget to       | Change |
|                           |                  |                  | Requested        |    | ecommend   | ecommend        |        |
| Taxes                     | \$<br>126,772    | \$<br>125,325    | \$<br>123,208    | \$ | 123,208    | \$<br>(2,117)   | -1.7%  |
| Licenses, Permits         | \$<br>143,653    | \$<br>161,700    | \$<br>163,700    | \$ | 163,700    | \$<br>2,000     | 1.2%   |
| Fines, Forfeitures        | \$<br>46,273     | \$<br>35,000     | \$<br>32,000     | \$ | 32,000     | \$<br>(3,000)   | -8.6%  |
| Use of Money              | \$<br>4,200      | \$<br>4,200      | \$<br>9,600      | \$ | 9,600      | \$<br>5,400     | 128.6% |
| State                     | \$<br>7,894,250  | \$<br>8,086,041  | \$<br>7,892,483  | \$ | 7,992,483  | \$<br>(93,558)  | -1.2%  |
| Federal                   | \$<br>1,150,989  | \$<br>880,110    | \$<br>274,647    | \$ | 274,647    | \$<br>(605,463) | -68.8% |
| Other Governmental        | \$<br>617,484    | \$<br>500,000    | \$<br>500,000    | \$ | 500,000    | \$<br>-         | 0.0%   |
| Charges for Service       | \$<br>448,568    | \$<br>422,800    | \$<br>421,400    | \$ | 421,400    | \$<br>(1,400)   | -0.3%  |
| Misc.                     | \$<br>80,858     | \$<br>68,300     | \$<br>76,300     | \$ | 76,300     | \$<br>8,000     | 11.7%  |
| Other Financing Sources   | \$<br>5,291,743  | \$<br>5,392,765  | \$<br>5,229,594  | \$ | 5,229,594  | \$<br>(163,171) | -3.0%  |
| Residual Equity Transfers | \$<br>-          | \$<br>27,170     | \$<br>-          | \$ | -          | \$<br>-         | 0.0%   |
| Total Revenue             | \$<br>15,804,790 | \$<br>15,703,411 | \$<br>14,722,932 | \$ | 14,822,932 | \$<br>(853,309) | -5.4%  |
| Salaries and Benefits     | \$<br>49,373,882 | \$<br>53,233,967 | \$<br>55,985,936 | \$ | 55,244,014 | \$<br>2,010,047 | 3.8%   |
| Services & Supplies       | \$<br>8,261,418  | \$<br>10,444,234 | \$<br>9,795,059  | \$ | 9,645,059  | \$<br>(799,175) | -7.7%  |
| Other Charges             | \$<br>518,826    | \$<br>189,200    | \$<br>19,650     | \$ | 19,650     | \$<br>(169,550) | -89.6% |
| Fixed Assets              | \$<br>1,254,088  | \$<br>1,284,116  | \$<br>1,074,498  | \$ | 1,074,498  | \$<br>(209,618) | -16.3% |
| Operating Transfers       | \$<br>144,738    | \$<br>63,149     | \$<br>50,000     | \$ | 50,000     | \$<br>(13,149)  | 0.0%   |
| Intrafund Transfers       | \$<br>134,327    | \$<br>138,495    | \$<br>143,384    | \$ | 143,384    | \$<br>4,889     | 3.5%   |
| Intrafund Abatement       | \$<br>(29,991)   | \$<br>(3,900)    | \$<br>(38,602)   | \$ | (41,602)   | \$<br>(37,702)  | 0.0%   |
| Total Appropriations      | \$<br>59,657,288 | \$<br>65,349,261 | \$<br>67,029,925 | \$ | 66,135,003 | \$<br>785,742   | 1.2%   |
| Net County Cost           | \$<br>43,852,498 | \$<br>49,645,850 | \$<br>52,306,993 | \$ | 51,312,071 | \$<br>1,666,221 | 3.4%   |
| FTEs                      | 372              | 374              | 378              |    | 375        | 1               | 0.3%   |

## DEPARTMENT BUDGET SUMMARY

# MAJOR BUDGET CHANGES

Revenue

### Federal

(\$605,463) The Homeland Security Grant award is not yet known. Revenues and appropriations will be added during the budget addenda process, once the Sheriff is notified of the FY 2017-18 award and has determined the carry over amounts from previous years.

#### Appropriations

#### Salaries and Benefits

- \$1,418,514 Increase due primarily to Charter-mandated salary adjustments and other previously negotiated increases.
- \$591,533 Increase in Worker's Compensation insurance charges.

#### Services and Supplies

(\$799,175) Appropriations related to the Homeland Security funding are not included because the award amount is not known. This accounts for approximately half of the decrease. Other reductions have been made across several line items to bring the budget closer to prior year actuals.

#### Fixed Assets

(\$209,618) The Sheriff has requested a number of fixed assets to replace equipment or to implement efficiencies. The requested amount is consistent with actual expenditures in previous years.

### PROGRAM SUMMARIES

#### **Administration**

Sheriff's Administration is responsible for the overall management of the Sheriff's Office and includes the office of the Sheriff, Captains, Sheriff's Executive Secretary, and Live Scan Fingerprinting. Also included within Administration is the Fiscal Services Division which is responsible for grant administration, accounting, budgeting, payroll, purchasing, and contract administration.

#### Grants

The Sheriff's Office administers a variety of State and Federal Grants, including grants relative to homeland security and funding to cover costs associated with providing law enforcement services on the County's lakes and waterways.

#### Custody

The Custody Division is responsible for the operation of the County's two adult custody facilities in Placerville and South Lake Tahoe. The Custody Division offers work programs, warrant services, courtroom security and perimeter security for our local Courts, transportation and supervision of inmates to court proceedings, and movement to other correctional facilities. The jails also provide a Commissary and contracted medical care for the inmates.

#### **Operations**

Patrol Services is responsible for County-wide law enforcement patrol activities; responding to calls for service; recording crime reports from citizens and handling investigations of crimes; making arrests where there is a violation of local, State, or Federal laws, codes, or ordinances; assisting other agencies

during emergencies; and responding to any and all safety needs of the citizens of El Dorado County. Included within the Patrol Services Division are the Crime Scene Investigators and Detective Units that are responsible for county-wide investigation of criminal cases, narcotics investigations and follow-up investigation of crimes referred by the Patrol Deputies, cases from the District Attorney and/or Probation Departments, and the coordination of investigations with multi-jurisdictional task forces. Additionally, Fleet, Bomb Squad, Search & Rescue, SWAT, K-9, the Dive Team, the Crisis Negotiation Team, the Sheriff's Honor Guard, Reserves, Explorers, Office of Emergency Services, the Public Information Officer, and the Sheriff's substations come under the Patrol Services Division.

#### Support Services

Support Services provides the public with employment opportunities, public records and property, the office of the Coroner, civil process, Vehicle Abatement, the Range/Armory, the Radio Shop, and Information Technology support to the Sheriff's Office. Also included within the Support Services Division are the Sheriff's Training section, Dispatch, the Professional Standards and Background Investigative Unit, Radio Communications staff, the Sheriff's Team of Active Retiree (STAR) program, and the Assistant Public Administrator.

| SUDGET SUMMART DT PROGRAM  |      |              |    |           |     |               |          |  |  |  |  |  |
|----------------------------|------|--------------|----|-----------|-----|---------------|----------|--|--|--|--|--|
| <u> </u>                   | Ар   | propriations |    | Revenues  | ive | t County Cost | Staffing |  |  |  |  |  |
| Administration             |      |              |    |           |     |               |          |  |  |  |  |  |
| Administration/Finance     | \$   | 3,692,479    | \$ | 787,055   | \$  | 2,905,424     | 16       |  |  |  |  |  |
| Livescan Fingerprinting    | \$   | 80,100       | \$ | 120,200   | \$  | (40,100)      |          |  |  |  |  |  |
| Sub-Total                  | \$   | 3,772,579    | \$ | 907,255   | \$  | 2,865,324     | 16       |  |  |  |  |  |
| Grants                     |      |              |    |           | \$  | -             |          |  |  |  |  |  |
| Boating & Waterways        | \$   | 442,754      | \$ | 442,754   | \$  | -             | 1        |  |  |  |  |  |
| OHV rubicon                | \$   | 381,870      | \$ | 381,870   | \$  | -             |          |  |  |  |  |  |
| Sub-Total                  | \$   | 824,624      | \$ | 824,624   | \$  | -             | 1        |  |  |  |  |  |
| Custody                    |      |              |    |           | \$  | -             |          |  |  |  |  |  |
| Placerville Jail           | \$   | 10,655,657   | \$ | 1,803,223 | \$  | 8,852,434     | 78       |  |  |  |  |  |
| SLT Transportation         | \$   | 20,128       |    |           | \$  | 20,128        |          |  |  |  |  |  |
| SLT Jail                   | \$   | 5,553,315    | \$ | 56,100    | \$  | 5,497,215     | 45       |  |  |  |  |  |
| Court Security             | \$   | 3,091,604    | \$ | 3,126,604 | \$  | (35,000)      | 23       |  |  |  |  |  |
| Placerville Transportation | - \$ | 727,984      | \$ | 30,000    | \$  | 697,984       | 3        |  |  |  |  |  |
| Sub-Total                  | \$   | 20,048,688   | \$ | 5,015,927 | \$  | 15,032,761    | 149      |  |  |  |  |  |
| Operations                 |      |              |    |           | \$  | -             |          |  |  |  |  |  |
| PATROL SERVICES            |      |              |    |           | \$  | -             |          |  |  |  |  |  |
| Placerville Patrol         | \$   | 15,485,884   | \$ | 6,896,297 | \$  | 8,589,587     | 82       |  |  |  |  |  |
| SLT Patrol                 | \$   | 4,432,571    | \$ | 73,600    | \$  | 4,358,971     | 20       |  |  |  |  |  |
| Substations                | \$   | 42,818       |    |           | \$  | 42,818        |          |  |  |  |  |  |
| DETECTIVE UNITS            |      |              |    |           | \$  | -             |          |  |  |  |  |  |
| CALMMET                    |      |              |    |           | \$  | -             |          |  |  |  |  |  |
| Placerville Detectives     | \$   | 4,129,394    | \$ | 160,000   | \$  | 3,969,394     | 18       |  |  |  |  |  |
| Placerville Narcotics      | \$   | 1,864,984    | \$ | 93,000    | \$  | 1,771,984     | 7        |  |  |  |  |  |
| SLT Detectives             | \$   | 452,200      |    |           | \$  | 452,200       | 3        |  |  |  |  |  |
| SPECIALTY UNITS            |      |              |    |           | \$  | -             |          |  |  |  |  |  |
| Canine Program             | \$   | 933,874      |    |           | \$  | 933,874       | 4        |  |  |  |  |  |
| Crisis Negotiation Team    | \$   | 23,921       |    |           | \$  | 23,921        |          |  |  |  |  |  |
| Dive Team                  | \$   | 35,350       |    |           | \$  | 35,350        |          |  |  |  |  |  |
| EOD Bomb Squad             | \$   | 46,550       |    |           | \$  | 46,550        |          |  |  |  |  |  |
| Explorers                  | \$   | 35,490       | \$ | 4,200     | \$  | 31,290        |          |  |  |  |  |  |

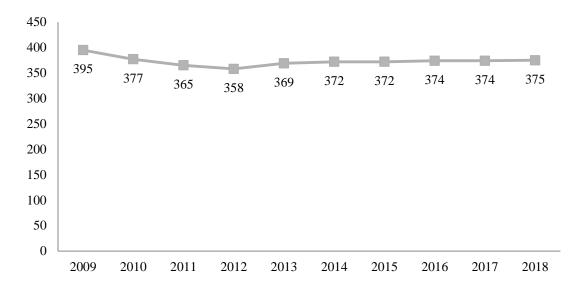
### BUDGET SUMMARY BY PROGRAM

## BUDGET SUMMARY BY PROGRAM (CONTINUED)

|                              | Α  | ppropriations | Revenues         | Ne | et County Cost | St | affing |
|------------------------------|----|---------------|------------------|----|----------------|----|--------|
| Operations                   |    |               |                  | \$ | -              |    |        |
| Fleet Vehicles               | \$ | 383,539       |                  | \$ | 383,539        |    |        |
| Office of Emergency Services | \$ | 971,330       | \$<br>163,361    | \$ | 807,969        |    | 4      |
| Reserves                     | \$ | 13,950        |                  | \$ | 13,950         |    |        |
| Search & Rescue - SLT        | \$ | 272,995       | \$<br>67,165     | \$ | 205,830        |    | 1      |
| Search & Rescue - WS         | \$ | 90,777        |                  | \$ | 90,777         |    |        |
| SWAT                         | \$ | 163,851       |                  | \$ | 163,851        |    |        |
| Operations Sub-Total         | \$ | 29,379,478    | \$<br>7,457,623  | \$ | 21,921,855     |    | 139    |
| Support Services             |    |               |                  | \$ | -              |    |        |
| Civil                        | \$ | 518,233       | \$<br>161,215    | \$ | 357,018        |    | 3      |
| Coroner                      | \$ | 1,644,702     |                  | \$ | 1,644,702      |    | 6      |
| Dispatch                     | \$ | 2,416,921     | \$<br>323,488    | \$ | 2,093,433      |    | 25     |
| Honor Guard                  | \$ | 12,300        | \$<br>-          | \$ | 12,300         |    |        |
| Information Technology       | \$ | 2,195,890     | \$<br>-          | \$ | 2,195,890      |    | 6      |
| Personnel                    | \$ | 1,553,789     | \$<br>-          | \$ | 1,553,789      |    | 6      |
| Property/Evidence            | \$ | 508,402       | \$<br>6,800      | \$ | 501,602        |    | 4      |
| Public Administrator         | \$ | 246,625       | \$<br>20,000     | \$ | 226,625        |    | 1      |
| Radio Shop                   | \$ | 783,939       | \$<br>17,600     | \$ | 766,339        |    | 3      |
| Range/Armory                 | \$ | 279,476       |                  | \$ | 279,476        |    |        |
| Records                      | \$ | 1,293,120     | \$<br>48,400     | \$ | 1,244,720      |    | 13     |
| STARS                        | \$ | 154,940       | \$<br>5,000      | \$ | 149,940        |    | 1      |
| Training                     | \$ | 499,667       | \$<br>35,000     | \$ | 464,667        |    | 2      |
| Vehicle Abatement            | \$ | 1,630         | \$<br>-          | \$ | 1,630          |    |        |
| Support Services Sub-Total   | \$ | 12,109,634    | \$<br>617,503    | \$ | 11,492,131     |    | 70     |
| Total                        | \$ | 66,135,003    | \$<br>14,822,932 | \$ | 51,312,071     | \$ | 375    |

# STAFFING TREND

Staffing for the Sheriff's Office declined during the economic recession to a low of 358 FTE. The proposed staff allocation for FY 2017-18 is 375 FTEs.



### RECOMMENDED BUDGET

This Budget is recommended at \$66,135,003. The Recommended Budget represents an overall decrease of \$853,309 (5%) in revenues and an increase of \$785,742 (1%) in appropriations when compared to the FY 2016-17 Adopted Budget.

Net County Cost is recommended at \$51,312,071, which is an increase of \$1,666,221 (3%) when compared to the FY 2016-17 Adopted Budget.

The Sheriff has reported increases in crime and additional strains on resources, which he largely attributes to the implementation of Public Safety Realignment and the passage of Proposition 47. Public Safety Realignment has resulted in more serious offenders serving longer terms in county jails rather than state prisons, and the passage of Proposition 47 reclassified some crime from felonies to misdemeanors. Impacts believed to be related to these measures include larger jail populations, comprised of higher level inmates, more serious offenders in the community under supervision, and more misdemeanor arrests. In addition, the Sheriff has had to allocate more resources to address issues related to homelessness and behavioral health.

In response to concerns raised by local businesses and residents, the Sheriff has assigned a team that is specially trained and educated on chronic homelessness. This team focuses on those individuals that have been the most difficult to reach and serve through the traditional safety net services.

The Sheriff has also been increasing involvement in the Crisis Intervention Team (CIT), a partnership between Health and Human Services and local law enforcement agencies, over the past several years. CIT seeks to connect those suffering from mental illness and other co-occurring disorders with services and assist them in maintaining a stable lifestyle. Proper treatment of these individuals helps keep them out of the criminal justice system, reducing the strain on resources in the Sheriff's Office, District Attorney's Office, Public Defender's Office, and Probation Department. CIT also interacts with the Homeless Unit as many of the clients of the Homeless Unit also suffer from mental illness.

The Sheriff's original budget request included two additional deputies to address these and other issues, such as elder abuse and technology crimes. The CAO and Sheriff analyzed position vacancy history in the Sheriff's Office and found that the vacancy rates for Deputy Sheriff I/II and Correctional Officer I/II have been 7.3% and 8.7%, respectively, over the last three years. Based on this data, the Sheriff and the CAO have agreed to focus on reducing the vacancy rate, which will effectively add resources without increasing the Sheriff's allocation and budget. The Board of Supervisors approved a pilot staffing program that provides the Sheriff's Office with greater flexibility to recruit for essential positions based on immediate need in the best interest of public safety, while still maintaining appropriate internal controls to ensure the Sheriff's Office does not exceed his allocated budget or total allocation of positions.

Over the last three fiscal years, the Sheriff has averaged 7% savings in Salaries and Benefits, or approximately \$3,000,000, annually. With the implementation of the pilot program discussed above, the Sheriff and CAO expect this number to gradually decline as the vacancy rate drops. The Sheriff has agreed that savings of \$500,000 in Salaries and Benefits could be safely anticipated in FY 2017-18 from turnover and to account for variances between budgeted costs for vacancies and actual costs as those vacancies are filled. The CAO projects an additional \$500,000 in savings, acknowledging that it may be a few months before the efficiencies from the pilot program will be fully realized.

### CAO Adjustments

As discussed above, Salary and Benefits have been reduced by \$1,000,000 in anticipation of savings based on historical data. In addition, the Overtime and Extra Help line items were reduced by \$242,000 from the Sheriff's original budget request, bringing these line items down to the currently budgeted levels.

The CAO has also made adjustments to Services and Supplies (\$150,000) based on prior year actuals. The Sheriff has expressed some concern about several line items for which pricing can be volatile, such as fuel and ammunition, and line items for which costs are unpredictable, such as forensic medical services. These are valid concerns, and the CAO will work closely with the Sheriff's fiscal staff to monitor these costs, returning to the Board if it appears that costs will be greater than expected.

Sources & Uses of Funds

The Sheriff is primarily funded by General Fund discretionary revenues and a share of the Public Safety Augmentation Fund (Proposition 172 of 1993) sales tax. The Office also receives grant funding from the Federal Department of Homeland Security, the State Department of Boating and Waterways, and other governmental agencies. The Sheriff receives \$500,000 annually as a result of the County's agreement with the Shingle Springs Band of Miwok Indians.

The Office also receives revenue from special revenue funds. The FY 2017-18 Recommended Budget includes the use of \$3.1 million in revenues from the Law Enforcement Services Account for court security. Other uses of special revenue funds include \$1.4 million in Public Safety Realignment funding and small amounts from the Rural and Small Counties fund (\$65,000) and the Citizens Option for Public Safety (COPS) fund (\$65,000).

The Sheriff's budgeted use of Public Safety Realignment funds is approximately \$1.4 million in FY 2017-18. This includes recovery of 13% of the Office's overhead costs, which is not full recovery of overhead costs. This results in a General Fund Subsidy of approximately \$423,000 to those services provided through Public Safety Realignment programming. It should be noted that the total FY 2017-18 budget for Public Safety Realignment program (including funding in the Probation Department and HHSA) relies on the use of limited fund balance. In future years, it may be necessary to reduce or restructure services, or increase the General Fund subsidy to the programs.

FUND TYPE:10GENERAL FUNDDEPARTMENT:24SHERIFF

|                       |                     | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|-----------------------|---------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE       |                     |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE   |                     |                        |                                  |                       |                              |                                    |
| 0110 PROP TAX: CURR   |                     | 125,325                | 125,325                          | 123,208               | 123,208                      | -2,117                             |
| CLASS: 01 REV: TAXE   | s                   | 125,325                | 125,325                          | 123,208               | 123,208                      | -2,117                             |
| 0260 OTHER LICENSE &  | & PERMITS           | 1,700                  | 1,700                            | 1,700                 | 1,700                        | 0                                  |
| 0274 PERMIT: ALARM    |                     | 130,000                | 130,000                          | 130,000               | 130,000                      | 0                                  |
|                       | ONCEALED WEAPON     | 30,000                 | 30,000                           | 32,000                | 32,000                       | 2,000                              |
| CLASS: 02 REV: LICEN  | NSE, PERMIT, &      | 161,700                | 161,700                          | 163,700               | 163,700                      | 2,000                              |
| 0300 VEHICLE CODE: F  | INES                | 35,000                 | 35,000                           | 32,000                | 32,000                       | -3,000                             |
| CLASS: 03 REV: FINE,  | FORFEITURE &        | 35,000                 | 35,000                           | 32,000                | 32,000                       | -3,000                             |
| 0422 RENT: MISCELLAN  | IEOUS               | 4,200                  | 4,200                            | 9,600                 | 9,600                        | 5,400                              |
| CLASS: 04 REV: USE    | OF MONEY & PROPERTY | 4,200                  | 4,200                            | 9,600                 | 9,600                        | 5,400                              |
| 0542 ST: VEHICLE ABAT | EMENT SURCHARGE     | 110,000                | 110,000                          | 0                     | 0                            | -110,000                           |
| 0760 ST: CORRECTION   |                     | 0                      | 0                                | 57,980                | 57,980                       | 57,980                             |
| 0860 ST: PUBLIC SAFET |                     | 7,508,005              | 7,508,005                        | 7,185,354             | 7,285,354                    | -222,651                           |
| 0880 ST: OTHER        |                     | 103,490                | 103,490                          | 294,603               | 294,603                      | 191,113                            |
|                       | E OFFICERS TRAINING | 45,000                 | 45,000                           | 35,000                | 35,000                       | -10,000                            |
| 0900 ST: BOATING & W  |                     | 319,546                | 319,546                          | 319,546               | 319,546                      | 0                                  |
|                       | E INTERGOVERNMENTAL |                        | 8,086,041                        | 7,892,483             | 7,992,483                    | -93,558                            |
| 1100 FED: OTHER       |                     | 873,727                | 873.727                          | 266,361               | 266,361                      | -607,366                           |
|                       | CRIMINAL ALIEN ASST | 6,383                  | 6,383                            | 8,286                 | 8,286                        | 1,903                              |
| CLASS: 10 REV: FEDE   |                     | 880,110                | 880,110                          | 274,647               | 274,647                      | -605,463                           |
|                       |                     |                        |                                  |                       |                              |                                    |
|                       | RINGS RANCHERIA     | 500,000                | 500,000                          | 500,000               | 500,000                      | 0                                  |
|                       | R GOVERNMENTAL      | 500,000                | 500,000                          | 500,000               | 500,000                      | 0                                  |
| 1340 COMMUNICATION    |                     | 7,000                  | 7,000                            | 7,000                 | 7,000                        | 0                                  |
| 1490 CIVIL PROCESS S  |                     | 45,000                 | 45,000                           | 45,000                | 45,000                       | 0                                  |
| 1500 COURT: FEES & C  |                     | 100                    | 100                              | 100                   | 100                          | 0                                  |
| 1508 COURT: BOOKING   | FEE                 | 90,000                 | 90,000                           | 90,000                | 90,000                       | 0                                  |
| 1540 ESTATE FEES      |                     | 12,000                 | 12,000                           | 20,000                | 20,000                       | 8,000                              |
| 1580 LAW ENFORCEME    |                     | 95,000                 | 95,000                           | 68,600                | 68,600                       | -26,400                            |
|                       | NT: USFS -US FOREST | 37,000                 | 37,000                           | 37,000                | 37,000                       | 0                                  |
|                       | NT: FINGERPRINTING  | 25,000                 | 25,000                           | 35,000                | 35,000                       | 10,000                             |
| 1740 CHARGES FOR SE   |                     | 31,000                 | 31,000                           | 37,500                | 37,500                       | 6,500                              |
| 1742 MISC: COPY FEES  |                     | 8,500                  | 8,500                            | 8,000                 | 8,000                        | -500                               |
| 1748 WEEKENDER: IN C  |                     | 12,000                 | 12,000                           | 16,000                | 16,000                       | 4,000                              |
| 1749 WEEKENDER: WO    |                     | 58,000                 | 58,000                           | 55,000                | 55,000                       | -3,000                             |
|                       |                     | 1,200                  | 1,200                            | 1,200                 | 1,200                        | 0                                  |
|                       | ADIO EQUIPMENT &    | 1,000                  | 1,000                            | 1,000                 | 1,000                        | 0                                  |
|                       | GE FOR SERVICES     | 422,800                | 422,800                          | 421,400               | 421,400                      | -1,400                             |
| 1920 OTHER SALES      |                     | 5,000                  | 5,000                            | 5,000                 | 5,000                        | 0                                  |
| 1940 MISC: REVENUE    |                     | 7,500                  | 7,500                            | 10,500                | 10,500                       | 3,000                              |
| 1943 MISC: DONATION   |                     | 5,000                  | 5,000                            | 5,000                 | 5,000                        | 0                                  |
| 1951 ADVERTISING      |                     | 50,000                 | 50,000                           | 55,000                | 55,000                       | 5,000                              |
| 1952 UNCLAIMED CASH   | 1                   | 800                    | 800                              | 800                   | 800                          | 0                                  |
| CLASS: 19 REV: MISC   | ELLANEOUS           | 68,300                 | 68,300                           | 76,300                | 76,300                       | 8,000                              |
| 2020 OPERATING TRAN   | ISFERS IN           | 5,392,765              | 5,392,765                        | 5,229,594             | 5,229,594                    | -163,171                           |
|                       | R FINANCING SOURCES | 5,392,765              | 5,392,765                        | 5,229,594             | 5,229,594                    | -163,171                           |
| 2100 RESIDUAL EQUITY  |                     | 27,170                 |                                  | 0,220,001             | 0,220,001                    | -27,170                            |
|                       | EQUITY TRANSFERS    | 27,170 27,170          | 27,170<br>27,170                 | 0                     | 0                            | -27,170                            |
| CLAGO. ZI NEGIDUAL    | LOUT INANOFENO      | 21,110                 | 21,110                           | 0                     | U                            | -21,110                            |
| TYPE: R SUBTOTAL      |                     | 15,703,411             | 15,703,411                       | 14,722,932            | 14,822,932                   | -880,479                           |

# Sheriff RECOMMENDED BUDGET • FY 2017 - 18

## FINANCIAL INFORMATION BY FUND TYPE

FUND TYPE:10GENERAL FUNDDEPARTMENT:24SHERIFF

|              |                                     | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|--------------|-------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE:        | E EXPENDITURE                       |                        |                                  |                       |                              |                                    |
|              | 3J SUBOBJ TITLE                     |                        |                                  |                       |                              |                                    |
| 3000         | PERMANENT EMPLOYEES / ELECTED       | 28,454,763             | 28,584,763                       | 30,531,009            | 30,031,009                   | 1,446,246                          |
| 3001         | TEMPORARY EMPLOYEES                 | 151,655                | 151,655                          | 166,736               | 166,736                      | 15,081                             |
| 3002         | OVERTIME                            | 1,992,186              | 1,992,186                        | 2,213,467             | 1,971,545                    | -20,641                            |
| 3003         | STANDBY PAY                         | 1,280                  | 1,280                            | 24,660                | 24,660                       | 23,380                             |
| 3004         | OTHER COMPENSATION                  | 227,880                | 227,880                          | 219,900               | 219,900                      | -7,980                             |
| 3005         | TAHOE DIFFERENTIAL                  | 194,400                | 194,400                          | 194,400               | 194,400                      | 0                                  |
| 3006         | BILINGUAL PAY                       | 35,100                 | 35,100                           | 36,400                | 36,400                       | 1,300                              |
| 3007         | HAZARD PAY                          | 31,200                 | 31,200                           | 31,200                | 31,200                       | 0                                  |
| 3020         | RETIREMENT EMPLOYER SHARE           | 10,379,400             | 10,529,400                       | 10,424,468            | 10,424,468                   | -104,932                           |
| 3022         | MEDI CARE EMPLOYER SHARE            | 456,525                | 456,525                          | 453,335               | 453,335                      | -3,190                             |
| 3040         | HEALTH INSURANCE EMPLOYER           | 5,867,526              | 5,992,526                        | 6,042,596             | 6,042,596                    | 50,070                             |
| 3042         | LONG TERM DISABILITY EMPLOYER       | 36,437                 | 36,437                           | 36,133                | 36,133                       | -304                               |
| 3043         | DEFERRED COMPENSATION EMPLOYER      | 56,623                 | 56,623                           | 56,600                | 56,600                       | -23                                |
| 3046         | RETIREE HEALTH: DEFINED             | 389,309                | 389,309                          | 429,464               | 429,464                      | 40,155                             |
| 3060         | WORKERS' COMPENSATION EMPLOYER      | 3,777,295              | 3,777,295                        | 4,368,828             | 4,368,828                    | 591,533                            |
| 3080         | FLEXIBLE BENEFITS                   | 627,388                | 777,388                          | 756,740               | 756,740                      | -20,648                            |
| CLASS        | : 30 SALARY & EMPLOYEE BENEFITS     | 52,678,967             | 53,233,967                       | 55,985,936            | 55,244,014                   | 2,010,047                          |
| 4020         | CLOTHING & PERSONAL SUPPLIES        | 140,854                | 140,854                          | 122,389               | 122,389                      | -18,465                            |
| 4023         | NON-CNTY EMPLOYEE UNIFORM ALLOWAN   |                        | 7,200                            | 7,200                 | 7,200                        | 0                                  |
| 4040         | TELEPHONE COMPANY VENDOR            | 150,120                | 150,120                          | 118,846               | 118,846                      | -31,274                            |
| 4041         | COUNTY PASS THRU TELEPHONE CHARGE   |                        | 36,475                           | 39,245                | 39,245                       | 2,770                              |
| 4044         | CABLE/INTERNET SERVICE              | 12,781                 | 12,781                           | 14,480                | 14,480                       | 1,699                              |
| 4060         | FOOD AND FOOD PRODUCTS              | 712,545                | 712,545                          | 649,839               | 649,839                      | -62,706                            |
| 4080         | HOUSEHOLD EXPENSE                   | 140,662                | 140,662                          | 157,302               | 157,302                      | 16,640                             |
| 4082         | HOUSEHOLD EXP: OTHER                | 33,550                 | 33,550                           | 33,550                | 33,550                       | 0                                  |
| 4085         | REFUSE DISPOSAL                     | 32,714                 | 32,714                           | 36,140                | 36,140                       | 3,426                              |
| 4085         | JANITORIAL / CUSTODIAL SERVICES     | 21,800                 | 21,800                           | 21,180                | 21,180                       | -620                               |
| 4000         | INSURANCE: PREMIUM                  | 1,388,192              | 1,388,192                        | 850,171               | 850,171                      | -538,021                           |
|              |                                     |                        |                                  |                       |                              | -558,021                           |
| 4101         |                                     | 3,000                  | 3,000                            | 3,000                 | 3,000                        |                                    |
| 4140         |                                     | 155,447                | 155,447                          | 121,785               | 121,785                      | -33,662                            |
| 4141         | MAINT: OFFICE EQUIPMENT             | 900                    | 900                              | 700                   | 700                          | -200                               |
| 4142         | MAINT: TELEPHONE / RADIO            | 15,500                 | 15,500                           | 9,300                 | 9,300                        | -6,200                             |
| 4143         | MAINT: SERVICE CONTRACT             | 85,681                 | 85,681                           | 0                     | 0                            | -85,681                            |
| 4144         | MAINT: COMPUTER                     | 329,967                | 329,967                          | 405,742               | 405,742                      | 75,775                             |
| 4145         | MAINTENANCE: EQUIPMENT PARTS        | 15,640                 | 15,640                           | 14,412                | 14,412                       | -1,228                             |
| 4160         | VEH MAINT: SERVICE CONTRACT         | 2,460                  | 2,460                            | 2,460                 | 2,460                        | 0                                  |
| 4161         | VEH MAINT: PARTS DIRECT CHARGE      | 1,750                  | 1,750                            | 6,950                 | 6,950                        | 5,200                              |
| 4162         | VEH MAINT: SUPPLIES                 | 11,600                 | 11,600                           | 13,900                | 13,900                       | 2,300                              |
| 4164         | VEH MAINT: TIRE & TUBES             | 4,850                  | 4,850                            | 5,850                 | 5,850                        | 1,000                              |
| 4165         | VEH MAINT: OIL & GREASE             | 500                    | 500                              | 750                   | 750                          | 250                                |
| 4180         | MAINT: BUILDING & IMPROVEMENTS      | 150,250                | 150,250                          | 139,850               | 139,850                      | -10,400                            |
| 4197         | MAINTENANCE BUILDING: SUPPLIES      | 1.700                  | 1,700                            | 1,400                 | 1,400                        | -300                               |
| 4200         | MEDICAL, DENTAL & LABORATORY        | 200                    | 200                              | 1,500                 | 1,500                        | 1,300                              |
| 4220         | MEMBERSHIPS                         | 11,560                 | 11,560                           | 11,381                | 11,381                       | -179                               |
| 4221         | MEMBERSHIPS: LEGISLATIVE ADVOCACY   | 7,000                  | 7,000                            | 7,200                 | 7,200                        | 200                                |
| 4221         | OFFICE EXPENSE                      | 89,375                 | 89,375                           | 74,750                | 74,750                       | -14,625                            |
|              |                                     |                        |                                  |                       |                              | ,                                  |
| 4261         | POSTAGE                             | 24,290                 | 24,290                           | 17,740                | 17,740                       | -6,550                             |
| 4262         |                                     | 120,570                | 120,570                          | 58,030                | 58,030                       | -62,540                            |
| 4263         | SUBSCRIPTION / NEWSPAPER / JOURNALS | 6,303                  | 6,303                            | 4,325                 | 4,325                        | -1,978                             |
| 4264         | BOOKS / MANUALS                     | 10,100                 | 10,100                           | 10,420                | 10,420                       | 320                                |
| 4265         | LAW BOOKS                           | 3,085                  | 3,085                            | 2,710                 | 2,710                        | -375                               |
|              | PRINTING / DUPLICATING SERVICES     | 27,600                 | 27,600                           | 30,590                | 30,590                       | 2,990                              |
| 4266<br>4267 | ON-LINE SUBSCRIPTIONS               | 300                    | 300                              | 1,300                 | 1,300                        | 1,000                              |

FUND TYPE:10GENERAL FUNDDEPARTMENT:24SHERIFF

|         |                                      | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|---------|--------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 4300    | PROFESSIONAL & SPECIALIZED SERVICES  | 800,486                | 850,486                          | 632,304               | 632,304                      | -218,182                           |
| 4308    | EXTERNAL DATA PROCESSING SERVICES    | 115,000                | 115,000                          | 80,000                | 80,000                       | -35,000                            |
|         | VERBATIM: TRANSCRIPTION              | 3,280                  | 3,280                            | 2,100                 | 2,100                        | -1,180                             |
| 4323    | PSYCHIATRIC MEDICAL SERVICES         | 13,000                 | 13,000                           | 26,000                | 26,000                       | 13,000                             |
|         | MEDICAL, DENTAL, LAB & AMBULANCE SRV | 230,770                | 230,770                          | 608,779               | 458,779                      | 228,009                            |
| 4334    | FIRE PREVENTION & INSPECTION         | 7,322                  | 7,322                            | 8,722                 | 8,722                        | 1,400                              |
| 4420    | RENT & LEASE: EQUIPMENT              | 150,136                | 235,136                          | 113,736               | 113,736                      | -121,400                           |
| 4421    | RENT & LEASE: SECURITY SYSTEM        | 13,118                 | 13,118                           | 20,566                | 20,566                       | 7,448                              |
| 4440    | RENT & LEASE: BUILDING &             | 327,106                | 327,106                          | 338,186               | 338,186                      | 11,080                             |
| 4460    | EQUIP: SMALL TOOLS & INSTRUMENTS     | 81,597                 | 81,597                           | 71,564                | 71,564                       | -10,033                            |
| 4461    | EQUIP: MINOR                         | 206,596                | 206,596                          | 209,900               | 209,900                      | 3,304                              |
| 4462    | EQUIP: COMPUTER                      | 140,227                | 140,227                          | 184,650               | 184,650                      | 44,423                             |
| 4463    | EQUIP: TELEPHONE & RADIO             | 171,983                | 171,983                          | 23,202                | 23,202                       | -148,781                           |
| 4464    | EQUIP: LAW ENFORCEMENT               | 326,575                | 326,575                          | 312,980               | 312,980                      | -13,595                            |
| 4465    | EQUIP: VEHICLE                       | 259,400                | 259,400                          | 249,550               | 249,550                      | -9,850                             |
| 4500    | SPECIAL DEPT EXPENSE                 | 65,100                 | 65,100                           | 62,955                | 62,955                       | -2,145                             |
| 4503    | STAFF DEVELOPMENT                    | 215,853                | 215,853                          | 231,610               | 231,610                      | 15,757                             |
| 4505    | SB924: TRANSPORTATION & TRAVEL       | 68,295                 | 68,295                           | 0                     | 0                            | -68,295                            |
| 4506    | FILM DEVELOPMENT & PHOTOGRAPHY       | 50                     | 50                               | 50                    | 50                           | 0                                  |
| 4507    | FIRE & SAFETY SUPPLIES               | 0                      | 0                                | 1,500                 | 1,500                        | 1,500                              |
| 4529    | SOFTWARE LICENSE                     | 10,775                 | 10,775                           | 5,775                 | 5,775                        | -5,000                             |
| 4534    | AMMUNITION                           | 215,957                | 215,957                          | 226,037               | 226,037                      | 10,080                             |
| 4540    | STAFF DEVELOPMENT (NOT 1099)         | 20,000                 | 20,000                           | 20,000                | 20,000                       | 0                                  |
| 4600    | TRANSPORTATION & TRAVEL              | 180,781                | 183,781                          | 229,896               | 229,896                      | 46,115                             |
| 4601    | VOLUNTEER: TRANSPORTATION & TRAVEL   | 5,067                  | 5,067                            | 12,137                | 12,137                       | 7,070                              |
| 4602    | MILEAGE: EMPLOYEE PRIVATE AUTO       | 26,249                 | 26,249                           | 24,395                | 24,395                       | -1,854                             |
| 4604    | MILEAGE: VOLUNTEER PRIVATE AUTO      | 3,000                  | 3,000                            | 0                     | 0                            | -3,000                             |
| 4605    | RENT & LEASE: VEHICLE                | 1,087,153              | 1,087,153                        | 1,129,783             | 1,129,783                    | 42,630                             |
| 4606    | FUEL PURCHASES                       | 863,540                | 863,540                          | 827,082               | 827,082                      | -36,458                            |
| 4608    | HOTEL ACCOMMODATIONS                 | 178,489                | 189,489                          | 343,214               | 343,214                      | 153,725                            |
| 4620    | UTILITIES                            | 751,808                | 751,808                          | 801,999               | 801,999                      | 50,191                             |
| CLASS:  | 40 SERVICE & SUPPLIES                | 10,295,234             | 10,444,234                       | 9,795,059             | 9,645,059                    | -799,175                           |
| 5240    | CONTRIB: NON-CNTY GOVERNMENTAL       | 114,200                | 114,200                          | 0                     | 0                            | -114,200                           |
| 5300    | INTERFND: SERVICE BETWEEN FUND       | 75,000                 | 75,000                           | 19,650                | 19,650                       | -55,350                            |
| CLASS:  | 50 OTHER CHARGES                     | 189,200                | 189,200                          | 19,650                | 19,650                       | -169,550                           |
| 6020    | FIXED ASSET: BUILDING & IMPROVEMENTS | 210,000                | 210,000                          | 185,000               | 185,000                      | -25,000                            |
| 6040    | FIXED ASSET: EQUIPMENT               | 452,200                | 452,200                          | 471,498               | 471,498                      | 19,298                             |
| 6042    | FIXED ASSET: COMPUTER SYSTEM         | 536,916                | 536,916                          | 372,000               | 372,000                      | -164,916                           |
| 6045    | FIXED ASSET: VEHICLES                | 85,000                 | 85,000                           | 46,000                | 46,000                       | -39,000                            |
| CLASS:  | 60 FIXED ASSETS                      | 1,284,116              | 1,284,116                        | 1,074,498             | 1,074,498                    | -209,618                           |
| 7000    | OPERATING TRANSFERS OUT              | 27,149                 | 27,149                           | 0                     | 0                            | -27,149                            |
| 7001    | OPERATING TRANSFERS OUT: FLEET       | 36,000                 | 36,000                           | 50,000                | 50,000                       | 14,000                             |
| CLASS:  |                                      | 63,149                 | 63,149                           | 50,000                | 50,000                       | -13,149                            |
| 7200    | INTRAFUND TRANSFERS: ONLY GENERAL    | 4,200                  | 4,200                            | 4,200                 | 4,200                        | 0                                  |
| 7223    | INTRAFND: MAIL SERVICE               | 14,039                 | 14,039                           | 13,901                | 13,901                       | -138                               |
| 7224    | INTRAFND: STORES SUPPORT             | 17,256                 | 17,256                           | 17,383                | 17,383                       | 127                                |
| 7232    | INTRAFND: MAINT BLDG & IMPROVMNTS    | 103,000                | 103,000                          | 107,900               | 107,900                      | 4,900                              |
| CLASS:  |                                      | 138,495                | 138,495                          | 143,384               | 143,384                      | 4,889                              |
| 7350    | INTRFND ABATEMENTS: GF ONLY          | -3,900                 | -3,900                           | -38,602               | -38,602                      | -34,702                            |
| 7355    | INTREND ABATEMENTS: GF ONET          | -3,900                 | -3,900                           | -38,002               | -3,002                       | -3,000                             |
| CLASS:  |                                      | -3,900                 | -3,900                           | -38,602               | -3,000                       | -37,702                            |
|         |                                      | 0,000                  | 0,000                            | 00,002                | 11,002                       | 0.,02                              |
| TYPE: E | SUBTOTAL                             | 64,645,261             | 65,349,261                       | 67,029,925            | 66,135,003                   | 785,742                            |
| FUND TY | PE: 10 SUBTOTAL                      | 48,941,850             | 49,645,850                       | 52,306,993            | 51,312,071                   | 1,666,221                          |

# Sheriff RECOMMENDED BUDGET • FY 2017 - 18

## FINANCIAL INFORMATION BY FUND TYPE

FUND TYPE:11SPECIAL REVENUE FUNDDEPARTMENT:24SHERIFF

|                                                                  | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|------------------------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                                                  |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                                              |                        |                                  |                       |                              |                                    |
| 0400 REV: INTEREST                                               | 5,000                  | 5,000                            | 5,000                 | 5,000                        | 0                                  |
| CLASS: 04 REV: USE OF MONEY & PROPERTY                           | 5,000                  | 5,000                            | 5,000                 | 5,000                        | 0                                  |
| 1944 INMATE WELFARE TRUST                                        | 407,801                | 407,801                          | 407,801               | 407,801                      | 0                                  |
| CLASS: 19 REV: MISCELLANEOUS                                     | 407,801                | 407,801                          | 407,801               | 407,801                      | 0                                  |
| 0001 FUND BALANCE                                                | 1,308,516              | 1,308,516                        | 1,300,000             | 1,300,000                    | -8,516                             |
| CLASS: 22 FUND BALANCE                                           | 1,308,516              | 1,308,516                        | 1,300,000             | 1,300,000                    | -8,516                             |
| TYPE: R SUBTOTAL                                                 | 1,721,317              | 1,721,317                        | 1,712,801             | 1,712,801                    | -8,516                             |
|                                                                  |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE<br>4020 CLOTHING & PERSONAL SUPPLIES         | 4 000                  | 4 000                            | 4 000                 | 4 000                        | 0                                  |
| 4020 CLOTHING & PERSONAL SUPPLIES<br>4044 CABLE/INTERNET SERVICE | 4,000<br>6,000         | 4,000<br>6,000                   | 4,000<br>6,000        | 4,000                        | 0<br>0                             |
| 4044 CABLE/INTERNET SERVICE<br>4080 HOUSEHOLD EXPENSE            | 2,500                  | 2,500                            | 1,500                 | 6,000<br>1,500               | -1,000                             |
| 4260 OFFICE EXPENSE                                              | 5,000                  | 5,000                            | 4,000                 | 4,000                        | -1,000                             |
| 4261 POSTAGE                                                     | 7,000                  | 7,000                            | 6,000                 | 6,000                        | -1,000                             |
| 4263 SUBSCRIPTION / NEWSPAPER / JOURNALS                         | 500                    | 500                              | 500                   | 500                          | 0                                  |
| 4264 BOOKS / MANUALS                                             | 4,000                  | 4.000                            | 4,000                 | 4.000                        | 0                                  |
| 4265 LAW BOOKS                                                   | 500                    | 500                              | 500                   | 500                          | 0                                  |
| 4266 PRINTING / DUPLICATING SERVICES                             | 2,500                  | 2,500                            | 6,000                 | 6,000                        | 3,500                              |
| 4300 PROFESSIONAL & SPECIALIZED SERVICES                         | 100,000                | 100,000                          | 75,000                | 75,000                       | -25,000                            |
| 4302 CONSTRUCT & ENGINEER CONTRACTS                              | 15,000                 | 15,000                           | 15,000                | 15,000                       | 0                                  |
| 4324 MEDICAL, DENTAL, LAB & AMBULANCE SRV                        | 7,500                  | 7,500                            | 7,500                 | 7,500                        | 0                                  |
| 4420 RENT & LEASE: EQUIPMENT                                     | 25,000                 | 25,000                           | 35,000                | 35,000                       | 10,000                             |
| 4460 EQUIP: SMALL TOOLS & INSTRUMENTS                            | 10,000                 | 10,000                           | 7,500                 | 7,500                        | -2,500                             |
| 4461 EQUIP: MINOR                                                | 14,000                 | 14,000                           | 22,000                | 22,000                       | 8,000                              |
| 4462 EQUIP: COMPUTER                                             | 3,000                  | 3,000                            | 7,000                 | 7,000                        | 4,000                              |
| 4500 SPECIAL DEPT EXPENSE                                        | 463,315                | 463,315                          | 500,000               | 500,000                      | 36,685                             |
| CLASS: 40 SERVICE & SUPPLIES                                     | 669,815                | 669,815                          | 701,500               | 701,500                      | 31,685                             |
| 7700 APPROPRIATION FOR CONTINGENCIES                             | 1,051,502              | 1,051,502                        | 1,011,301             | 1,011,301                    | -40,201                            |
| CLASS: 77 APPROPRIATION FOR                                      | 1,051,502              | 1,051,502                        | 1,011,301             | 1,011,301                    | -40,201                            |
| TYPE: E SUBTOTAL                                                 | 1,721,317              | 1,721,317                        | 1,712,801             | 1,712,801                    | -8,516                             |
| FUND TYPE: 11 SUBTOTAL                                           | 0                      | 0                                | 0                     | 0                            | 0                                  |
| DEPARTMENT: 24 SUBTOTAL                                          | 48,941,850             | 49,645,850                       | 52,306,993            | 51,312,071                   | 1,666,221                          |

Sheriff

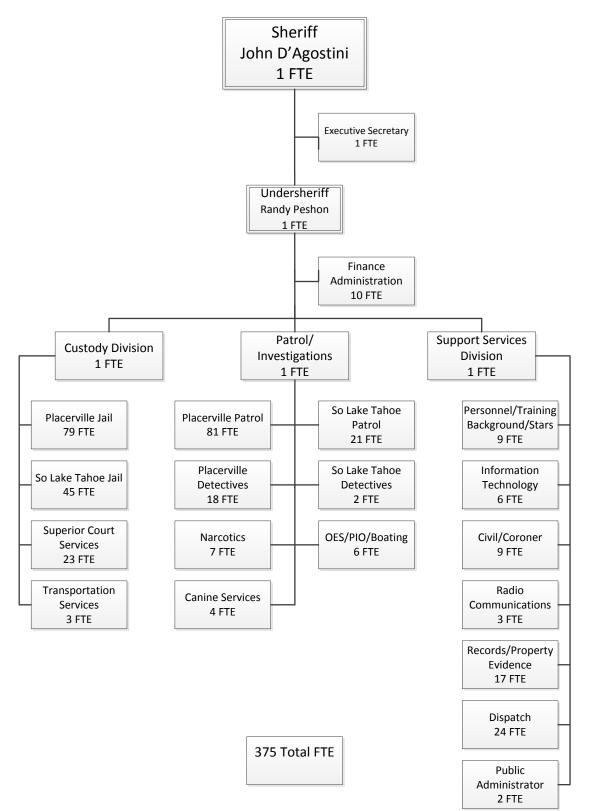
RECOMMENDED BUDGET • FY 2017 - 18

# PERSONNEL ALLOCATION

|                                          | 2016-17    | 2016-17 | 2017-18 |           |
|------------------------------------------|------------|---------|---------|-----------|
| <b>Classification Title</b>              | Adjusted   | Dept    | CAO     | Diff from |
|                                          | Allocation | Request | Recm'd  | Adjusted  |
| Sheriff/Public Administrator/Coroner     | 1.00       | 1.00    | 1.00    | 0.00      |
| Undersheriff                             | 1.00       | 1.00    | 1.00    | 0.00      |
| Administrative Technician                | 2.00       | 2.00    | 2.00    | 0.00      |
| Assistant Public Administrator           | 1.00       | 1.00    | 1.00    | 0.00      |
| Chief Fiscal Officer                     | 1.00       | 1.00    | 1.00    | 0.00      |
| Community Services Officer               | 3.00       | 3.00    | 3.00    | 0.00      |
| Correctional Cook                        | 6.00       | 6.00    | 6.00    | 0.00      |
| Correctional Food Services Coordinator   | 1.00       | 1.00    | 1.00    | 0.00      |
| Correctional Lieutenant                  | 2.00       | 2.00    | 2.00    | 0.00      |
| Correctional Officer I/II                | 85.00      | 85.00   | 85.00   | 0.00      |
| Correctional Sergeant                    | 11.00      | 11.00   | 11.00   | 0.00      |
| Crime Analyst                            | 1.00       | 1.00    | 1.00    | 0.00      |
| Department Analyst I/II                  | 2.00       | 2.00    | 2.00    | 0.00      |
| Department Systems Analyst               | 5.00       | 5.00    | 5.00    | 0.00      |
| Deputy Sheriff I/II                      | 131.00     | 133.00  | 131.00  | 0.00      |
| Detention Aide                           | 4.00       | 4.00    | 4.00    | 0.00      |
| Executive Secretary - Law & Justice      | 1.00       | 1.00    | 1.00    | 0.00      |
| Human Resource Technician                | 1.00       | 1.00    | 1.00    | 0.00      |
| Property/Evidence Technician             | 3.00       | 3.00    | 3.00    | 0.00      |
| Public Safety Dispatcher I/II            | 15.00      | 15.00   | 15.00   | 0.00      |
| Radio Maintenance Technician             | 2.00       | 2.00    | 2.00    | 0.00      |
| Sheriff's Captain                        | 3.00       | 3.00    | 3.00    | 0.00      |
| Sheriff's Communication Manager          | 1.00       | 1.00    | 1.00    | 0.00      |
| Sheriff's Fiscal Technician              | 4.00       | 4.00    | 4.00    | 0.00      |
| Sheriff's Lieutenant                     | 7.00       | 7.00    | 7.00    | 0.00      |
| Sheriff's Records Supervisor             | 1.00       | 1.00    | 1.00    | 0.00      |
| Sheriff's Security Officer               | 10.00      | 10.00   | 10.00   | 0.00      |
| Sheriff's Sergeant                       | 25.00      | 25.00   | 25.00   | 0.00      |
| Sheriff's Support Services Manager       | 1.00       | 1.00    | 1.00    | 0.00      |
| Sheriff's Technician I/II                | 27.00      | 27.00   | 27.00   | 0.00      |
| Sheriff's Training Coordinator           | 1.00       | 1.00    | 1.00    | 0.00      |
| Sr. Department Analyst                   | 1.00       | 1.00    | 1.00    | 0.00      |
| Sr. Public Safety Dispatcher             | 5.00       | 5.00    | 5.00    | 0.00      |
| Sr. Sheriff's Technician                 | 5.00       | 5.00    | 5.00    | 0.00      |
| Supervising Property Evidence Technician | 1.00       | 1.00    | 1.00    | 0.00      |
| Supervising Public Safety Dispatcher     | 4.00       | 4.00    | 4.00    | 0.00      |
| Department Total                         | 375.00     | 377.00  | 375.00  | 0.00      |

# Sheriff RECOMMENDED BUDGET • FY 2017 - 18

## ORGANIZATIONAL CHART



## MISSION

The Department of Agriculture, Weights & Measures' mission is to protect, enhance and promote the preservation of agriculture and the environment while sustaining the public health, safety and welfare of all citizens, and to provide consumer and marketplace protections through the fair and equitable enforcement of laws and regulations.

|                       | 15/16   |           | 16/17 |           |    | 17/18     |    | 17/18     | С  | hange from | %      |
|-----------------------|---------|-----------|-------|-----------|----|-----------|----|-----------|----|------------|--------|
|                       | Actuals |           |       | Budget    |    | Dept      |    | CAO       |    | Budget to  | Change |
|                       |         |           |       |           | R  | equested  |    | Recommend | R  | ecommend   |        |
| Licenses, Permits     | \$      | 126,569   | \$    | 120,099   | \$ | 122,696   | \$ | 122,696   | \$ | 2,597      | 2%     |
| Use of Money          | \$      | 60        | \$    | 300       | \$ | 300       | \$ | 300       | \$ | -          | 0%     |
| State                 | \$      | 577,757   | \$    | 574,147   | \$ | 609,374   | \$ | 609,374   | \$ | 35,227     | 6%     |
| Federal               | \$      | 109,616   | \$    | 138,128   | \$ | 35,517    | \$ | 35,517    | \$ | (102,611)  | -74%   |
| Other Government      | \$      | 32,724    | \$    | 13,727    | \$ | 43,727    | \$ | 43,727    | \$ | 30,000     | 219%   |
| Charge for Service    | \$      | 28,674    | \$    | 33,693    | \$ | 33,693    | \$ | 33,693    | \$ | -          | 0%     |
| Miscellaneous         | \$      | 171       | \$    | 200       | \$ | 200       | \$ | 200       | \$ | -          | 0%     |
| Total Revenue         | \$      | 875,571   | \$    | 880,294   | \$ | 845,507   | \$ | 845,507   | \$ | (34,787)   | -4%    |
| Salaries and Benefits | \$      | 1,104,194 | \$    | 1,158,999 | \$ | 1,188,594 | \$ | 1,188,594 | \$ | 29,595     | 3%     |
| Services & Supplies   | \$      | 173,130   | \$    | 220,410   | \$ | 211,517   | \$ | 211,517   | \$ | (8,893)    | -4%    |
| Other Charges         | \$      | 1,560     | \$    | 1,000     | \$ | 1,250     | \$ | 1,250     | \$ | 250        | 25%    |
| Intrafund Transfers   | \$      | 3,333     | \$    | 5,617     | \$ | 3,565     | \$ | 3,565     | \$ | (2,052)    | -37%   |
| Total Appropriations  | \$      | 1,282,217 | \$    | 1,386,026 | \$ | 1,404,926 | \$ | 1,404,926 | \$ | 18,900     | 1%     |
| Net County Cost       | \$      | 406,646   | \$    | 505,732   | \$ | 559,419   | \$ | 559,419   | \$ | 53,687     | 11%    |
| FTEs                  |         | 12        |       | 12        |    | 10        |    | 10        |    | (2)        | -17%   |

## DEPARTMENT BUDGET SUMMARY

## MAJOR BUDGET CHANGES

Revenue

- (\$102,611) Decrease in Federal revenue primarily due to the noxious weed contract with the Sierra Nevada Conservancy being completed in December.
- \$35,227 Increase in State revenue for state contracts and reimbursements for pest detection.
- \$30,000 Increase in revenue from Other Governmental Agencies for the contract with Carson Water Subconservancy District in Alpine County for the Noxious Weed Abatement Program.

#### Appropriations

Salaries and Benefits

(\$25,676) Decrease in Temporary Employee expenses.

\$34,915 Increase in Health Insurance related to employee changes.

Services and Supplies

(\$3,000) Anticipated reduction in agricultural supply purchases.

(\$2,600) Anticipated reduction in fuel use in the fiscal year.

## **PROGRAM SUMMARIES**

#### Agricultural Commissioner

#### Agricultural Commission

Created in 1967 by the Board of Supervisors, the seven member Agricultural Commission acts in an advisory capacity to the Board and the Planning Commission on all matters related to agriculture. The Agricultural Commission's scope of interest includes a wide variety of agricultural, timber and land use issues including agricultural land preservation, agricultural production, forestland preservation and forest production. The Commission also advises the Board of procedures and techniques requiring legislative or policy actions that would encourage and promote agricultural activities that are conducive to the continued well-being of El Dorado County.

#### Agriculture Programs

The department is responsible for numerous mandated programs that promote, protect and enhance various aspects of agricultural activities:

- 1. Pest Exclusion plant protection and quarantine;
- 2. Pest Detection early detection of exotic pests using insect detection traps;
- 3. Pest Management-Vegetation Management There are nine different noxious weed species under eradication throughout the County. Most weed species in El Dorado County are listed as 'A' rated weeds by the State, and are of limited distribution throughout California;
- 4. Glassy-winged Sharpshooter (GWSS) initiated in 1999 to prevent the introduction of this insect to El Dorado County. GWSS is known to spread Pierce's Disease, which can devastate vineyard plantings. The pest-monitoring program includes inspections of all nursery stock shipped into the County from known infested areas. Historically the department utilizes extra-help Agricultural Biology Technician employees (6) for Pest Management programs;
- 5. Vertebrate Pest Management advice on rodent control;
- 6. Integrated Pest Management emphasizes preventive methods that provide economical, long-term solutions to pest problems;
- 7. Nursery and Seed inspections -- protecting customers and growers;
- 8. Apiary Inspection inspections are made for the purpose of sustaining the continued health of the bee industry in California which directly translates into the successful production of numerous crops;

- 9. Fresh Fruit, Nut, and Vegetable, Honey Quality Control and Egg Quality Control enforcement of quality standards protecting the consumer;
- 10. Certified Farmers' Market (Direct Marketing) markets give the producers of farm products the option of selling directly to the consumer without the requirements of meeting size, pack, container, and labeling requirements (Standardization). These markets give the public a "direct" link to the production of the crop by buying the produce from the grower;
- 11. Organic Producers Our department is the local enforcement agency concerning the registration, investigation of complaints and auditing of organic producers and handlers; and
- 12. Crop Report California Food and Agricultural Code requirement for the purpose of publishing an accurate and meaningful report concerning the agricultural conditions in El Dorado/Alpine County.

Administration positions are proportionally allocated to provide oversight, direction and support for Agriculture programs which includes budgeting, accounting, personnel, payroll, purchasing, office support and contract administration of contracts through the State of California, Department of Food and Agriculture and private grants. The principle funding source for these programs is the County's share of unclaimed gas tax as authorized by the Food and Agricultural Code § 224(g)

#### Pesticide Use Enforcement

The pesticide laws and regulations of California require safe, responsible handling of pesticides from the time of purchase through transportation, storage, usage and disposal. The safety of employees, the environment, and the public are of paramount importance in this program. The enforcement of the regulations by this department applies to all agricultural, non-agricultural and structural usage. The more toxic pesticides are regulated under the restricted materials permit program.

The two main revenue sources are: California Department of Food and Agriculture unclaimed gas tax for Pesticide Regulatory Activities pursuant to §224(a) of the Food and Agricultural Code, and the California Department of Pesticide Regulation distribution of the Pesticide Mill Assessment collections in accordance with §12844 of the Food and Agricultural Code.

#### Weights & Measures

The mission of Weights & Measures is to allow a good value comparison to the consumer while maintaining fair competition between businesses. Weights & Measures affects everyone's daily life through the inspections of all commercially used devices such as gas pumps, scales and scanners and also the testing of packages to ensure the product inside the package actually weighs or measures as much as is stated on the label. The department also enforces requirements for petroleum products including antifreeze, brake fluid, motor oil, grades of diesel and octane levels of gasoline. Weighmaster inspections are intended to deter fraudulent transactions at junk dealers and recyclers, to decrease the sale of stolen property.

The department's revenue sources include inspection reimbursement for Service Agents, Petroleum Products Compliance and Weighmaster Enforcement through the State of California, Department of Food and Agriculture Division of Measurement Standards and the annual device registration for commercially used devices such as gasoline dispensers, scales, taxicabs, etc.

#### Wildlife Services

Wildlife Services works to maintain a biologically-sound integrated wildlife damage management program assisting public agencies, businesses, private citizens, schools, property owners, farmers, and ranchers in a cooperative venture between El Dorado/Alpine County, United States Department of Agriculture and California Fish and Wildlife. Wildlife Services is the county's program intended to provide Federal leadership and skill to resolve wildlife interactions that threaten public health and safety, as well as agricultural, property, and natural resources.

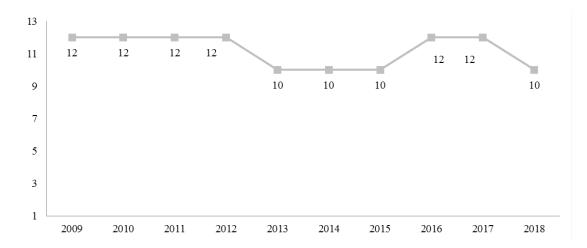
The main focus of the program is to provide technical assistance to prevent wildlife conflicts and to remove only the animals that are causing the problem. Administration and oversight are provided by the Agricultural Commissioner and the USDA Regional Wildlife Services Supervisor. The Department's appropriations include a contract with USDA. Revenues include a portion of unclaimed gas tax received from the State of California, Department of Food and Agriculture. The USDA provides 1.0 FTE through contract to match the County's 1.0 FTE dedicated to this program.

|                           | Арр | ropriations | Re | evenues | Net | County Cost | Staffing |
|---------------------------|-----|-------------|----|---------|-----|-------------|----------|
| Agricultural Commission   | \$  | 63,732      | \$ | 15,686  | \$  | 48,046      | 1.3      |
| Agriculture Programs      | \$  | 540,230     | \$ | 408,179 | \$  | 132,051     | 3.61     |
| Pesticide Use Enforcement | \$  | 369,794     | \$ | 240,655 | \$  | 129,139     | 0.45     |
| Weights & Measures        | \$  | 195,040     | \$ | 122,870 | \$  | 72,170      | 3.08     |
| Wildlife Services         | \$  | 236,130     | \$ | 58,117  | \$  | 178,013     | 1.56     |
| Total                     | \$  | 1,404,926   | \$ | 845,507 | \$  | 559,419     | 10       |

## BUDGET SUMMARY BY PROGRAM

## STAFFING TREND

Staffing for the Agriculture Department has decreased slightly over the past several years. The department, through Board approval on May 17, 2016 added two Limited Term Agriculture Biology Technician positions. The limited term positions expired in December 2016 and have decreased the department's positions to 10 FTEs.



## RECOMMENDED BUDGET

This budget is recommended at \$1,404,926. The Recommended Budget represents an overall decrease of \$34,787 (4%) in revenues and an increase of \$18,900 (1%) in appropriations when compared to the FY 2016-17 Adopted Budget. As a result, the Net County Cost has increased by \$53,687 or 11%, to \$559,419. The increase in NCC can be attributed to a reduction in the noxious weed contract with the Sierra Nevada Conservancy and an increase in health insurance due to employee changes.

#### CAO Adjustments

No CAO adjustments are recommended.

#### Sources and Uses of Funds

The Agriculture Commissioner department receives a large share of its funds from licenses/permits, state and federal revenue to administer programs, and fees charged for services. The Department is also partially funded with General Fund discretionary revenues.

## FINANCIAL INFORMATION BY FUND TYPE

FUND TYPE: 10 GENERAL FUND

DEPARTMENT: 26 AG - AGRICULTURAL COMMISSIONER

|                                         | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|-----------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                         |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                     |                        |                                  |                       |                              |                                    |
| 0210 LICENSE: BUSINESS                  | 6,000                  | 6,000                            | 7,500                 | 7,500                        | 1,500                              |
| 0260 OTHER LICENSE & PERMITS            | 114,099                | 114,099                          | 115,196               | 115,196                      | 1,097                              |
| CLASS: 02 REV: LICENSE, PERMIT, &       | 120,099                | 120,099                          | 122,696               | 122,696                      | 2,597                              |
| 0421 RENT: EQUIPMENT                    | 300                    | 300                              | 300                   | 300                          | 0                                  |
| CLASS: 04 REV: USE OF MONEY & PROPERTY  | 300                    | 300                              | 300                   | 300                          | 0                                  |
| 0720 ST: AGRICULTURE                    | 143,157                | 131,279                          | 168,157               | 168,157                      | 36,878                             |
| 0722 ST: PESTICIDE USE ENFORCEMENT      | 146,692                | 146,692                          | 146,692               | 146,692                      | 0                                  |
| 0723 ST: SEED INSPECTION                | 200                    | 200                              | 200                   | 200                          | 0                                  |
| 0724 ST: NURSERY INSPECTION             | 500                    | 500                              | 500                   | 500                          | 0                                  |
| 0727 ST: WEIGHTS & MEASURES             | 6,460                  | 6,460                            | 6,460                 | 6,460                        | 0                                  |
| 0728 ST: FRUIT & VEGETABLE CERTIFICATE  | 200                    | 200                              | 200                   | 200                          | 0                                  |
| 0729 ST: UNCLAIMED GAS TAX REFUND       | 288,816                | 288,816                          | 287,165               | 287,165                      | -1,651                             |
| CLASS: 05 REV: STATE INTERGOVERNMENTA   | L 586,025              | 574,147                          | 609,374               | 609,374                      | 35,227                             |
| 1100 FED: OTHER                         | 138,128                | 138,128                          | 35,517                | 35,517                       | -102,611                           |
| CLASS: 10 REV: FEDERAL                  | 138,128                | 138,128                          | 35,517                | 35,517                       | -102,611                           |
| 1200 REV: OTHER GOVERNMENTAL AGENCIES   | 13,727                 | 13,727                           | 43,727                | 43,727                       | 30,000                             |
| CLASS: 12 REV: OTHER GOVERNMENTAL       | 13,727                 | 13,727                           | 43,727                | 43,727                       | 30,000                             |
| 1480 AGRICULTURAL SERVICES              | 31,050                 | 31,050                           | 31,050                | 31,050                       | 0                                  |
| 1742 MISC: COPY FEES                    | 100                    | 100                              | 100                   | 100                          | 0                                  |
| 1744 MISC: INSPECTIONS OR SERVICES      | 2,000                  | 2,000                            | 2,000                 | 2,000                        | 0                                  |
| 1800 INTERFND REV: SERVICE BETWEEN FUND | 543                    | 543                              | 543                   | 543                          | 0                                  |
| CLASS: 13 REV: CHARGE FOR SERVICES      | 33,693                 | 33,693                           | 33,693                | 33,693                       | 0                                  |
| 1920 OTHER SALES                        | 200                    | 200                              | 200                   | 200                          | 0                                  |
| CLASS: 19 REV: MISCELLANEOUS            | 200                    | 200                              | 200                   | 200                          | 0                                  |
| TYPE: R SUBTOTAL                        | 892,172                | 880,294                          | 845,507               | 845,507                      | -34,787                            |

FUND TYPE:10GENERAL FUNDDEPARTMENT:26AG - AGRICULTURAL COMMISSIONER

|              |                                                          | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|--------------|----------------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE:        | E EXPENDITURE                                            |                        |                                  |                       |                              |                                    |
|              | SUBOBJ TITLE                                             |                        |                                  |                       |                              |                                    |
| 3000         | PERMANENT EMPLOYEES / ELECTED                            | 710,820                | 710,820                          | 710,582               | 710,582                      | -238                               |
| 3001         | TEMPORARY EMPLOYEES                                      | 109,735                | 109,735                          | 84,059                | 84,059                       | -25,676                            |
| 3002         | OVERTIME                                                 | 5,000                  | 5,000                            | 5,000                 | 5,000                        | 20,010                             |
| 3004         | OTHER COMPENSATION                                       | 7,235                  | 7,235                            | 7,235                 | 7,235                        | 0                                  |
| 3020         | RETIREMENT EMPLOYER SHARE                                | 155,533                | 155,533                          | 159,616               | 159,616                      | 4,083                              |
| 3022         | MEDI CARE EMPLOYER SHARE                                 | 11,896                 | 11,896                           | 11,523                | 11,523                       | -373                               |
| 3040         | HEALTH INSURANCE EMPLOYER                                | 126,555                | 116,677                          | 151,592               | 151,592                      | 34,915                             |
| 3042         | LONG TERM DISABILITY EMPLOYER                            | 1,776                  | 1,776                            | 1,776                 | 1,776                        | 0 1,0 10                           |
| 3043         | DEFERRED COMPENSATION EMPLOYER                           | 3.808                  | 3,808                            | 3.793                 | 3.793                        | -15                                |
| 3046         | RETIREE HEALTH: DEFINED                                  | 10,522                 | 10,522                           | 13,743                | 13,743                       | 3,221                              |
| 3060         | WORKERS' COMPENSATION EMPLOYER                           | 13,997                 | 13,997                           | 27,675                | 27,675                       | 13,678                             |
| 3080         | FLEXIBLE BENEFITS                                        | 12,000                 | 12,000                           | 12,000                | 12,000                       | 0                                  |
| CLASS        | -                                                        | 1,168,877              | 1,158,999                        | 1,188,594             | 1,188,594                    | 29,595                             |
| 4000         | AGRICULTURE                                              |                        |                                  |                       |                              |                                    |
|              |                                                          | 6,000                  | 6,000                            | 3,000                 | 3,000                        | -3,000                             |
| 4020<br>4040 | CLOTHING & PERSONAL SUPPLIES<br>TELEPHONE COMPANY VENDOR | 1,500<br>1,200         | 1,500<br>1,200                   | 500<br>1,200          | 500<br>1,200                 | -1,000<br>0                        |
|              |                                                          | ,                      | ,                                | ,                     | ,                            |                                    |
| 4041         | COUNTY PASS THRU TELEPHONE CHARGE                        |                        | 500                              | 500                   | 500                          | 0                                  |
| 4080         | HOUSEHOLD EXPENSE                                        | 500                    | 500                              | 500                   | 500                          | -                                  |
| 4100         |                                                          | 5,855                  | 5,855                            | 4,562                 | 4,562                        | -1,293                             |
| 4140         |                                                          | 700                    | 700                              | 500                   | 500                          | -200                               |
| 4141         | MAINT: OFFICE EQUIPMENT                                  | 0                      | 0                                | 200                   | 200                          | 200                                |
| 4144         |                                                          | 1,237                  | 1,237                            | 1,237                 | 1,237                        | 0                                  |
| 4160         | VEH MAINT: SERVICE CONTRACT                              | 4,000                  | 4,000                            | 3,500                 | 3,500                        | -500                               |
| 4161         | VEH MAINT: PARTS DIRECT CHARGE                           | 500                    | 500                              | 500                   | 500                          | 0                                  |
| 4162         | VEH MAINT: SUPPLIES                                      | 100                    | 100                              | 100                   | 100                          | 0                                  |
| 4163         | VEH MAINT: INVENTORY                                     | 1,000                  | 1,000                            | 0                     | 0                            | -1,000                             |
| 4164         | VEH MAINT: TIRE & TUBES                                  | 100                    | 100                              | 1,000                 | 1,000                        | 900                                |
| 4165         | VEH MAINT: OIL & GREASE                                  | 0                      | 0                                | 100                   | 100                          | 100                                |
| 4180         | MAINT: BUILDING & IMPROVEMENTS                           | 400                    | 400                              | 400                   | 400                          | 0                                  |
| 4220         | MEMBERSHIPS                                              | 4,620                  | 4,620                            | 4,620                 | 4,620                        | 0                                  |
| 4221         | MEMBERSHIPS: LEGISLATIVE ADVOCACY                        | 13,000                 | 13,000                           | 13,000                | 13,000                       | 0                                  |
| 4260         | OFFICE EXPENSE                                           | 4,000                  | 4,000                            | 3,500                 | 3,500                        | -500                               |
| 4261         | POSTAGE                                                  | 2,000                  | 2,000                            | 2,000                 | 2,000                        | 0                                  |
| 4262         | SOFTWARE                                                 | 2,600                  | 2,600                            | 2,600                 | 2,600                        | 0                                  |
| 4263         | SUBSCRIPTION / NEWSPAPER / JOURNALS                      | 300                    | 300                              | 300                   | 300                          | 0                                  |
| 4264         | BOOKS / MANUALS                                          | 300                    | 300                              | 300                   | 300                          | 0                                  |
| 4265         | LAW BOOKS                                                | 275                    | 275                              | 275                   | 275                          | 0                                  |
| 4266         | PRINTING / DUPLICATING SERVICES                          | 1,000                  | 1,000                            | 1,000                 | 1,000                        | 0                                  |
| 4300         | PROFESSIONAL & SPECIALIZED SERVICES                      | 71,400                 | 71,400                           | 71,400                | 71,400                       | 0                                  |
| 4324         | MEDICAL, DENTAL, LAB & AMBULANCE SRV                     | 1,323                  | 1,323                            | 1,323                 | 1,323                        | 0                                  |
| 4400         | PUBLICATION & LEGAL NOTICES                              | 400                    | 400                              | 400                   | 400                          | 0                                  |

FUND TYPE:10GENERAL FUNDDEPARTMENT:26AG - AGRICULTURAL COMMISSIONER

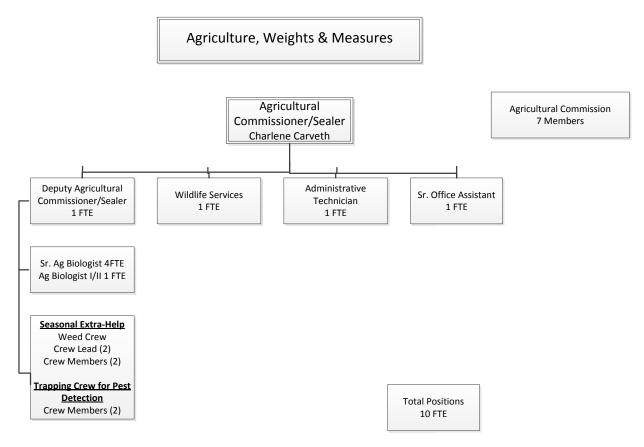
|                                        | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|----------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 4420 RENT & LEASE: EQUIPMENT           | 4,500                  | 4,500                            | 4,500                 | 4,500                        | 0                                  |
| 4460 EQUIP: SMALL TOOLS & INSTRUMENTS  | 1,500                  | 1,500                            | 1,500                 | 1,500                        | 0                                  |
| 4461 EQUIP: MINOR                      | 2,000                  | 2,000                            | 2,000                 | 2,000                        | 0                                  |
| 4462 EQUIP: COMPUTER                   | 4,000                  | 2,000                            | 2,000                 | 2,000                        | 0                                  |
| 4500 SPECIAL DEPT EXPENSE              | 1,900                  | 1,900                            | 1,900                 | 1,900                        | 0                                  |
| 4503 STAFF DEVELOPMENT                 | 2,000                  | 2,000                            | 2,000                 | 2,000                        | 0                                  |
| 4529 SOFTWARE LICENSE                  | 3,300                  | 3,300                            | 3,300                 | 3,300                        | 0                                  |
| 4534 AMMUNITION                        | 500                    | 500                              | 500                   | 500                          | 0                                  |
| 4571 ROAD: SIGNS                       | 0                      | 0                                | 600                   | 600                          | 600                                |
| 4600 TRANSPORTATION & TRAVEL           | 2,300                  | 2,300                            | 1,700                 | 1,700                        | -600                               |
| 4602 MILEAGE: EMPLOYEE PRIVATE AUTO    | 1,500                  | 1,500                            | 1,500                 | 1,500                        | 0                                  |
| 4605 RENT & LEASE: VEHICLE             | 47,000                 | 47,000                           | 47,000                | 47,000                       | 0                                  |
| 4606 FUEL PURCHASES                    | 26,100                 | 26,100                           | 23,500                | 23,500                       | -2,600                             |
| 4608 HOTEL ACCOMMODATIONS              | 1,000                  | 1,000                            | 1,000                 | 1,000                        | 0                                  |
| CLASS: 40 SERVICE & SUPPLIES           | 222,410                | 220,410                          | 211,517               | 211,517                      | -8,893                             |
| 5300 INTERFND: SERVICE BETWEEN FUND    | 1,000                  | 1,000                            | 1,250                 | 1,250                        | 250                                |
| CLASS: 50 OTHER CHARGES                | 1,000                  | 1,000                            | 1,250                 | 1,250                        | 250                                |
| 7200 INTRAFUND TRANSFERS: ONLY GENERAL | 500                    | 500                              | 500                   | 500                          | 0                                  |
| 7223 INTRAFND: MAIL SERVICE            | 3,000                  | 3,000                            | 2,995                 | 2,995                        | -5                                 |
| 7224 INTRAFND: STORES SUPPORT          | 117                    | 117                              | 70                    | 70                           | -47                                |
| 7231 INTRAFND: IS PROGRAMMING SUPPORT  | 1,500                  | 1,500                            | 0                     | 0                            | -1,500                             |
| 7232 INTRAFND: MAINT BLDG & IMPROVMNTS | 500                    | 500                              | 0                     | 0                            | -500                               |
| CLASS: 72 INTRAFUND TRANSFERS          | 5,617                  | 5,617                            | 3,565                 | 3,565                        | -2,052                             |
| TYPE: E SUBTOTAL                       | 1,397,904              | 1,386,026                        | 1,404,926             | 1,404,926                    | 18,900                             |
| FUND TYPE: 10 SUBTOTAL                 | 505,732                | 505,732                          | 559,419               | 559,419                      | 53,687                             |
| DEPARTMENT: 26 SUBTOTAL                | 505,732                | 505,732                          | 559,419               | 559,419                      | 53,687                             |

## PERSONNEL ALLOCATION

| <b>Classification Title</b>               | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO<br>Recm'd | Diff from<br>Adjusted |
|-------------------------------------------|-----------------------------------|----------------------------|--------------------------|-----------------------|
| Ag Comm./Sealer Weights & Measures        | 1.00                              | 1.00                       | 1.00                     | -                     |
| Administrative Technician                 | 1.00                              | 1.00                       | 1.00                     | -                     |
| Ag Biologist/Standards Inspector I/II/Sr. | 5.00                              | 5.00                       | 5.00                     | -                     |
| Ag Biology Technician (Limited Term)*     | 2.00                              | -                          | -                        | (2.00)                |
| Deputy Ag Commissioneer                   | 1.00                              | 1.00                       | 1.00                     | -                     |
| Sr. Office Assistant                      | 1.00                              | 1.00                       | 1.00                     | -                     |
| Wildlife Specialist                       | 1.00                              | 1.00                       | 1.00                     | -                     |
| Department Total                          | 12.00                             | 10.00                      | 10.00                    | (2.00)                |

\*Limited Term Allocations ended 12/31/16

## ORGANIZATIONAL CHART



## MISSION

The mission of the Community Development Services, Administration & Finance Division is to support the provision of great infrastructure for great communities through efficient and courteous customeroriented service.

## DIVISION BUDGET SUMMARY

|                              | 15/16 |         | 16/17 |             | 17/18 |             | 17/18 |             | Change from |           | %      |
|------------------------------|-------|---------|-------|-------------|-------|-------------|-------|-------------|-------------|-----------|--------|
|                              | Act   | Actuals |       | Budget      |       | Dept        |       | CAO         | Budget to   |           | Change |
|                              |       |         |       |             | R     | equested    | Re    | commend     | Re          | commend   |        |
| License, Permit & Franchises | \$    | -       | \$    | 120,000     | \$    | 120,000     | \$    | 120,000     | \$          | -         | 0%     |
| Charges for Service          | \$    | -       | \$    | 3,260,929   | \$    | 2,429,007   | \$    | 2,429,007   | \$          | (831,922) | -26%   |
| Other Financing Sources      | \$    | -       | \$    | 900,000     | \$    | 780,982     | \$    | 780,982     | \$          | (119,018) | -13%   |
| Total Revenue                | \$    | -       | \$    | 4,280,929   | \$    | 3,329,989   | \$    | 3,329,989   | \$          | (950,940) | -22%   |
| Salaries and Benefits        | \$    | -       | \$    | 3,930,645   | \$    | 3,269,026   | \$    | 3,269,026   | \$          | (661,619) | -17%   |
| Services & Supplies          | \$    | -       | \$    | 1,274,366   | \$    | 1,121,957   | \$    | 1,121,957   | \$          | (152,409) | -12%   |
| Intrafund Transfers          | \$    | -       | \$    | 729,376     | \$    | 226,449     | \$    | 226,449     | \$          | (502,927) | -69%   |
| Intrafund Abatements         | \$    | -       | \$    | (1,653,458) | \$    | (1,287,443) | \$    | (1,287,443) | \$          | 366,015   | -22%   |
| Total Appropriations         | \$    | -       | \$    | 4,280,929   | \$    | 3,329,989   | \$    | 3,329,989   | \$          | (950,940) | -22%   |
| Net County Cost              | \$    | -       | \$    | -           | \$    | -           | \$    | -           | \$          | -         | 0%     |
| FTEs                         |       | 0.0     |       | 36.4        |       | 33.4        |       | 32.4        |             | -4.0      | -11%   |

## MAJOR BUDGET CHANGES

#### Revenue

- (\$831,922) Decrease in revenue from Interfund charges to departments supported by the Community Development Services Administration & Finance Division reflecting overall reduction in staff and related cost.
- (\$119,018) Decrease in Operating Transfer revenue due to the reduction of budgeted funding from CSA #10 fund balance (comprised of garbage franchise fees) used to purchase the replacement Land Management Information System (LMIS).

#### Appropriations

Salaries and Benefits

- (\$202,950) Elimination of the vacant Director of Community Development Agency position, approved in FY 2016-17.
- (\$194,741) Elimination of one vacant Assistant Director of Administration and Finance position, recommended in FY 2017-18.
- (\$263,928) Net reduction in overall costs due to: "true-up" of three vacant positions to lower-level classifications; positions being filled at a lower level of the pay scale upon retirement of long-term employees; and a lower budgeted amount for anticipated retirement payouts.

#### Services and Supplies

(\$152,409) Decrease due primarily to reduced professional services expense related to the implementation of the replacement Land Management Information System (LMIS) and the implementation of an electronic plan checking system. The contract has been awarded; however, the project will not be completed by June 30, 2017, and a portion of the costs will be carried over into the FY 2017-2018 budget.

#### Intra-fund Transfers

(\$502,927) Decrease in Intra-fund transfers due primarily to a decrease in A-87 County cost plan charges allocated to this division.

## PROGRAM SUMMARIES

The Community Development Services Administration and Finance Division provides centralized administration and fiscal services to the Community Development Services (CDS) departments, consisting of Building and Planning, Environmental Management, and Transportation. The Community Development Services Administration and Finance Division is comprised of the following units:

#### Contracts & Procurement Unit

Prepares contracts for all CDS departments, tracks insurance and Disadvantaged Business Enterprise (DBE) requirements, performs purchasing functions, and prepares and issues Requests for Qualifications (RFQs) and Requests for Proposals (RFPs).

#### **Operations Unit**

Administers Airport and Cemetery functions, performs facility & space planning functions, and provides IT coordination for the Agency.

#### Personnel Unit

Administers recruitments for all CDS department vacancies, oversees disciplinary actions, coordinates injury and long-term illness responses, and provides safety & training services.

#### Finance Unit

Provides accounting and budgeting services for the CDS departments, administers the Zone of Benefit program, and coordinates funding for the Transportation Department's capital projects.

#### Payroll & AP/AR

Provides accounts payable and accounts receivable functions, and processes payroll for the CDS departments.

Business Analysis & Special Projects - will assist with FENIX implementation, will develop policies and procedures, will analyze improvements for Community Development Services processes and will work on special projects.

## BUDGET SUMMARY BY PROGRAM

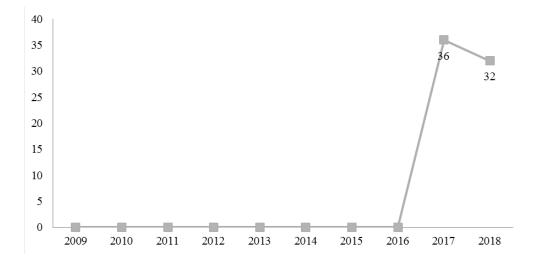
|                  | Ap | opropriations | Revenues        | Ne | t County Cost | Staffing |
|------------------|----|---------------|-----------------|----|---------------|----------|
| Admin. & Finance | \$ | 3,329,989     | \$<br>3,329,989 | \$ | -             | 32.4     |
| Total            | \$ | 3,329,989     | \$<br>3,329,989 | \$ | -             | 32.4     |

## STAFFING TREND

The Recommended Budget reflects several staffing changes in the division. These changes include the deletion of the Director of the Community Development Agency position (approved in FY 2016-17) and the recommended elimination of the vacant Assistant Director of Administration and Finance position. The Director position was functionally replaced during FY 2016-17 by a Deputy Chief Administrative Officer position in the Chief Administrative Office (offset by the deletion of one Principal Administrative Analyst position).

In addition, it is recommended that one Administrative Services Officer position and one Senior Department Analyst position) be deleted in the FY 2017-18 Recommended Budget. Both positions are currently vacant and unfunded.

Prior to FY 2016-17, the positions in Community Development Services Administration and Finance Division were reflecting in the Development Services Division of the Community Development Agency. Beginning in FY 2016-17, the positions were counted in the Administrative and Finance Division of the Community Development Agency, which has now become the Community Development Services Administration and Finance Division.



## RECOMMENDED BUDGET

This Budget is recommended at \$3,329,989. The Recommended Budget represents an overall decrease of \$950,940 (22%) in revenues and a decrease of \$950,940 (22%) in appropriations when compared to the FY 2016-17 Adopted Budget.

The decrease in appropriations is primarily due to the reduction of support staff in the division, with a like reduction in revenue reflecting the reduced charges to related Departments.

There is no Net County Cost shown in this division. The reduction in cost in this results in lower charges to the respective operating departments; therefore, the Net County Cost savings will be seen in the operating departments that incur the charges.

#### CAO Adjustments

There are no additional CAO adjustments recommended for FY 2017-18.

Sources & Uses of Funds

Revenue for this division is from overhead allocations charged via Interfund transfers to the Transportation Department, Environmental Management Department's CSA #3 and CSA #10, Special Districts, Fleet Management, and Airports. Additionally, the division transfers administrative costs through Intrafund transfers: to the Planning and Building Department, Environmental Management Department, and Cemetery Operations.

#### FINANCIAL INFORMATION BY FUND TYPE

# FUND TYPE:10GENERAL FUNDDEPARTMENT:35CDA - ADMINISTRATION & FINANCE

|                                                                                          | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST  | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|------------------------------------------------------------------------------------------|------------------------|----------------------------------|------------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                                                                          |                        |                                  |                        |                              |                                    |
| SUBOBJ SUBOBJ TITLE<br>0260 OTHER LICENSE & PERMITS<br>CLASS: 02 REV: LICENSE, PERMIT, & | 120,000<br>120,000     | 120,000<br>120,000               | 120,000<br>120,000     | 120,000<br>120,000           | 0<br>0                             |
| 1830 INTERFND REV:ALLOCATED<br>CLASS: 13 REV: CHARGE FOR SERVICES                        | 2,960,384<br>2,960,384 | 3,260,929<br>3,260,929           | 2,429,007<br>2,429,007 | 2,429,007<br>2,429,007       | -831,922<br>-831,922               |
| 1920 OTHER SALES<br>CLASS: 19 REV: MISCELLANEOUS                                         | 359<br>359             | 0<br>0                           | 0<br>0                 | 0<br>0                       | 0<br>0                             |
| 2020 OPERATING TRANSFERS IN<br>CLASS: 20 REV: OTHER FINANCING SOURCES                    | 322,000<br>322,000     | 900,000<br>900,000               | 780,982<br>780,982     | 780,982<br>780,982           | -119,018<br>-119,018               |
| TYPE: R SUBTOTAL                                                                         | 3,402,743              | 4,280,929                        | 3,329,989              | 3,329,989                    | -950,940                           |

FUND TYPE:10GENERAL FUNDDEPARTMENT:35CDA - ADMINISTRATION & FINANCE

|                                          | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: E EXPENDITURE                      |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                      |                        |                                  |                       |                              |                                    |
| 3000 PERMANENT EMPLOYEES / ELECTED       | 2,243,480              | 2,599,063                        | 2,152,094             | 2,152,094                    | -446,969                           |
| 3001 TEMPORARY EMPLOYEES                 | 25,580                 | 15,500                           | 21,000                | 21,000                       | 5,500                              |
| 3002 OVERTIME                            | 15,000                 | 15,000                           | 31,900                | 31,900                       | 16,900                             |
| 3004 OTHER COMPENSATION                  | 93,114                 | 84,228                           | 23,500                | 23,500                       | -60,728                            |
| 3020 RETIREMENT EMPLOYER SHARE           | 458,882                | 555,852                          | 485,136               | 485,136                      | -70,716                            |
| 3022 MEDI CARE EMPLOYER SHARE            | 32,005                 | 38,433                           | 31,173                | 31,173                       | -7,260                             |
| 3040 HEALTH INSURANCE EMPLOYER           | 422,410                | 523,597                          | 425,542               | 425,542                      | -98,055                            |
| 3042 LONG TERM DISABILITY EMPLOYER       | 6,627                  | 6,627                            | 5,376                 | 5,376                        | -1,251                             |
| 3043 DEFERRED COMPENSATION EMPLOYER      | 9,985                  | 9,985                            | 10,451                | 10,451                       | 466                                |
| 3046 RETIREE HEALTH: DEFINED             | 41,382                 | 41,382                           | 41,687                | 41,687                       | 305                                |
| 3060 WORKERS' COMPENSATION EMPLOYER      | 28,297                 | 28,297                           | 35,037                | 35,037                       | 6,740                              |
| 3080 FLEXIBLE BENEFITS                   | 12,681                 | 12,681                           | 6,130                 | 6,130                        | -6,551                             |
| CLASS: 30 SALARY & EMPLOYEE BENEFITS     | 3,389,443              | 3,930,645                        | 3,269,026             | 3,269,026                    | -661,619                           |
|                                          |                        |                                  |                       |                              |                                    |
| 4041 COUNTY PASS THRU TELEPHONE CHARGES  |                        | 750                              | 500                   | 500                          | -250                               |
| 4080 HOUSEHOLD EXPENSE                   | 59                     | 0                                | 0                     | 0                            | 0                                  |
| 4100 INSURANCE: PREMIUM                  | 19,933                 | 19,933                           | 13,517                | 13,517                       | -6,416                             |
| 4144 MAINT: COMPUTER                     | 8,800                  | 8,800                            | 9,600                 | 9,600                        | 800                                |
| 4220 MEMBERSHIPS                         | 3,741                  | 3,791                            | 2,619                 | 2,619                        | -1,172                             |
| 4260 OFFICE EXPENSE                      | 70,000                 | 81,000                           | 72,461                | 72,461                       | -8,539                             |
| 4261 POSTAGE                             | 22,000                 | 22,000                           | 22,000                | 22,000                       | 0                                  |
| 4263 SUBSCRIPTION / NEWSPAPER / JOURNALS | 240                    | 240                              | 240                   | 240                          | 0                                  |
| 4264 BOOKS / MANUALS                     | 125                    | 125                              | 115                   | 115                          | -10                                |
| 4266 PRINTING / DUPLICATING SERVICES     | 750                    | 500                              | 750                   | 750                          | 250                                |
| 4300 PROFESSIONAL & SPECIALIZED SERVICES | 345,475                | 951,818                          | 788,807               | 788,807                      | -163,011                           |
| 4400 PUBLICATION & LEGAL NOTICES         | 1,500                  | 1,500                            | 1,500                 | 1,500                        | 0                                  |
| 4420 RENT & LEASE: EQUIPMENT             | 98,000                 | 105,000                          | 98,000                | 98,000                       | -7,000                             |
| 4440 RENT & LEASE: BUILDING &            | 200                    | 750                              | 500                   | 500                          | -250                               |
| 4461 EQUIP: MINOR                        | 9,491                  | 9,491                            | 8,981                 | 8,981                        | -510                               |
| 4462 EQUIP: COMPUTER                     | 34,425                 | 35,425                           | 51,995                | 51,995                       | 16,570                             |
| 4463 EQUIP: TELEPHONE & RADIO            | 500                    | 50                               | 200                   | 200                          | 150                                |
| 4503 STAFF DEVELOPMENT                   | 7,950                  | 7,950                            | 16,076                | 16,076                       | 8,126                              |
| 4529 SOFTWARE LICENSE                    | 15,100                 | 15,100                           | 19,640                | 19,640                       | 4,540                              |
| 4600 TRANSPORTATION & TRAVEL             | 2,100                  | 2,100                            | 5,174                 | 5,174                        | 3,074                              |
|                                          |                        | ,                                | ,                     | 0                            | 3,074                              |
| 4602 MILEAGE: EMPLOYEE PRIVATE AUTO      | 100                    | 0                                | 0                     |                              |                                    |
| 4605 RENT & LEASE: VEHICLE               | 6,050                  | 6,043                            | 7,382                 | 7,382                        | 1,339                              |
| 4606 FUEL PURCHASES                      | 2,000                  | 0                                | 0                     | 0                            | 0                                  |
| 4608 HOTEL ACCOMMODATIONS                | 2,000                  | 2,000                            | 1,900                 | 1,900                        | -100                               |
| CLASS: 40 SERVICE & SUPPLIES             | 651,039                | 1,274,366                        | 1,121,957             | 1,121,957                    | -152,409                           |
| 7200 INTRAFUND TRANSFERS: ONLY GENERAL   | 542,843                | 542,843                          | 99,376                | 99,376                       | -443,467                           |
| 7223 INTRAFND: MAIL SERVICE              | 16,854                 | 16,854                           | 20,372                | 20,372                       | 3,518                              |
| 7224 INTRAFND: STORES SUPPORT            | 4,679                  | 4,679                            | 6,701                 | 6,701                        | 2,022                              |
| 7231 INTRAFND: IS PROGRAMMING SUPPORT    | 4,679                  | 4,679                            | 100,000               | 100,000                      | -65,000                            |
|                                          |                        |                                  |                       |                              |                                    |
| CLASS: 72 INTRAFUND TRANSFERS            | 729,376                | 729,376                          | 226,449               | 226,449                      | -502,927                           |
| 7350 INTRFND ABATEMENTS: GF ONLY         | -1,579,634             | -1,653,458                       | -1,287,443            | -1,287,443                   | 366,015                            |
| CLASS: 73 INTRAFUND ABATEMENT            | -1,579,634             | -1,653,458                       | -1,287,443            | -1,287,443                   | 366,015                            |
| TYPE: E SUBTOTAL                         | 3,190,224              | 4,280,929                        | 3,329,989             | 3,329,989                    | -950,940                           |
| FUND TYPE: 10 SUBTOTAL                   | -212,519               | 0                                | 0                     | 0                            | 0                                  |
| DEPARTMENT: 35 SUBTOTAL                  | -212,519               | 0                                | 0                     | 0                            | 0                                  |

# PERSONNEL ALLOCATION

| <b>Classification Title</b>           | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO<br>Recommended | Diff from<br>Adjusted |
|---------------------------------------|-----------------------------------|----------------------------|-------------------------------|-----------------------|
| Director Community Development Agency | 1.00                              | •                          | -                             | (1.00)                |
| Accountant I/II                       | 2.00                              | 3.00                       | 3.00                          | 1.00                  |
| Administrative Secretary              | 1.00                              | -                          | -                             | (1.00)                |
| Administrative Services Officer       | 5.00                              | 4.00                       | 4.00                          | (1.00)                |
| Administrative Technician             | 5.00                              | 4.00                       | 4.00                          | (1.00)                |
| Asst Dir of Admin/Fin                 | 1.00                              | 1.00                       | -                             | (1.00)                |
| Chief Fiscal Officer                  | 1.00                              | 1.00                       | 1.00                          | -                     |
| Dept Analyst I/II                     | 4.40                              | 4.40                       | 4.40                          | -                     |
| Fiscal Asst I/II                      | 1.00                              | 1.00                       | 1.00                          | -                     |
| Fiscal Svcs Supv                      | 1.00                              | 1.00                       | 1.00                          | -                     |
| Fiscal Tech                           | 3.00                              | 3.00                       | 3.00                          | -                     |
| Office Asst II                        | -                                 | 1.00                       | 1.00                          | 1.00                  |
| Sr. Acct                              | 1.00                              | -                          | -                             | (1.00)                |
| Sr. Dept Analyst                      | 4.00                              | 3.00                       | 3.00                          | (1.00)                |
| Sr. Fiscal Asst                       | 3.00                              | 3.00                       | 3.00                          | -                     |
| Sr. Office Asst                       | 2.00                              | 3.00                       | 3.00                          | 1.00                  |
| Supv Acct /Auditor                    | 1.00                              | 1.00                       | 1.00                          |                       |
| Department Total                      | 36.40                             | 33.40                      | 32.40                         | (4.00)                |

## ORGANIZATIONAL CHART

|                    | Community           | Developm      | ent Services         |            |
|--------------------|---------------------|---------------|----------------------|------------|
|                    | -                   | istration/F   |                      |            |
|                    | Deputy CAO - Creigh |               |                      |            |
|                    | Admin Tech          |               | 1.00                 |            |
|                    | Uni                 | t Allocations | 1.00                 |            |
|                    |                     |               |                      |            |
|                    |                     | _             |                      |            |
| Perse              | onnel               |               | Contracts/P          | rocurement |
| Admin Serv Officer | 1.00                |               | Admin Serv Officer   | 1.00       |
| Admin Tech         | 1.00                |               | Sr Dept Analyst      | 1.00       |
| Sr Office Asst     | 1.00                |               | Dept Analyst II      | 2.00       |
| Unit Allocations   | 3.00                |               | Admin Tech           | 2.00       |
|                    |                     | •             | Sr Office Asst       | 1.00       |
| Payroll            | & AP/AR             |               | Unit Allocations     | 7.00       |
| Admin Serv Officer | 1.00                |               |                      |            |
| Fiscal Serv Supv   | 1.00                |               | Opera                | ntions     |
| Fiscal Tech        | 2.00                |               | Admin Serv Officer   | 1.00       |
| Sr Fiscal Asst     | 3.00                |               | Dept Analyst I       | 1.00       |
| Fiscal Asst I      | 1.00                |               | Sr. Office Asst.     | 1.00       |
| Unit Allocations   | 8.00                |               | Unit Allocations     | 3.00       |
|                    |                     | •             |                      |            |
| Special Projects/  | Business Analysis   | 1             |                      |            |
| Dept Analyst I     | 1.00                |               | Fina                 | ince       |
| Office Asst. II    | 1.00                |               | Chief Fiscal Officer | 1.00       |
| Unit Allocations   | 2.00                |               | Sr Dept Analyst      | 2.00       |
|                    |                     | •             | Sup Acct/Auditor     | 1.00       |
|                    |                     |               |                      |            |

Accountant I

Accountant II

Fiscal Tech

Dept Analyst II

Unit Allocations

Admin and Finance Allocations 32.40

1.00

2.00

0.40

1.00

8.40



## MISSION

The mission of the Environmental Management Department is to protect, preserve and enhance the public health, safety, and the environment through a balanced program of environmental monitoring and enforcement, innovative leadership, community education, customer service, and emergency response for the citizens of and visitors to the County of El Dorado.

## DEPARTMENT BUDGET SUMMARY

|                                 | 15/16<br>Actuals |     | 16/17<br>Budget |    | 17/18<br>Dept |    | 17/18<br>CAO | ange from<br>Judget to | %<br>Change |
|---------------------------------|------------------|-----|-----------------|----|---------------|----|--------------|------------------------|-------------|
|                                 | Torucio          |     | Duugot          | F  | Requested     | R  | ecommend     | commend                | onungo      |
| Taxes                           | \$<br>372,451    | \$  | 310,531         | \$ | 402,700       | \$ | 402,700      | \$<br>92,169           | 30%         |
| Licenses, Permits               | \$<br>1,153,188  | \$  | 1,022,468       | \$ | 1,099,759     | \$ | 1,099,759    | \$<br>77,291           | 8%          |
| Fine, Forfeiture & Penalties    | \$<br>20,907     | \$  | 6,417           | \$ | 10,360        | \$ | 10,360       | \$<br>3,943            | 61%         |
| Use of Money & Property         | \$<br>44,092     | \$  | 30,142          | \$ | 54,199        | \$ | 54,199       | \$<br>24,057           | 80%         |
| State                           | \$<br>113,562    | \$  | 442,327         | \$ | 199,545       | \$ | 199,545      | \$<br>(242,782)        | -55%        |
| Federal                         | \$<br>6,281      | \$  | 75,000          | \$ | 24,028        | \$ | 24,028       | \$<br>(50,972)         | -68%        |
| Other Governmental Agencies     | \$<br>5,393      | \$  | 3,000           | \$ | 5,620         | \$ | 5,620        | \$<br>2,620            | 87%         |
| Charges for Service             | \$<br>3,911,358  | \$  | 4,239,780       | \$ | 4,030,325     | \$ | 4,030,325    | \$<br>(209,455)        | -5%         |
| Miscellaneous                   | \$<br>4,282      | \$  | -               | \$ | -             | \$ | -            | \$<br>-                | 0%          |
| Other Financing Sources         | \$<br>680,638    | \$  | 1,030,198       | \$ | 1,158,041     | \$ | 1,158,041    | \$<br>127,843          | 12%         |
| Use of Fund Balance             | \$<br>-          | \$  | 6,232,763       | \$ | 3,298,542     | \$ | 3,298,542    | \$<br>(2,934,221)      | -47%        |
| Total Revenue                   | \$<br>6,312,152  | \$1 | 3,392,626       | \$ | 10,283,119    | \$ | 10,283,119   | \$<br>(3,109,507)      | -23%        |
| Salaries and Benefits           | \$<br>2,983,285  | \$  | 3,674,790       | \$ | 3,709,212     | \$ | 3,709,212    | \$<br>34,422           | 1%          |
| Services & Supplies             | \$<br>1,216,559  | \$  | 2,802,336       | \$ | 2,635,051     | \$ | 2,635,051    | \$<br>(167,285)        | -6%         |
| Other Charges                   | \$<br>1,066,677  | \$  | 1,635,474       | \$ | 1,407,954     | \$ | 1,407,954    | \$<br>(227,520)        | -14%        |
| Fixed Assets                    | \$<br>122,815    | \$  | 227,000         | \$ | 245,410       | \$ | 245,410      | \$<br>18,410           | 8%          |
| Other Financing Uses            | \$<br>625,254    | \$  | 1,785,337       | \$ | 1,723,339     | \$ | 1,723,339    | \$<br>(61,998)         | -3%         |
| Intrafund Transfers             | \$<br>549,087    | \$  | 1,100,945       | \$ | 765,127       | \$ | 765,127      | \$<br>(335,818)        | -31%        |
| Intrafund Abatement             | \$<br>(317,838)  | \$  | (806,218)       | \$ | (493,889)     | \$ | (493,889)    | \$<br>312,329          | -39%        |
| Appropriation for Contingencies | \$<br>-          | \$  | 28,927          | \$ | 227,915       | \$ | 227,915      | \$<br>198,988          | 688%        |
| Designations of Fund Balance    | \$<br>-          | \$  | 2,944,035       | \$ | 63,000        | \$ | 63,000       | \$<br>(2,881,035)      | -98%        |
| Total Appropriations            | \$<br>6,245,839  | \$1 | 3,392,626       | \$ | 10,283,119    | \$ | 10,283,119   | \$<br>(3,109,507)      | -23%        |
| Net County Cost                 | (66,313)         |     | -               |    | -             |    | -            | -                      | 0%          |
| FTEs                            | 32.0             |     | 30.5            |    | 30.0          |    | 30.0         | (0.5)                  | -2%         |

## MAJOR BUDGET CHANGES

**Revenue for General Fund Programs** 

- \$109,372 Increases in Permit revenues based on recent activity, primarily in construction and food facility permits.
- (\$167,629) Decrease in Other Charges primarily due to reduced staff charges to CSA #3 and CSA #10 from department programs that are located in General Fund.
- \$119,371 Increase in Operating Transfers from CSA #10 Solid Waste fund balance to offset General Fund cost.

#### Revenue for Special Revenue Fund Programs

- \$92,169 Increase in Property Tax revenues to CSA #3 and CSA #10 programs.
- (\$242,782) State funding for grants has decreased due to one-time monies being used in FY 2016-17.

#### Use of Fund Balance

(\$2,934,221) Decrease primarily related to the one-time designation of fund balance in FY 2016-17 related to the Union Mine closure/post closure costs.

#### Appropriations for General Fund Programs

#### Salaries and Benefits

\$126,306 Increase due primarily to a shift in staff allocation within the Environmental Management Department, to better reflect the staffing based on the programs that employees are charging their work. The increase is offset by a reduction in staff costs in CSA #3 and CSA #10.

#### Other Charges

(\$62,436) Decrease due primarily to reduced staff charges from CSA #3 and CSA #10.

Appropriations for Special Revenue Programs

#### Salaries and Benefits

(\$91,884) Decrease primarily due to reduced budget for Temporary Employees.

#### Services and Supplies

(\$124,283) Decrease primarily due to a reduction in budgeted expense for maintenance of equipment and grounds. The decrease is based on anticipated need and an analysis of historical trend data.

#### Other Charges

(\$165,084) Decrease due primarily to a reduction in Interfund staff charges to CSA #3 and CSA #10 programs, due to the shift in staff allocations to General Fund programs.

#### Designation of Fund Balance

(\$2,881,035) Decrease related to the one-time designation of fund balance in FY 2016-17 related to the Union Mine closure/post closure costs.

## PROGRAM SUMMARIES

#### Environmental Management

#### Administration/General Support

The Environmental Management Department Administration/General Support unit provides executive leadership and oversight for the Environmental Management Department. Revenue for this program comes from CSA#10 Solid Waste funds and through charges to other EMD programs for staff time.

#### South Lake Tahoe Vector Control (CSA #3)

The SLT Vector Control program carries out activities for the control of mosquitoes, plague, Hantavirus, and yellow jackets in the South Lake Tahoe Basin. Program revenue is largely derived from ad valorem taxes and from special tax assessments on improved property.

#### South Lake Tahoe City Snow Removal (CSA #3)

This is a pass thru to the City of South Lake Tahoe. Special tax assessment fees have been levied against properties within the incorporated area of South Lake Tahoe to fund city snow removal services. These assessments are collected by the County and passed on to the City.

#### Solid Waste (CSA #10)

The Solid Waste program implements the Integrated Waste Management Plan (AB939), administers solid waste contracts and franchise agreements, implements the Construction and Demolition Ordinance (C&D), operates Union Mine Landfill, and provides regulatory services at other landfill sites. This program promotes various recycling programs through grants including used oil and bottle recycling, used tire collection and disposal, household hazardous waste disposal, and e-waste recycling. This program includes the West Slope Litter Abatement wherein activities include removal of roadside litter, solid waste complaints, procurement of grants and contracts to fund litter abatement activities, and prosecution of litter or illegal dumping violations.

This program includes collection of a designated special assessment for the Clean Tahoe Program (pass through) which provides for litter pickup and control in the unincorporated area of the South Lake Tahoe Basin.

Revenue generated in this program is from special assessments on improved parcels, funding from the Transportation Department for roadside litter abatement, and charges to other EMD programs for staff time. There are several one-time funding sources identified within the solid waste program that are grant funded programs. Appropriations associated with these grants are also one time in nature. In FY2016-17 there is a pass-thru of garbage franchise fee revenue to Long Range planning for work on the trash amendment of the County's stormwater program.

#### Household Hazardous Waste/Incident Response (CSA #10)

The Household Hazardous Waste program administers the countywide household hazardous waste collection and disposal program, including activities that promote education and safe recycling related to used and re-refined oil, as well as recycling of computers and other electronic equipment. The program operates the hazardous materials incident response team, which has been expanded to include response to

incidents involving household hazardous waste and functions as the County's first responder to all hazards emergencies. Program revenue is from special assessments on improved parcels within the County, as well as a one-time transfer for civil penalty funds for a Smith Hazmat Elite chemical identifier.

#### *Liquid Waste (CSA #10)*

The Liquid Waste program operates the Union Mine Wastewater Treatment Facility. This facility annually accepts and processes up to 3.8 million gallons of septic tank waste (septage), portable toilet waste, and leachate generated from the Union Mine Landfill. The facility is comprised of a 2 million gallon Class II surface impoundment for the collection of leachate, a receiving station for septage and portable toilet waste haulers, two 500,000 gallon aerobic digesters, two 2 million gallon storage tanks for holding processed wastewater, two high speed centrifuges for the processing of solids, and a multitude of pumps, blowers and other equipment necessary to receive, process, store and discharge the liquid wastes received by the facility. Revenue generated in this program is from special assessments on improved parcels (ongoing) and charges for services for disposal of septage at the Union Mine Wastewater Treatment Facility (variable depending on usage).

#### Environmental Health

The Environmental Health program is responsible for ensuring countywide compliance with applicable state laws, regulations, and County Ordinances concerning many fundamental public health issues, such as food facilities, public swimming pools/spas, wells, small water systems and septic systems. This program participates in epidemiological investigation and emerging pathogen response such as norovirus outbreaks and West Nile Virus. Small components of the program activities relate to the reduction in mosquito breeding sources on the West Slope that may impose a threat of West Nile Virus and other diseases carried by mosquitoes and addressing solid waste complaints. Revenue generated in this program is a result of assessments, health permits, land use permits, realignment distribution, and charges to other EMD programs for staff time.

#### Hazardous Materials - CUPA

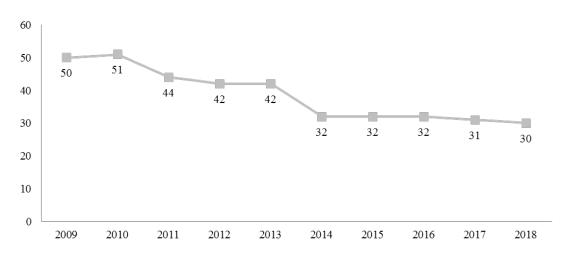
The Hazardous Materials/CUPA program administers and implements the State mandated Certified Unified Program Agency (CUPA) program for commercial facilities that store hazardous materials countywide. Activities include underground and above ground storage tank inspections, hazardous materials and hazardous waste management, response to hazardous materials release incidents at fixed facilities, and support for Air Quality Management District related activities. Revenue generated in this program is a result of facility permits and business plans related to the program components, a transfer of civil penalty funds, and charges to other EMD programs for staff time.

|                                                 | Ар | propriations | R   | evenues   | Net | <b>County Cost</b> | Staffing |
|-------------------------------------------------|----|--------------|-----|-----------|-----|--------------------|----------|
| Administration/General Support - General Fund   | \$ | 443,114      | \$  | 932,990   | \$  | (489,876)          | 2        |
| Environmental Health - General Fund             | \$ | 2,206,141    | \$  | 1,716,265 | \$  | 489,876            | 11       |
| South Lake Tahoe Vector Control (CSA #3)        | \$ | 542,380      | \$  | 542,380   | \$  | -                  | 3        |
| South Lake Tahoe City Snow Removal (CSA #3)     | \$ | 235,000      | \$  | 235,000   | \$  | -                  | 0        |
| Household Hazardous Waste/Solid Waste (CSA #10) | \$ | 5,795,191    | \$  | 5,795,191 | \$  | -                  | 11       |
| Liquid Waste (CSA #10)                          | \$ | 1,061,293    | \$  | 1,061,293 | \$  | -                  | 3        |
| Total                                           | \$ | 10,283,119   | \$1 | 0,283,119 | \$  | -                  | 30       |

## BUDGET SUMMARY BY PROGRAM

## STAFFING TREND

Staffing for the Environmental Management Department has decreased over the past several years and has averaged 40.0 FTEs over the last 10 years. The Air Quality Management District was moved out of Environmental Management, which accounts for the reduction of 7.0 FTEs in 2011. A total of 7.0 Administration staff was moved from Environmental Management to the Community Development Agency Administration and Finance Division in 2014. An unfunded and vacant Senior Office Assistant position (.5 of an FTE) is recommended to be eliminated in FY 2017-18. Therefore, the recommended staff allocation for FY 2017-18 is 30 FTEs.



## RECOMMENDED BUDGET

The Budget for General Fund operations in the Environmental Management is recommended at \$2,649,255. This represents an overall decrease of \$3,886 (0.1%) in revenues and a decrease of \$3,886 (.1%) in appropriations when compared to the FY 2016-17 Adopted Budget.

The Budget for Special Revenue Fund operations in the Environmental Management is recommended at \$7,633,864. This represents an overall decrease of \$3,105,621 (29%) in revenues and a decrease of \$3,105,621 (29%) in appropriations.

This decrease is primarily due to two reasons. First in FY 2016-17, the department budgeted for costs associated with the Union Mine closure/post closure of approximately \$2.3 million, which is not budgeted for in FY 2017-18. Second, there is less use of fund balance by the CSA # 10 solid waste program of approximately \$891,000. The program has been spending down its fund balance for different solid waste projects and staffing. New funding from solid waste franchise fees have been budgeted for other land use projects (e.g. the implementation of the new land use system) and have not been replenishing the Solid Waste fund, which has caused the department to increase its use. A discussion has begun about the future of the solid waste franchise fees and the need for funding for future projects outlined in the Solid Waste Management Plan.

#### CAO Adjustments

There are no CAO adjustments recommended for FY 2017-18.

#### Sources & Uses of Funds

The Environmental Management Department General Fund program does not have a Net County Cost, which means that revenues other than discretionary tax dollars are used to operate the programs (e.g. fees, licenses, permits, Federal and State revenues help to operate the programs). This represents a status quo budget.

The Environmental Management Department Special Revenue Fund programs do not have a Net County Cost, which means that revenues other than discretionary tax dollars are used to operate the programs (e.g. fees, licenses, permits, Federal and State revenues help to operate the programs).

## FINANCIAL INFORMATION BY FUND TYPE

FUND TYPE:10GENERAL FUNDDEPARTMENT:42ENVIRONMENTAL MANAGEMENT

|                                   | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|-----------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                   |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE               |                        |                                  |                       |                              |                                    |
| 0220 PERMIT: CONSTRUCTION         | 185,472                | 160,350                          | 200,472               | 200,472                      | 40,122                             |
| 0260 OTHER LICENSE & PERMITS      | 21,016                 | 15,267                           | 16,464                | 16,464                       | 1,197                              |
| 0263 PERMIT: UNDERGROUND STOR     | AGE TANK 123,084       | 98,695                           | 109,224               | 109,224                      | 10,529                             |
| 0265 PERMIT: HEALTH               | 17,657                 | 17,503                           | 24,600                | 24,600                       | 7,097                              |
| 0267 PERMIT: FOOD FACILITY        | 464,378                | 395,721                          | 449,108               | 449,108                      | 53,387                             |
| 0268 PERMIT: POOL & SPA           | 103,294                | 102,973                          | 114,964               | 114,964                      | 11,991                             |
| 0269 PERMIT: WATER SYSTEM         | 71,601                 | 61,291                           | 71,340                | 71,340                       | 10,049                             |
| 0270 PERMIT: WELL                 | 39,000                 | 39,000                           | 14,000                | 14,000                       | -25,000                            |
| CLASS: 02 REV: LICENSE, PERMIT,   | <b>&amp;</b> 1,025,502 | 890,800                          | 1,000,172             | 1,000,172                    | 109,372                            |
| 1060 FED: FEMA - EMERGENCY MAN    | AGEMENT 682            | 0                                | 0                     | 0                            | 0                                  |
| 1100 FED: OTHER                   | 75,000                 | 75,000                           | 10,000                | 10,000                       | -65,000                            |
| CLASS: 10 REV: FEDERAL            | 75,682                 | 75,000                           | 10,000                | 10,000                       | -65,000                            |
| 1310 SPECIAL ASSESSMENTS          | 94,760                 | 89,900                           | 94,760                | 94,760                       | 4,860                              |
| 1401 PLAN & ENG: FEES             | 34,927                 | 34,927                           | 20,000                | 20,000                       | -14,927                            |
| 1661 SANITATION: WATER SAMPLING   | <b>3</b> 100           | 100                              | 100                   | 100                          | 0                                  |
| 1662 SANITATION: LOAN CERTIFICAT  | TION 3,000             | 3,000                            | 3,000                 | 3,000                        | 0                                  |
| 1663 SANITATION: BUSINESS PLANS   | 190,234                | 190,234                          | 206,640               | 206,640                      | 16,406                             |
| 1740 CHARGES FOR SERVICES         | 9,000                  | 9,000                            | 9,000                 | 9,000                        | 0                                  |
| 1765 EID - EL DORADO IRRIGATION D | DISTRICT 480           | 0                                | 480                   | 480                          | 480                                |
| 1800 INTERFND REV: SERVICE BETW   | /EEN FUND 499,982      | 499,982                          | 325,534               | 325,534                      | -174,448                           |
| CLASS: 13 REV: CHARGE FOR SER     | VICES 832,483          | 827,143                          | 659,514               | 659,514                      | -167,629                           |
| 1940 MISC: REVENUE                | 568                    | 0                                | 0                     | 0                            | 0                                  |
| CLASS: 19 REV: MISCELLANEOUS      | 568                    | 0                                | 0                     | 0                            | 0                                  |
| 2020 OPERATING TRANSFERS IN       | 477,131                | 633,669                          | 777,770               | 777,770                      | 144,101                            |
| 2027 OPERATING TRSNF IN: SALES T  | AX 226,529             | 226,529                          | 201,799               | 201,799                      | -24,730                            |
| CLASS: 20 REV: OTHER FINANCING    | <b>SOURCES</b> 703,660 | 860,198                          | 979,569               | 979,569                      | 119,371                            |
| TYPE: R SUBTOTAL                  | 2,637,895              | 2,653,141                        | 2,649,255             | 2,649,255                    | -3,886                             |

FUND TYPE:10GENERAL FUNDDEPARTMENT:42ENVIRONMENTAL MANAGEMENT

|         |                                      | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|---------|--------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: E | EXPENDITURE                          |                        |                                  |                       |                              |                                    |
| SUBOB   | J SUBOBJ TITLE                       |                        |                                  |                       |                              |                                    |
| 3000    | PERMANENT EMPLOYEES / ELECTED        | 1,151,113              | 1,145,616                        | 1,206,058             | 1,206,058                    | 60,442                             |
| 3001    | TEMPORARY EMPLOYEES                  | 23,034                 | 36,000                           | 51,000                | 51,000                       | 15,000                             |
| 3002    | OVERTIME                             | 15,793                 | 11,000                           | 16,000                | 16,000                       | 5,000                              |
| 3003    | STANDBY PAY                          | 4,911                  | 0                                | 7,500                 | 7,500                        | 7,500                              |
| 3004    | OTHER COMPENSATION                   | 16,913                 | 13,570                           | 3,720                 | 3,720                        | -9,850                             |
| 3005    | TAHOE DIFFERENTIAL                   | 7,229                  | 7,200                            | 6,642                 | 6,642                        | -558                               |
| 3007    | HAZARD PAY                           | 7,302                  | 7,375                            | 0                     | 0                            | -7,375                             |
| 3020    | RETIREMENT EMPLOYER SHARE            | 254,217                | 259,615                          | 262,824               | 262,824                      | 3,209                              |
| 3022    | MEDI CARE EMPLOYER SHARE             | 19,188                 | 17,164                           | 17,488                | 17,488                       | 324                                |
| 3040    | HEALTH INSURANCE EMPLOYER            | 225,749                | 201,488                          | 255,235               | 255,235                      | 53,747                             |
| 3042    | LONG TERM DISABILITY EMPLOYER        | 2,939                  | 2,939                            | 2,999                 | 2,999                        | 60                                 |
| 3043    | DEFERRED COMPENSATION EMPLOYER       | 4,637                  | 4,637                            | 4,632                 | 4,632                        | -5                                 |
| 3046    | RETIREE HEALTH: DEFINED              | 17,021                 | 17,021                           | 19,081                | 19,081                       | 2,060                              |
| 3060    | WORKERS' COMPENSATION EMPLOYER       | 121,401                | 121,401                          | 118,153               | 118,153                      | -3,248                             |
| 3080    | FLEXIBLE BENEFITS                    | 6,000                  | 6,000                            | 6,000                 | 6,000                        | 0                                  |
| CLASS:  | 30 SALARY & EMPLOYEE BENEFITS        | 1,877,447              | 1,851,026                        | 1,977,332             | 1,977,332                    | 126,306                            |
| 4000    | AGRICULTURE                          | 2,500                  | 2,500                            | 2,500                 | 2,500                        | 0                                  |
| 4020    | CLOTHING & PERSONAL SUPPLIES         | 100                    | 0                                | 100                   | 100                          | 100                                |
| 4040    | TELEPHONE COMPANY VENDOR             | 1,956                  | 2,150                            | 1,131                 | 1,131                        | -1,019                             |
| 4041    | COUNTY PASS THRU TELEPHONE CHARGE    | S 620                  | 1,240                            | 860                   | 860                          | -380                               |
| 4080    | HOUSEHOLD EXPENSE                    | 400                    | 450                              | 1,450                 | 1,450                        | 1,000                              |
| 4082    | HOUSEHOLD EXP: OTHER                 | 125                    | 250                              | 125                   | 125                          | -125                               |
| 4086    | JANITORIAL / CUSTODIAL SERVICES      | 1,000                  | 0                                | 0                     | 0                            | 0                                  |
| 4100    | INSURANCE: PREMIUM                   | 9,241                  | 9,241                            | 7,053                 | 7,053                        | -2,188                             |
| 4140    | MAINT: EQUIPMENT                     | 300                    | 300                              | 300                   | 300                          | 0                                  |
| 4144    | MAINT: COMPUTER                      | 44,470                 | 44,470                           | 43,670                | 43,670                       | -800                               |
| 4160    | VEH MAINT: SERVICE CONTRACT          | 1,000                  | 0                                | 0                     | 0                            | 0                                  |
| 4162    | VEH MAINT: SUPPLIES                  | 150                    | 250                              | 0                     | 0                            | -250                               |
| 4164    | VEH MAINT: TIRE & TUBES              | 0                      | 250                              | 0                     | 0                            | -250                               |
| 4200    | MEDICAL, DENTAL & LABORATORY         | 655                    | 1,175                            | 997                   | 997                          | -178                               |
| 4220    | MEMBERSHIPS                          | 2,761                  | 2,653                            | 2,339                 | 2,339                        | -314                               |
| 4221    | MEMBERSHIPS: LEGISLATIVE ADVOCACY    | 2,808                  | 2,068                            | 2,526                 | 2,526                        | 458                                |
| 4263    | SUBSCRIPTION / NEWSPAPER / JOURNALS  | 238                    | 506                              | 238                   | 238                          | -268                               |
| 4264    | BOOKS / MANUALS                      | 500                    | 600                              | 500                   | 500                          | -100                               |
| 4266    | PRINTING / DUPLICATING SERVICES      | 542                    | 400                              | 600                   | 600                          | 200                                |
| 4300    | PROFESSIONAL & SPECIALIZED SERVICES  | 4,866                  | 9,000                            | 4,502                 | 4,502                        | -4,498                             |
| 4324    | MEDICAL, DENTAL, LAB & AMBULANCE SRV | 1,002                  | 1,500                            | 1,002                 | 1,002                        | -498                               |
| 4400    | PUBLICATION & LEGAL NOTICES          | 75                     | 150                              | 75                    | 75                           | -75                                |
| 4440    | RENT & LEASE: BUILDING &             | 18,833                 | 18,833                           | 18,833                | 18,833                       | 0                                  |
| 4460    | EQUIP: SMALL TOOLS & INSTRUMENTS     | 825                    | 950                              | 725                   | 725                          | -225                               |
| 4461    | EQUIP: MINOR                         | 2,250                  | 3,000                            | 2,100                 | 2,100                        | -900                               |

FUND TYPE:10GENERAL FUNDDEPARTMENT:42ENVIRONMENTAL MANAGEMENT

|                                        | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|----------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 4463 EQUIP: TELEPHONE & RADIO          | 450                    | 450                              | 450                   | 450                          | 0                                  |
| 4500 SPECIAL DEPT EXPENSE              | 1,219                  | 2,100                            | 750                   | 750                          | -1,350                             |
| 4502 EDUCATIONAL MATERIALS             | 3,250                  | 3,250                            | 3,250                 | 3,250                        | 0                                  |
| 4503 STAFF DEVELOPMENT                 | 31,790                 | 35,000                           | 10,900                | 10,900                       | -24,100                            |
| 4507 FIRE & SAFETY SUPPLIES            | 622                    | 1,000                            | 622                   | 622                          | -378                               |
| 4529 SOFTWARE LICENSE                  | 0                      | 0                                | 945                   | 945                          | 945                                |
| 4600 TRANSPORTATION & TRAVEL           | 8,051                  | 12,500                           | 10,500                | 10,500                       | -2,000                             |
| 4602 MILEAGE: EMPLOYEE PRIVATE AUTO    | 250                    | 500                              | 300                   | 300                          | -200                               |
| 4605 RENT & LEASE: VEHICLE             | 44,709                 | 38,545                           | 38,536                | 38,536                       | -9                                 |
| 4606 FUEL PURCHASES                    | 18,155                 | 19,900                           | 17,250                | 17,250                       | -2,650                             |
| 4608 HOTEL ACCOMMODATIONS              | 3,950                  | 7,200                            | 3,250                 | 3,250                        | -3,950                             |
| 4620 UTILITIES                         | 1,000                  | 0                                | 1,000                 | 1,000                        | 1,000                              |
| CLASS: 40 SERVICE & SUPPLIES           | 210,663                | 222,381                          | 179,379               | 179,379                      | -43,002                            |
| 5300 INTERFND: SERVICE BETWEEN FUND    | 285,856                | 288,104                          | 225,668               | 225,668                      | -62,436                            |
| 5330 INTERFND: ALLOCATED               | 4,532                  | 0                                | 0                     | 0                            | 0                                  |
| CLASS: 50 OTHER CHARGES                | 290,388                | 288,104                          | 225,668               | 225,668                      | -62,436                            |
| 7200 INTRAFUND TRANSFERS: ONLY GENERAL | 326,187                | 357,635                          | 306,048               | 306,048                      | -51,587                            |
| 7210 INTRAFND: COLLECTIONS             | 251                    | 0                                | 0                     | 0                            | 0                                  |
| CLASS: 72 INTRAFUND TRANSFERS          | 326,438                | 357,635                          | 306,048               | 306,048                      | -51,587                            |
| 7350 INTRFND ABATEMENTS: GF ONLY       | -67,041                | -66,005                          | -39,172               | -39,172                      | 26,833                             |
| CLASS: 73 INTRAFUND ABATEMENT          | -67,041                | -66,005                          | -39,172               | -39,172                      | 26,833                             |
| TYPE: E SUBTOTAL                       | 2,637,895              | 2,653,141                        | 2,649,255             | 2,649,255                    | -3,886                             |
| FUND TYPE: 10 SUBTOTAL                 | 0                      | 0                                | 0                     | 0                            | 0                                  |

FUND TYPE:12SPECIAL REVENUE: BOS GOVERNED DISTRICTSDEPARTMENT:42SPECIAL REVENUE: BOS GOVERNED DISTRICTSENVIRONMENTAL MANAGEMENT

|                                                                           | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|---------------------------------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                                                           |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                                                       |                        |                                  |                       |                              |                                    |
| 0100 PROP TAX: CURR SECURED                                               | 372,000                | 301,376                          | 386,300               | 386,300                      | 84,924                             |
| 0110 PROP TAX: CURR UNSECURED                                             | 7,800                  | 7,660                            | 8,400                 | 8,400                        | 740                                |
| 0120 PROP TAX: PRIOR SECURED                                              | -140                   | 0                                | 0                     | 0<br>0                       | 0<br>0                             |
| 0130 PROP TAX: PRIOR UNSECURED<br>0140 PROP TAX: SUPP CURRENT             | -44<br>4,600           | 0<br>202                         | 4,900                 | 4,900                        | 4,698                              |
| 0150 PROP TAX: SUPP PRIOR                                                 | 2,200                  | 646                              | 2,400                 | 2,400                        | 1,754                              |
| 0174 TAX: TIMBER YIELD                                                    | 700                    | 647                              | 700                   | 700                          | 53                                 |
| CLASS: 01 REV: TAXES                                                      | 387,116                | 310,531                          | 402,700               | 402,700                      | 92,169                             |
| 0220 PERMIT: CONSTRUCTION                                                 | 2,952                  | 0                                | 0                     | 0                            | 0                                  |
| 0251 FRANCHISE: GARBAGE                                                   | 75,000                 | 131,668                          | 99,587                | 99,587                       | -32,081                            |
| 0260 OTHER LICENSE & PERMITS                                              | 5,761                  | 0                                | 0                     | 0                            | 0                                  |
| CLASS: 02 REV: LICENSE, PERMIT, &                                         | 83,713                 | 131,668                          | 99,587                | 99,587                       | -32,081                            |
| 0360 PENALTY & COST DELINQUENT TAXES<br>CLASS: 03 REV: FINE, FORFEITURE & | 16,360<br>16,360       | 6,417<br>6,417                   | 10,360                | 10,360                       | 3,943                              |
|                                                                           | 16,360                 | 6,417                            | 10,360                | 10,360                       | 3,943                              |
| 0400 REV: INTEREST<br>CLASS: 04 REV: USE OF MONEY & PROPERTY              | 62,637<br>62,637       | 30,142<br>30,142                 | 54,199<br>54,199      | 54,199<br>54,199             | 24,057<br>24,057                   |
|                                                                           |                        |                                  |                       |                              |                                    |
| 0820 ST: HOMEOWNER PROP TAX RELIEF<br>0880 ST: OTHER                      | 3,800<br>270,323       | 3,800<br>438,527                 | 4,100<br>195,445      | 4,100<br>195,445             | 300<br>-243,082                    |
| CLASS: 05 REV: STATE INTERGOVERNMENTA                                     |                        | 442,327                          | 199,545               | 199,545                      | -242,782                           |
| 1100 FED: OTHER                                                           | 26,645                 | 0                                | 14,028                | 14,028                       | 14,028                             |
| CLASS: 10 REV: FEDERAL                                                    | 26,645                 | 0                                | 14,028                | 14,028                       | 14,028                             |
| 1200 REV: OTHER GOVERNMENTAL AGENCIES                                     | 5,620                  | 3,000                            | 5,620                 | 5,620                        | 2,620                              |
| CLASS: 12 REV: OTHER GOVERNMENTAL                                         | 5,620                  | 3,000                            | 5,620                 | 5,620                        | 2,620                              |
| 1310 SPECIAL ASSESSMENTS                                                  | 2,505,417              | 2,498,533                        | 2,506,424             | 2,506,424                    | 7,891                              |
| 1401 PLAN & ENG: FEES                                                     | 310,000                | 310,000                          | 310,000               | 310,000                      | 0                                  |
| 1660 SANITATION: GARBAGE BILLING                                          | 250,000                | 200,000                          | 220,000               | 220,000                      | 20,000                             |
| 1753 ERR - EMERGENCY RESPONSE RECOVERY                                    | 2,950                  | 2,500                            | 0                     | 0                            | -2,500                             |
| 1800 INTERFND REV: SERVICE BETWEEN FUND                                   | 398,604                | 401,604                          | 334,387               | 334,387                      | -67,217                            |
| CLASS: 13 REV: CHARGE FOR SERVICES                                        | 3,466,971              | 3,412,637                        | 3,370,811             | 3,370,811                    | -41,826                            |
| 2000 SALE FIXED ASSETS<br>2020 OPERATING TRANSFERS IN                     | 2,500<br>170,000       | 0<br>170,000                     | 0<br>178,472          | 0<br>178,472                 | 0<br>8,472                         |
| CLASS: 20 REV: OTHER FINANCING SOURCES                                    | 172,500                | 170,000                          | 178,472               | 178,472                      | 8,472                              |
| 0001 FUND BALANCE                                                         | 4,623,771              | 6,232,763                        | 3,298,542             | 3,298,542                    | -2,934,221                         |
| CLASS: 22 FUND BALANCE                                                    | 4,623,771              | 6,232,763                        | 3,298,542             | 3,298,542                    | -2,934,221                         |
|                                                                           | 1,020,111              | 0,202,700                        | 0,200,012             | 0,200,012                    | 2,001,221                          |
| TYPE: R SUBTOTAL                                                          | 9,119,456              | 10,739,485                       | 7,633,864             | 7,633,864                    | -3,105,621                         |
| TYPE: E EXPENDITURE                                                       |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                                                       |                        |                                  |                       |                              |                                    |
| 3000 PERMANENT EMPLOYEES / ELECTED                                        | 874,720                | 979,387                          | 1,001,880             | 1,001,880                    | 22,493                             |
| 3001 TEMPORARY EMPLOYEES                                                  | 117,148                | 165,000                          | 85,900                | 85,900                       | -79,100                            |
| 3002 OVERTIME                                                             | 17,909                 | 30,400                           | 73,300                | 73,300                       | 42,900                             |
| 3003 STANDBY PAY                                                          | 1,104                  | 0                                | 1,500                 | 1,500                        | 1,500                              |
| 3004OTHER COMPENSATION3005TAHOE DIFFERENTIAL                              | 4,826                  | 5,460<br>3,600                   | 5,420<br>4,800        | 5,420<br>4,800               | -40<br>1 200                       |
| 3005 TAHOE DIFFERENTIAL<br>3020 RETIREMENT EMPLOYER SHARE                 | 2,975<br>184,236       | 3,600<br>210,729                 | 4,800<br>202,978      | 4,800 202,978                | 1,200<br>-7,751                    |
| 3022 MEDI CARE EMPLOYER SHARE                                             | 12,922                 | 14,629                           | 14,569                | 14,569                       | -60                                |
| 3040 HEALTH INSURANCE EMPLOYER                                            | 212,394                | 292,349                          | 218,634               | 218,634                      | -73,715                            |
| 3042 LONG TERM DISABILITY EMPLOYER                                        | 2,511                  | 2,511                            | 2,499                 | 2,499                        | -12                                |
| 3043 DEFERRED COMPENSATION EMPLOYER                                       | 400                    | 400                              | 400                   | 400                          | 0                                  |
| 3046 RETIREE HEALTH: DEFINED                                              | 14,550                 | 14,550                           | 15,849                | 15,849                       | 1,299                              |
| 3060WORKERS' COMPENSATIONEMPLOYER3080FLEXIBLE BENEFITS                    | 104,749<br>0           | 104,749<br>0                     | 98,151<br>6,000       | 98,151<br>6,000              | -6,598<br>6,000                    |
| CLASS: 30 SALARY & EMPLOYEE BENEFITS                                      | 1,550,444              | 1,823,764                        | 1,731,880             | 1,731,880                    | -91,884                            |
|                                                                           | .,,                    | .,520,704                        | .,. 01,000            | .,. 51,000                   | 0.,001                             |

FUND TYPE:12SPECIAL REVENUE: BOS GOVERNED DISTRICTSDEPARTMENT:42ENVIRONMENTAL MANAGEMENT

| 4000         AGRICULTURE         17,792         17,792         5,092           4000         CLOTHING & PERSONAL SUPPLIES         10,204         18,700         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,719         5,715         5,719         5,715         5,710         5,750         5,750         5,750         5,750         5,750         5,750         5,100         5,000         5,000         5,000         5,000                                                                                                                                  |       |                                     | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|-------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 4404         COLUMP TELEPHONE COMPANY VENDOR         2.867         2.991         3.151         1.161         1.60           4401         COUNTY PASS THRUTELEPHONE CHARGES         6.700         7.700         6.658         6.658         1.042           4405         HUNDRY         4.325         5.200         4.325         4.325         4.325           4405         REFUSE DISPOSAL         1.819         1.989         4.325         7.550         7.6550         -7.6550           4110         MAINT: COLIPERENT         165.50         17.2100         7.400         5.5001           4141         MAINT: COMPUTER         2.800         1.500         7.400         5.5001           4144         MAINT: COMPUTER         2.800         1.500         7.400         5.5001           4140         VEH MAINT: SERVICE CONTRACT         550         1.000         500         500         -4.600           4160         VEH MAINT: SER & TUBES         1.100         3.100         100         -4.600           4181         VEH MAINT: BL & REASE         550         1.100         4.00         -7.00           4182         VEH MAINT: SER & TUBES         1.100         3.103         3.4330         3.4330 <td< td=""><td>4000</td><td>AGRICULTURE</td><td>17,792</td><td>12,700</td><td>17,792</td><td>17,792</td><td>5,092</td></td<>                                                       | 4000  | AGRICULTURE                         | 17,792                 | 12,700                           | 17,792                | 17,792                       | 5,092                              |
| 4041         COUNTY PASS THRU TELEPHONE CHARGES         120         120         120         0           4080         HOUSEHOLD EXPENSE         6,700         7,700         6,858         6,658         1,442           4083         REFUSE DISPOSAL         1,819         1,989         1,920         4,920         4,920           4100         INSURANCE: PREMIUM         8,264         8,264         5,667         5,667         2,557           4141         MINIT: COMPUTER         2,800         1,500         7,400         5,900         5,900           4144         MINIT: COMPUTER         2,800         1,500         7,400         5,900         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         5,600         <                                                                                                                                                 | 4020  | CLOTHING & PERSONAL SUPPLIES        | 10,204                 | 18,700                           | 5,719                 | 5,719                        | -12,981                            |
| 4008         HOUSEHOLD EXPENSE         6,700         7,700         6,688         6,688         -1,042           4003         LAUNDRY         4,325         5,200         4,325         4,325         4,325         4,325         4,325         4,325         4,325         4,325         4,325         4,325         4,325         4,325         4,325         4,325         4,325         4,325         4,325         4,325         4,325         4,325         4,325         4,325         4,325         4,325         4,325         4,325         4,325         4,325         4,325         4,325         4,325         4,325         4,325         1,300         7,400         7,400         5,900         4,144         MAINT: COMPUTER         4,528         129,300         56,620         5,000         5,000         -7,680         4,141         VEH MAINT: TRATS DIRECT CHARGE         500         1,000         500         500         -7,680         4,142         VEH MAINT: TRAT TRATS         4,560         1,000         100         100         -7,000         1,430         4,330         4,330         1,4330         1,4330         1,4330         1,4330         1,4330         1,4330         1,4330         1,4330         1,4330         1,4330         1,4330         1                                                                                                            | 4040  | TELEPHONE COMPANY VENDOR            | 2,867                  | 2,991                            | 3,151                 | 3,151                        | 160                                |
| 4083         LAUNDRY         4.325         5.200         4.325         4.325         4.325           4085         REFUES DISPOSAL         1.819         1.980         1.920         1.920         4.920           4100         INSURANCE: PREMIUM         8.264         8.264         5.667         5.667         2.597           4141         MAINT: COUPLER         0         150         0         0         1.500           4144         MAINT: OFFICE EQUIPMENT         0         150         7.400         7.600           4144         MAINT: COMPUTER         2.800         1.500         7.400         7.600           4145         MAINT: NATOR: EQUIPMENT PARTS         45.928         129.300         56.820         56.820         7.0680           4161         VEH MAINT: SERVICE CONTRACT         550         1.000         500         5.00         2.750           4112         VEH MAINT: SUPPLIES         600         1.950         500         5.00         3.433         15.330           4180         MAINT: BULDING: SUPPLIES         7.100         400         400         -700           4181         MAINT: COUNDS         211.750         213.000         21.750         1.910         500                                                                                                                                                                                        | 4041  | COUNTY PASS THRU TELEPHONE CHARGES  | S 120                  | 120                              | 120                   | 120                          | 0                                  |
| 408         REFUSE DISPOSAL         1 819         1 980         1 920         -49           4100         INSURANCE: PREMIUM         8,264         8,264         5,667         5,667         2,597           4141         MAINT: OFFICE EQUIPMENT         0         150         0         0         150           4144         MAINT: COMPUTER         2,200         1,500         7,400         7,400         5,900           4145         MAINTENANCE: FOLUPMENT PARTS         45,928         129,300         58,620         500         -500           4160         VEH MAINT: SPATS DIRECT CHARGE         500         3,250         500         500         -7,768           4161         VEH MAINT: TIRE & TUBES         1,100         3,100         100         100         -400           4162         VEH MAINT: BUE GREASE         550         1,100         400         -700         -700           4183         MAINT EDULADING & IMPROVEMENTS         14,650         18,000         34,333         34,333         16,330           4183         MAINT EDULADING & IMPROVEMENTS         14,650         18,000         24,750         -191,250           4195         MAINTERMANCE EPULDING: SUPPLIES         7,000         120,000                                                                                                                                                                  | 4080  | HOUSEHOLD EXPENSE                   | 6,700                  | 7,700                            | 6,658                 | 6,658                        | -1,042                             |
| 4100         INSURANCE: PRE-MUM         8.244         5.67         5.67         2.597           4140         MAINT: GUIPMENT         168.550         172.100         78.550         93.550           4141         MAINT: COMPUTER         2.800         1.500         7.400         5.900           4144         MAINT: COMPUTER         2.800         1.500         7.400         5.900           4145         MAINT: SERVICE CONTRACT         550         1.000         500         500         -70.680           4161         VEH MAINT: SERVICE CONTRACT         550         1.000         500         500         -2.750           4161         VEH MAINT: SUPPLIES         600         1.980         500         500         -2.750           4164         VEH MAINT: OLL & GREASE         550         1.100         400         400         -700           4180         MAINT: CRUUNDS         24.650         14.650         14.750         21.750         21.750         21.750         21.750         21.750         21.750         21.750         12.200         70.200         50.000         0         0         0         0         0         0         0         0         0         0         0         0                                                                                                                                                                                      | 4083  | LAUNDRY                             | 4,325                  | 5,200                            | 4,325                 | 4,325                        | -875                               |
| 4140         MAINT: EQUIPMENT         168,550         172,100         78,550         78,550         79,550           4141         MAINT: COMPUTER         2,800         1,500         7,400         7,400         5,900           4144         MAINT: COMPUTER         2,800         1,500         7,400         7,400         5,900           4160         VEH MAINT: SERVICE CONTRACT         550         1,000         500         500         -2,750           4161         VEH MAINT: SERVICE CONTRACT         550         1,000         400         -700         -2,750           4162         VEH MAINT: TRE A TUBES         1,100         3,100         100         -3,000         -2,750           4155         VEH MAINT: GRUDINGS         14,650         18,000         3,433         3,4330         16,330           4156         VEH MAINT: GRUDINGS         211,750         21,750         21,750         -19,1250           4183         MAINT: ENANCE: TREATMENT PLANT 1         20,000         20,000         20,000         20,000         0         0           4195         MAINTENANCE: TREATMENT PLANT 1         20,000         21,750         5,970         3,229         24,700         16,275         6,275         1,875                                                                                                                                                            | 4085  | REFUSE DISPOSAL                     | 1,819                  | 1,969                            | 1,920                 | 1,920                        | -49                                |
| 4141         MAINT: OFFICE EQUIPMENT         0         150         0         -150           4144         MAINT: COMPUTER         2.800         1,500         7.400         5,900           4145         MAINTENANCE: EQUIPMENT PARTS         45,928         129,300         58,620         58,620         -70,680           4160         VEH MAINT: SERVICE CONTRACT         550         1,000         500         500         -500           4161         VEH MAINT: SUPPLIES         600         1,950         500         500         -1,450           4164         VEH MAINT: SUPPLIES         600         1,950         500         500         -1,450           4180         MAINT: BUILDING & IMPROVEMENTS         14,850         11,00         400         -700           4180         MAINT: BUILDING & IMPROVEMENTS         14,850         13,000         21,750         21,750         -191,250           4197         MAINTENANCE BUILDING: SUPPLIES         7,200         12,200         17,200         17,200         10,000           4200         MEDRERSHIPS         EGISLATIVE ADVOCACY         7,299         7,299         6,970         6,970         -329           4220         MEMERSHIPS         EGISLATIVE ADVOCACY         7,299 <td>4100</td> <td>INSURANCE: PREMIUM</td> <td>8,264</td> <td>8,264</td> <td>5,667</td> <td>5,667</td> <td>-2,597</td>                              | 4100  | INSURANCE: PREMIUM                  | 8,264                  | 8,264                            | 5,667                 | 5,667                        | -2,597                             |
| 4144         MAINT: COMPUTE:         2,800         1,500         7,400         7,400         5,900           4145         MAINT: ERANCE: EQUIPMENT PARTS         45,928         129,300         58,620         58,620         -70,880           4160         VEH MAINT: SERVICE CONTRACT         550         1,000         500         500         -2,750           4161         VEH MAINT: SERVICE CONTRACT         6500         3,250         500         500         -2,750           4162         VEH MAINT: TIRE & TUBES         1,100         3,100         100         -3,000           4165         VEH MAINT: GRUNDS         211,750         213,000         24,330         34,330         16,330           4180         MAINT: BUIDING & IMPROVEMENTS         14,650         18,000         34,330         34,330         16,330           4183         MAINT: BUIDING: SUPPLIES         7,900         12,200         17,200         5,000         0         0         0           4200         MEDICAL, DENTAL & LABORATORY         6,027         4,400         6,275         6,275         1,875           4221         MEMERSHIPS: LEGISLATIVE ADVOCACY         7,299         7,239         6,970         -329           4262         SOFTWARE <td>4140</td> <td>MAINT: EQUIPMENT</td> <td>168,550</td> <td>172,100</td> <td>78,550</td> <td>78,550</td> <td>-93,550</td>                        | 4140  | MAINT: EQUIPMENT                    | 168,550                | 172,100                          | 78,550                | 78,550                       | -93,550                            |
| 4145         MAINTENANCE: EQUIPMENT PARTS         45.928         122.300         58.620         58.620         -70.880           4160         VEH MAINT: SERVICE CONTRACT         550         1,000         500         500         -2,750           4161         VEH MAINT: SUPPLIES         600         1,950         500         500         -2,750           4162         VEH MAINT: SUPPLIES         600         1,950         500         500         -70,80           4164         VEH MAINT: BUIDING & IMPROVEMENTS         14,60         11,00         400         -700           4180         MAINT: BUIDING & IMPROVEMENTS         14,650         18,000         34.330         16,330           4183         MAINT: ENANCE: ERATIMEN PLANT 1         20,000         20,000         20,000         0           4197         MAINTENANCE: ERATIMEN PLANT 1         20,002         17,200         17,200         5,000           4220         MEBERSHIPS: LEGISLATIVE ADVOCACY         7,299         7,299         6,970         6,970         -329           4221         MEMBERSHIPS: LEGISLATIVE ADVOCACY         7,299         7,299         6,970         6,970         -329           4222         MEMBERSHIPS: LEGISLATIVE ADVOCACY         7,299         7,203<                                                                                                                              | 4141  | MAINT: OFFICE EQUIPMENT             | 0                      | 150                              | 0                     | 0                            | -150                               |
| 4160         VEH MAINT: SERVICE CONTRACT         550         1,000         500         500         500           4161         VEH MAINT: SARTS DIRECT CHARGE         500         3,250         500         500         -2,750           4162         VEH MAINT: SUPPLIES         600         1,950         500         500         -1,450           4164         VEH MAINT: TIRE & TUBES         1,100         3,100         100         100         -3,000           4166         VEH MAINT: TIRE & TUBES         1,4650         18,000         34,330         34,330         16,330           4183         MAINT: GRUNDS         211,750         213,750         217,750         191,250           4195         MAINT: GRUNDS         214,750         213,700         12,200         17,200         1,200         0           4197         MAINTENANCE BUILDINS: SUPPLIES         7,900         12,200         17,200         1,720         5,000         0           4190         MEBERSHIPS: LEGISLATIVE ADVOCACY         7,299         6,970         6,970         -329           4221         MEMBERSHIPS: LEGISLATIVE ADVOCACY         7,299         6,970         6,970         -329           4268         SOCHWANALS         1,100                                                                                                                                                                  | 4144  | MAINT: COMPUTER                     | 2,800                  | 1,500                            | 7,400                 | 7,400                        | 5,900                              |
| 4161         VEH MAINT: PARTS DIRECT CHARGE         500         3,250         500         500         -2,750           4162         VEH MAINT: SUPPLIES         600         1,950         500         500         -1,450           4164         VEH MAINT: SUPPLIES         1,100         3,100         100         0.000         400         -700           4180         MAINT: BUILDING & IMPROVEMENTS         14,650         18,000         34,330         16,330         14,330           4180         MAINT: BUILDING & IMPROVEMENTS         14,550         210,000         20,000         20,000         0           4197         MAINTENANCE: TREATMENT PLANT 1         20,000         17,200         17,200         5,000           4200         MEBERSHIPS         8,133         8,133         8,799         6,670         4,979         4666           4221         MEMBERSHIPS         8,113         8,133         8,799         6,670         9,970         -329           4263         SUBSCRIPTION / NEWSPAPER / JOURNALS         150         150         150         0         0         0           4264         BOCKS / MANUALS         1,100         550         1,500         10,500         1,500         1,500         1,500 <td>4145</td> <td>MAINTENANCE: EQUIPMENT PARTS</td> <td>45,928</td> <td>129,300</td> <td>58,620</td> <td>58,620</td> <td>-70,680</td>                       | 4145  | MAINTENANCE: EQUIPMENT PARTS        | 45,928                 | 129,300                          | 58,620                | 58,620                       | -70,680                            |
| 4162         VEH MAINT: SUPPLIES         600         1,950         500         500         -1,450           4164         VEH MAINT: TIRE & TUBES         1,100         3,100         100         3,000           4165         VEH MAINT: TIRE & TUBES         550         1,100         400         -700           4180         MAINT: GRUNDS         211,750         213,000         21,750         213,000         21,750         213,000         21,750         191,250           4195         MAINTENANCE: TREATMENT PLANT 1         20,000         20,000         17,200         5,000           4197         MAINTENANCE: BUILDING: SUPPLIES         7,800         12,200         17,200         5,000           4200         MEDICAL, DENTAL & LABORATORY         6,027         4,400         6,275         6,970         -329           4221         MEMBERSHIPS: LEGISLATIVE ADVOCACY         7,299         7,299         6,970         6,970         -329           4262         SOFTWARE         50,000         50,000         50,000         11,00         150         0           4264         BOOKS / MANUALS         1,100         550         1,100         1,000         4,375         4,375         2,375           4334                                                                                                                                                                    | 4160  | VEH MAINT: SERVICE CONTRACT         | 550                    | 1,000                            | 500                   | 500                          | -500                               |
| 4164         VEH MAINT: TIRE & TUBES         1,100         3,100         100         100         -3,000           4165         VEH MAINT: OIL & GREASE         550         1,100         400         400         -700           4180         MAINT: BUILDING & IMPROVEMENTS         14,650         18,000         34,330         16,330           4183         MAINT: BOURDING & IMPROVEMENTS         211,750         221,750         217,750         217,750         191,250           4185         MAINTENANCE BUILDING'S UPPLIES         7,900         12,200         17,200         5,000           4200         MEDICAL, DENTAL & LABORATORY         6,027         4,400         6,275         6,275         1,875           4221         MEMBERSHIPS: LEGISLATIVE ADVOCACY         7,299         7,299         6,970         6,970         -329           4262         SOCKS / MANUALS         1,100         550         150         150         0         0           4264         ROOKS / MANUALS         1,100         550         1,100         1,000         550           4300         PROFESSIONAL & SPECIALIZED SERVICES         726,786         1,114,707         1,372,313         1,372,313         257,606               4313         LEGAL SERVICES                                                                                                                                        | 4161  | VEH MAINT: PARTS DIRECT CHARGE      | 500                    | 3,250                            | 500                   | 500                          | -2,750                             |
| 4165         VEH MAINT: OIL & GREASE         550         1,100         400         400         -700           4180         MAINT: BULDING & IMPROVEMENTS         14,650         18,000         34,330         34,330         16,330           4183         MAINT: GROUNDS         211,750         213,000         21,750         217,50         1191,250           4195         MAINTENANCE: TREATMENT PLANT 1         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000         20,000                                                                                                         | 4162  | VEH MAINT: SUPPLIES                 | 600                    | 1,950                            | 500                   | 500                          | -1,450                             |
| 4180         MAINT: BUILDING & IMPROVEMENTS         14,650         18,000         34,330         34,330         16,330           4183         MAINT: GROUNDS         211,750         213,000         20,000         20,000         0           4195         MAINTENANCE: TREATMENT PLANT 1         20,000         20,000         17,200         5,000           4197         MAINTENANCE BUILDING: SUPPLIES         7,900         12,200         17,200         17,200         5,000           4200         MEMBERSHIPS         8,133         8,133         8,799         8,799         666           4221         MEMBERSHIPS: LEGISLATIVE ADVOCACY         7,299         7,299         6,970         6,970         -329           4262         SOFTWARE         50,000         50,000         45,884         45,884         -4,106           4263         SUBSCRIPTION / NEWSPAPER / JOURNALS         1,100         550         1,100         1,050         1,000           4264         BOOKS / MANUALS         1,100         550         1,100         1,050         1,000           4264         BOOKS / MANUALS         1,114,707         1,372,313         1,372,313         257,606           4264         BOOKS / MANUALS         1,500         1,500                                                                                                                                                | 4164  | VEH MAINT: TIRE & TUBES             | 1,100                  | 3,100                            | 100                   | 100                          | -3,000                             |
| 4183         MAINT: GROUNDS         211,750         213,000         21,750         21,750         -191,250           4195         MAINTENANCE: TREATMENT PLANT 1         20,000         20,000         20,000         20,000         20,000         0           4197         MAINTENANCE: TREATMENT PLANT 1         20,000         20,000         20,000         20,000         20,000         20,000         20,000         0           4200         MEDICAL, DENTAL & LABORATORY         6,027         4,400         6,275         6,275         1,875           4220         MEMBERSHIPS:         LEGISLATIVE ADVOCACY         7,299         7,299         6,970         -329           4263         SUBSCRIPTION / NEWSPAPER / JOURNALS         150         150         150         0           4264         BOCKS / MANUALS         1,100         550         1,100         1,500         1,000           4300         PRINTING / DUPLICATING SERVICES         726,786         1,114,707         1,372,313         1,372,313         257,606           4313         LEGAL SERVICES         712         0         0         0         0         0         0           4333         LEGAL SERVICES         726,766         1,3700         14,775         1                                                                                                                                                 | 4165  | VEH MAINT: OIL & GREASE             | 550                    | 1,100                            | 400                   | 400                          | -700                               |
| 4195         MAINTENANCE: TREATMENT PLANT 1         20,000         20,000         20,000         20,000         20,000         17,200         17,200         17,200         5,000           4197         MAINTENANCE BUILDING: SUPPLIES         7,900         12,200         17,200         17,200         5,000           4200         MEDICAL, DENTAL & LABORATORY         6,027         4,400         6,275         6,275         1,875           4220         MEMBERSHIPS: LEGISLATIVE ADVOCACY         7,299         7,299         6,970         6,970         -329           4262         SOFTWARE         50,000         50,000         45,894         44,106           4263         SUBSCRIPTION / NEWSPAPER / JOURNALS         1,100         550         1,100         1,100         550           4264         BOOKS/ MANUALS         1,110         550         1,000         1,0500         1,000           4300         PROFESSIONAL & SPECIALIZED SERVICES         726,786         1,114,707         1,372,313         1,372,313         257,606           4311         LEGAL SERVICES         712         0         0         0         0         0           424         MEDICAL,DEN & AMBULANCE SRV         3,375         6,750         4,375                                                                                                                                                 | 4180  | MAINT: BUILDING & IMPROVEMENTS      | 14,650                 | 18,000                           | 34,330                | 34,330                       | 16,330                             |
| 4197         MAINTENANCE BUILDING: SUPPLIES         7,900         12,200         17,200         17,200         5,000           4200         MEDICAL, DENTAL & LABORATORY         6,027         4,400         6,275         6,275         1,875           4200         MEMBERSHIPS         LEGISLATIVE ADVOCACY         7,299         7,299         6,970         6,970         -329           4263         SUBSCRIPTION / NEWSPAPER / JOURNALS         150         150         150         150         0           4264         BOOKS / MANUALS         1,100         550         1,100         1,000         550           4264         BOOKS / MANUALS         1,100         550         1,000         10,500         10,500         -1,000           4301         LEGAL SERVICES         7,822         11,500         10,500         -1,000         -1,000           4303         LEGAL SERVICES         726,786         1,114,707         1,372,313         1,372,313         257,606           4313         LEGAL SERVICES         726,786         1,114,707         1,372,313         2,375           4334         FIRE PREVENTION & INSPECTION         4,000         5,550         9,6,000         14,000         -1,500           4337 <t< td=""><td>4183</td><td>MAINT: GROUNDS</td><td>211,750</td><td>213,000</td><td>21,750</td><td>21,750</td><td>-191,250</td></t<>                             | 4183  | MAINT: GROUNDS                      | 211,750                | 213,000                          | 21,750                | 21,750                       | -191,250                           |
| 4200         MEDICAL, DENTAL & LABORATORY         6,027         4,400         6,275         6,275         1,875           4220         MEMBERSHIPS: LEGISLATIVE ADVOCACY         7,299         7,299         6,970         6,970         -329           4262         SOFTWARE         50,000         50,000         45,894         45,894         -4,106           4264         BOOKS / MANUALS         1,100         550         1,100         1,100         550           4264         BOOKS / MANUALS         1,100         550         1,100         1,100         550           4264         BOOKS / MANUALS         1,100         550         1,000         10,500         -1,000           4264         BOOKS / MANUALS         1,1102         550         1,010         1,020         -1,000           4264         BOOKS / MANUALS         726,786         1,114,707         1,372,313         1,372,313         257,606           4313         LEGALSERVICES         728,786         1,114,707         1,372,313         1,372,313         2,575           4334         FIRE PREVENTION & INSPECTION         4,000         5,550         92,550         136,000         14,009         +4,975         1,275           4400 <td< td=""><td>4195</td><td>MAINTENANCE: TREATMENT PLANT 1</td><td>20,000</td><td>20,000</td><td>20,000</td><td>20,000</td><td>0</td></td<>                              | 4195  | MAINTENANCE: TREATMENT PLANT 1      | 20,000                 | 20,000                           | 20,000                | 20,000                       | 0                                  |
| 4220         MEMBERSHIPS         8,133         8,133         8,133         8,799         8,799         6,799         666           4221         MEMBERSHIPS: LEGISLATIVE ADVOCACY         7,299         7,299         6,970         6,970         -329           4262         SOFTWARE         50,000         50,000         45,894         45,894         4,106           4263         SUBSCRIPTION / NEWSPAPER / JOURNALS         150         150         150         0           4264         BOOKS / MANUALS         1,100         550         1,100         1,100         550           4266         PRINTING / DUPLICATING SERVICES         5,822         11,500         10,500         10,500         -1,000           4300         PROFESSIONAL & SPECIALIZED SERVICES         726,786         1,114,707         1,372,313         1,372,313         257,606           4313         LEGAL SERVICES         712         0         0         0         0           4344         FIRE PREVENTION & INSPECTION         4,000         5,500         4,000         4,000         4,000         4,000         4,000         4,175         1,275           4400         PUBLICATION & LEGAL NOTICES         9,875         13,700         14,975         14,97                                                                                                                                                 | 4197  | MAINTENANCE BUILDING: SUPPLIES      | 7,900                  | 12,200                           | 17,200                | 17,200                       | 5,000                              |
| 4221         MEMBERSHIPS: LEGISLATIVE ADVOCACY         7.299         7.299         6.970         6.970        329           4262         SOFTWARE         50,000         50,000         45,894         45,894         -4,106           4263         SUBSCRIPTION / NEWSPAPER / JOURNALS         150         150         150         0           4264         BOOKS / MANUALS         1,100         550         1,100         1,000         -1,000           4266         PRINTING / DUPLICATING SERVICES         5,822         11,500         10,500         -1,000           4300         PROFESSIONAL & SPECIALIZED SERVICES         726,786         1,114,707         1,372,313         1,372,313         257,606           4313         LEGAL SERVICES         726,786         1,114,707         1,372,313         1,372,313         257,606           4324         MEDICAL,DENTAL,LAB & AMBULANCE SRV         3,375         6,750         4,375         4,375         -2,375           4334         FIRE PREVENTION & INSPECTION         4,000         5,500         4,000         40,000         -1,500           4400         PUBLICATION & LEGAL NOTICES         9,875         13,700         14,975         14,975         14,975         14,975         14,975         14,9                                                                                                                         | 4200  | MEDICAL, DENTAL & LABORATORY        | 6,027                  | 4,400                            | 6,275                 | 6,275                        | 1,875                              |
| 4262         SOFTWARE         50,000         50,000         45,894         45,894         -4,106           4263         SUBSCRIPTION / NEWSPAPER / JOURNALS         150         150         150         150         0           4264         BOOKS / MANUALS         1,100         550         1,100         1,100         550           4266         PRINTING / DUPLICATING SERVICES         5,822         11,500         10,500         10,500         -1,000           4300         PROFESSIONAL & SPECIALIZED SERVICES         726,786         1,114,707         1,372,313         1,372,313         257,606           4313         LEGAL SERVICES         712         0         0         0         0         0           4324         MEDICAL, DENTAL, LAB & AMBULANCE SRV         3,375         6,750         4,375         4,375         -2,375           4334         FIRE PREVENTION & INSPECTION         4,000         5,500         4,000         14,007         14,975         14,975         1,275           4400         PUBLICATION & LEGAL NOTICES         9,875         13,700         14,109         14,109         -9,591           4461         EQUIP: SMALL TOOLS & INSTRUMENTS         13,117         23,700         14,109         14,109                                                                                                                                             | 4220  | MEMBERSHIPS                         | 8,133                  | 8,133                            | 8,799                 | 8,799                        | 666                                |
| 4263         SUBSCRIPTION / NEWSPAPER / JOURNALS         150         150         150         150         0           4264         BOOKS / MANUALS         1,100         550         1,100         1,100         550           4266         PRINTING / DUPLICATING SERVICES         5,822         11,500         10,500         10,500         1,000           4300         PROFESSIONAL & SPECIALIZED SERVICES         726,786         1,114,707         1,372,313         1,372,313         257,606           4313         LEGAL SERVICES         712         0         0         0         0           4324         MEDICAL,DENTAL,LAB & AMBULANCE SRV         3,375         6,750         4,375         4,375         -2,375           4334         FIRE PREVENTION & INSPECTION         4,000         5,500         4,000         4,000         -1,500           4337         OTHER GOVERNMENTAL AGENCIES         9,875         13,700         14,975         14,975         1,275           4400         PUBLICATION & LEGAL NOTICES         9,875         13,700         14,109         14,109         -9,591           4460         EQUIP: SMALL TOOLS & INSTRUMENTS         13,117         23,700         14,109         14,109         -4,550           4461 </td <td>4221</td> <td>MEMBERSHIPS: LEGISLATIVE ADVOCACY</td> <td>7,299</td> <td>7,299</td> <td>6,970</td> <td>6,970</td> <td>-329</td> | 4221  | MEMBERSHIPS: LEGISLATIVE ADVOCACY   | 7,299                  | 7,299                            | 6,970                 | 6,970                        | -329                               |
| 4264         BOOKS / MANUALS         1,100         550         1,100         1,000           4266         PRINTING / DUPLICATING SERVICES         5,822         11,500         10,500         10,500         -1,000           4300         PROFESSIONAL & SPECIALIZED SERVICES         726,786         1,114,707         1,372,313         1,372,313         257,606           4311         LEGAL SERVICES         712         0         0         0         0           4324         MEDICAL,DENTAL,LAB & AMBULANCE SRV         3,375         6,750         4,375         4,375         -2,375           4334         FIRE PREVENTION & INSPECTION         4,000         5,500         4,000         4,000         -1,500           4337         OTHER GOVERNMENTAL AGENCIES         95,550         92,550         136,000         136,000         43,450           4400         PUBLICATION & LEGAL NOTICES         9,875         13,700         14,1975         1,275           4420         RENT & LEASE: EQUIPMENT         12,500         15,000         12,500         -2,500           4460         EQUIP: SMALL TOOLS & INSTRUMENTS         13,117         23,700         14,109         14,109         -9,591           4461         EQUIP: COMPUTER         6,600                                                                                                                                   | 4262  | SOFTWARE                            | 50,000                 | 50,000                           | 45,894                | 45,894                       | -4,106                             |
| 4266         PRINTING / DUPLICATING SERVICES         5.822         11,500         10,500         10,500         -1,000           4300         PROFESSIONAL & SPECIALIZED SERVICES         726,786         1,114,707         1,372,313         1,372,313         257,606           4313         LEGAL SERVICES         712         0         0         0         0           4324         MEDICAL,DENTAL,LAB & AMBULANCE SRV         3,375         6,750         4,375         4,375         2,375           4334         FIRE PREVENTION & INSPECTION         4,000         5,500         4,000         4,000         -1,500           4337         OTHER GOVERNMENTAL AGENCIES         9,875         13,700         14,975         14,975         1,275           4400         PUBLICATION & LEGAL NOTICES         9,875         13,700         14,109         14,109         -2,500           4460         EQUIP: SMALL TOOLS & INSTRUMENTS         13,117         23,700         14,109         14,109         -9,591           4461         EQUIP: COMPUTER         6,600         2,200         5,215         5,215         3,015           4462         EQUIP: COMPUTER         11,102         17,375         28,262         31,500         31,500         32,500                                                                                                                                        | 4263  | SUBSCRIPTION / NEWSPAPER / JOURNALS | 150                    | 150                              | 150                   | 150                          | 0                                  |
| 4300PROFESSIONAL & SPECIALIZED SERVICES726,7861,114,7071,372,3131,372,3131,372,313257,6064313LEGAL SERVICES712000004324MEDICAL,DENTAL,LAB & AMBULANCE SRV3,3756,7504,3754,375-2,3754334FIRE PREVENTION & INSPECTION4,0005,5004,0004,000-1,5004337OTHER GOVERNMENTAL AGENCIES95,55092,550136,000136,00043,4504400PUBLICATION & LEGAL NOTICES9,87513,70014,97514,9751,2754420RENT & LEASE: EQUIPMENT12,50015,00012,50012,500-2,5004460EQUIP: SMALL TOOLS & INSTRUMENTS13,11723,70014,10914,109-9,5914461EQUIP: COMPUTER6,6002,2005,2155,2153,0154462EQUIP: TELEPHONE & RADIO60010010010004500SPECIAL DEPT EXPENSE126,949173,77282,04282,042-91,7304503STAFF DEVELOPMENT11,10217,85029,00029,00011,1504503STAFF DEVELOPMENT11,10217,85029,00028,8002,8804530WATER TREATMENT CHEMICALS35,00035,00035,00004530WATER TREATMENT CHEMICALS35,00035,00035,00004530WATER TREATMENT CHEMICALS35,00035,00035,00004530WATER                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |       |                                     | ,                      | 550                              | 1,100                 | 1,100                        |                                    |
| 4313         LEGAL SERVICES         712         0         0         0         0           4324         MEDICAL,DENTAL,LAB & AMBULANCE SRV         3,375         6,750         4,375         4,375         -2,375           4334         FIRE PREVENTION & INSPECTION         4,000         5,500         4,000         4,000         -1,500           4337         OTHER GOVERNMENTAL AGENCIES         95,550         92,550         136,000         136,000         43,450           4400         PUBLICATION & LEGAL NOTICES         9,875         13,700         14,975         14,975         1,275           4420         RENT & LEASE: EQUIPMENT         12,500         15,000         12,500         -2,500           4460         EQUIP: SMALL TOOLS & INSTRUMENTS         13,117         23,700         14,109         14,109         -9,591           4461         EQUIP: COMPUTER         6,600         2,200         5,215         5,215         3,015           4463         EQUIP: TELEPHONE & RADIO         600         100         100         0         0           4502         EDUCATIONAL MATERIALS         27,375         28,250         31,500         3,250           4503         STAFF DEVELOPMENT         11,102         17,850                                                                                                                                                     | 4266  | PRINTING / DUPLICATING SERVICES     | 5,822                  | 11,500                           | 10,500                | 10,500                       | -1,000                             |
| 4324MEDICAL, DENTAL, LAB & AMBULANCE SRV3,3756,7504,3754,375-2,3754334FIRE PREVENTION & INSPECTION4,0005,5004,0004,000-1,5004337OTHER GOVERNMENTAL AGENCIES95,55092,550136,000136,00043,4504400PUBLICATION & LEGAL NOTICES9,87513,70014,97514,9751,2754420RENT & LEASE: EQUIPMENT12,50015,00012,50012,500-2,5004460EQUIP: SMALL TOOLS & INSTRUMENTS13,11723,70014,10914,109-9,5914461EQUIP: COMPUTER6,6002,2005,2155,2153,0154462EQUIP: COMPUTER6,600100100004500SPECIAL DEPT EXPENSE126,949173,77282,04282,042-91,7304502EDUCATIONAL MATERIALS27,37528,25031,50031,5003,2504503STAFF DEVELOPMENT11,10217,85029,00029,00011,1504504FIRE & SAFETY SUPPLIES3,4084,4583,4083,408-1,0504530WATER TREATMENT CHEMICALS35,00035,00035,000004571ROAD: SIGNS2,1124,0003,1203,120-8804530WATER TREATMENT CHEMICALS35,00035,00035,00004505RENT & LEASE: VEHICLE12,77510,52813,92113,9213,3934606RUEN & LASES29,9                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 4300  | PROFESSIONAL & SPECIALIZED SERVICES | 726,786                | 1,114,707                        | 1,372,313             | 1,372,313                    | 257,606                            |
| 4334FIRE PREVENTION & INSPECTION4,0005,5004,0004,000-1,5004337OTHER GOVERNMENTAL AGENCIES95,55092,550136,000136,00043,4504400PUBLICATION & LEGAL NOTICES9,87513,70014,97514,9751,2754420RENT & LEASE: EQUIPMENT12,50015,00012,50012,500-2,5004460EQUIP: SMALL TOOLS & INSTRUMENTS13,11723,70014,10914,109-9,5914461EQUIP: MINOR45,10045,75070,60070,60024,8504462EQUIP: COMPUTER6,6002,2005,2155,2153,0154463EQUIP: TELEPHONE & RADIO60010010010004500SPECIAL DEPT EXPENSE126,949173,77282,04282,042-91,7304502EDUCATIONAL MATERIALS27,37528,25031,50031,5003,2504503STAFF DEVELOPMENT11,10217,85029,00029,00011,1504529SOFTWARE LICENSE002,8802,8802,8804530WATER TREATMENT CHEMICALS35,00035,00035,00004557ROAD: SIGNS2,1124,0003,1203,120-8804600TRANSPORTATION & TRAVEL9,27013,0004,7704,770-8,2304605RENT & LEASE: VEHICLE12,77510,52813,92113,9213,3934606FUEL PURCHASES29,58833,614 </td <td></td> <td></td> <td>712</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td>                                                                                                                                                                                                                                                                                                                                                                                                                                  |       |                                     | 712                    | 0                                | 0                     | 0                            | 0                                  |
| 4337OTHER GOVERNMENTAL AGENCIES99,55092,550136,000136,00043,4504400PUBLICATION & LEGAL NOTICES9,87513,70014,97514,9751,2754420RENT & LEASE: EQUIPMENT12,50015,00012,50012,500-2,5004460EQUIP: SMALL TOOLS & INSTRUMENTS13,11723,70014,10914,109-9,5914461EQUIP: MINOR45,10045,75070,60070,60024,8504462EQUIP: COMPUTER6,6002,2005,2155,2153,0154463EQUIP: TELEPHONE & RADIO60010010010004500SPECIAL DEPT EXPENSE126,949173,77282,04282,042-91,7304502EDUCATIONAL MATERIALS27,37528,25031,50031,5003,2504503STAFF DEVELOPMENT11,10217,85029,00029,00011,1504529SOFTWARE LICENSE002,8802,8802,8804530WATER TREATMENT CHEMICALS35,00035,00035,00035,00004571ROAD: SIGNS2,1124,0003,1203,120-8804600TRANSPORTATION & TRAVEL9,27013,0004,7704,770-8,2304605RENT & LEASE: VEHICLE12,77510,52813,9213,3933,9314606FUEL PURCHASES29,95833,61431,35431,354-2,2604603HOTEL ACCOMMODATIONS5,600 <td< td=""><td></td><td></td><td>3,375</td><td>6,750</td><td>4,375</td><td>4,375</td><td>,</td></td<>                                                                                                                                                                                                                                                                                                                                                                                                                    |       |                                     | 3,375                  | 6,750                            | 4,375                 | 4,375                        | ,                                  |
| 4400PUBLICATION & LEGAL NOTICES9,87513,70014,97514,9751,2754420RENT & LEASE: EQUIPMENT12,50015,00012,50012,500-2,5004460EQUIP: SMALL TOOLS & INSTRUMENTS13,11723,70014,10914,109-9,5914461EQUIP: COMPUTER6,6002,2005,2155,2153,0154463EQUIP: COMPUTER6,60010010010004500SPECIAL DEPT EXPENSE126,949173,77282,04282,042-91,7304502EDUCATIONAL MATERIALS27,37528,25031,50031,5003,2504503STAFF DEVELOPMENT11,10217,85029,00029,00011,1504507FIRE & SAFETY SUPPLIES3,4084,4583,4083,408-1,0504529SOFTWARE LICENSE002,8802,8802,8804530WATER TREATMENT CHEMICALS35,00035,00035,00004600TRANSPORTATION & TRAVEL9,27013,0004,7704,770-8,2304605RENT & LEASE: VEHICLE12,77510,52813,92113,9213,3934608HOTEL ACCOMMODATIONS5,6008,2002,6002,600-5,6004620UTILITIES214,536215,000217,000217,0002,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 4334  | FIRE PREVENTION & INSPECTION        | 4,000                  | 5,500                            | 4,000                 | 4,000                        | -1,500                             |
| 4420RENT & LEASE: EQUIPMENT12,50015,00012,50012,500-2,5004460EQUIP: SMALL TOOLS & INSTRUMENTS13,11723,70014,10914,109-9,5914461EQUIP: MINOR45,10045,75070,60070,60024,8504462EQUIP: COMPUTER6,6002,2005,2155,2153,0154463EQUIP: TELEPHONE & RADIO60010010010004500SPECIAL DEPT EXPENSE126,949173,77282,04282,042-91,7304502EDUCATIONAL MATERIALS27,37528,25031,50031,5003,2504503STAFF DEVELOPMENT11,10217,85029,00029,00011,1504507FIRE & SAFETY SUPPLIES3,4084,4583,4083,408-1,0504529SOFTWARE LICENSE002,8802,8802,8804530WATER TREATMENT CHEMICALS35,00035,00035,00004571ROAD: SIGNS2,1124,0003,1203,120-8804600TRANSPORTATION & TRAVEL9,27013,0004,7704,770-8,2304605RENT & LEASE: VEHICLE12,77510,52813,92113,9213,3934608HOTEL ACCOMMODATIONS5,6008,2002,6002,600-5,6004620UTILITIES214,536215,000217,000217,0002,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |       |                                     | ,                      | ,                                | · · · · ·             | ,                            | ,                                  |
| 4460EQUIP: SMALL TOOLS & INSTRUMENTS13,11723,70014,10914,109-9,5914461EQUIP: MINOR45,10045,75070,60070,60024,8504462EQUIP: COMPUTER6,6002,2005,2155,2153,0154463EQUIP: TELEPHONE & RADIO60010010010004500SPECIAL DEPT EXPENSE126,949173,77282,04282,042-91,7304502EDUCATIONAL MATERIALS27,37528,25031,50031,5003,2504503STAFF DEVELOPMENT11,10217,85029,00029,00011,1504507FIRE & SAFETY SUPPLIES3,4084,4583,4083,408-1,0504529SOFTWARE LICENSE002,8802,8802,8804530WATER TREATMENT CHEMICALS35,00035,00035,00035,00004600TRANSPORTATION & TRAVEL9,27013,0004,7704,770-8,2304605RENT & LEASE: VEHICLE12,77510,52813,92113,9213,3934606FUEL PURCHASES29,95833,61431,35431,354-2,2604608HOTEL ACCOMMODATIONS5,6008,2002,6002,600-5,6004620UTILITIES214,536215,000217,000217,0002,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |       |                                     | 9,875                  | 13,700                           | 14,975                | 14,975                       | 1,275                              |
| 4461EQUIP: MINOR45,10045,75070,60070,60024,8504462EQUIP: COMPUTER6,6002,2005,2155,2153,0154463EQUIP: TELEPHONE & RADIO60010010010004500SPECIAL DEPT EXPENSE126,949173,77282,04282,042-91,7304502EDUCATIONAL MATERIALS27,37528,25031,50031,5003,2504503STAFF DEVELOPMENT11,10217,85029,00029,00011,1504507FIRE & SAFETY SUPPLIES3,4084,4583,4083,408-1,0504503SOFTWARE LICENSE002,8802,8802,8804530WATER TREATMENT CHEMICALS35,00035,00035,00035,00004600TRANSPORTATION & TRAVEL9,27013,0004,7704,770-8,2304606FUEL PURCHASES29,95833,61431,35431,354-2,2604608HOTEL ACCOMMODATIONS5,6008,2002,6002,600-5,6004620UTILITIES214,536215,000217,000217,0002,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |       |                                     | 12,500                 | 15,000                           | 12,500                | 12,500                       | -2,500                             |
| 4462EQUIP: COMPUTER6,6002,2005,2155,2153,0154463EQUIP: TELEPHONE & RADIO60010010010004500SPECIAL DEPT EXPENSE126,949173,77282,04282,042-91,7304502EDUCATIONAL MATERIALS27,37528,25031,50031,5003,2504503STAFF DEVELOPMENT11,10217,85029,00029,00011,1504507FIRE & SAFETY SUPPLIES3,4084,4583,4083,408-1,0504529SOFTWARE LICENSE002,8802,8802,8804530WATER TREATMENT CHEMICALS35,00035,00035,00035,00004571ROAD: SIGNS2,1124,0003,1203,120-8804600TRANSPORTATION & TRAVEL9,27013,0004,7704,770-8,2304605RENT & LEASE: VEHICLE12,77510,52813,92113,9213,9334606FUEL PURCHASES29,95833,61431,354-2,2604608HOTEL ACCOMMODATIONS5,6008,2002,6002,600-5,6004620UTILITIES214,536215,000217,000217,0002,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |       |                                     | ,                      | ,                                |                       | ,                            | ,                                  |
| 4463EQUIP: TELEPHONE & RADIO60010010010004500SPECIAL DEPT EXPENSE126,949173,77282,04282,042-91,7304502EDUCATIONAL MATERIALS27,37528,25031,50031,5003,2504503STAFF DEVELOPMENT11,10217,85029,00029,00011,1504507FIRE & SAFETY SUPPLIES3,4084,4583,4083,408-1,0504529SOFTWARE LICENSE002,8802,8802,8804530WATER TREATMENT CHEMICALS35,00035,00035,00035,00004571ROAD: SIGNS2,1124,0003,1203,120-8804600TRANSPORTATION & TRAVEL9,27013,0004,7704,770-8,2304605RENT & LEASE: VEHICLE12,77510,52813,92113,9213,9334606FUEL PURCHASES29,95833,61431,354-2,2604608HOTEL ACCOMMODATIONS5,6008,2002,6002,600-5,6004620UTILITIES214,536215,000217,000217,0002,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |       |                                     | ,                      | ,                                | · · · · ·             | ,                            | ,                                  |
| 4500SPECIAL DEPT EXPENSE126,949173,77282,04282,042-91,7304502EDUCATIONAL MATERIALS27,37528,25031,50031,5003,2504503STAFF DEVELOPMENT11,10217,85029,00029,00011,1504507FIRE & SAFETY SUPPLIES3,4084,4583,4083,408-1,0504529SOFTWARE LICENSE002,8802,8802,8804530WATER TREATMENT CHEMICALS35,00035,00035,00035,00004571ROAD: SIGNS2,1124,0003,1203,120-8804600TRANSPORTATION & TRAVEL9,27013,0004,7704,770-8,2304605RENT & LEASE: VEHICLE12,77510,52813,92113,9213,9334606FUEL PURCHASES29,95833,61431,354-2,2604608HOTEL ACCOMMODATIONS5,6008,2002,6002,600-5,6004620UTILITIES214,536215,000217,000217,0002,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |       |                                     | ,                      | ,                                | · · · · ·             | ,                            | ,                                  |
| 4502EDUCATIONAL MATERIALS27,37528,25031,50031,5003,2504503STAFF DEVELOPMENT11,10217,85029,00029,00011,1504507FIRE & SAFETY SUPPLIES3,4084,4583,4083,408-1,0504529SOFTWARE LICENSE002,8802,8802,8804530WATER TREATMENT CHEMICALS35,00035,00035,00035,00004571ROAD: SIGNS2,1124,0003,1203,120-8804600TRANSPORTATION & TRAVEL9,27013,0004,7704,770-8,2304605RENT & LEASE: VEHICLE12,77510,52813,92113,9213,3934606FUEL PURCHASES29,95833,61431,354-2,2604608HOTEL ACCOMMODATIONS5,6008,2002,6002,600-5,6004620UTILITIES214,536215,000217,000217,0002,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |       |                                     |                        |                                  |                       |                              | -                                  |
| 4503STAFF DEVELOPMENT11,10217,85029,00029,00011,1504507FIRE & SAFETY SUPPLIES3,4084,4583,4083,408-1,0504529SOFTWARE LICENSE002,8802,8802,8804530WATER TREATMENT CHEMICALS35,00035,00035,00035,00004571ROAD: SIGNS2,1124,0003,1203,120-8804600TRANSPORTATION & TRAVEL9,27013,0004,7704,770-8,2304605RENT & LEASE: VEHICLE12,77510,52813,92113,9213,3934606FUEL PURCHASES29,95833,61431,35431,354-2,2604608HOTEL ACCOMMODATIONS5,6008,2002,6002,600-5,6004620UTILITIES214,536215,000217,000217,0002,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |       |                                     | ,                      | ,                                | · · · · ·             | ,                            |                                    |
| 4507         FIRE & SAFETY SUPPLIES         3,408         4,458         3,408         3,408         -1,050           4529         SOFTWARE LICENSE         0         0         2,880         2,880         2,880           4530         WATER TREATMENT CHEMICALS         35,000         35,000         35,000         35,000         0           4571         ROAD: SIGNS         2,112         4,000         3,120         3,120         -880           4600         TRANSPORTATION & TRAVEL         9,270         13,000         4,770         4,770         -8,230           4605         RENT & LEASE: VEHICLE         12,775         10,528         13,921         13,921         3,393           4606         FUEL PURCHASES         29,958         33,614         31,354         -2,260           4608         HOTEL ACCOMMODATIONS         5,600         8,200         2,600         2,600         -5,600           4620         UTILITIES         214,536         215,000         217,000         217,000         2,000                                                                                                                                                                                                                                                                                                                                                                             |       |                                     | ,                      | ,                                | ,                     |                              | 3,250                              |
| 4529         SOFTWARE LICENSE         0         0         2,880         2,880         2,880           4530         WATER TREATMENT CHEMICALS         35,000         35,000         35,000         35,000         0           4571         ROAD: SIGNS         2,112         4,000         3,120         3,120         -880           4600         TRANSPORTATION & TRAVEL         9,270         13,000         4,770         4,770         -8,230           4605         RENT & LEASE: VEHICLE         12,775         10,528         13,921         13,921         3,393           4606         FUEL PURCHASES         29,958         33,614         31,354         -2,260           4608         HOTEL ACCOMMODATIONS         5,600         8,200         2,600         2,600         -5,600           4620         UTILITIES         214,536         215,000         217,000         217,000         2,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |       |                                     | ,                      | ,                                | - /                   | - ,                          | ,                                  |
| 4530WATER TREATMENT CHEMICALS35,00035,00035,00035,00004571ROAD: SIGNS2,1124,0003,1203,120-8804600TRANSPORTATION & TRAVEL9,27013,0004,7704,770-8,2304605RENT & LEASE: VEHICLE12,77510,52813,92113,9213,3934606FUEL PURCHASES29,95833,61431,35431,354-2,2604608HOTEL ACCOMMODATIONS5,6008,2002,6002,600-5,6004620UTILITIES214,536215,000217,000217,0002,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |       | FIRE & SAFETY SUPPLIES              | 3,408                  | 4,458                            | 3,408                 | 3,408                        |                                    |
| 4571ROAD: SIGNS2,1124,0003,1203,120-8804600TRANSPORTATION & TRAVEL9,27013,0004,7704,770-8,2304605RENT & LEASE: VEHICLE12,77510,52813,92113,9213,3934606FUEL PURCHASES29,95833,61431,35431,354-2,2604608HOTEL ACCOMMODATIONS5,6008,2002,6002,600-5,6004620UTILITIES214,536215,000217,000217,0002,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |       |                                     | 0                      |                                  |                       |                              |                                    |
| 4600TRANSPORTATION & TRAVEL9,27013,0004,7704,770-8,2304605RENT & LEASE: VEHICLE12,77510,52813,92113,9213,3934606FUEL PURCHASES29,95833,61431,35431,354-2,2604608HOTEL ACCOMMODATIONS5,6008,2002,6002,600-5,6004620UTILITIES214,536215,000217,000217,0002,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |       |                                     | ,                      | ,                                | ,                     | ,                            |                                    |
| 4605RENT & LEASE: VEHICLE12,77510,52813,92113,9213,3934606FUEL PURCHASES29,95833,61431,35431,354-2,2604608HOTEL ACCOMMODATIONS5,6008,2002,6002,600-5,6004620UTILITIES214,536215,000217,000217,0002,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |       |                                     | ,                      | ,                                | ,                     | ,                            |                                    |
| 4606FUEL PURCHASES29,95833,61431,35431,354-2,2604608HOTEL ACCOMMODATIONS5,6008,2002,6002,600-5,6004620UTILITIES214,536215,000217,000217,0002,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |       |                                     |                        |                                  |                       |                              |                                    |
| 4608         HOTEL ACCOMMODATIONS         5,600         8,200         2,600         2,600         -5,600           4620         UTILITIES         214,536         215,000         217,000         217,000         2,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |       |                                     | ,                      |                                  |                       | 13,921                       |                                    |
| 4620 UTILITIES 214,536 215,000 217,000 217,000 2,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |       |                                     | - /                    | ,                                | · · · · ·             | ,                            | ,                                  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |       |                                     | ,                      |                                  | · · · · ·             |                              | ,                                  |
| CLASS:         40         SERVICE & SUPPLIES         2,001,800         2,579,955         2,455,672         2,455,672         -124,283                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |       |                                     |                        |                                  |                       |                              |                                    |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | CLASS | 40 SERVICE & SUPPLIES               | 2,001,800              | 2,579,955                        | 2,455,672             | 2,455,672                    | -124,283                           |

FUND TYPE:12SPECIAL REVENUE: BOS GOVERNED DISTRICTSDEPARTMENT:42SPECIAL REVENUE: BOS GOVERNED DISTRICTSENVIRONMENTAL MANAGEMENT

|                                           | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|-------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 5180 TAX & ASSESSMENTS                    | 2,000                  | 3,500                            | 2,000                 | 2,000                        | -1,500                             |
| 5240 CONTRIB: NON-CNTY GOVERNMENTAL       | 235,000                | 235,000                          | 235,000               | 235,000                      | 0                                  |
| 5300 INTERFND: SERVICE BETWEEN FUND       | 809,628                | 809,628                          | 695,748               | 695,748                      | -113,880                           |
| 5310 INTERFND: COUNTY COUNSEL             | 11,100                 | 18,600                           | 18,600                | 18,600                       | 0                                  |
| 5330 INTERFND: ALLOCATED                  | 229,332                | 280,642                          | 230,938               | 230,938                      | -49,704                            |
| CLASS: 50 OTHER CHARGES                   | 1,287,060              | 1,347,370                        | 1,182,286             | 1,182,286                    | -165,084                           |
| 6020 FIXED ASSET: BUILDING & IMPROVEMENTS | 126,000                | 50,000                           | 25,400                | 25,400                       | -24,600                            |
| 6040 FIXED ASSET: EQUIPMENT               | 104,000                | 104,000                          | 155,010               | 155,010                      | 51,010                             |
| 6045 FIXED ASSET: VEHICLES                | 73,000                 | 73,000                           | 65,000                | 65,000                       | -8,000                             |
| CLASS: 60 FIXED ASSETS                    | 303,000                | 227,000                          | 245,410               | 245,410                      | 18,410                             |
| 7000 OPERATING TRANSFERS OUT              | 985,364                | 1,785,337                        | 1,723,339             | 1,723,339                    | -61,998                            |
| CLASS: 70 OTHER FINANCING USES            | 985,364                | 1,785,337                        | 1,723,339             | 1,723,339                    | -61,998                            |
| 7250 INTRAFND: NOT GEN FUND / SAME FUND   | 549,068                | 743,310                          | 459,079               | 459,079                      | -284,231                           |
| CLASS: 72 INTRAFUND TRANSFERS             | 549,068                | 743,310                          | 459,079               | 459,079                      | -284,231                           |
| 7350 INTRFND ABATEMENTS: GF ONLY          | -887                   | -887                             | 0                     | 0                            | 887                                |
| 7380 INTRFND ABATEMENTS: NOT GENERAL      | -500,428               | -739,326                         | -454,717              | -454,717                     | 284,609                            |
| CLASS: 73 INTRAFUND ABATEMENT             | -501,315               | -740,213                         | -454,717              | -454,717                     | 285,496                            |
| 7700 APPROPRIATION FOR CONTINGENCIES      | 0                      | 28,927                           | 227,915               | 227,915                      | 198,988                            |
| CLASS: 77 APPROPRIATION FOR               | 0                      | 28,927                           | 227,915               | 227,915                      | 198,988                            |
| 7801 DESIGNATIONS OF FUND BALANCE         | 2,944,035              | 2,944,035                        | 63,000                | 63,000                       | -2,881,035                         |
| CLASS: 78 RESERVES: BUDGETARY ONLY        | 2,944,035              | 2,944,035                        | 63,000                | 63,000                       | -2,881,035                         |
| TYPE: E SUBTOTAL                          | 9,119,456              | 10,739,485                       | 7,633,864             | 7,633,864                    | -3,105,621                         |
| FUND TYPE: 12 SUBTOTAL                    | 0                      | 0                                | 0                     | 0                            | 0                                  |
| DEPARTMENT: 42 SUBTOTAL                   | 0                      | 0                                | 0                     | 0                            | 0                                  |

## PERSONNEL ALLOCATION

| <b>Classification Title</b>                 | 2016-17<br>Adjusted | 2017-18<br>Dept | 2017-18<br>CAO | Diff from |
|---------------------------------------------|---------------------|-----------------|----------------|-----------|
|                                             | Allocation          | Request         | Recommended    | Adjusted  |
| Environmental Management Director           | 1.00                | 1.00            | 1.00           | -         |
| Dept Analyst I/II                           | 1.00                | 1.00            | 1.00           | -         |
| Dev Aide I/II                               | 2.00                | 2.00            | 2.00           | -         |
| Dev Tech I/II                               | 2.00                | 2.00            | 2.00           | -         |
| Disposal Site Supv                          | 1.00                | 1.00            | 1.00           | -         |
| Env Health Mgr                              | 2.00                | 2.00            | 2.00           | -         |
| Env Health Spec I/II/Sr                     | 7.00                | 7.00            | 7.00           | -         |
| Geologist                                   | 1.00                | 1.00            | 1.00           | -         |
| Haz Mat/Recycling Spec                      | 2.00                | 2.00            | 2.00           | -         |
| Haz Mat/Recycling Tech                      | 1.00                | 1.00            | 1.00           | -         |
| Solid Waste Tech                            | 2.00                | 2.00            | 2.00           | -         |
| Sr. Office Asst                             | 0.50                | -               | -              | (0.50)    |
| Supv Env Health Spec                        | 3.00                | 3.00            | 3.00           | -         |
| Supv Waste Specialist                       | 1.00                | 1.00            | 1.00           | -         |
| Vector Control Technician II (Limited Term) | 2.00                | 2.00            | 2.00           | -         |
| Waste Mgmt Tech I/II/III                    | 2.00                | 2.00            | 2.00           | -         |
| Department Total                            | 30.50               | 30.00           | 30.00          | (0.50)    |

## ORGANIZATIONAL CHART

| Envir                    | conmental ] | Manage | ment Department                 |       |
|--------------------------|-------------|--------|---------------------------------|-------|
| Director of Envir Mgmt   |             | 1.00   | Interim Greg Stanton            |       |
| Dept Analyst II          |             | 1.00   | -                               |       |
| Unit Allocations         |             | 2.00   |                                 |       |
|                          |             |        |                                 |       |
| Union Mine Disposal Site |             |        | Environmental Hea               | lth   |
| Disposal Site Supv       | 1.00        |        | Env Health Mgr                  | 2.00  |
| Waste Mgmt Tech          | 2.00        |        | Geologist                       | 1.00  |
| Unit Allocations         | 3.00        |        | Dev Aide I/II                   | 1.00  |
|                          |             |        | Unit Allocations                | 4.00  |
|                          |             |        | Cons Prot/Land Use/Vtor Ctrl-Pv | I     |
|                          |             |        | Supv Env Hth Spec               | 1.00  |
|                          |             |        | Env Hlth Spec I/II              | 4.00  |
|                          |             |        | Dev Tech II                     | 2.00  |
|                          |             |        | Cons Prot/Land Use/Vtor Ctrl-   |       |
|                          |             |        | Supv Env Hth Spec               | 1.00  |
|                          |             |        | Env Hlth Spec I/II              | 1.00  |
|                          |             |        | Dev Aide II                     | 1.00  |
|                          |             |        | Vector Ctrl Tech-LT             | 2.00  |
|                          |             |        | Haz Mat/Solid Waste             |       |
|                          |             |        | Supv Waste Spec                 | 1.00  |
|                          |             |        | Supv Env Hlth Spec              | 1.00  |
|                          |             |        | Env Hlth Spec II                | 2.00  |
|                          |             |        | Solid Waste Tech                | 2.00  |
|                          |             |        | Haz Mat/Recy Spec               | 2.00  |
|                          |             |        | Haz Mat/Recy Tech               | 1.00  |
|                          |             |        | Unit Allocations                | 21.00 |

## Environmental Management Allocations 30.00



## MISSION

The Fish and Game Commission is appointed by the Board of Supervisors for the purpose of advising the Board on matters related to the conservation of fish and game and overseeing the expenditure of the fish and game funds received from fines collected by the Courts.

## DEPARTMENT BUDGET SUMMARY

|                      | 15/16<br>Actual | 16/17<br>Budget | 17/18<br>Dept |    | 17/18<br>CAO |    | ange from<br>udget to | %<br>Change |
|----------------------|-----------------|-----------------|---------------|----|--------------|----|-----------------------|-------------|
|                      |                 | 5               | Request       | Re | commend      | Re | commend               | 5           |
| Fines, Forfeitures   | \$<br>1,644     | \$<br>3,000     | \$<br>-       | \$ | -            | \$ | (3,000)               | -100%       |
| Interest             | \$<br>33        | \$<br>-         | \$<br>-       | \$ | -            | \$ | -                     | 0%          |
| Operating Transfers  | \$<br>-         | \$<br>20,000    | \$<br>-       | \$ | 3,000        | \$ | (17,000)              | -85%        |
| Total Revenue        | \$<br>1,677     | \$<br>23,000    | \$<br>-       | \$ | 3,000        | \$ | (20,000)              | -87%        |
| Services & Supplies  | \$<br>1,161     | \$<br>23,000    | \$<br>-       | \$ | 3,000        | \$ | (20,000)              | -87%        |
| Total Appropriations | \$<br>1,161     | \$<br>23,000    | \$<br>-       | \$ | 3,000        | \$ | (20,000)              | -87%        |
| Net County Cost      | \$<br>(516)     | \$<br>-         | \$<br>-       | \$ | -            | \$ | (20,000)              | 100%        |

## MAJOR BUDGET CHANGES

- (\$3,000) Reduced revenue for Fines and Forfeitures according to prior year actuals
- (\$17,000) Operating Transfers revenue reduced due to program-specific funding in the previous fiscal year
- (\$20,000) Corresponding reduction in Services and Supplies appropriation

## BUDGET SUMMARY BY PROGRAM

|             | Appro | priations | Revenues    | Net Cou | unty Cost |
|-------------|-------|-----------|-------------|---------|-----------|
| Fish & Game | \$    | 3,000     | \$<br>3,000 | \$      | -         |
| Total       | \$    | 3,000     | \$<br>3,000 | \$      | -         |

## RECOMMENDED BUDGET

This Budget is recommended at \$3,000. The Recommended Budget represents a decrease of \$20,000 (87%) when compared to the FY 2016-17 Adopted Budget, attributable to a reduction of \$3,000 in anticipated fines and \$17,000 less in operating transfers from the General Fund. As a result, the Net County Cost has also decreased by \$20,000.

#### CAO Adjustments

There are no CAO adjustments recommended for FY 2017-18.

# Fish & Game Commission RECOMMENDED BUDGET • FY 2017 - 18

### Sources & Uses of Funds

The Fish and Game Commission has historically been funded with Wildlife violation fines. These revenue sources are typically less than \$6,000 annually and amounted to \$1,677 in Fiscal Year 2015-16. In FY 2016-17, the Fish and Game Commission requested one-time general fund dollars in the amount of \$20,000 for projects relating to habitat improvement, grant development efforts, fisheries projects, and game processing. The reduction is reflected in the operating transfers and appropriations portions of the budget.

# FINANCIAL INFORMATION BY FUND TYPE

FUND TYPE:11SPECIAL REVENUE FUNDDEPARTMENT:70FISH AND GAME PRESERVATION

|                                        | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|----------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                        |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                    |                        |                                  |                       |                              |                                    |
| 0320 COURT FINE: OTHER                 | 3,000                  | 3,000                            | 0                     | 0                            | -3,000                             |
| CLASS: 03 REV: FINE, FORFEITURE &      | 3,000                  | 3,000                            | 0                     | 0                            | -3,000                             |
| 2020 OPERATING TRANSFERS IN            | 20,000                 | 20,000                           | 0                     | 3,000                        | -17,000                            |
| CLASS: 20 REV: OTHER FINANCING SOURCES | 20,000                 | 20,000                           | 0                     | 3,000                        | -17,000                            |
| TYPE: R SUBTOTAL                       | 23,000                 | 23,000                           | 0                     | 3,000                        | -20,000                            |
| TYPE: E EXPENDITURE                    |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                    |                        |                                  |                       |                              |                                    |
| 4500 SPECIAL DEPT EXPENSE              | 0                      | 0                                | 0                     | 3,000                        | 3,000                              |
| 4501 SPECIAL PROJECTS                  | 23,000                 | 23,000                           | 0                     | 0                            | -23,000                            |
| CLASS: 40 SERVICE & SUPPLIES           | 23,000                 | 23,000                           | 0                     | 3,000                        | -20,000                            |
| TYPE: E SUBTOTAL                       | 23,000                 | 23,000                           | 0                     | 3,000                        | -20,000                            |
| FUND TYPE: 11 SUBTOTAL                 | 0                      | 0                                | 0                     | 0                            | 0                                  |
| DEPARTMENT: 70 SUBTOTAL                | 0                      | 0                                | 0                     | 0                            | 0                                  |

# MISSION

The mission of the Department of Planning and Building is to guide land use and development consistent with the General Plan, Building Codes and related regulations, by providing accurate, timely and courteous professional and technical services to customers, to maintain the County's unique quality of life, protect public safety and the environment, and promote economic vitality for current residents and future generations.

|                         | 15/16 16/17 |             | 16/17 | 17/18       |    | 17/18       |    | Change from |    | %           |        |
|-------------------------|-------------|-------------|-------|-------------|----|-------------|----|-------------|----|-------------|--------|
|                         |             | Actuals     |       | Budget      |    | Dept        |    | CAO         |    | Budget to   | Change |
|                         |             |             |       | Lagot       |    | Requested   | F  | Recommend   |    | ecommend    | onungo |
| Licenses, Permits       | \$          | 5,220,371   | \$    | 6,588,383   | \$ | 6,873,691   | \$ | 6,873,691   | \$ | 285,308     | 4%     |
| Use of Money & Property | \$          | 59,031      | \$    | 85,603      | \$ | 46,770      | \$ | 46,770      | \$ | -           | 0%     |
| State                   | \$          | -           | \$    | -           | \$ | 725,000     | \$ | 725,000     | \$ | 725,000     | N/A    |
| Federal                 | \$          | 255,020     | \$    | 400,000     | \$ | 316,000     | \$ | 316,000     | \$ | (84,000)    | 0%     |
| Charges for Service     | \$          | 4,833,382   | \$    | 1,628,752   | \$ | 2,043,421   | \$ | 2,043,421   | \$ | 414,669     | 25%    |
| Misc.                   | \$          | 915,054     | \$    | 1,522,537   | \$ | 1,333,150   | \$ | 1,333,150   | \$ | (189,387)   | -12%   |
| Other Financing Sources | \$          | 697,077     | \$    | 1,224,264   | \$ | 927,209     | \$ | 927,209     | \$ | (297,055)   | -24%   |
| Fund Balance            | \$          | -           | \$    | 251,587     | \$ | 164,776     | \$ | 164,776     | \$ | (86,811)    | -35%   |
| Total Revenue           | \$          | 11,979,935  | \$    | 11,701,126  | \$ | 12,430,017  | \$ | 12,430,017  | \$ | 728,891     | 6%     |
| Salaries and Benefits   | \$          | 10,363,459  | \$    | 8,400,777   | \$ | 8,016,488   | \$ | 8,016,488   | \$ | (384,289)   | -5%    |
| Services & Supplies     | \$          | 2,209,130   | \$    | 4,537,942   | \$ | 4,232,432   | \$ | 4,232,432   | \$ | (305,510)   | -7%    |
| Other Charges           | \$          | 198,715     | \$    | 273,612     | \$ | 341,231     | \$ | 341,231     | \$ | 67,619      | 25%    |
| Other Financing Uses    | \$          | 344,400     | \$    | 155,827     | \$ | 26,000      | \$ | 26,000      | \$ | (129,827)   | -83%   |
| Intrafund Transfers     | \$          | 2,394,305   | \$    | 3,098,201   | \$ | 4,789,056   | \$ | 4,789,056   | \$ | 1,690,855   | 55%    |
| Intrafund Abatement     | \$          | (1,708,963) | \$    | (1,464,495) | \$ | (2,504,002) | \$ | (2,504,002) | \$ | (1,039,507) | 71%    |
| Total Appropriations    | \$          | 13,801,046  | \$    | 15,001,864  | \$ | 14,901,205  | \$ | 14,901,205  | \$ | (100,659)   | -1%    |
| Net County Cost         | \$          | 1,821,111   | \$    | 3,300,738   | \$ | 2,471,188   | \$ | 2,471,188   | \$ | (829,550)   | -25%   |
| FTEs                    |             | 105.0       |       | 73.0        |    | 71.8        |    | 71.8        |    | (1.2)       | -2%    |

# DEPARTMENT BUDGET SUMMARY

# MAJOR BUDGET CHANGES

### Revenue

- \$725,000 Estimated revenue from the State of California for the Tree Mortality Crisis. The State of California is providing two grants to remove dead and dying trees affected by the bark beetle infestation. The County provides different match amounts for the grants.
- \$382,980 Increase in construction permit revenue based on historical trend in permit activity.
- (\$241,537) Decrease in Miscellaneous revenue due to fewer charges to developers for staff and consultant work on environmental impact reports related to new development (partially offset by a reduction in expense).
- (\$157,542) Decrease in operating transfers due primarily to the elimination of an internal transfer to Code Enforcement from Building Services.

### Appropriations

### Salaries and Benefits

(\$386,496) Salaries and benefits decreased due to the elimination of the Assistant Community Agency Director position, a Transportation Engineer position (.2 FTE), and decreasing the amount needed for temporary employees. In addition, the FY 2017-18 budget did not include long term employee benefit payouts like the FY 2016-17 budget.

### Services and Supplies

(\$541,224) The decrease in special department expense is due to seed funds for a special revenue fund for the Building Services function being eliminated. The special revenue fund was never created and the appropriation was removed.

### Other Financing Uses

(\$129,827) The reduction is due to a decrease in funds to the Fleet Services unit for the purchase of new vehicles. Only one vehicle for the new Code Enforcement Officer hired in FY 2016-17 is being proposed in FY 2017-18.

### Intrafund Transfers

\$1,690,855 Countywide overhead costs (A-87) was directly charged to the Planning and Building Department to move more in align with how the departments calculate their revenue costs. This figure was abated by division appropriation to create a net increase allocated overhead cost of approximately \$680,000. These overhead costs are County general revenue for administrative costs. The budgeted changes had no change to net county cost because this is an accounting change and not a new fee.

# PROGRAM SUMMARIES

Development Services

### Administration

Administration provides executive leadership and oversight for the Development Services Department. The Director's salary cost is allocated to the other units in Development Services, so the remaining expenditures are general support costs for Development Services operations.

### **Building Services**

The Building Services unit provides all building permit and inspection services for the West Slope and the South Lake Tahoe Areas of El Dorado County, and the Tahoe Regional Planning Agency (TRPA). TRPA services are provided pursuant to the Memorandum of Understanding and include plan review and enforcement of complex TRPA regulations and standards. The unit tracks the permit process from application through issuance, to final status. General project types include requested research services, inspections, non-residential building and grading, and residential and miscellaneous structure.

Revenues are obtained through construction permits, administration charges for processing Fire Protection and Community Service District development impact fees, building investigation fees, TRPA administration, filing, land capacity verification, allocation fees, charges for inspection services, and miscellaneous revenue for research and re-inspections. This unit also receives revenue for managing the Ecological Preserve Trust Fund.

### Code Enforcement

The Code Enforcement Unit operates under the Director of Planning and Building and performs investigations and enforces violations of the County Code and other related codes and ordinances.

Investigations are initiated by responding to citizen inquiries and complaints and upon the request of other health and safety agencies. Enforcement actions specifically address safety-related or non-permitted items such as: illegal businesses, fire-created hazards, and substandard or dangerous housing. Code Enforcement is also used for the initial investigation and subsequent tracking of complaints that may affect multiple departments.

### Planning Services

This Current Planning unit is focused on processing discretionary development applications such as land divisions, special use permits and zoning applications, including the required California Environmental Quality Act (CEQA) analysis. Staff provides information to the public regarding the development review process. This unit also assists in the permit center with planning compliance services.

The Planning Commission is the Board of Supervisors' advisor on land use planning. The Commission reviews matters related to planning and development (e.g., specific plans, rezoning, use permits, and subdivisions). Depending upon provisions in the County Code, the Commission either approves/denies or makes recommendations to the Board regarding land use proposals.

### Long Range Planning

### Long Range Planning

This division is responsible for long range transportation and development planning, including General Plan implementation, zoning ordinance updates, development of community design standards, initiation of specific plans and development agreements, and administration of the traffic impact mitigation (TIM) fee program. The division is also responsible for coordination with regional transportation entities such as the El Dorado Transportation Commission (EDCTC), the Sacramento Area Council of Governments (SACOG) and for input into the State Transportation Improvement Program (STIP). This division provides for the implementation of the National Pollutant Discharge Elimination System (NPDES) program involving the implementation of a Storm Water Management Plan as required by the Regional Water Quality Control Board under the Statewide Phase II Storm Water permit.

Major revenue sources for this division include: Developer reimbursements for EIR costs, charges to the Department of Transportation Road Fund for staff and overhead costs for long-range planning services, Public Utility Franchise Fees (PUFF) equal to 50% of NPDES costs, and revenue from the Missouri Flat MC&FP.

### The Housing, Community, and Economic Development

The Housing, Community, and Economic Development (HCED) program aims to support and expand grant-funded programs that provide an overall economic benefit to the County through the support of low to moderate-income households, workers, and business owners. The HCED program is directed by the policy and objectives of the General Plan Housing Element and is responsible for implementing and reporting the Housing Element's policies and objectives.

Community Development Block Grants (CDBG) and HOME Investment Partnerships Program (HOME) grants provide low interest loans to qualifying low-income homeowners in the unincorporated areas of the County for housing repair and rehabilitation and for gap-financing to enable eligible low-income families to purchase their first home. Grants also provide support for the development of multi-family rental housing projects, and support acquisition and/or renovation of facilities that serve specialized populations such as the homeless, seniors and disabled. CDBG Planning and Technical Assistance (PTA) grants fund economic development and/or feasibility studies for a specific project, program, program or geographic area of the County.

CDBG Economic Development Enterprise Fund (EDEF) Grants create or preserve jobs in the unincorporated county by providing business loans and technical assistance to businesses and low-income entrepreneurs for business starts or expansion, including working capital loans and loans for equipment, furniture/fixtures and site improvements.

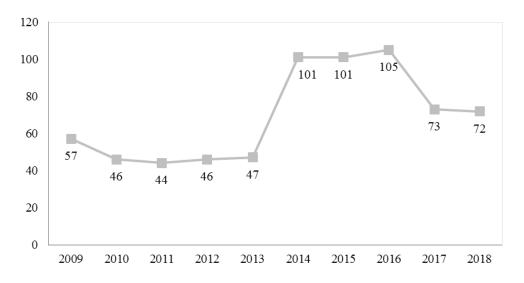
Revolving Loan Funds constitute an ongoing revenue source for CDBG, HOME and EDEF activities. Loan repayments received provide for up to six methods of distribution for program income, including four revolving and two non-revolving loan activities.

|                     | Ар | Appropriations |     | evenues   | Net County Cost | Staffing |
|---------------------|----|----------------|-----|-----------|-----------------|----------|
| Administration      | \$ | 26,322         | \$  | 26,322    | \$<br>-         | 1        |
| Building Services   | \$ | 6,314,271      | \$  | 7,291,400 | \$<br>(977,129) | 41       |
| Code Enforcement    | \$ | 667,787        | \$  | 88,000    | \$<br>579,787   | 4        |
| Planning Services   | \$ | 2,357,595      | \$  | 1,100,200 | \$<br>1,257,395 | 14       |
| Long Range Planning | \$ | 4,466,275      | \$  | 2,855,140 | \$<br>1,611,135 | 10.8     |
| HCED                | \$ | 1,068,955      | \$  | 1,068,955 | \$<br>-         | 1        |
| Total               | \$ | 14,901,205     | \$1 | 2,430,017 | \$<br>2,471,188 | 71.8     |

# BUDGET SUMMARY BY PROGRAM

# STAFFING TREND

Planning and Building staffing has increased and decreased significantly since FY 2007-08 due to changes in the economy and development conditions. Starting in FY 2013-14, because of the structure of budget unit roll-ups, the Planning and Building budget included the allocations for the Community Development Services' Administration & Finance Division and the Long Range Planning Unit and therefore increased to 101 FTE. The Administration & Finance Division was moved into Department 35 for FY 2016-17, resulting in a significant drop in FTEs for the Planning and Building budget. In FY 2017-18, the department eliminated a vacant Assistant Director of Community Development position (1 FTE) and a vacant Transportation Planner position (.2 FTE).



# RECOMMENDED BUDGET

This Budget is recommended at \$14,901,205. The Recommended Budget represents an overall increase of \$728,891 (6%) in revenues and a decrease of \$100,659 (1%) in appropriations when compared to the FY 2016-17 Adopted Budget.

Net County Cost for the Department is recommended at \$2,471,188, which is a decrease of \$829,550 (25%) as compared to the FY 2016-17 Adopted Budget. The decrease in NCC can be attributed to an increase in state revenue (e.g. tree mortality grants), the elimination of the Assistant Director of Community Development and Transportation Planner (.2 FTE) positions, an increase in building and planning revenue due to anticipated building activity, and the elimination of funding that was shown in the prior year to create a special revenue fund for Building Services.

### CAO Adjustments

There are no CAO adjustments recommended for FY 2017-18.

Sources & Uses of Funds

The Planning and Building Department receives the bulk of its revenue through permit fees (via the Building Division). The Department is also funded partially by other fees for services, federal and state grant revenues, and discretionary General Fund revenue.

### FINANCIAL INFORMATION BY FUND TYPE

FUND TYPE:10GENERAL FUNDDEPARTMENT:34DEVELOPMENT SERVICES

|                                                                           | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|---------------------------------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                                                           |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                                                       |                        |                                  |                       |                              |                                    |
| 0220 PERMIT: CONSTRUCTION                                                 | 6,037,020              | 5,952,020                        | 6,335,000             | 6,335,000                    | 382,980                            |
| 0230 PERMIT: ROAD PRIVILEGES                                              | 32,000                 | 44,000                           | 32,000                | 32,000                       | -12,000                            |
| 0240 PERMIT: ZONING ADMINISTRATION                                        | 82,600                 | 132,000                          | 90,600                | 90,600                       | -41,400                            |
| 0250 FRANCHISE: PUBLIC UTILITY                                            | 400,000                | 460,363                          | 416,091               | 416,091                      | -44,272                            |
| CLASS: 02 REV: LICENSE, PERMIT, &                                         | 6,551,620              | 6,588,383                        | 6,873,691             | 6,873,691                    | 285,308                            |
| 0880 ST: OTHER                                                            | 0                      | 0                                | 575,000               | 575,000                      | 575,000                            |
| CLASS: 05 REV: STATE INTERGOVERNMENTA                                     |                        | 0                                | 575,000               | 575,000                      | 575,000                            |
| 1400 PLAN & ENG: SERVICES                                                 | 460,000                | 315,000                          | 460,000               | 460,000                      | 145,000                            |
| 1400 FLAN & ENG. SERVICES<br>1409 SUBDIVISION TENTATIVE / FINAL MAP PC    | 124,000                | 50,000                           | 125,000               | 125,000                      | 75,000                             |
| 1410 GRADING: APPLICATION FEE                                             | 100,000                | 27,000                           | 80,000                | 80,000                       | 53,000                             |
| 1411 GRADING: INSPECTION PC FEE                                           | 84,000                 | 32,000                           | 60,000                | 60,000                       | 28,000                             |
| 1412 TIME & MATERIALS DEVELOPMENT                                         | 1,600                  | 1,600                            | 1,600                 | 1,600                        | 28,000                             |
| 1415 ECOLOGICAL PRESERVE FEE                                              | 4,400                  | 2,926                            | 4,400                 | 4,400                        | 1,474                              |
| 1740 CHARGES FOR SERVICES                                                 | 50,000                 | 478,641                          | 429,703               | 429,703                      | -48,938                            |
| 1752 BUILDING INVESTIGATION FEE                                           | 50,000                 | 50,000                           | 50,000                | 50,000                       | -40,938                            |
| 1768 TRPA - TAHOE REGIONAL PLANNING                                       | 270,000                | 139,185                          | 185,000               | 185,000                      | 45,815                             |
| 1800 INTERFND REV: SERVICE BETWEEN FUND                                   | 270,000                | 139,185                          | 26,322                | 26,322                       | 26,322                             |
| 1830 INTERFND REV: SERVICE BETWEEN FOND                                   | 510,100                | 532,400                          | 579,759               | 579,759                      | 47,359                             |
| CLASS: 13 REV: CHARGE FOR SERVICES                                        | 1,654,100              | 1,628,752                        | 2,001,784             | 2,001,784                    | 373,032                            |
|                                                                           |                        |                                  |                       |                              |                                    |
| 1940 MISC: REVENUE                                                        | 80,600                 | 55,000                           | 107,000               | 107,000                      | 52,000                             |
| 1942 MISC: REIMBURSEMENT                                                  | 844,641                | 1,467,537                        | 1,226,000             | 1,226,000                    | -241,537                           |
| CLASS: 19 REV: MISCELLANEOUS                                              | 925,241                | 1,522,537                        | 1,333,000             | 1,333,000                    | -189,537                           |
| 2020 OPERATING TRANSFERS IN                                               | 641,894                | 735,129                          | 577,587               | 577,587                      | -157,542                           |
| CLASS: 20 REV: OTHER FINANCING SOURCES                                    | 641,894                | 735,129                          | 577,587               | 577,587                      | -157,542                           |
| TYPE: R SUBTOTAL                                                          | 9,772,855              | 10,474,801                       | 11,361,062            | 11,361,062                   | 886,261                            |
| TYPE: E EXPENDITURE<br>SUBOBJ SUBOBJ TITLE                                |                        |                                  |                       |                              |                                    |
| 3000 PERMANENT EMPLOYEES / ELECTED                                        | 4,953,835              | 5,148,011                        | 5,099,090             | 5,099,090                    | -48,921                            |
| 3001 TEMPORARY EMPLOYEES                                                  | 4,955,855              | 162,900                          | 26,500                | 26,500                       | -136.400                           |
| 3002 OVERTIME                                                             | 68,300                 | 113,824                          | 20,300<br>66,900      | 66,900                       | -46,924                            |
| 3004 OTHER COMPENSATION                                                   | 175,895                | 230,578                          | 21,157                | 21,157                       | -209,421                           |
| 3005 TAHOE DIFFERENTIAL                                                   | 9,038                  | 12,000                           | 12,000                | 12,000                       | -209,421                           |
| 3020 RETIREMENT EMPLOYER SHARE                                            | 1,027,616              | 1,087,979                        | 1,095,420             | 1,095,420                    | 7,441                              |
| 3020 MEDICARE EMPLOYER SHARE                                              | 70,042                 | 74,063                           | 72,805                | 72,805                       | -1,258                             |
| 3040 HEALTH INSURANCE EMPLOYER                                            | 1,121,830              | 1,262,954                        | 1,316,556             | 1,316,556                    | 53,602                             |
| 3042 LONG TERM DISABILITY EMPLOYER                                        | 13,100                 | 13,100                           | 13,929                | 13,929                       | 829                                |
| 3042 LONG TERM DISABILITY EMPLOYER<br>3043 DEFERRED COMPENSATION EMPLOYER | ,                      | 22,921                           | 18,564                | 18,564                       | -4,357                             |
| 3046 RETIREE HEALTH: DEFINED                                              | 76,810                 | 76,810                           | 82,363                | 82,363                       | -4,357<br>5,553                    |
| 3060 WORKERS' COMPENSATION EMPLOYER                                       |                        | 62,569                           | 73,791                | 73,791                       | 11,222                             |
| 3080 FLEXIBLE BENEFITS                                                    | 23,862                 | 23,862                           | 6,000                 | 6,000                        | -17,862                            |
| CLASS: 30 SALARY & EMPLOYEE BENEFITS                                      | 7,648,709              | 23,002<br>8,291,571              | 7,905,075             | 7,905,075                    | -386,496                           |
| CLASS. 30 SALART & EMPLOTEE BENEFITS                                      | 7,040,709              | 0,291,571                        | 7,905,075             | 7,905,075                    | -300,490                           |

# FINANCIAL INFORMATION BY FUND TYPE

FUND TYPE:10GENERAL FUNDDEPARTMENT:34DEVELOPMENT SERVICES

|              |                                                       | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|--------------|-------------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 4020         | CLOTHING & PERSONAL SUPPLIES                          | 0                      | 3,500                            | 1,400                 | 1,400                        | -2,100                             |
| 4040         | TELEPHONE COMPANY VENDOR                              | 3,000                  | 13,200                           | 2,430                 | 2,430                        | -10,770                            |
| 4041         | COUNTY PASS THRU TELEPHONE CHARGES                    | S 1,050                | 1,150                            | 2,150                 | 2,150                        | 1,000                              |
| 4081         | PAPER GOODS                                           | 15                     | 0                                | 0                     | 0                            | 0                                  |
| 4086         | JANITORIAL / CUSTODIAL SERVICES                       | 2,700                  | 1,669                            | 800                   | 800                          | -869                               |
| 4100         | INSURANCE: PREMIUM                                    | 102,804                | 102,804                          | 126,603               | 126,603                      | 23,799                             |
| 4140         | MAINT: EQUIPMENT                                      | 0                      | 250                              | 0                     | 0                            | -250                               |
| 4141         | MAINT: OFFICE EQUIPMENT                               | 0                      | 100                              | 0                     | 0                            | -100                               |
| 4144         | MAINT: COMPUTER                                       | 10,800                 | 13,680                           | 5,400                 | 5,400                        | -8,280                             |
| 4145         | MAINTENANCE: EQUIPMENT PARTS                          | 0                      | 100                              | 0                     | 0                            | -100                               |
| 4160         | VEH MAINT: SERVICE CONTRACT                           | 400                    | 0                                | 0                     | 0                            | 0                                  |
| 4220         |                                                       | 12,582                 | 12,242                           | 13,648                | 13,648                       | 1,406                              |
| 4221         | MEMBERSHIPS: LEGISLATIVE ADVOCACY                     | 2,671                  | 2,671                            | 2,600                 | 2,600                        | -71                                |
| 4260<br>4263 | OFFICE EXPENSE<br>SUBSCRIPTION / NEWSPAPER / JOURNALS | 330<br>950             | 0<br>938                         | 1,750<br>950          | 1,750<br>950                 | 1,750<br>12                        |
| 4263         | BOOKS / MANUALS                                       | 27,721                 | 27,687                           | 12,107                | 12,107                       | -15,580                            |
| 4266         | PRINTING / DUPLICATING SERVICES                       | 11,100                 | 10,800                           | 10,700                | 10,700                       | -100                               |
| 4300         | PROFESSIONAL & SPECIALIZED SERVICES                   | 1,743,700              | 2,315,035                        | 2,717,500             | 2,717,500                    | 402,465                            |
| 4313         | LEGAL SERVICES                                        | 101,000                | 55,000                           | 96.000                | 96,000                       | 41,000                             |
| 4324         | MEDICAL, DENTAL, LAB & AMBULANCE SRV                  | 500                    | 2,000                            | 500                   | 500                          | -1,500                             |
| 4337         | OTHER GOVERNMENTAL AGENCIES                           | 5,000                  | 5,000                            | 15,000                | 15,000                       | 10,000                             |
| 4400         | PUBLICATION & LEGAL NOTICES                           | 11,000                 | 18,904                           | 16,000                | 16,000                       | -2,904                             |
| 4420         | RENT & LEASE: EQUIPMENT                               | 6,500                  | 10,860                           | 1,750                 | 1,750                        | -9,110                             |
| 4440         | RENT & LEASE: BUILDING &                              | 49,834                 | 49,843                           | 49,834                | 49,834                       | -9                                 |
| 4460         | EQUIP: SMALL TOOLS & INSTRUMENTS                      | 1,300                  | 6,300                            | 10,600                | 10,600                       | 4,300                              |
| 4461         | EQUIP: MINOR                                          | 2,800                  | 3,000                            | 3,476                 | 3,476                        | 476                                |
| 4462         | EQUIP: COMPUTER                                       | 2,470                  | 2,470                            | 0                     | 0                            | -2,470                             |
| 4463         | EQUIP: TELEPHONE & RADIO                              | 0                      | 0                                | 5,400                 | 5,400                        | 5,400                              |
| 4403         | SPECIAL DEPT EXPENSE                                  | 70,965                 | 585,719                          | 44,495                | 44,495                       | -541,224                           |
| 4503         | STAFF DEVELOPMENT                                     | 51,450                 | 51,910                           | 54,000                | 54,000                       | 2,090                              |
| 4529         | SOFTWARE LICENSE                                      | 2,850                  | 2,831                            | 662                   | 662                          | -2,169                             |
| 4540         | STAFF DEVELOPMENT (NOT 1099)                          | 500                    | 2,500                            | 2,500                 | 2,500                        | _,00                               |
| 4600         | TRANSPORTATION & TRAVEL                               | 6,734                  | 8,934                            | 9,200                 | 9,200                        | 266                                |
| 4602         | MILEAGE: EMPLOYEE PRIVATE AUTO                        | 3,400                  | 4,250                            | 5,400                 | 5,400                        | 1,150                              |
| 4605         | RENT & LEASE: VEHICLE                                 | 103,013                | 89,025                           | 95,657                | 95,657                       | 6,632                              |
| 4606         | FUEL PURCHASES                                        | 29,729                 | 53,800                           | 36,300                | 36,300                       | -17,500                            |
| 4608         | HOTEL ACCOMMODATIONS                                  | 12,100                 | 12,100                           | 10,300                | 10,300                       | -1,800                             |
| 4620         | UTILITIES                                             | 2,150                  | 1,270                            | 2,140                 | 2,140                        | 870                                |
| CLASS:       | 40 SERVICE & SUPPLIES                                 | 2,383,118              | 3,471,542                        | 3,357,252             | 3,357,252                    | -114,290                           |
| 5300         | INTERFND: SERVICE BETWEEN FUND                        | 0                      | 0                                | 1,966                 | 1.966                        | 1,966                              |
| 5330         | INTERFND: ALLOCATED                                   | 164,000                | 222,893                          | 256,903               | 256,903                      | 34,010                             |
| CLASS:       | 50 OTHER CHARGES                                      | 164,000                | 222,893                          | 258,869               | 258,869                      | 35,976                             |
| 7000         | OPERATING TRANSFERS OUT                               | 43,237                 | 77,827                           | 0                     | 0                            | -77,827                            |
| 7000         | OPERATING TRANSFERS OUT: FLEET                        | 81,000                 | 78,000                           | 26,000                | 26,000                       | -52,000                            |
| CLASS:       |                                                       | 124,237                | 155,827                          | 26,000                | 26,000                       | -129,827                           |
| 7200         | INTRAFUND TRANSFERS: ONLY GENERAL                     |                        | 1,969,279                        | 4,016,564             | 4,016,564                    | 2,047,285                          |
| 7200         | INTRAFUND TRANSFERS: ONET GENERAL                     | 1,879,361<br>7,000     | 13,200                           | 7,000                 | 7,000                        | -6,200                             |
| CLASS:       |                                                       | 1,886,361              | 1,982,479                        | 4,023,564             | 4,023,564                    | 2,041,085                          |
|              |                                                       |                        |                                  |                       |                              |                                    |
| 7350         | INTRFND ABATEMENTS: GF ONLY                           | -321,721               | -348,773                         | -1,738,510            | -1,738,510                   | -1,389,737                         |
| CLASS:       | 73 INTRAFUND ABATEMENT                                | -321,721               | -348,773                         | -1,738,510            | -1,738,510                   | -1,389,737                         |
| TYPE: E      | SUBTOTAL                                              | 11,884,704             | 13,775,539                       | 13,832,250            | 13,832,250                   | 56,711                             |
| FUND T       | YPE: 10 SUBTOTAL                                      | 2,111,849              | 3,300,738                        | 2,471,188             | 2,471,188                    | -829,550                           |
| DEPART       | MENT: 34 SUBTOTAL                                     | 2,111,849              | 3,300,738                        | 2,471,188             | 2,471,188                    | -829,550                           |

# Planning and Building RECOMMENDED BUDGET • FY 2017 - 18

# FINANCIAL INFORMATION BY FUND TYPE

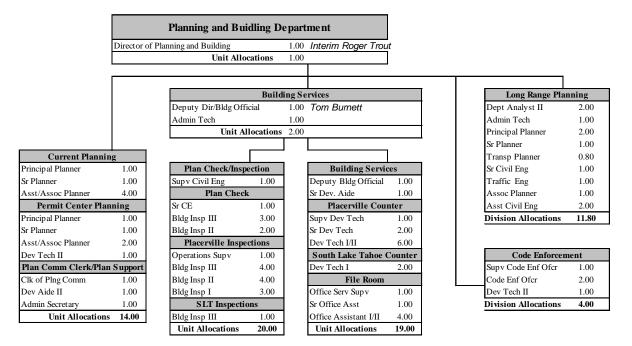
FUND TYPE:11SPECIAL REVENUE FUNDDEPARTMENT:11HCED

|                                                                             | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|-----------------------------------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                                                             |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                                                         |                        |                                  |                       |                              |                                    |
| 0400 REV: INTEREST                                                          | 1,140                  | 721                              | 1,770                 | 1,770                        | 1,049                              |
| 0401 REV: INTEREST ON LOAN/NOTES<br>CLASS: 04 REV: USE OF MONEY & PROPERTY  | 40,000                 | 84,882<br>85,603                 | 45,000                | 45,000<br>46,770             | -39,882                            |
| 0780 ST: DISASTER RELIEF                                                    | 41,140<br>0            | 85,603<br>0                      | 46,770                | 48,770                       | -38,833                            |
| CLASS: 05 REV: STATE INTERGOVERNMENTA                                       |                        | 0                                | 150,000<br>150,000    | 150,000                      | 150,000<br>150,000                 |
| 1100 FED: OTHER                                                             | 316,018                | 400,000                          | 316,000               | 316,000                      | -84,000                            |
| CLASS: 10 REV: FEDERAL                                                      | 316,018                | 400,000                          | 316,000               | 316,000                      | -84,000                            |
| 1800 INTERFND REV: SERVICE BETWEEN FUND                                     | 15,000                 | 0                                | 15,000                | 15,000                       | 15,000                             |
| 1830 INTERFND REV:ALLOCATED                                                 | 16,000                 | 0                                | 26,637                | 26,637                       | 26,637                             |
| CLASS: 13 REV: CHARGE FOR SERVICES                                          | 31,000                 | 0                                | 41,637                | 41,637                       | 41,637                             |
| 1940 MISC: REVENUE                                                          | 85                     | 0                                | 150                   | 150                          | 150                                |
| CLASS: 19 REV: MISCELLANEOUS                                                | 85                     | 0                                | 150                   | 150                          | 150                                |
| 2020 OPERATING TRANSFERS IN                                                 | 113,359                | 113,359                          | 114,622               | 114,622                      | 1,263                              |
| 2061 PRINCIPAL LOAN/NOTES REPAYMENT                                         | 230,000                | 375,776                          | 235,000               | 235,000                      | -140,776                           |
| CLASS: 20 REV: OTHER FINANCING SOURCES                                      | 343,359                | 489,135                          | 349,622               | 349,622                      | -139,513                           |
| 0001 FUND BALANCE                                                           | 83,787                 | 84,394                           | 164,776               | 164,776                      | 80,382                             |
| 0003 FROM DESIGNATIONS<br>CLASS: 22 FUND BALANCE                            | 167,193<br>250,980     | 167,193<br>251 587               | 0<br>164 776          | 0<br>164 776                 | -167,193                           |
| CLASS. 22 FUND BALANCE                                                      | 230,980                | 251,587                          | 164,776               | 164,776                      | -86,811                            |
| TYPE: R SUBTOTAL                                                            | 982,582                | 1,226,325                        | 1,068,955             | 1,068,955                    | -157,370                           |
| TYPE: E EXPENDITURE                                                         |                        |                                  |                       |                              |                                    |
|                                                                             | 00.070                 | 70 505                           | 70.040                | 70.040                       | 070                                |
| 3000 PERMANENT EMPLOYEES / ELECTED<br>3002 OVERTIME                         | 69,073<br>0            | 72,525<br>0                      | 72,246<br>500         | 72,246<br>500                | -279<br>500                        |
| 3020 RETIREMENT EMPLOYER SHARE                                              | 15,737                 | 16,521                           | 18,082                | 18,082                       | 1,561                              |
| 3022 MEDI CARE EMPLOYER SHARE                                               | 928                    | 1,052                            | 1,048                 | 1,048                        | -4                                 |
| 3040 HEALTH INSURANCE EMPLOYER                                              | 19,715                 | 17,146                           | 17,108                | 17,108                       | -38                                |
| 3042 LONG TERM DISABILITY EMPLOYER                                          | 181                    | 181                              | 181                   | 181                          | 0                                  |
| 3046 RETIREE HEALTH: DEFINED                                                | 1,052                  | 1,052                            | 1,239                 | 1,239                        | 187                                |
| 3060 WORKERS' COMPENSATION EMPLOYER<br>CLASS: 30 SALARY & EMPLOYEE BENEFITS | 729<br>107,415         | 729<br>109,206                   | 1,009<br>111,413      | 1,009<br>111,413             | 280<br>2,207                       |
| 4041 COUNTY PASS THRU TELEPHONE CHARGE                                      | ,                      | 20                               | 20                    | 20                           | 2,207                              |
| 4100 INSURANCE: PREMIUM                                                     | 3 20                   | 374                              | 246                   | 20                           | -128                               |
| 4220 MEMBERSHIPS                                                            | 100                    | 80                               | 205                   | 205                          | 125                                |
| 4300 PROFESSIONAL & SPECIALIZED SERVICES                                    | 41,500                 | 41,500                           | 202,000               | 202,000                      | 160,500                            |
| 4400 PUBLICATION & LEGAL NOTICES                                            | 0                      | 0                                | 1,000                 | 1,000                        | 1,000                              |
| 4500 SPECIAL DEPT EXPENSE                                                   | 799,422                | 1,024,426                        | 606,362               | 606,362                      | -418,064                           |
| 4501 SPECIAL PROJECTS<br>4503 STAFF DEVELOPMENT                             | 0<br>129               | 0<br>0                           | 65,000<br>250         | 65,000<br>250                | 65,000<br>250                      |
| 4600 TRANSPORTATION & TRAVEL                                                | 129                    | 0                                | 250<br>97             | 230                          | 230<br>97                          |
| CLASS: 40 SERVICE & SUPPLIES                                                | 841,559                | 1,066,400                        | 875,180               | 875,180                      | -191,220                           |
| 5300 INTERFND: SERVICE BETWEEN FUND                                         | 0                      | 0                                | 26,322                | 26,322                       | 26,322                             |
| 5304 INTERFND: MAIL SERVICE                                                 | 101                    | 101                              | 0                     | 0                            | -101                               |
| 5330 INTERFND: ALLOCATED                                                    | 33,467                 | 50,618                           | 56,040                | 56,040                       | 5,422                              |
| CLASS: 50 OTHER CHARGES                                                     | 33,568                 | 50,719                           | 82,362                | 82,362                       | 31,643                             |
| 7250 INTRAFND: NOT GEN FUND / SAME FUND                                     | 841,479                | 1,115,722                        | 765,492               | 765,492                      | -350,230                           |
| CLASS: 72 INTRAFUND TRANSFERS                                               | 841,479                | 1,115,722                        | 765,492               | 765,492                      | -350,230                           |
| 7380 INTRFND ABATEMENTS: NOT GENERAL                                        | -841,439               | -1,115,722                       | -765,492              | -765,492                     | 350,230                            |
| CLASS: 73 INTRAFUND ABATEMENT                                               | -841,439               | -1,115,722                       | -765,492              | -765,492                     | 350,230                            |
| TYPE: E SUBTOTAL                                                            | 982,582                | 1,226,325                        | 1,068,955             | 1,068,955                    | -157,370                           |
| FUND TYPE: 11 SUBTOTAL                                                      | 0                      | 0                                | 0                     | 0                            | 0                                  |
| DEPARTMENT: 11 SUBTOTAL                                                     | 0                      | 0                                | 0                     | 0                            | 0                                  |

# PERSONNEL ALLOCATION

| <b>Classification Title</b>     | 2016-17<br>Adjusted | 2017-18<br>Dept | 2017-18<br>CAO | Diff from |
|---------------------------------|---------------------|-----------------|----------------|-----------|
| Director of Planning & Building | Allocation          | Request         | Recommended    | Adjusted  |
| Admin Secretary                 | 1.00                | 1.00            | 1.00           | 1.00      |
| Admin Jech                      | 2.00                | 2.00            | 2.00           | -         |
| Asst/Assoc Planner              | 7.00                | 7.00            | 7.00           | _         |
| Asst Dir of Comm Dev            | 1.00                | -               | -              | (1.00)    |
| Asst in Civil Eng               | 2.00                | 2.00            | 2.00           | (1.00)    |
| Bldg Inspector I/II/III         | 17.00               | 17.00           | 17.00          | -         |
| Clerk of Planning Comm          | 1.00                | 1.00            | 1.00           | -         |
| Code Enforcement Officer I/II   | 2.00                | 2.00            | 2.00           | -         |
| Dept Analyst I/II               | 2.00                | 2.00            | 2.00           | -         |
| Deputy Building Official        | 1.00                | 1.00            | 1.00           | -         |
| Dep Dir/Bldg Official           | 1.00                | 1.00            | 1.00           | -         |
| Dev Aide I/II                   | 2.00                | 1.00            | 1.00           | (1.00)    |
| Dev Tech I/II                   | 10.00               | 10.00           | 10.00          | -         |
| Office Asst I/II                | 5.00                | 4.00            | 4.00           | (1.00)    |
| Office Services Supv            | 1.00                | 1.00            | 1.00           | -         |
| Operations Supv                 | 1.00                | 1.00            | 1.00           | -         |
| Principal Planner               | 4.00                | 4.00            | 4.00           | -         |
| Sr. Civil Eng                   | 2.00                | 2.00            | 2.00           | -         |
| Sr. Dev Aide                    | 1.00                | 2.00            | 2.00           | 1.00      |
| Sr. Dev Tech                    | 1.00                | 1.00            | 1.00           | -         |
| Sr. Office Assistant            | 1.00                | 1.00            | 1.00           | -         |
| Sr. Planner                     | 3.00                | 3.00            | 3.00           | -         |
| Supv Civil Eng                  | 1.00                | 1.00            | 1.00           | -         |
| Supv Code Enforcement Ofcr.     | 1.00                | 1.00            | 1.00           | -         |
| Supv Development Tech           | 1.00                | 1.00            | 1.00           | -         |
| Traffic Engineer                | 1.00                | 1.00            | 1.00           | -         |
| Trans Planner                   | 1.00                | 0.80            | 0.80           | (0.20)    |
| Department Total                | 73.00               | 71.80           | 71.80          | (1.20)    |

# ORGANIZATIONAL CHART



71.80 Planning and Building Allocations

# MISSION

The County Surveyor is responsible for providing information to the public on the complex issues of Property Ownership and the timely review of all parcel maps, subdivision maps, records of survey, lot line adjustments, certificates of compliance, street names and addresses, Abandonment of Public Easements and Irrevocable Offers of Dedication to facilitate development, serving the public, County departments and outside agencies.

The County Surveyor is also responsible for the County's Land Management Information System (LMIS) and the County's Geographic Information System (GIS) including operation, maintenance and enhancements of both systems. The systems are used to manage a variety of project and permitting databases and to interpret data in conjunction with location to create maps providing responsive service to the public, departments, and outside agencies.

# DEPARTMENT BUDGET SUMMARY

|                       |             | 15/16<br>Actuals | I           | 16/17<br>Budget |    | 17/18<br>Dept |    | 17/18<br>CAO | hange from<br>Budget to | %<br>Change |
|-----------------------|-------------|------------------|-------------|-----------------|----|---------------|----|--------------|-------------------------|-------------|
|                       |             |                  |             | J               | R  | equested      | R  | ecommend     | Recommend               | J           |
| Licenses, Permits     | \$          | -                | \$          | -               | \$ | 22,717        | \$ | 22,717       | \$<br>22,717            | N/A         |
| Federal               | \$          | 538              | \$          | -               | \$ | -             | \$ | -            | \$<br>-                 | 0%          |
| Charge for Service    | \$          | 92,900           | \$          | 89,513          | \$ | 67,588        | \$ | 67,588       | \$<br>(21,925)          | 0%          |
| Total Revenue         | \$          | 93,438           | \$          | 89,513          | \$ | 90,305        | \$ | 90,305       | \$<br>792               | 1%          |
| Salaries and Benefits | \$          | 1,490,876        | \$          | 1,632,640       | \$ | 1,691,015     | \$ | 1,594,067    | \$<br>(38,573)          | -2%         |
| Services & Supplies   | \$          | 105,790          | \$          | 119,308         | \$ | 116,229       | \$ | 116,229      | \$<br>(3,079)           | -3%         |
| Interfund Transfers   | \$          | 364              | \$          | 800             | \$ | -             | \$ | -            | \$<br>(800)             | -100%       |
| Fixed Assets          | \$          | 3,351            | \$          | -               | \$ | -             | \$ | -            | \$<br>-                 | 0%          |
| Intrafund Transfers   | \$          | 15,260           | \$          | 18,794          | \$ | 12,936        | \$ | 12,936       | \$<br>(5,858)           | -31%        |
| Intrafund Abatement   | \$          | (163,688)        | \$          | (160,000)       | \$ | (160,000)     | \$ | (160,000)    | \$<br>-                 | 0%          |
| Total Appropriations  | <b>\$</b> : | 1,451,953        | <b>\$</b> : | 1,611,542       | \$ | 1,660,180     | \$ | 1,563,232    | \$<br>(48,310)          | -3%         |
| Net County Cost       | \$          | 1,358,515        | \$          | 1,522,029       | \$ | 1,569,875     | \$ | 1,472,927    | \$<br>(49,102)          | -3%         |
| FTEs                  |             | 12               |             | 12              |    | 12            |    | 12           | -                       | 0%          |

# MAJOR BUDGET CHANGES

### Revenue

\$22,717 Increase in permit construction revenue reflecting anticipated activity.

(\$23,163) Charges for Other Services in the Surveyor's Office are budgeted to decrease due to reduced activity in this area (e.g. parcel map inspection, etc.).

### Appropriations

### Salaries and Benefits

| (\$120,312) | The Chief Administrative Office recommendation includes the elimination of one GIS     |
|-------------|----------------------------------------------------------------------------------------|
|             | Analyst positon due to an anticipated retirement mid-year. In addition, the            |
|             | recommendation includes lowering the classification of another GIS Analyst position to |
|             | a Development Technician position, also due to an anticipated retirement mid-year.     |

- \$70,972 Increase for accumulated benefit payouts (e.g. vacation payout, sick time payout, etc.) related to two anticipated retirements.
- \$13,293 General increase in retirement costs.

### Intra-fund Transfers

(\$6,000) Decrease in projected information systems programming charges from the Information Technologies Department.

### **PROGRAM SUMMARIES**

Surveyor

### Addressing/Road Name Services

The State Mandated functions applicable to the California Business and Professions, Resources, and Government Codes including structure and suite addressing for building permits, and collaboration with emergency services.

### Administration

Provides oversight, direction and support for the department including Services and Supplies and Fixed Asset line items, and is responsible for administrative and business support functions including budgeting, accounting, payroll, personnel, purchasing and contract coordination, computer services and support and clerical operations.

### LMIS/GIS Services

Manages centralized databases and software applications to support the County's Building Permit, Code Enforcement, and project tracking programs. Creates and manages an enterprise database and software applications comprising approximately 50 separate layers to support the County's Development and Emergency Services, General Plan implementation and to serve many other County departments and outside agencies to find solutions to their problems.

### Surveyor Services

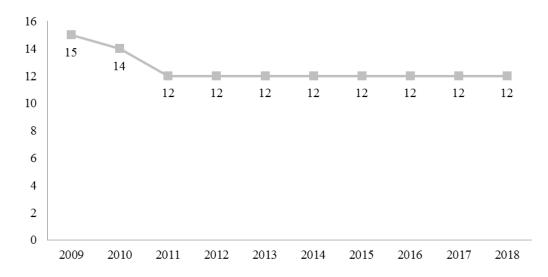
State Mandated functions applicable to the California Business and Professions, Resources, and Government Codes including Map Checking and Certificate of Compliance issues.

### BUDGET SUMMARY BY PROGRAM

|                               | Appropriations |           |    | Revenues | I  | Net County Cost | Staffing |
|-------------------------------|----------------|-----------|----|----------|----|-----------------|----------|
| Addressing/Road Name Services | \$             | 63,608    | \$ | 22,717   | \$ | 40,891          | 1        |
| Administration                | \$             | 524,361   | \$ | -        | \$ | 524,361         | 2        |
| LMIS/GIS Services             | \$             | 761,725   | \$ | 5,588    | \$ | 756,137         | 7        |
| Surveyor Services             | \$             | 213,538   | \$ | 62,000   | \$ | 151,538         | 2        |
| Total                         | \$             | 1,563,232 | \$ | 90,305   | \$ | 1,472,927       | 12       |

### STAFFING TREND

Staffing for the Surveyor over the past ten years reflects position reductions related to the elimination of vacant positions. The recommended staffing for FY 2017-18 will be reduced by one GIS Analyst with the expected retirement of an employee in the middle of the fiscal year. The allocation in the graph below does not reflect this change as it will occur in the middle of the fiscal year. With the recommended eliminated position, total allocated positions will be 11. All positions in the Surveyor's Office are located in Placerville.



# RECOMMENDED BUDGET

This Budget is recommended at \$1,563,232. The Recommended Budget represents an overall increase of \$792 (1%) in revenues and a decrease of \$48,310 (3%) in appropriations when compared to the FY 2016-17 Adopted Budget.

As a result, the Net County Cost has decreased by \$49,102 (3%), to \$1,472,927. The decrease in NCC can be attributed to the recommended elimination of one GIS Analyst positon due to an anticipated retirement in the middle of the fiscal year. In addition, the recommendation includes lowering the classification of another GIS Analyst position to a Development Technician position with the anticipated retirement of another employee mid-year. The recommended position changes will reduce costs by approximately \$97,000 in FY 2017-18 (due to the changes happening in the middle of the fiscal year). The first full year of reduced cost will be FY 2018-19 and will total approximately \$194,000.

The Surveyor's Office does not agree with the recommended elimination of the GIS Analyst position and the lowering of the classification of another GIS Analyst positon to a Development Technician. The Department reports that requests for GIS services will now be delayed from being completed in a day or two to six to seven working days. In addition, any large projects could require the use of an outside contractor to complete. The department also reports that assistance with the new TRAKiT and Megabyte programs would become more reactive instead of proactive in nature.

The Surveyor's Office has requested assistance from the Chief Administrative Office in reviewing the Department's fees. The last time the Surveyor's Office increased fees was in 2001. Any possible recommended fee increases will be brought to the Board of Supervisors for consideration during the addenda process in the fall. Any possible recommended fee increases will be brought to the Board of Supervisors for consideration prior to the end of the calendar year. The Surveyor estimates that with an updated fee schedule, he will be able to generate a sufficient amount of revenue to offset the cost savings of reducing one GIS Analyst to a Development Technician. If this assumption is validated through the fee study, the CAO's office supports the Surveyor's request to maintain the GIS Analyst at its current level.

### CAO Adjustments

There are no further CAO adjustments recommended.

### Sources & Uses of Funds

The budget for Surveyor is primarily funded with discretionary General Fund revenue. These revenues are collected in Department 15 – General Fund Other Operations.

# FINANCIAL INFORMATION BY FUND TYPE

**FUND TYPE:** 10 GENERAL FUND **DEPARTMENT:** 12 SURVEYOR

|                                         | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|-----------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE<br>SUBOBJ SUBOBJ TITLE  |                        |                                  |                       |                              |                                    |
| 0220 PERMIT: CONSTRUCTION               | 0                      | 0                                | 22,717                | 22,717                       | 22,717                             |
| CLASS: 02 REV: LICENSE, PERMIT, &       | 0                      | 0                                | 22,717                | 22,717                       | 22,717                             |
| 1408 PARCEL MAP INSPECTION FEE          | 63,500                 | 63,500                           | 65,088                | 65,088                       | 1,588                              |
| 1740 CHARGES FOR SERVICES               | 25,663                 | 25,663                           | 2,500                 | 2,500                        | -23,163                            |
| 1800 INTERFND REV: SERVICE BETWEEN FUND | 350                    | 350                              | 0                     | 0                            | -350                               |
| CLASS: 13 REV: CHARGE FOR SERVICES      | 89,513                 | 89,513                           | 67,588                | 67,588                       | -21,925                            |
| TYPE: R SUBTOTAL                        | 89,513                 | 89,513                           | 90,305                | 90,305                       | 792                                |

# FINANCIAL INFORMATION BY FUND TYPE

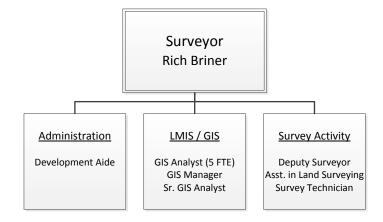
FUND TYPE:10GENERAL FUNDDEPARTMENT:12SURVEYOR

|                                                                          | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|--------------------------------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: E EXPENDITURE                                                      |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                                                      |                        |                                  |                       |                              |                                    |
| 3000 PERMANENT EMPLOYEES / ELECTED                                       | 1,179,966              | 1,179,966                        | 1,156,602             | 1,059,654                    | -120,312                           |
| 3001 TEMPORARY EMPLOYEES                                                 | 10,000                 | 10,000                           | 10,000                | 10,000                       | 0                                  |
| 3002 OVERTIME                                                            | 2,800                  | 2,800                            | 3,000                 | 3,000                        | 200                                |
| 3003 STANDBY PAY                                                         | 100                    | 100                              | 100                   | 100                          | 0                                  |
| 3004 OTHER COMPENSATION                                                  | 1,500                  | 1,500                            | 72,472                | 72,472                       | 70,972                             |
| 3020 RETIREMENT EMPLOYER SHARE                                           | 251,491                | 251,491                          | 264,784               | 264,784                      | 13,293                             |
| 3022 MEDI CARE EMPLOYER SHARE                                            | 16,696                 | 16,696                           | 15,363                | 15,363                       | -1,333                             |
| 3040 HEALTH INSURANCE EMPLOYER                                           | 116,282                | 116,282                          | 113,404               | 113,404                      | -2,878                             |
| 3042 LONG TERM DISABILITY EMPLOYER                                       | 2,876                  | 2,876                            | 2,887                 | 2,887                        | 11                                 |
| 3043 DEFERRED COMPENSATION EMPLOYER                                      | 6,764                  | 6,764                            | 7,938                 | 7,938                        | 1,174                              |
| 3046 RETIREE HEALTH: DEFINED                                             | 12,626                 | 12,626                           | 13,743                | 13,743                       | 1,117                              |
| 3060 WORKERS' COMPENSATION EMPLOYER                                      | 13,539                 | 13,539                           | 13,917                | 13,917                       | 378                                |
| 3080 FLEXIBLE BENEFITS                                                   | 18,000                 | 18,000                           | 16,805                | 16,805                       | -1,195                             |
| CLASS: 30 SALARY & EMPLOYEE BENEFITS                                     | 1,632,640              | 1,632,640                        | 1,691,015             | 1,594,067                    | -38,573                            |
| 4020 CLOTHING & PERSONAL SUPPLIES                                        | 200                    | 200                              | 200                   | 200                          | 0                                  |
| 4040 TELEPHONE COMPANY VENDOR                                            | 650                    | 650                              | 650                   | 650                          | 0                                  |
| 4041 COUNTY PASS THRU TELEPHONE CHARGE                                   |                        | 350                              | 350                   | 350                          | 0                                  |
| 4080 HOUSEHOLD EXPENSE                                                   | 50                     | 50                               | 10                    | 10                           | -40                                |
| 4100 INSURANCE: PREMIUM                                                  | 60,783                 | 60,783                           | 42,469                | 42,469                       | -18,314                            |
| 4140 MAINT: EQUIPMENT                                                    | 2,000                  | 2,000                            | 2,000                 | 2,000                        | 0                                  |
| 4144 MAINT: COMPUTER                                                     | 35,000                 | 35.000                           | 45,000                | 45,000                       | 10,000                             |
| 4220 MEMBERSHIPS                                                         | 0                      | 0                                | 43,000                | 40,000                       | 200                                |
| 4220 OFFICE EXPENSE                                                      | 2,500                  | 2,500                            | 2,000                 | 2,000                        | -500                               |
| 4261 POSTAGE                                                             | 2,300                  | 2,300                            | 2,000                 | 100                          | -50                                |
| 4261 FOSTAGE<br>4262 SOFTWARE                                            | 1,000                  | 1,000                            | 500                   | 500                          | -500                               |
| 4264 BOOKS / MANUALS                                                     | 700                    | 700                              | 700                   | 700                          | -300                               |
| 4300 PROFESSIONAL & SPECIALIZED SERVICES                                 | 1,250                  | 1,250                            | 700                   | 700                          | -1,250                             |
| 4300 PROFESSIONAL & SPECIALIZED SERVICES<br>4420 RENT & LEASE: EQUIPMENT | 6,800                  | 6,800                            | 6,000                 | 6,000                        | -1,250<br>-800                     |
| 4420 RENT & LEASE. EQUIPMENT<br>4460 EQUIP: SMALL TOOLS & INSTRUMENTS    | 500                    | 500                              | 500                   | 500                          | -800                               |
|                                                                          |                        |                                  |                       |                              |                                    |
| 4461 EQUIP: MINOR                                                        | 2,500                  | 2,500                            | 2,500                 | 2,500                        | 0                                  |
| 4462 EQUIP: COMPUTER                                                     | 2,000                  | 2,000                            | 2,000                 | 2,000                        | 0                                  |
| 4502 EDUCATIONAL MATERIALS                                               | 75                     | 75                               | 50                    | 50                           | -25                                |
| 4503 STAFF DEVELOPMENT                                                   | 1,000                  | 1,000                            | 5,000                 | 5,000                        | 4,000                              |
| 4529 SOFTWARE LICENSE                                                    | 150                    | 150                              | 0                     | 0                            | -150                               |
| 4600 TRANSPORTATION & TRAVEL                                             | 200                    | 200                              | 2,000                 | 2,000                        | 1,800                              |
| 4602 MILEAGE: EMPLOYEE PRIVATE AUTO                                      | 300                    | 300                              | 500                   | 500                          | 200                                |
| 4606 FUEL PURCHASES                                                      | 150                    | 150                              | 500                   | 500                          | 350                                |
| 4608 HOTEL ACCOMMODATIONS                                                | 1,000                  | 1,000                            | 3,000                 | 3,000                        | 2,000                              |
| CLASS: 40 SERVICE & SUPPLIES                                             | 119,308                | 119,308                          | 116,229               | 116,229                      | -3,079                             |
| 5300 INTERFND: SERVICE BETWEEN FUND                                      | 800                    | 800                              | 0                     | 0                            | -800                               |
| CLASS: 50 OTHER CHARGES                                                  | 800                    | 800                              | 0                     | 0                            | -800                               |
| 7223 INTRAFND: MAIL SERVICE                                              | 2,502                  | 2,502                            | 2,517                 | 2,517                        | 15                                 |
| 7224 INTRAFND: STORES SUPPORT                                            | 292                    | 292                              | 419                   | 419                          | 127                                |
| 7231 INTRAFND: IS PROGRAMMING SUPPORT                                    | 16,000                 | 16,000                           | 10,000                | 10,000                       | -6,000                             |
| CLASS: 72 INTRAFUND TRANSFERS                                            | 18,794                 | 18,794                           | 12,936                | 12,936                       | -5,858                             |
| 7350 INTRFND ABATEMENTS: GF ONLY<br>CLASS: 73 INTRAFUND ABATEMENT        | -160,000<br>-160,000   | -160,000<br>-160,000             | -160,000<br>-160,000  | -160,000<br>-160,000         | 0<br>0                             |
| TYPE: E SUBTOTAL                                                         | 1,611,542              | 1,611,542                        | 1,660,180             | 1,563,232                    | -48,310                            |
| FUND TYPE: 10 SUBTOTAL                                                   | 1,522,029              | 1,522,029                        | 1,569,875             | 1,472,927                    | -49,102                            |
| DEPARTMENT: 12 SUBTOTAL                                                  | 1,522,029              | 1,522,029                        | 1,569,875             | 1,472,927                    | -49,102                            |

# PERSONNEL ALLOCATION

| <b>Classification Title</b> | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO<br>Recm'd | Diff from<br>Adjusted |
|-----------------------------|-----------------------------------|----------------------------|--------------------------|-----------------------|
| Surveyor                    | 1.00                              | 1.00                       | 1.00                     | -                     |
| Assistant in Land Surveying | 1.00                              | 1.00                       | 1.00                     | -                     |
| Deputy Surveyor             | 1.00                              | 1.00                       | 1.00                     | -                     |
| Development Technician I/II | 1.00                              | 1.00                       | 1.00                     |                       |
| GIS Analyst I/II            | 5.00                              | 5.00                       | 5.00                     | -                     |
| Manager of GIS              | 1.00                              | 1.00                       | 1.00                     | -                     |
| Sr. GIS Analyst             | 1.00                              | 1.00                       | 1.00                     | -                     |
| Surveyor's Technician I/II  | 1.00                              | 1.00                       | 1.00                     | -                     |
| Department Total            | 12.00                             | 12.00                      | 12.00                    | -                     |

# ORGANIZATIONAL CHART



# MISSION

The mission of the Department of Transportation is to provide a safe, congestion free highway system that is responsive to the needs of the County's citizens, and is environmentally sensitive; additionally, to protect the County's investment in vehicles and airport facilities; and to provide efficient, quality service to our internal customers and the citizens of El Dorado County.

# DEPARTMENT BUDGET SUMMARY

|                                 | 15/16             | 16/17             |    | 17/18       |    | 17/18       |    | ange from   | %      |
|---------------------------------|-------------------|-------------------|----|-------------|----|-------------|----|-------------|--------|
|                                 | Actuals           | Budget            |    | Dept        |    | CAO         |    | Budget to   | Change |
|                                 |                   |                   | R  | equested    | R  | ecommend    | R  | ecommend    |        |
| Taxes                           | \$<br>6,770,784   | \$<br>6,874,797   | \$ | 7,267,934   | \$ | 7,267,934   | \$ | 393,137     | 6%     |
| Licenses, Permits               | \$<br>832,658     | \$<br>718,022     | \$ | 764,909     | \$ | 764,909     | \$ | 46,887      | 7%     |
| Fine, Forfeiture & Penalties    | \$<br>7,792       | \$<br>1,082       | \$ | 2,704       | \$ | 2,704       | \$ | 1,622       | 150%   |
| Use of Money & Property         | \$<br>331,985     | \$<br>302,706     | \$ | 304,220     | \$ | 304,220     | \$ | 1,514       | 1%     |
| State                           | \$<br>10,686,244  | \$<br>9,133,773   | \$ | 12,208,284  | \$ | 12,208,284  | \$ | 3,074,511   | 34%    |
| Federal                         | \$<br>16,192,912  | \$<br>23,671,519  | \$ | 29,266,854  | \$ | 29,266,854  | \$ | 5,595,335   | 24%    |
| Other Governmental Agencies     | \$<br>583,527     | \$<br>-           | \$ | -           | \$ | -           | \$ | -           | 0%     |
| Charges for Service             | \$<br>6,243,416   | \$<br>11,354,359  | \$ | 8,409,295   | \$ | 8,409,295   | \$ | (2,945,064) | -26%   |
| Miscellaneous                   | \$<br>661,409     | \$<br>1,812,008   | \$ | 3,164,902   | \$ | 3,164,902   | \$ | 1,352,894   | 75%    |
| Other Financing Sources         | \$<br>24,506,600  | \$<br>27,643,523  | \$ | 27,142,169  | \$ | 27,142,169  | \$ | (501,354)   | -2%    |
| Use of Fund Balance             | \$<br>-           | \$<br>8,457,029   | \$ | 6,388,245   | \$ | 6,388,245   | \$ | (2,068,784) | -24%   |
| Total Revenue                   | \$<br>66,817,327  | \$<br>89,968,818  | \$ | 94,919,516  | \$ | 94,919,516  | \$ | 4,950,698   | 6%     |
| Salaries and Benefits           | \$<br>17,233,928  | \$<br>18,984,311  | \$ | 18,357,871  | \$ | 18,357,871  | \$ | (626,440)   | -3%    |
| Services & Supplies             | \$<br>34,322,228  | \$<br>44,017,029  | \$ | 53,644,575  | \$ | 53,644,575  | \$ | 9,627,546   | 22%    |
| Other Charges                   | \$<br>10,476,126  | \$<br>12,532,237  | \$ | 11,001,758  | \$ | 11,001,758  | \$ | (1,530,479) | -12%   |
| Fixed Assets                    | \$<br>4,115,031   | \$<br>8,658,029   | \$ | 5,859,384   | \$ | 5,859,384   | \$ | (2,798,645) | -32%   |
| Capitalized Fixed Assets        | \$<br>(2,022,581) | \$<br>(1,318,509) | \$ | (2,716,079) | \$ | (2,716,079) | \$ | (1,397,570) | 106%   |
| Other Financing Uses            | \$<br>6,221,304   | \$<br>6,127,099   | \$ | 6,479,778   | \$ | 6,479,778   | \$ | 352,679     | 6%     |
| Intrafund Transfers             | \$<br>7,763,009   | \$<br>7,820,662   | \$ | 7,477,462   | \$ | 7,477,462   | \$ | (343,200)   | -4%    |
| Intrafund Abatement             | \$<br>(7,693,586) | \$<br>(7,717,872) | \$ | (7,409,046) | \$ | (7,409,046) | \$ | 308,826     | -4%    |
| Appropriation for Contingencies | \$<br>-           | \$<br>667,011     | \$ | 573,106     | \$ | 573,106     | \$ | (93,905)    | -14%   |
| Designations of Fund Balance    | \$<br>-           | \$<br>712,871     | \$ | 2,102,376   | \$ | 2,102,376   | \$ | 1,389,505   | 195%   |
| Total Appropriations            | \$<br>70,415,459  | \$<br>90,482,868  | \$ | 95,371,185  | \$ | 95,371,185  | \$ | 4,888,317   | 5%     |
| Net County Cost                 | \$<br>3,598,132   | \$<br>514,050     | \$ | 451,669     | \$ | 451,669     | \$ | (62,381)    | -12%   |
| FTEs                            | 160.4             | 160.4             |    | 156.4       |    | 156.4       |    | (4.0)       | -2%    |

# MAJOR BUDGET CHANGES

General Fund Revenue

- (\$276,035) Decrease in Charges for Services for County Engineer program due to the anticipated decrease in fee collection and time and material billings, as the expansion of the workload for development-based activity has not materialized to the extent originally anticipated.
- (\$275,000) Decrease in Operating Transfers from special revenue funds for development deposits due to less time and material billings as compared to the current year budget.

Special Revenue Fund Revenue

- \$4,574,238 Increase in Federal revenues to reflect FEMA reimbursement funds for the reconstruction of roads which were damaged during the 2017 winter storms.
- \$3,072,517 Increase in State revenues related to: disaster reimbursement funds for the reconstruction of County roads due to damage during the winter storms (\$1,682,224); anticipated increase in Highway User Tax/Gas Tax (\$475,000) based on actual receipts and current projects; award of a rubberized asphalt grant from CalRecycle.
- \$3,000,000 Increase in Other Financing Sources to reflect the transfer of additional local discretionary funds (existing fund balance) to be used for road maintenance.
- (\$2,718,031) Last fiscal year the department budgeted for MC&FP funds for road maintenance. During FY 2016-17, these funds were placed back into the MC&FP accounts and are not re-budgeted for road maintenance in FY 2017-18.

Enterprise Fund Revenue (Airports)

\$1,021,097 Increase in Federal revenue due to airport capital projects.

Internal Revenue Fund Revenue (Fleet)

(\$259,000) Decrease in Operating Transfers due to fewer vehicle upgrades and new vehicles.

General Fund Appropriations

- (\$315,000) Decrease in Services and Supplies primarily due to less development activity needed for engineering consultant work on plan checking and inspections of development projects.
- (\$263,714) Decrease in Interfund Transfers due to less demand for Road Fund staff to perform County Engineer functions, related to fewer development projects projected as compared to FY 2016-17.

Special Revenue Fund Appropriations

- \$10,475,979 Construction and engineering contracts increase due to planned activity in construction to repair storm damaged roads and other road work.
- \$2,164,808 Road maintenance and construction increase due to more maintenance funds being made available locally and from the State.
- (\$2,939,935) Fixed assets (infrastructure acquisition) decrease based solely on less infrastructure acquisition paid to developers according to approved payment schedules. The FY 2016-17 budget included payments to West Valley LLC for the Silva Valley Interchange.

### <u>Special Revenue Fund</u> – Board Governed Districts - Appropriations

- \$775,330 Increase in Maintenance funding for drainage systems.
- \$443,342 Increase in Road maintenance and construction funding.

### Enterprise Fund Appropriations (Airports)

- \$1,157,000 Increase in Fixed Asset construction due to planned projects at airports. The projects include crack sealing, joint sealing and marking runway, taxiways, aprons and T-hanger taxi-lanes and runway end at the Georgetown Airport. Projects at the Placerville airport include the removal of the existing taxiway lights and installation of new based-mounted taxiway lights.
- (\$102,143) Elimination of one vacant Airport Technician I/II position.

Internal Revenue Fund Appropriations (Fleet)

(\$117,945) Decrease in Services and Supplies primarily due to a decrease in rent and lease of equipment for a Telematics system previously budgeted in FY 2016-17. This item is being eliminated.

### PROGRAM SUMMARIES

### Transportation – General Fund programs (discretionary funds)

### County Engineer

The County Engineer Program provides civil engineering functions associated with subdivision and parcel map development including tentative map and improvement plan check; construction inspection and contract administration; grading and site improvement plan check and inspection; and miscellaneous responsibilities. Staff supporting the County Engineer function is initially funded in the Road Fund in various cost centers to include the Engineering/Construction unit and the Development/Right of Way/Environmental unit, as well as in the Long-Range Planning division. These labor costs are secondarily billed to the County Engineer function which accounts for the fact that the Full Time Equivalent (FTE) positions are shown as zero.

The County Engineer Unit's revenue sources are from development, flat-rate fees and time & material charges for work performed by the unit.

### Cemetery Operations

This unit provides for the administration and maintenance of the County cemeteries. Cemetery Operations receives funding from charges for burial services.

Transportation – Road Fund

### Maintenance

This unit is responsible for the maintenance of approximately 1,070 miles of roadway in El Dorado County. The maintenance program includes asphalt patching and paving, roadside brushing and tree trimming, crack sealing, ditch cleaning, roadway sweeping, storm drain and culvert cleaning, bridge maintenance and the roadside vegetation control (herbicide) program. In addition, it conducts the snow removal program and the surface treatment (overlay and chip seal) program as funding becomes available. This unit is also responsible for Traffic Operations, which provides installation and maintenance of roadway signs, traffic signals and roadway striping. Additionally, the Maintenance unit operates the equipment maintenance facilities that maintain heavy equipment and County vehicles.

### Development, Right-of-Way and Environmental

The Development, Right-of-Way and Environmental (DRE) Unit is responsible for discretionary review of projects where development is conditioned to construct improvements to mitigate impacts resulting from the proposed project. The unit is also responsible for acquiring right-of-way and performing environmental reviews for the Capital Improvement Program (CIP). DRE also oversees public utility facilities construction activities within the County road right-of-way on the west slope of the County. The DRE unit additionally seeks, compiles data, and applies for State and Federal grants that provide revenue for the various units in Transportation.

### Engineering

The Engineering unit includes the West Slope and the Tahoe region, as well as the Office Engineer and the Materials Lab. The units are responsible for the construction of the department's Capital Improvement Program (CIP) and the Environmental Improvement Program (EIP). The construction of these projects includes planning, designing, engineering, surveying and constructing County roads, highways, bridges, interchanges and storm water quality and environmental restoration projects. The unit also performs inspections and material testing for roadway construction, including developer-advanced road projects, performs the subdivision inspection function of the County Engineer, and oversees public utility facilities construction activities within the County road right-of-way in South Lake Tahoe. The Office Engineer is responsible for the creation of operating standards to facilitate project delivery and the creation of policy and guidelines for the department's Continuous Quality Improvement Program (CQIP). The Appropriations shown above are negative because this unit supports the CIP and Erosion Control Programs which generate overhead recovery. The revenue is realized as an intrafund abatement to the appropriations rather than in a revenue classification.

### Transportation Director's Office

The Director's Office manages and has overall responsibility for all units within the Transportation Department. Department-wide administrative costs, such as the allocation of Community Development Services - Administration and Finance costs, A-87 cost plan allocation charges, and department-specific software costs, are included in this unit's appropriations. These costs are allocated and recovered throughout the department in the administrative component of the department's labor rates.

### General Department Costs

General costs include items such as liability insurance, County Counsel charges, utilities, telephone charges, etc. Additionally, cost for the construction of the Headington Road facility equipment wash rack is included in this budget unit. Where these services are provided to restricted road fund programs, costs are recovered through the billing rates charged to that program.

The Road Fund discretionary revenue sources are received in this unit. Major revenue sources are: State Highway Taxes (Gas Tax), Road District Taxes, and Public Utility Franchise Fees. Federal Forest Reserve fees are expected to decrease based on the failure of Congress to pass an extension to the Secure Rural Schools and Self-Determination Act, resulting in a reduction of revenues to the minimum 25% calculation in the original bill. The General Fund contribution in the amount of \$3,284 is for rent of Headington Road space for Assemblyman Bigelow.

### Capital Roadway Improvements

This program (with the staff provided by Engineering and Development, Right-of-Way and Environmental) provides for the project development and construction of County roadway capital improvements. The Capital Improvement Program (CIP) focuses on the transportation system within the County, consisting of the roadway network and bicycle and pedestrian facilities. The CIP provides for rehabilitation of existing infrastructure as well as providing for expansion of existing facilities and systems.

### Transportation – Other Special Revenue Funds (designated funding)

### Erosion Control Improvements

The primary objective of the Erosion Control Program is to utilize grant funding and local TRPA mitigation funds to construct the El Dorado County storm water quality improvement projects and environmental restoration projects contained within the Lake Tahoe Basin Environmental Improvement Program (EIP), which is incorporated into the CIP. Resources provided by Engineering (Tahoe) are utilized to accomplish this objective. The Lake Tahoe Basin EIP and Federal water quality mandates have objectives designed to accelerate achievement of water quality improvement goals established for the Lake Tahoe region. The Erosion Control Program also includes efforts related to the implementation of bicycle facilities identified in the Lake Tahoe EIP to assist in the attainment of air quality thresholds.

### Road District Tax

This budget unit is established for the purpose of initially capturing property taxes designated for road purposes as Road District Tax revenues which are subsequently transferred out of this fund and recorded as funding sources to the Road Fund. Since the enactment of ERAF I (Education Revenue Augmentation Fund I) by the State of California, an annual subsidy from the Road District Tax fund to the Cameron Park Airport District has been provided for road maintenance.

The Road District Tax unit receives all its revenue from property taxes and homeowner's tax relief funds.

### Placerville Union Cemetery

This special revenue fund provides for the operation and maintenance of the Placerville Union Cemetery. Staffing for this unit is provided by employees of Community Development Services - Administration and Finance, and Cemetery Operations (shown herein under the Transportation Department's Program Summary).

### Special Aviation

This is a 'pass through' fund. State Aviation revenue and interest income is recognized in this Special Revenue Fund and dispersed equally to both the Placerville and Georgetown Airports for operations.

### Transportation – Board of Supervisors Governed Districts

### Special District and Zones of Benefit

This program provides for the activities of County Service Areas 2, 3, 5, and 9, Zones of Benefit, and the Georgetown Cemetery Zone. Areas and zones are established to provide road and drainage maintenance, lighting, cemetery services and other localized services to a specific area.

Special Districts are primarily funded by taxes and special assessments from benefiting parcels.

### Transportation – Airports (Enterprise Fund)

### Airports

This program provides for the operation and maintenance of the general aviation facilities located at the Placerville and Georgetown airports and provides for oversight of capital improvement projects at the airports. The General Fund contribution supports operations at the Placerville and Georgetown airports, and provides a contribution to the Airports to allocate property tax representative of the amount collected at the Placerville and Georgetown airports.

The Airports Unit receives funding from the sale of aviation fuel, rental of tie-downs and hangers at the airports, the aforementioned General Fund Contribution, State Aviation funds, and revenue from the sale of gate openers. Federal and State Grants and an ACO Contribution are received to fund the capital improvement projects.

### Transportation – Internal Service Fund (Program charging other departments for services)

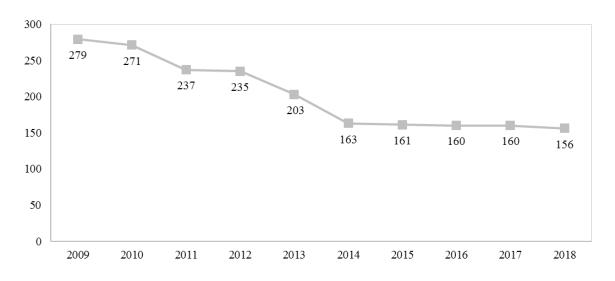
The Fleet Services unit is overseen by the Transportation Department's Maintenance unit. Fleet Services manages the planning, acquisition, and replacement of County vehicles, as well as the sale or disposal of surplus vehicles and manages the fleet pool. This unit also provides auto maintenance and repair services for County vehicles both in and out of the fleet pool.

### BUDGET SUMMARY BY PROGRAM

|                                    | Ар | propriations | Revenues         | Net | County Cost | Staffing |
|------------------------------------|----|--------------|------------------|-----|-------------|----------|
| County Engineer                    | \$ | 2,019,252    | \$<br>1,694,663  | \$  | 324,589     | 0.0      |
| Cemetery Operations                | \$ | 154,755      | \$<br>27,675     | \$  | 127,080     | 0.8      |
| Maintenance (Road Fund)            | \$ | 18,156,849   | \$<br>18,156,849 | \$  | -           | 88.0     |
| Engineering                        | \$ | 2,199,632    | \$<br>2,199,632  |     |             | 59.0     |
| Capital Roadway Improvements       | \$ | 48,891,664   | \$<br>48,891,664 | \$  | -           | 0.0      |
| General Department Cost            | \$ | 952,414      | \$<br>952,414    | \$  | -           | 0.0      |
| Airports                           | \$ | 2,692,546    | \$<br>2,692,546  | \$  | -           | 2.0      |
| Erosion Control Improvements       | \$ | 2,957,253    | \$<br>2,957,253  | \$  | -           | 0.0      |
| Fleet Shop                         | \$ | 2,069,010    | \$<br>2,069,010  | \$  | -           | 4.0      |
| Placerville Union Cemetery         | \$ | 52,064       | \$<br>52,064     | \$  | -           | 0.0      |
| Road District Tax                  | \$ | 6,459,748    | \$<br>6,459,748  | \$  | -           | 0.0      |
| Special Aviation                   | \$ | 20,030       | \$<br>20,030     | \$  | -           | 0.0      |
| Special District & Zones of Benfit | \$ | 4,712,680    | \$<br>4,712,680  | \$  | -           | 0.6      |
| Transportation Director's Office   | \$ | 4,033,288    | \$<br>4,033,288  | \$  | -           | 2.0      |
| Total                              | \$ | 95,371,185   | \$<br>94,919,516 | \$  | 451,669     | 156.4    |

# STAFFING TREND

Staffing for the Department of Transportation has fluctuated over the last 10 years due to a number of organizational changes, including the addition and removal of various programs including airports, fleet services, and facility services. Additionally, 25.4 FTE of administration positions were moved from Transportation to the CDA Administration Division in 2014. The recommended staff allocation for FY 2017-18 is 156.4 FTE. In the budget development process, the department eliminated three vacant and unfunded Highway Maintenance Worker I/II/III positions and one vacant Airport Technician I/II position.



# BEST PRACTICES & SERVICE INDICATORS: FLEET MANAGEMENT

In accordance with the Strategic Plan, the following best practices and service indicators will be implemented and measured throughout FY 17-18. Results will be included in the following budget, and each year thereafter, to measure progress and levels of service.

**Best Practices** 

Network and Benchmark: Maintain communication and cooperation with other Fleet Management entities with similar operations in vehicles and equipment as a tool to assist in confirming operational goals and productivity standards.

Fleet Management Value: Fleet Management must have ownership of the Fleet and show the value in having full control over Fleet vehicles and operations. Control brings order to the vehicle fleet in terms of consistency in vehicle condition and safety through proper maintenance, disposal and procurement. This includes keeping up with new vehicle technology and Going Green in the evolution of alternative fuel and electric vehicles to reduce fuel consumption and show good environmental stewardship.

### Service Indicators

### Fleet - Operational Metrics

- 1) Vehicle mileage/usage rate cost benchmarked versus other Fleets, state and national averages. (Annually)
- 2) Average MPG of vehicle fleet benchmarked versus other Fleets, state and national averages. (Annually)
- 3) Average cost to maintain and repair vehicles within acceptable levels compared to replacement costs. (Annually)
- 4) Level of service related to vehicle use in miles/days of operation compared to Policy requirements, including percentage of under-utilized justifications. (Annually)

# RECOMMENDED BUDGET

The General Fund Recommended Budget represents an overall decrease of \$589,420 (25%) in revenues and decrease of \$651,801 (23%) in appropriations when compared to the FY 2016-17 Adopted Budget. As a result, the Net County Cost has decreased by \$62,381 (12%) to \$451,669. The decrease in NCC can be attributed to a decrease in County development activity for engineering consultants working on plan checking and inspections of development projects. In addition, there has been less demand for Road staff to perform County Engineer functions, which has decreased fee collection and time and material billings.

The Special Revenue Fund Recommended Budget represents an overall increase of \$5,093,562 (6%) in revenues and an increase of \$5,093,562 (6%) in appropriations when compared to the FY 2016-17 Adopted Budget. There is no Net County Cost related to this portion of the budget. The increase in appropriations and revenues is primarily related to funding to repair roads damaged during winter storms and for maintenance on other County roads. For more information on County roads damaged during winter storms and their repair schedule visit the following website <a href="http://gem.edcgov.us/roadclosure/">http://gem.edcgov.us/roadclosure/</a>.

The table called SB1 – RMRA shows the proposed plan for SB1 – RMRA road maintenance funding schedule for FY 2017-18.

# SB1 - RMRA

SB1 - RMRA upcoming estimated project areas are guided by the Pavement Management System which assists in the selection of road rehabilitation and surface treatment projects. Costs are yet to be determined but plans are to rehabilitate the following areas in preparation for an upcoming surface treatment. Many project areas will require preconstruction activities before surface treatments can be completed. Along with the need for preconstruction activities and the timeframe for receiving the SB1 - RMRA funding many projects will not be completed in FY 2017-18.

|                         | Sawmill Road - (South Lake Tahoe area)                                                                                            |
|-------------------------|-----------------------------------------------------------------------------------------------------------------------------------|
|                         | Columbine Trail, Tionontati Street, Meadow Vale Drive, Onontioga<br>Street - (South Lake Tahoe area) (Additional roads to follow) |
|                         | El Dorado Hills Blvd - (El Dorado Hills)                                                                                          |
| Road Rehabilitation and | South Shingle Road - (Latrobe)                                                                                                    |
| Surface Treatment       | Greenwood Road - (Georgetown area)                                                                                                |
|                         | Grizzly Park Section 1 - (Grizzly Flats) (Road list to follow)                                                                    |
|                         | Lake Hills Subdivision Area - (El Dorado Hills)                                                                                   |
|                         | Streets in Diamond Springs - (Road list to follow)                                                                                |
|                         | Cold Springs Subdivision - (Placerville area) (Road list to follow)                                                               |

The SB 1- RMRA funds will start being allocated from the State of California half way through the fiscal year. The amount the County will receive is not certain at this point, but preliminary estimates have been around \$2 million.

The local funding for road maintenance will be increased by \$3 million in FY 2017-18 due to additional local discretionary funding. The table called local funding shows the proposed plan for local discretionary funding for road maintenance in FY 2017-18.

|                         | Local Funding                                               |
|-------------------------|-------------------------------------------------------------|
| Road Rehabilitation and |                                                             |
| Overlay                 | Elks Club Drive - (South Lake Tahoe area)                   |
|                         | Marshall Road - (Coloma to Garden Valley)                   |
|                         | El Dorado Business Park - (El Dorado Hills)                 |
|                         | Cypress Point Ct                                            |
|                         | Glenhaven Ct                                                |
|                         | Hawks Flight Ct                                             |
|                         | Sunglow Ct.                                                 |
| Rubberized Cape Seal    | Golden Foothill Pky                                         |
| Nubbelized Cape Seal    | Hillsdale Cir                                               |
|                         | Investment Blvd                                             |
|                         | Robert J Mathews Pkwy                                       |
|                         | Suncast Ln                                                  |
|                         | Windfield Wy                                                |
|                         | Windplay Dr                                                 |
|                         | Sandstone Dr                                                |
|                         | Camino Hills Subdivision - (Camino)                         |
|                         | 1) Camino Hills Dr                                          |
|                         | 2) Halcon Rd                                                |
| Slurry Seal             | 3) Manzana Ct                                               |
|                         | 4) Monte Vista Dr                                           |
|                         | 5) Vista Del Mundo                                          |
|                         | 6) Vista Tierra Dr                                          |
|                         | Cold Springs Rd (Placerville to Coloma), Lotus Rd (Rescue), |
| Culvert Repairs         | Mosquito Rd (Mosquito)                                      |

The Special Revenue Board of Supervisors Governed Districts Recommended Budget represents an overall decrease of \$407,969 (8%) in revenues and an increase of \$407,969 (8%) in appropriations when compared to the FY 2016-17 Adopted Budget. There is no Net County Cost associated with this portion of the budget. The decrease in appropriations and revenue is due to a decrease in transportation maintenance and airport staff charges along with the retirement of a General Fund loan. The loan was for the purchase of a grader in the South Shore Snow Zone that was made in FY 2016-17. Even with a decrease in total appropriations and revenues there is a budgeted increase in the special districts for maintenance of roads and drainage systems due to the winter storms.

The Enterprise Fund Recommended Budget for the airports represents an overall increase of \$1,069,427 (65%) in revenues and an increase of \$1,069,427 (65%) in appropriations when compared to the FY 2016-17 Adopted Budget. There is no Net County Cost associated with this portion of the budget. Appropriations and revenues increased due to construction projects at the airports. The projects include crack sealing and joint sealing, and marking for runway, taxiways, aprons and T-hanger taxi-lanes, and runway end at the Georgetown Airport. Projects at the Placerville airport include the removal of the existing taxiway lights and installation of new based-mounted taxiway lights. The revenue for these projects is primarily from Federal aviation sources.

The Internal Service Fund Recommended Budget, Fleet program, represents an overall decrease of \$214,902 (9%) in revenues and a decrease of \$214,902 (6%) in appropriations when compared to the FY 2016-17 Adopted Budget. There is no Net County Cost associated with this portion of the budget. The decrease is due primarily to fewer new vehicles or upgrades and reduces renting and leasing of equipment for a Telematics system previously budgeted in the FY 2016-17 budget, which is being eliminated.

### CAO Adjustments

There are no CAO adjustments recommended for FY 2017-18.

### Sources & Uses of Funds

The Department of Transportation is primarily funded by State and federal revenues. Local Zones of Benefit and fee areas also provide funding for road and drainage maintenance, lighting, cemetery services and other localized services to a specific area.

The Fleet Management function is an internal service fund and receives the majority of its funding through charges to other County departments which use Fleet services.

There is a General Fund cost related to the County Engineer function, which is funded by general revenues received in the Department 15 – Other County Operations budget unit.

### FINANCIAL INFORMATION BY FUND TYPE

FUND TYPE:10GENERAL FUNDDEPARTMENT:30DOT - DEPARTMENT OF TRANSPORTATION

|                                           | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|-------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                           |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                       |                        |                                  |                       |                              |                                    |
| 0230 PERMIT: ROAD PRIVILEGES              | 41,385                 | 41,385                           | 0                     | 0                            | -41,385                            |
| CLASS: 02 REV: LICENSE, PERMIT, &         | 41,385                 | 41,385                           | 0                     | 0                            | -41,385                            |
| 1407 RESIDENTIAL PARCEL MAP               | 6,000                  | 42,623                           | 5,500                 | 5,500                        | -37,123                            |
| 1408 PARCEL MAP INSPECTION FEE            | 1,000                  | 2,100                            | 1,000                 | 1,000                        | -1,100                             |
| 1409 SUBDIVISION TENTATIVE / FINAL MAP PC | 18,000                 | 4,700                            | 18,000                | 18,000                       | 13,300                             |
| 1410 GRADING: APPLICATION FEE             | 2,000                  | 2,000                            | 2,000                 | 2,000                        | 0                                  |
| 1411 GRADING: INSPECTION PC FEE           | 2,000                  | 5,550                            | 2,000                 | 2,000                        | -3,550                             |
| 1412 TIME & MATERIALS DEVELOPMENT         | 975,000                | 1,065,000                        | 816,163               | 816,163                      | -248,837                           |
| 1740 CHARGES FOR SERVICES                 | 6,000                  | 6,000                            | 6,000                 | 6,000                        | 0                                  |
| 1856 INTERFND REV: SPECIAL DIST           | 10,800                 | 10,800                           | 12,075                | 12,075                       | 1,275                              |
| CLASS: 13 REV: CHARGE FOR SERVICES        | 1,020,800              | 1,138,773                        | 862,738               | 862,738                      | -276,035                           |
| 1920 OTHER SALES                          | 6,000                  | 6,600                            | 6,000                 | 6,000                        | -600                               |
| 1940 MISC: REVENUE                        | 3,600                  | 0                                | 3,600                 | 3,600                        | 3,600                              |
| 1942 MISC: REIMBURSEMENT                  | 237                    | 0                                | 0                     | 0                            | 0                                  |
| CLASS: 19 REV: MISCELLANEOUS              | 9,837                  | 6,600                            | 9,600                 | 9,600                        | 3,000                              |
| 2020 OPERATING TRANSFERS IN               | 850,000                | 1,125,000                        | 850,000               | 850,000                      | -275,000                           |
| CLASS: 20 REV: OTHER FINANCING SOURCES    | 850,000                | 1,125,000                        | 850,000               | 850,000                      | -275,000                           |
| TYPE: R SUBTOTAL                          | 1,922,022              | 2,311,758                        | 1,722,338             | 1,722,338                    | -589,420                           |

# Transportation RECOMMENDED BUDGET • FY 2017 - 18

### FINANCIAL INFORMATION BY FUND TYPE

FUND TYPE:10GENERAL FUNDDEPARTMENT:30DOT - DEPARTMENT OF TRANSPORTATION

|                                          | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: E EXPENDITURE                      |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                      |                        |                                  |                       |                              |                                    |
| 3000 PERMANENT EMPLOYEES / ELECTED       | 49,728                 | 49,728                           | 49,537                | 49,537                       | -191                               |
| 3020 RETIREMENT EMPLOYER SHARE           | 11,328                 | 1,832                            | 11,946                | 11,946                       | 10,114                             |
| 3022 MEDI CARE EMPLOYER SHARE            | 721                    | 721                              | 718                   | 718                          | -3                                 |
| 3040 HEALTH INSURANCE EMPLOYER           | 0                      | 9,496                            | 0                     | 0                            | -9,496                             |
| 3042 LONG TERM DISABILITY EMPLOYER       | 124                    | 124                              | 124                   | 124                          | 0                                  |
| 3046 RETIREE HEALTH: DEFINED             | 775                    | 775                              | 839                   | 839                          | 64                                 |
| 3060 WORKERS' COMPENSATION EMPLOYER      | 530                    | 530                              | 751                   | 751                          | 221                                |
| CLASS: 30 SALARY & EMPLOYEE BENEFITS     | 63,206                 | 63,206                           | 63,915                | 63,915                       | 709                                |
| 4184 MAINT: CEMETERY                     | 10,000                 | 25,500                           | 16,701                | 16,701                       | -8,799                             |
| 4197 MAINTENANCE BUILDING: SUPPLIES      | 1,500                  | 3,000                            | 1,500                 | 1,500                        | -1,500                             |
| 4220 MEMBERSHIPS                         | 120                    | 132                              | 132                   | 132                          | 0                                  |
| 4300 PROFESSIONAL & SPECIALIZED SERVICES | 610,000                | 834,000                          | 640,000               | 640,000                      | -194,000                           |
| 4313 LEGAL SERVICES                      | 0                      | 150,000                          | 0                     | 0                            | -150,000                           |
| 4333 BURIAL SERVICES                     | 6,000                  | 6,000                            | 6,000                 | 6,000                        | 0                                  |
| 4337 OTHER GOVERNMENTAL AGENCIES         | 41,385                 | 41,385                           | 41,385                | 41,385                       | 0                                  |
| 4400 PUBLICATION & LEGAL NOTICES         | 150                    | 250                              | 150                   | 150                          | -100                               |
| 4500 SPECIAL DEPT EXPENSE                | 5,600                  | 5,600                            | 5,600                 | 5,600                        | 0                                  |
| CLASS: 40 SERVICE & SUPPLIES             | 674,755                | 1,065,867                        | 711,468               | 711,468                      | -354,399                           |
| 5180 TAX & ASSESSMENTS                   | 240                    | 240                              | 240                   | 240                          | 0                                  |
| 5351 INTERFND: COUNTY ENGINEER           | 1,474,000              | 1,589,320                        | 1,325,606             | 1,325,606                    | -263,714                           |
| CLASS: 50 OTHER CHARGES                  | 1,474,240              | 1,589,560                        | 1,325,846             | 1,325,846                    | -263,714                           |
| 7200 INTRAFUND TRANSFERS: ONLY GENERAL   | 82,576                 | 104,675                          | 60,278                | 60,278                       | -44,397                            |
| 7210 INTRAFND: COLLECTIONS               | 2,500                  | 2,500                            | 2,500                 | 2,500                        | 0                                  |
| 7232 INTRAFND: MAINT BLDG & IMPROVMNTS   | 10,000                 | 0                                | 10,000                | 10,000                       | 10,000                             |
| CLASS: 72 INTRAFUND TRANSFERS            | 95,076                 | 107,175                          | 72,778                | 72,778                       | -34,397                            |
| 7350 INTREND ABATEMENTS: GF ONLY         | -30.000                | 0                                | 0                     | 0                            | 0                                  |
| CLASS: 73 INTRAFUND ABATEMENT            | -30,000                | 0                                | 0                     | 0                            | 0                                  |
| TYPE: E SUBTOTAL                         | 2,277,277              | 2,825,808                        | 2,174,007             | 2,174,007                    | -651,801                           |
| FUND TYPE: 10 SUBTOTAL                   | 355,255                | 514,050                          | 451,669               | 451,669                      | -62,381                            |

# FINANCIAL INFORMATION BY FUND TYPE

|              |                                            | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|--------------|--------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R      | REVENUE                                    |                        |                                  |                       |                              |                                    |
|              | J SUBOBJ TITLE                             |                        |                                  |                       |                              |                                    |
| 0100         | PROP TAX: CURR SECURED                     | 5,742,500              | 5,526,698                        | 5,972,200             | 5,972,200                    | 445,502                            |
| 0110         | PROP TAX: CURR UNSECURED                   | 110,000                | 126,105                          | 114,400               | 114,400                      | -11,705                            |
| 0120         | PROP TAX: PRIOR SECURED                    | -2,000                 | 0                                | 0                     | 0                            | 0                                  |
| 0130         | PROP TAX: PRIOR UNSECURED                  | -700                   | 520                              | 0                     | 0                            | -520                               |
| 0140         | PROP TAX: SUPP CURRENT                     | 66,500                 | 66,485                           | 69,160                | 69,160                       | 2,675                              |
| 0150         | PROP TAX: SUPP PRIOR                       | 40,000                 | 32,448                           | 41,600                | 41,600                       | 9,152                              |
| 0161         | TAX: TDA - TRANSPORTATION                  | -45,103                | 50,999                           | 0                     | 0                            | -50,999                            |
| 0174         | TAX: TIMBER YIELD                          | 5,000                  | 8,500                            | 5,000                 | 5,000                        | -3,500                             |
| CLASS:       | 01 REV: TAXES                              | 5,916,197              | 5,811,755                        | 6,202,360             | 6,202,360                    | 390,605                            |
| 0230         | PERMIT: ROAD PRIVILEGES                    | 77,350                 | 55,000                           | 60,000                | 60,000                       | 5,000                              |
| 0250         | FRANCHISE: PUBLIC UTILITY                  | 700,000                | 621,637                          | 704,909               | 704,909                      | 83,272                             |
| CLASS:       | 02 REV: LICENSE, PERMIT, &                 | 777,350                | 676,637                          | 764,909               | 764,909                      | 88,272                             |
| 0360         | PENALTY & COST DELINQUENT TAXES            | 2,600                  | 1,082                            | 2,704                 | 2,704                        | 1,622                              |
| CLASS:       | 03 REV: FINE, FORFEITURE &                 | 2,600                  | 1,082                            | 2,704                 | 2,704                        | 1,622                              |
| 0400         | REV: INTEREST                              | 25,670                 | 12,245                           | 15,280                | 15,280                       | 3,035                              |
| 0420         | RENT: LAND & BUILDINGS                     | 24,401                 | 24,401                           | 24,401                | 24,401                       | 0                                  |
| CLASS:       | 04 REV: USE OF MONEY & PROPERTY            | 50,071                 | 36,646                           | 39,681                | 39,681                       | 3,035                              |
| 0500         | ST: AVIATION                               | 20,000                 | 20,000                           | 20,000                | 20,000                       | 0                                  |
| 0520         | ST: 2104A ADM / ENG HWY TAX                | 20,000                 | 20,000                           | 20,000                | 20,000                       | 0                                  |
| 0521         | ST: 2104B SNOW REMOVAL HWY TAX             | 705,930                | 917,000                          | 705,929               | 705,929                      | -211,071                           |
| 0522         | ST: 2104D,E,F UNRESTRICTED HWY TAX         | 2,341,382              | 2,427,220                        | 2,521,052             | 2,521,052                    | 93,832                             |
| 0523         | ST: 2105 PROP 111 HWY TAX                  | 1,794,138              | 1,823,599                        | 1,795,927             | 1,795,927                    | -27,672                            |
| 0524         | ST: 2106 UNRESTRICTED HWY TAX              | 795,590                | 649,553                          | 764,562               | 764,562                      | 115,009                            |
| 0526         | ST: 2103 UNRESTRICTED HWY TAX              | 1,071,516              | 695,923                          | 1,200,852             | 1,200,852                    | 504,929                            |
| 0742         | ST: CA TAHOE CONSERVANCY                   | 146,408                | 270,000                          | 966,000               | 966,000                      | 696,000                            |
| 0744         | ST: RSTP 182.6D1 RGNL SURFACE TRAN         | 427,232                | 450,000                          | 450,000               | 450,000                      | 0                                  |
| 0745         | ST: RSTP 182.6G RGNL SURFACE TRAN          | 0                      | 77,500                           | 0                     | 0                            | -77,500                            |
| 0746         | ST: RSTP 182.6H RGNL SURFACE TRAN          | 396,419                | 359,164                          | 359,164               | 359,164                      | 0                                  |
| 0747         | ST: RSTP 182.9 RGNL SURFACE TRAN           | 100,000                | 100,000                          | 100,000               | 100,000                      | 0                                  |
| 0780         | ST: DISASTER RELIEF                        | 0                      | 0                                | 1,682,224             | 1,682,224                    | 1,682,224                          |
| 0820         | ST: HOMEOWNER PROP TAX RELIEF<br>ST: OTHER | 54,100                 | 58,741                           | 56,263                | 56,263                       | -2,478                             |
| 0880<br>0904 | ST: CAL TRANS                              | 89,087                 | 172,265                          | 500,000<br>1,060,000  | 500,000<br>1,060,000         | 327,735                            |
| 0904         | ST: PROP IB                                | 140,000<br>55,653      | 1,040,000<br>48,491              | 1,060,000             | 1,000,000                    | 20,000<br>-48,491                  |
| CLASS:       |                                            | ,                      | 9,129,456                        | 12,201,973            | 12,201,973                   | 3,072,517                          |
| 1052         | FED: HBRD - HIGHWAY BRIDGES                | 10,000,000             | 14,355,290                       | 13,108,151            | 13,108,151                   | -1,247,139                         |
| 1054         | FED: UNITED STATES FOREST SERVICE          | 833,224                | 753,206                          | 1,334,726             | 1,334,726                    | 581,520                            |
| 1055         | FED: HAZARD ELIMINATION                    | 1,000,000              | 1,298,144                        | 846,757               | 846,757                      | -451,387                           |
| 1056         | FED: CMAQ - CONGEST MITIGATN AIR           | 2,000,000              | 4,985,079                        | 3,678,256             | 3,678,256                    | -1,306,823                         |
| 1058         | FED: STP - SURFACE TRANSPORT               | 40,000                 | 0                                | 378,500               | 378,500                      | 378,500                            |

# Transportation RECOMMENDED BUDGET • FY 2017 - 18

### FINANCIAL INFORMATION BY FUND TYPE

|           | F                                      | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|-----------|----------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 1060 F    | ED: FEMA - EMERGENCY MANAGEMENT        | 1,181                  | 0                                | 6,087,835             | 6,087,835                    | 6,087,835                          |
| 1061 F    | ED: FHWA - HIGHWAY ADMINSTRATION       | 0                      | 0                                | 1,649,314             | 1,649,314                    | 1,649,314                          |
| 1070 F    | ED: FOREST RESERVE REVENUE             | 368,383                | 368,383                          | 368,383               | 368,383                      | 0                                  |
| 1100 F    | ED: OTHER                              | 2,189,726              | 1,505,705                        | 388,123               | 388,123                      | -1,117,582                         |
| CLASS:    | 10 REV: FEDERAL                        | 16,432,514             | 23,265,807                       | 27,840,045            | 27,840,045                   | 4,574,238                          |
| 1406 A    | BANDONMENT OF EASEMENT                 | 0                      | 3,267                            | 0                     | 0                            | -3,267                             |
| 1740 C    | HARGES FOR SERVICES                    | 1,602,277              | 3,602,277                        | 1,987,083             | 1,987,083                    | -1,615,194                         |
| 1745 P    | UBLIC UTILITY INSPECTIONS              | 434,000                | 453,469                          | 568,343               | 568,343                      | 114,874                            |
| 1763 C    | APITAL IMPROVEMENT PROJECT             | 220,000                | 220,000                          | 0                     | 0                            | -220,000                           |
| 1765 E    | ID - EL DORADO IRRIGATION DISTRICT     | 87,000                 | 33,000                           | 0                     | 0                            | -33,000                            |
| 1768 T    | RPA - TAHOE REGIONAL PLANNING          | 501,951                | 580,694                          | 432,000               | 432,000                      | -148,694                           |
| 1800 IN   | NTERFND REV: SERVICE BETWEEN FUND      | 126,025                | 109,245                          | 122,751               | 122,751                      | 13,506                             |
|           | NTERFND REV:ALLOCATED                  | 184,887                | 222,893                          | 230,266               | 230,266                      | 7,373                              |
|           | NTERFND REV: COUNTY ENGINEER           | 1,463,200              | 1,589,321                        | 1,325,606             | 1,325,606                    | -263,715                           |
| 1856 II   | NTERFND REV: SPECIAL DIST              | 618,500                | 842,136                          | 410,868               | 410,868                      | -431,268                           |
| CLASS:    | 13 REV: CHARGE FOR SERVICES            | 5,237,840              | 7,656,302                        | 5,076,917             | 5,076,917                    | -2,579,385                         |
| 1920 C    | OTHER SALES                            | 24,600                 | 20,300                           | 24,600                | 24,600                       | 4,300                              |
| 1940 N    | IISC: REVENUE                          | 264,545                | 593,980                          | 2,100,745             | 2,100,745                    | 1,506,765                          |
| 1942 N    | IISC: REIMBURSEMENT                    | 284,894                | 733,205                          | 524,106               | 524,106                      | -209,099                           |
| CLASS:    | 19 REV: MISCELLANEOUS                  | 574,039                | 1,347,485                        | 2,649,451             | 2,649,451                    | 1,301,966                          |
| 2001 S    | SALE FIXED ASSETS: ROADS               | 5,000                  | 5,000                            | 5,000                 | 5,000                        | 0                                  |
| 2010 C    | PERATING TRNSFR IN: SILVA VALLEY       | 8,155,614              | 8,155,614                        | 3,547,834             | 3,547,834                    | -4,607,780                         |
| 2012 C    | PERATING TRANSFERS IN: COUNTY TIM      | 4,119,044              | 4,619,044                        | 3,071,446             | 3,071,446                    | -1,547,598                         |
| 2014 C    | PERATING TRNSFR IN: INTERIM HWY 50 TIM | 136,426                | 136,426                          | 0                     | 0                            | -136,426                           |
| 2015 C    | PERATING TRNSFR IN: INSPECTIONS        | 5,000                  | 10,000                           | 10,000                | 10,000                       | 0                                  |
| 2020 C    | PERATING TRANSFERS IN                  | 6,188,300              | 7,163,388                        | 11,849,714            | 11,849,714                   | 4,686,326                          |
| 2023 C    | PERATING TRANSFERS IN: EDH RIF         | 176,472                | 176,472                          | 965,241               | 965,241                      | 788,769                            |
| 2024 C    | PERATING TRANSFERS IN: RDT             | 5,812,079              | 5,812,079                        | 6,459,748             | 6,459,748                    | 647,669                            |
| CLASS:    | 20 REV: OTHER FINANCING SOURCES        | 24,597,935             | 26,078,023                       | 25,908,983            | 25,908,983                   | -169,040                           |
| 0001 F    | UND BALANCE                            | 2,171,629              | 4,626,187                        | 3,035,919             | 3,035,919                    | -1,590,268                         |
| CLASS:    | 22 FUND BALANCE                        | 2,171,629              | 4,626,187                        | 3,035,919             | 3,035,919                    | -1,590,268                         |
| TYPE: R S | SUBTOTAL                               | 63,917,630             | 78,629,380                       | 83,722,942            | 83,722,942                   | 5,093,562                          |

# FINANCIAL INFORMATION BY FUND TYPE

|         |                                   | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|---------|-----------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: E |                                   |                        |                                  |                       |                              |                                    |
|         | J SUBOBJ TITLE                    |                        |                                  |                       |                              |                                    |
| 3000    | PERMANENT EMPLOYEES / ELECTED     | 10,022,106             | 10,869,100                       | 10,407,427            | 10,407,427                   | -461,673                           |
| 3001    | TEMPORARY EMPLOYEES               | 295,226                | 304,513                          | 227,050               | 227,050                      | -77,463                            |
| 3002    | OVERTIME                          | 545,106                | 552,169                          | 540,024               | 540,024                      | -12,145                            |
| 3003    | STANDBY PAY                       | 18,114                 | 20,908                           | 34,208                | 34,208                       | 13,300                             |
| 3004    | OTHER COMPENSATION                | 210,257                | 251,847                          | 152,030               | 152,030                      | -99,817                            |
| 3005    | TAHOE DIFFERENTIAL                | 66,705                 | 74,400                           | 62,400                | 62,400                       | -12,000                            |
| 3007    | HAZARD PAY                        | 655                    | 0                                | 0                     | 0                            | 0                                  |
| 3020    | RETIREMENT EMPLOYER SHARE         | 2,026,954              | 2,257,773                        | 2,192,835             | 2,192,835                    | -64,938                            |
| 3022    | MEDI CARE EMPLOYER SHARE          | 154,135                | 161,209                          | 158,943               | 158,943                      | -2,266                             |
| 3040    | HEALTH INSURANCE EMPLOYER         | 2,818,085              | 3,010,358                        | 2,938,513             | 2,938,513                    | -71,845                            |
| 3042    | LONG TERM DISABILITY EMPLOYER     | 27,755                 | 27,762                           | 27,406                | 27,406                       | -356                               |
| 3043    | DEFERRED COMPENSATION EMPLOYER    | 29,678                 | 33,002                           | 26,786                | 26,786                       | -6,216                             |
| 3046    | RETIREE HEALTH: DEFINED           | 158,711                | 158,711                          | 179,103               | 179,103                      | 20,392                             |
| 3060    | WORKERS' COMPENSATION EMPLOYER    | 445,898                | 445,898                          | 693,499               | 693,499                      | 247,601                            |
| 3080    | FLEXIBLE BENEFITS                 | 10,484                 | 10,593                           | 8,934                 | 8,934                        | -1,659                             |
| CLASS:  | 30 SALARY & EMPLOYEE BENEFITS     | 16,829,869             | 18,178,243                       | 17,649,158            | 17,649,158                   | -529,085                           |
| 4020    | CLOTHING & PERSONAL SUPPLIES      | 16,150                 | 15,900                           | 15,500                | 15,500                       | -400                               |
| 4040    | TELEPHONE COMPANY VENDOR          | 3,500                  | 1,353                            | 3,700                 | 3,700                        | 2,347                              |
| 4041    | COUNTY PASS THRU TELEPHONE CHARGE | S 16,500               | 21,244                           | 16,500                | 16,500                       | -4,744                             |
| 4080    | HOUSEHOLD EXPENSE                 | 4,650                  | 4,000                            | 4,350                 | 4,350                        | 350                                |
| 4083    | LAUNDRY                           | 12,000                 | 12,000                           | 12,000                | 12,000                       | 0                                  |
| 4085    | REFUSE DISPOSAL                   | 45,325                 | 59,600                           | 53,000                | 53,000                       | -6,600                             |
| 4086    | JANITORIAL / CUSTODIAL SERVICES   | 31,715                 | 27,490                           | 29,327                | 29,327                       | 1,837                              |
| 4100    | INSURANCE: PREMIUM                | 858,228                | 858,228                          | 480,930               | 480,930                      | -377,298                           |
| 4140    | MAINT: EQUIPMENT                  | 25,010                 | 25,000                           | 29,300                | 29,300                       | 4,300                              |
| 4141    | MAINT: OFFICE EQUIPMENT           | 1,500                  | 3,325                            | 2,000                 | 2,000                        | -1,325                             |
| 4143    | MAINT: SERVICE CONTRACT           | 107,000                | 105,000                          | 105,500               | 105,500                      | 500                                |
| 4144    | MAINT: COMPUTER                   | 68,883                 | 68,320                           | 61,080                | 61,080                       | -7,240                             |
| 4145    | MAINTENANCE: EQUIPMENT PARTS      | 11,522                 | 5,500                            | 12,250                | 12,250                       | 6,750                              |
| 4160    | VEH MAINT: SERVICE CONTRACT       | 80,100                 | 80,000                           | 70,000                | 70,000                       | -10,000                            |
| 4161    | VEH MAINT: PARTS DIRECT CHARGE    | 21,000                 | 29,000                           | 375,000               | 375,000                      | 346,000                            |
| 4162    | VEH MAINT: SUPPLIES               | 75,045                 | 65,000                           | 75,000                | 75,000                       | 10,000                             |
| 4163    | VEH MAINT: INVENTORY              | 375,000                | 335,000                          | 21,000                | 21,000                       | -314,000                           |
| 4164    | VEH MAINT: TIRE & TUBES           | 95,000                 | 115,000                          | 95,000                | 95,000                       | -20,000                            |
| 4165    | VEH MAINT: OIL & GREASE           | 200                    | 0                                | 0                     | 0                            | 0                                  |
| 4180    | MAINT: BUILDING & IMPROVEMENTS    | 9                      | 0                                | 10,000                | 10,000                       | 10,000                             |
| 4184    | MAINT: CEMETERY                   | 28,000                 | 28,743                           | 21,299                | 21,299                       | -7,444                             |
| 4194    | MAINTENANCE: CUSTOMER METER       | 32                     | 0                                | 0                     | 0                            | 0                                  |
| 4197    | MAINTENANCE BUILDING: SUPPLIES    | 3,950                  | 3,300                            | 2,350                 | 2,350                        | -950                               |
| 4220    |                                   | 7,441                  | 9,652                            | 10,009                | 10,009                       | 357                                |
| 4221    | MEMBERSHIPS: LEGISLATIVE ADVOCACY | 31,257                 | 31,257                           | 29,300                | 29,300                       | -1,957                             |

# Transportation RECOMMENDED BUDGET • FY 2017 - 18

### FINANCIAL INFORMATION BY FUND TYPE

|              |                                                           | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|--------------|-----------------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 4262         | SOFTWARE                                                  | 2,050                  | 2,050                            | 2,050                 | 2,050                        | 0                                  |
| 4263         | SUBSCRIPTION / NEWSPAPER / JOURNALS                       | 865                    | 1,605                            | 875                   | 875                          | -730                               |
| 4264         | BOOKS / MANUALS                                           | 5,465                  | 6,565                            | 5,600                 | 5,600                        | -965                               |
| 4266         | PRINTING / DUPLICATING SERVICES                           | 8,991                  | 2,700                            | 7,700                 | 7,700                        | 5,000                              |
| 4267         | ON-LINE SUBSCRIPTIONS                                     | 740                    | 0                                | 0                     | 0                            | 0                                  |
| 4300         | PROFESSIONAL & SPECIALIZED SERVICES                       | 3,424,353              | 6,503,041                        | 6,706,235             | 6,706,235                    | 203,194                            |
| 4302         | CONSTRUCT & ENGINEER CONTRACTS                            | 15,193,173             | 21,637,612                       | 32,113,591            | 32,113,591                   | 10,475,979                         |
| 4303         | ROAD MAINT & CONSTRUCTION                                 | 16,500                 | 2,203,500                        | 4,368,308             | 4,368,308                    | 2,164,808                          |
| 4313         | LEGAL SERVICES                                            | 95,000                 | 110,000                          | 162,000               | 162,000                      | 52,000                             |
| 4324         | MEDICAL, DENTAL, LAB & AMBULANCE SRV                      | 8,525                  | 8,525                            | 7,025                 | 7,025                        | -1,500                             |
| 4333         | BURIAL SERVICES                                           | 12,805                 | 12,805                           | 12,805                | 12,805                       | 0                                  |
| 4334         | FIRE PREVENTION & INSPECTION                              | 5,050                  | 5,050                            | 5,550                 | 5,550                        | 500                                |
| 4335         | EDC DEPT OR AGENCY EL DORADO                              | 500                    | 500                              | 0                     | 0                            | -500                               |
| 4337         | OTHER GOVERNMENTAL AGENCIES                               | 2,524,450              | 1,361,550                        | 527,971               | 527,971                      | -833,579                           |
| 4400         | PUBLICATION & LEGAL NOTICES                               | 21,450                 | 26,400                           | 10,150                | 10,150                       | -16,250                            |
| 4420<br>4421 | RENT & LEASE: EQUIPMENT<br>RENT & LEASE: SECURITY SYSTEM  | 146,900                | 146,320                          | 144,200<br>960        | 144,200<br>960               | -2,120                             |
| 4421<br>4440 | RENT & LEASE: SECORITY SYSTEM<br>RENT & LEASE: BUILDING & | 1,488<br>79,600        | 1,488<br>79,167                  | 960<br>80,200         | 960<br>80,200                | -528<br>1,033                      |
| 4440<br>4460 | EQUIP: SMALL TOOLS & INSTRUMENTS                          | 12,680                 | 17,180                           | 14,500                | 14,500                       | -2,680                             |
| 4400<br>4461 | EQUIP: MINOR                                              | 33,925                 | 30,300                           | 24,800                | 24,800                       | -5,500                             |
| 4462         | EQUIP: COMPUTER                                           | 00,920                 | 0                                | 450                   | 450                          | 450                                |
| 4463         | EQUIP: TELEPHONE & RADIO                                  | 50                     | 50                               | -00-                  | 430                          | -50                                |
| 4500         | SPECIAL DEPT EXPENSE                                      | 275,000                | 293,480                          | 182,890               | 182,890                      | -110,590                           |
| 4503         | STAFF DEVELOPMENT                                         | 46,700                 | 38,260                           | 47,695                | 47,695                       | 9,435                              |
| 4507         | FIRE & SAFETY SUPPLIES                                    | 11,350                 | 7,850                            | 4,650                 | 4,650                        | -3,200                             |
| 4529         | SOFTWARE LICENSE                                          | 8,280                  | 8,280                            | 10,648                | 10,648                       | 2,368                              |
| 4560         | ROAD: BRIDGE MATERIAL                                     | 96,650                 | 10,000                           | 10,000                | 10,000                       | 0                                  |
| 4561         | ROAD: GUARDRAIL                                           | 8,000                  | 10,000                           | 10,000                | 10,000                       | 0                                  |
| 4562         | ROAD: MARKING SUPPLIES                                    | 14,000                 | 21,000                           | 11,000                | 11,000                       | -10,000                            |
| 4564         | ROAD: HERBICIDE                                           | 100,000                | 100,000                          | 100,000               | 100,000                      | 0                                  |
| 4565         | ROAD: CHIPS                                               | 0                      | 300,000                          | 0                     | 0                            | -300,000                           |
| 4566         | ROAD: PLANT MIX                                           | 1,725,000              | 2,100,000                        | 1,095,000             | 1,095,000                    | -1,005,000                         |
| 4567         | ROAD: AB ROCK                                             | 6,688                  | 1,500                            | 5,000                 | 5,000                        | 3,500                              |
| 4568         | ROAD: CRACK FILLER                                        | 50,000                 | 50,000                           | 25,000                | 25,000                       | -25,000                            |
| 4569         | ROAD: CULVERTS                                            | 7,500                  | 2,500                            | 10,000                | 10,000                       | 7,500                              |
| 4570         | ROAD: EMULSION                                            | 10,000                 | 5,000                            | 15,000                | 15,000                       | 10,000                             |
| 4571         | ROAD: SIGNS                                               | 61,600                 | 61,600                           | 42,100                | 42,100                       | -19,500                            |
| 4572         | ROAD: BEADS                                               | 17,000                 | 17,000                           | 33,000                | 33,000                       | 16,000                             |
| 4573         | ROAD: PAINT                                               | 80,000                 | 80,000                           | 140,000               | 140,000                      | 60,000                             |
| 4574         | ROAD: SALT & SAND - SNOW REMOVAL                          | 56,000                 | 56,000                           | 66,000                | 66,000                       | 10,000                             |
| 4575         | ROAD: SIGNAL MATERIALS                                    | 95,000                 | 95,000                           | 95,000                | 95,000                       | 0                                  |
| 4590         | ROAD: HAULING PLANT MIX                                   | 240,000                | 295,000                          | 70,000                | 70,000                       | -225,000                           |
| 4600         |                                                           | 7,344                  | 8,450                            | 11,500                | 11,500                       | 3,050                              |
| 4602         | MILEAGE: EMPLOYEE PRIVATE AUTO                            | 1,000                  | 1,000                            | 1,000                 | 1,000                        | 0                                  |

# FINANCIAL INFORMATION BY FUND TYPE FUND TYPE: 11 SPECIAL REVENUE FUND DEPARTMENT: 30 DOT - DEPARTMENT OF TRANSPORTATION

|                                           | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|-------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 4605 RENT & LEASE: VEHICLE                | 235,041                | 238,295                          | 190,750               | 190,750                      | -47,545                            |
| 4606 FUEL PURCHASES                       | 501,492                | 566,500                          | 450,000               | 450,000                      | -116,500                           |
| 4608 HOTEL ACCOMMODATIONS                 | 3,300                  | 4,100                            | 3,250                 | 3,250                        | -850                               |
| 4620 UTILITIES                            | 277,395                | 332,760                          | 281,635               | 281,635                      | -51,125                            |
| CLASS: 40 SERVICE & SUPPLIES              | 27,447,917             | 38,763,895                       | 48,640,483            | 48,640,483                   | 9,876,588                          |
| 5160 RIGHTS OF WAY                        | 2,000,000              | 3,551,961                        | 3,241,000             | 3,241,000                    | -310,961                           |
| 5180 TAX & ASSESSMENTS                    | 744                    | 711                              | 750                   | 750                          | 39                                 |
| 5240 CONTRIB: NON-CNTY GOVERNMENTAL       | 25,000                 | 25,000                           | 10,000                | 10,000                       | -15,000                            |
| 5300 INTERFND: SERVICE BETWEEN FUND       | 1,459,944              | 1,455,070                        | 1,730,348             | 1,730,348                    | 275,278                            |
| 5302 INTERFND: RADIO EQUIPMENT & SUPPORT  | 1,000                  | 1,000                            | 1,000                 | 1,000                        | 0                                  |
| 5310 INTERFND: COUNTY COUNSEL             | 97,000                 | 168,000                          | 164,875               | 164,875                      | -3,125                             |
| 5318 INTERFND: MAINTENANCE BLDG & IMPRV   | 2,500                  | 2,500                            | 4,000                 | 4,000                        | 1,500                              |
| 5321 INTERFND: COLLECTIONS                | 8,500                  | 1,500                            | 1,500                 | 1,500                        | 0                                  |
| 5330 INTERFND: ALLOCATED                  | 3,099,323              | 3,334,834                        | 2,638,166             | 2,638,166                    | -696,668                           |
| CLASS: 50 OTHER CHARGES                   | 6,694,011              | 8,540,576                        | 7,791,639             | 7,791,639                    | -748,937                           |
| 6020 FIXED ASSET: BUILDING & IMPROVEMENTS | 721,000                | 616,000                          | 16,000                | 16,000                       | -600,000                           |
| 6027 INFRASTRUCTURE ACQUISITION           | 5,245,369              | 5,532,096                        | 2,592,161             | 2,592,161                    | -2,939,935                         |
| 6040 FIXED ASSET: EQUIPMENT               | 1,036,355              | 1,071,471                        | 553,723               | 553,723                      | -517,748                           |
| CLASS: 60 FIXED ASSETS                    | 7,002,724              | 7,219,567                        | 3,161,884             | 3,161,884                    | -4,057,683                         |
| 7000 OPERATING TRANSFERS OUT              | 5,927,109              | 5,927,099                        | 6,479,778             | 6,479,778                    | 552,679                            |
| CLASS: 70 OTHER FINANCING USES            | 5,927,109              | 5,927,099                        | 6,479,778             | 6,479,778                    | 552,679                            |
| 7252 INTRAFND: CAPITAL IMPROVEMENT        | 5,870,000              | 6,100,859                        | 6,045,404             | 6,045,404                    | -55,455                            |
| 7253 INTRAFND: EROSION CONTROL            | 912,000                | 1,018,572                        | 945,139               | 945,139                      | -73,433                            |
| CLASS: 72 INTRAFUND TRANSFERS             | 6,782,000              | 7,119,431                        | 6,990,543             | 6,990,543                    | -128,888                           |
| 7382 INTRFND ABATEMENTS: CAPITAL          | -5,856,000             | -6,100,859                       | -6,045,404            | -6,045,404                   | 55,455                             |
| 7383 INTRFND ABATEMENTS: EROSION          | -910,000               | -1,018,572                       | -945,139              | -945,139                     | 73,433                             |
| CLASS: 73 INTRAFUND ABATEMENT             | -6,766,000             | -7,119,431                       | -6,990,543            | -6,990,543                   | 128,888                            |
| TYPE: E SUBTOTAL                          | 63,917,630             | 78,629,380                       | 83,722,942            | 83,722,942                   | 5,093,562                          |
| FUND TYPE: 11 SUBTOTAL                    | 0                      | 0                                | 0                     | 0                            | 0                                  |

FUND TYPE:12SPECIAL REVENUE: BOS GOVERNED DISTRICTSDEPARTMENT:30DOT - DEPARTMENT OF TRANSPORTATION

|                                        | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|----------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                        |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                    |                        |                                  |                       |                              |                                    |
| 0100 PROP TAX: CURR SECURED            | 107,375                | 105,425                          | 108,223               | 108,223                      | 2,798                              |
| 0175 TAX: SPECIAL TAX                  | 958,318                | 957,617                          | 957,351               | 957,351                      | -266                               |
| CLASS: 01 REV: TAXES                   | 1,065,693              | 1,063,042                        | 1,065,574             | 1,065,574                    | 2,532                              |
| 0360 PENALTY & COST DELINQUENT TAXES   | 2,893                  | 0                                | 0                     | 0                            | 0                                  |
| CLASS: 03 REV: FINE, FORFEITURE &      | 2,893                  | 0                                | 0                     | 0                            | 0                                  |
| 0400 REV: INTEREST                     | 65,554                 | 0                                | 0                     | 0                            | 0                                  |
| CLASS: 04 REV: USE OF MONEY & PROPERTY | 65,554                 | 0                                | 0                     | 0                            | 0                                  |
| 1310 SPECIAL ASSESSMENTS               | 618,178                | 617,515                          | 618,180               | 618,180                      | 665                                |
| 1740 CHARGES FOR SERVICES              | 5,580                  | 12,000                           | 11,000                | 11,000                       | -1,000                             |
| CLASS: 13 REV: CHARGE FOR SERVICES     | 623,758                | 629,515                          | 629,180               | 629,180                      | -335                               |
| 1920 OTHER SALES                       | 250                    | 6,000                            | 4,400                 | 4,400                        | -1,600                             |
| 1940 MISC: REVENUE                     | 39,047                 | 0                                | 1,200                 | 1,200                        | 1,200                              |
| CLASS: 19 REV: MISCELLANEOUS           | 39,297                 | 6,000                            | 5,600                 | 5,600                        | -400                               |
| 0001 FUND BALANCE                      | 344,118                | 2,476,129                        | 2,886,079             | 2,886,079                    | 409,950                            |
| 0002 FROM RESERVES                     | 114,143                | 114,143                          | 0                     | 0                            | -114,143                           |
| 0003 FROM DESIGNATIONS                 | 831,820                | 831,820                          | 126,247               | 126,247                      | -705,573                           |
| CLASS: 22 FUND BALANCE                 | 1,290,081              | 3,422,092                        | 3,012,326             | 3,012,326                    | -409,766                           |
| TYPE: R SUBTOTAL                       | 3,087,276              | 5,120,649                        | 4,712,680             | 4,712,680                    | -407,969                           |

# FINANCIAL INFORMATION BY FUND TYPE

FUND TYPE:12SPECIAL REVENUE: BOS GOVERNED DISTRICTSDEPARTMENT:30DOT - DEPARTMENT OF TRANSPORTATION

|        |                                      | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|--------|--------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
|        | EXPENDITURE                          |                        |                                  |                       |                              |                                    |
|        | J SUBOBJ TITLE                       |                        |                                  |                       |                              |                                    |
| 3000   | PERMANENT EMPLOYEES / ELECTED        | 49.492                 | 49.492                           | 50,450                | 50,450                       | 958                                |
| 3020   | RETIREMENT EMPLOYER SHARE            | 11.275                 | 11.275                           | 12,166                | 12,166                       | 891                                |
| 3022   | MEDI CARE EMPLOYER SHARE             | 718                    | 718                              | 732                   | 732                          | 14                                 |
| 3040   | HEALTH INSURANCE EMPLOYER            | 13,107                 | 13,107                           | 13,093                | 13,093                       | -14                                |
| 3042   | LONG TERM DISABILITY EMPLOYER        | 124                    | 124                              | 126                   | 126                          | 2                                  |
| 3046   | RETIREE HEALTH: DEFINED              | 772                    | 772                              | 855                   | 855                          | 83                                 |
| 3060   | WORKERS' COMPENSATION EMPLOYER       | 528                    | 528                              | 765                   | 765                          | 237                                |
| CLASS: |                                      | 76,016                 | 76,016                           | 78,187                | 78,187                       | 2,171                              |
| 4085   | REFUSE DISPOSAL                      | 500                    | 500                              | 500                   | 500                          | 0                                  |
| 4102   | INSURANCE: CSA COUNTY SERVICE        | 63,136                 | 63,136                           | 64,097                | 64,097                       | 961                                |
| 4183   | MAINT: GROUNDS                       | 19,380                 | 19,380                           | 30,770                | 30,770                       | 11,390                             |
| 4184   | MAINT: CEMETERY                      | 18,000                 | 18,000                           | 11,000                | 11,000                       | -7,000                             |
| 4189   | MAINT: WATER SYSTEM                  | 0                      | 600                              | 0                     | 0                            | -600                               |
| 4190   | MAINT: DRAINAGE                      | 0                      | 0                                | 775,339               | 775,339                      | 775,339                            |
| 4197   | MAINTENANCE BUILDING: SUPPLIES       | 215                    | 200                              | 4,000                 | 4,000                        | 3,800                              |
| 4260   | OFFICE EXPENSE                       | 200                    | 1,994                            | 1,401                 | 1,401                        | -593                               |
| 4261   | POSTAGE                              | 210                    | 877                              | 1,015                 | 1,015                        | 138                                |
| 4300   | PROFESSIONAL & SPECIALIZED SERVICES  | 0                      | 37,916                           | 105,552               | 105,552                      | 67,636                             |
| 4303   | ROAD MAINT & CONSTRUCTION            | 941,344                | 1,399,324                        | 1,842,666             | 1,842,666                    | 443,342                            |
| 4333   | BURIAL SERVICES                      | 0                      | 9,000                            | 9,000                 | 9,000                        | 0                                  |
| 4337   | OTHER GOVERNMENTAL AGENCIES          | 20,000                 | 20,000                           | 20,000                | 20,000                       | 0                                  |
| 4400   | PUBLICATION & LEGAL NOTICES          | 2,325                  | 3,050                            | 4,056                 | 4,056                        | 1,006                              |
| 4420   | RENT & LEASE: EQUIPMENT              | 0                      | 0                                | 7,500                 | 7,500                        | 7,500                              |
| 4440   | RENT & LEASE: BUILDING &             | 55                     | 950                              | 985                   | 985                          | 35                                 |
| 4500   | SPECIAL DEPT EXPENSE                 | 0                      | 10,129                           | 10,220                | 10,220                       | 91                                 |
| 4501   | SPECIAL PROJECTS                     | 49,994                 | 1,133,271                        | 3,600                 | 3,600                        | -1,129,671                         |
| 4560   | ROAD: BRIDGE MATERIAL                | 0                      | 199                              | 0                     | 0                            | -199                               |
| 4564   | ROAD: HERBICIDE                      | 0                      | 350                              | 25,803                | 25,803                       | 25,453                             |
| 4566   | ROAD: PLANT MIX                      | 4,251                  | 7,700                            | 25,319                | 25,319                       | 17,619                             |
| 4567   | ROAD: AB ROCK                        | 0                      | 6,000                            | 35,745                | 35,745                       | 29,745                             |
| 4606   | FUEL PURCHASES                       | 0                      | 150                              | 150                   | 150                          | 0                                  |
| 4620   | UTILITIES                            | 44,854                 | 43,633                           | 43,289                | 43,289                       | -344                               |
| CLASS: | 40 SERVICE & SUPPLIES                | 1,164,464              | 2,776,359                        | 3,022,007             | 3,022,007                    | 245,648                            |
| 5060   | RETIREMENT: OTHER LONG TERM DEBT     | 68,333                 | 68,333                           | 0                     | 0                            | -68,333                            |
| 5100   | INTEREST: OTHER LONG TERM DEBT       | 180                    | 133                              | 0                     | 0                            | -133                               |
| 5300   | INTERFND: SERVICE BETWEEN FUND       | 0                      | 5,500                            | 4,000                 | 4,000                        | -1,500                             |
| 5330   | INTERFND: ALLOCATED                  | 12,250                 | 12,250                           | 10,710                | 10,710                       | -1,540                             |
| 5356   | INTERFND: SPECIAL DIST MAINTENANCE   | 926,746                | 902,593                          | 422,943               | 422,943                      | -479,650                           |
| CLASS: | 50 OTHER CHARGES                     | 1,007,509              | 988,809                          | 437,653               | 437,653                      | -551,156                           |
| 6020   | FIXED ASSET: BUILDING & IMPROVEMENTS | 14,310                 | 51,200                           | 0                     | 0                            | -51,200                            |

# FINANCIAL INFORMATION BY FUND TYPE

FUND TYPE:12SPECIAL REVENUE: BOS GOVERNED DISTRICTSDEPARTMENT:30DOT - DEPARTMENT OF TRANSPORTATION

|                                         | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|-----------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| CLASS: 60 FIXED ASSETS                  | 14,310                 | 51,200                           | 0                     | 0                            | -51,200                            |
| 7000 OPERATING TRANSFERS OUT            | 200,000                | 200,000                          | 0                     | 0                            | -200,000                           |
| CLASS: 70 OTHER FINANCING USES          | 200,000                | 200,000                          | 0                     | 0                            | -200,000                           |
| 7250 INTRAFND: NOT GEN FUND / SAME FUND | 83,881                 | 83,881                           | 84,181                | 84,181                       | 300                                |
| 7257 INTRAFND: CSA INSURANCE            | 59,620                 | 63,136                           | 64,097                | 64,097                       | 961                                |
| CLASS: 72 INTRAFUND TRANSFERS           | 143,501                | 147,017                          | 148,278               | 148,278                      | 1,261                              |
| 7380 INTRFND ABATEMENTS: NOT GENERAL    | -88,266                | -88,266                          | -88,543               | -88,543                      | -277                               |
| 7387 INTRFND ABATEMENTS: CSA INSURANCE  | -59,620                | -63,136                          | -64,097               | -64,097                      | -961                               |
| CLASS: 73 INTRAFUND ABATEMENT           | -147,886               | -151,402                         | -152,640              | -152,640                     | -1,238                             |
| 7700 APPROPRIATION FOR CONTINGENCIES    | 0                      | 403,288                          | 429,898               | 429,898                      | 26,610                             |
| CLASS: 77 APPROPRIATION FOR             | 0                      | 403,288                          | 429,898               | 429,898                      | 26,610                             |
| 7801 DESIGNATIONS OF FUND BALANCE       | 238,686                | 238,686                          | 343,696               | 343,696                      | 105,010                            |
| 7802 DESIGNATIONS ROAD INFRASTRUCTURE   | 121,529                | 121,529                          | 136,429               | 136,429                      | 14,900                             |
| 7803 DESIGNATION DRAINAGE               | 269,147                | 269,147                          | 269,172               | 269,172                      | 25                                 |
| CLASS: 78 RESERVES: BUDGETARY ONLY      | 629,362                | 629,362                          | 749,297               | 749,297                      | 119,935                            |
| TYPE: E SUBTOTAL                        | 3,087,276              | 5,120,649                        | 4,712,680             | 4,712,680                    | -407,969                           |
| FUND TYPE: 12 SUBTOTAL                  | 0                      | 0                                | 0                     | 0                            | 0                                  |

FUND TYPE: 31 ENTERPRISE FUND

**DEPARTMENT: 30 DOT - DEPARTMENT OF TRANSPORTATION** 

|                                         | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|-----------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                         |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                     |                        |                                  |                       |                              |                                    |
| 0400 REV: INTEREST                      | 890                    | 130                              | 1,090                 | 1,090                        | 960                                |
| 0423 RENT: AIRPORT FIXED BASE OPERATOR  | 54,481                 | 53,928                           | 53,675                | 53,675                       | -253                               |
| 0424 RENT: AIRPORT HANGAR               | 27,000                 | 27,000                           | 27,000                | 27,000                       | 0                                  |
| 0425 RENT: AIRPORT TIE DOWN             | 44,888                 | 45,180                           | 37,776                | 37,776                       | -7,404                             |
| 0426 RENT: AIRPORT LAND USE SPACE       | 136,300                | 135,472                          | 136,248               | 136,248                      | 776                                |
| CLASS: 04 REV: USE OF MONEY & PROPERTY  | 263,559                | 261,710                          | 255,789               | 255,789                      | -5,921                             |
| 0880 ST: OTHER                          | 16,220                 | 4,317                            | 6,311                 | 6,311                        | 1,994                              |
| CLASS: 05 REV: STATE INTERGOVERNMENTAL  | L 16,220               | 4,317                            | 6,311                 | 6,311                        | 1,994                              |
| 1100 FED: OTHER                         | 355,762                | 405,712                          | 1,426,809             | 1,426,809                    | 1,021,097                          |
| CLASS: 10 REV: FEDERAL                  | 355,762                | 405,712                          | 1,426,809             | 1,426,809                    | 1,021,097                          |
| 1800 INTERFND REV: SERVICE BETWEEN FUND | 10,000                 | 0                                | 0                     | 0                            | 0                                  |
| 1856 INTERFND REV: SPECIAL DIST         | 49,657                 | 49,657                           | 0                     | 0                            | -49,657                            |
| CLASS: 13 REV: CHARGE FOR SERVICES      | 59,657                 | 49,657                           | 0                     | 0                            | -49,657                            |
| 1920 OTHER SALES                        | 373,373                | 373,373                          | 410,397               | 410,397                      | 37,024                             |
| 1940 MISC: REVENUE                      | 4,750                  | 0                                | 3,054                 | 3,054                        | 3,054                              |
| 1942 MISC: REIMBURSEMENT                | 1,012                  | 1,100                            | 0                     | 0                            | -1,100                             |
| CLASS: 19 REV: MISCELLANEOUS            | 379,135                | 374,473                          | 413,451               | 413,451                      | 38,978                             |
| 2020 OPERATING TRANSFERS IN             | 113,882                | 148,500                          | 95,279                | 95,279                       | -53,221                            |
| CLASS: 20 REV: OTHER FINANCING SOURCES  | 113,882                | 148,500                          | 95,279                | 95,279                       | -53,221                            |
| 0001 FUND BALANCE                       | 342,794                | 378,750                          | 340,000               | 340,000                      | -38,750                            |
| CLASS: 22 FUND BALANCE                  | 342,794                | 378,750                          | 340,000               | 340,000                      | -38,750                            |
| TYPE: R SUBTOTAL                        | 1,531,009              | 1,623,119                        | 2,537,639             | 2,537,639                    | 914,520                            |

# Transportation RECOMMENDED BUDGET • FY 2017 - 18

### FINANCIAL INFORMATION BY FUND TYPE

FUND TYPE:31ENTERPRISE FUNDDEPARTMENT:30DOT - DEPARTMENT OF TRANSPORTATION

|         |                                     | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|---------|-------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: F |                                     |                        |                                  |                       |                              |                                    |
|         | J SUBOBJ TITLE                      |                        |                                  |                       |                              |                                    |
| 3000    | PERMANENT EMPLOYEES / ELECTED       | 172,278                | 172,438                          | 118,482               | 118,482                      | -53,956                            |
| 3004    | OTHER COMPENSATION                  | 6,162                  | 29,760                           | 860                   | 860                          | -28,900                            |
| 3020    | RETIREMENT EMPLOYER SHARE           | 34,872                 | 34,715                           | 33,281                | 33,281                       | -1,434                             |
| 3022    | MEDI CARE EMPLOYER SHARE            | 2,341                  | 2,496                            | 1,718                 | 1,718                        | -778                               |
| 3040    | HEALTH INSURANCE EMPLOYER           | 69,790                 | 72,226                           | 49,828                | 49,828                       | -22,398                            |
| 3042    | LONG TERM DISABILITY EMPLOYER       | 430                    | 430                              | 296                   | 296                          | -134                               |
| 3046    | RETIREE HEALTH: DEFINED             | 2,274                  | 2,274                            | 2,899                 | 2,899                        | 625                                |
| 3060    | WORKERS' COMPENSATION EMPLOYER      | 6,389                  | 6,389                            | 11,221                | 11,221                       | 4,832                              |
| CLASS   | 30 SALARY & EMPLOYEE BENEFITS       | 294,536                | 320,728                          | 218,585               | 218,585                      | -102,143                           |
| 4020    | CLOTHING & PERSONAL SUPPLIES        | 120                    | 75                               | 120                   | 120                          | 45                                 |
| 4041    | COUNTY PASS THRU TELEPHONE CHARGES  | 5,000                  | 2,520                            | 5,000                 | 5,000                        | 2,480                              |
| 4080    | HOUSEHOLD EXPENSE                   | 680                    | 560                              | 680                   | 680                          | 120                                |
| 4083    | LAUNDRY                             | 280                    | 275                              | 280                   | 280                          | 5                                  |
| 4085    | REFUSE DISPOSAL                     | 1,950                  | 1,990                            | 1,950                 | 1,950                        | -40                                |
| 4101    | INSURANCE: ADDITIONAL LIABILITY     | 6,000                  | 6,000                            | 6,000                 | 6,000                        | 0                                  |
| 4140    | MAINT: EQUIPMENT                    | 3,033                  | 4,200                            | 3,000                 | 3,000                        | -1,200                             |
| 4143    | MAINT: SERVICE CONTRACT             | 4,200                  | 3,550                            | 4,200                 | 4,200                        | 650                                |
| 4144    | MAINT: COMPUTER                     | 1,750                  | 2,495                            | 1,000                 | 1,000                        | -1,495                             |
| 4145    | MAINTENANCE: EQUIPMENT PARTS        | 5,400                  | 4,400                            | 4,000                 | 4,000                        | -400                               |
| 4180    | MAINT: BUILDING & IMPROVEMENTS      | 1,750                  | 17,504                           | 3,763                 | 3,763                        | -13,741                            |
| 4197    | MAINTENANCE BUILDING: SUPPLIES      | 4,100                  | 4,100                            | 8,220                 | 8,220                        | 4,120                              |
| 4220    | MEMBERSHIPS                         | 83                     | 75                               | 100                   | 100                          | 25                                 |
| 4240    | MISC: EXPENSE                       | 10,650                 | 10,420                           | 10,650                | 10,650                       | 230                                |
| 4266    | PRINTING / DUPLICATING SERVICES     | 18                     | 0                                | 0                     | 0                            | 0                                  |
| 4300    | PROFESSIONAL & SPECIALIZED SERVICES | 253,626                | 305,933                          | 238,808               | 238,808                      | -67,125                            |
| 4334    | FIRE PREVENTION & INSPECTION        | 100                    | 100                              | 100                   | 100                          | 0                                  |
| 4337    | OTHER GOVERNMENTAL AGENCIES         | 3,000                  | 3,000                            | 3,000                 | 3,000                        | 0                                  |
| 4400    | PUBLICATION & LEGAL NOTICES         | 2,400                  | 3,000                            | 2,500                 | 2,500                        | -500                               |
| 4420    | RENT & LEASE: EQUIPMENT             | 0                      | 0                                | 1,450                 | 1,450                        | 1,450                              |
| 4460    | EQUIP: SMALL TOOLS & INSTRUMENTS    | 400                    | 450                              | 400                   | 400                          | -50                                |
| 4461    | EQUIP: MINOR                        | 650                    | 1,150                            | 650                   | 650                          | -500                               |
| 4500    | SPECIAL DEPT EXPENSE                | 7,850                  | 6,485                            | 5,913                 | 5,913                        | -572                               |
| 4503    | STAFF DEVELOPMENT                   | 0                      | 0                                | 100                   | 100                          | 100                                |
| 4515    | BULK: FUEL PURCHASE FLEET           | 340,437                | 340,437                          | 374,235               | 374,235                      | 33,798                             |
| 4529    | SOFTWARE LICENSE                    | 500                    | 500                              | 0                     | 0                            | -500                               |
| 4600    | TRANSPORTATION & TRAVEL             | 0                      | 0                                | 474                   | 474                          | 474                                |
| 4605    | RENT & LEASE: VEHICLE               | 2,900                  | 2,645                            | 2,900                 | 2,900                        | 255                                |
| 4606    | FUEL PURCHASES                      | 2,900                  | 2,500                            | 2,900                 | 2,900                        | 400                                |
| 4620    | UTILITIES                           | 22,650                 | 22,950                           | 22,650                | 22,650                       | -300                               |
| CLASS   | 40 SERVICE & SUPPLIES               | 682,427                | 747,314                          | 705,043               | 705,043                      | -42,271                            |

FUND TYPE:31ENTERPRISE FUNDDEPARTMENT:30DOT - DEPARTMENT OF TRANSPORTATION

|                                         | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|-----------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 5200 DEPRECIATION                       | 340,000                | 340,000                          | 340,000               | 340,000                      | 0                                  |
| 5300 INTERFND: SERVICE BETWEEN FUND     | 10,140                 | 7,027                            | 30,481                | 30,481                       | 23,454                             |
| 5310 INTERFND: COUNTY COUNSEL           | 7,175                  | 4,625                            | 7,750                 | 7,750                        | 3,125                              |
| 5321 INTERFND: COLLECTIONS              | 900                    | 900                              | 900                   | 900                          | 0                                  |
| 5330 INTERFND: ALLOCATED                | 43,569                 | 50,263                           | 25,154                | 25,154                       | -25,109                            |
| CLASS: 50 OTHER CHARGES                 | 401,784                | 402,815                          | 404,285               | 404,285                      | 1,470                              |
| 6021 FIXED ASSET: DESIGN SERVICES       | 152,262                | 152,262                          | 173,000               | 173,000                      | 20,738                             |
| 6023 FIXED ASSET: CONSTRUCTION SERVICES | 0                      | 0                                | 1,026,518             | 1,026,518                    | 1,026,518                          |
| CLASS: 60 FIXED ASSETS                  | 152,262                | 152,262                          | 1,199,518             | 1,199,518                    | 1,047,256                          |
| 6100 FIXED ASSET: CAPITALIZED BLDG &    | -68,753                | 0                                | -1,218,097            | -1,218,097                   | -1,218,097                         |
| 6101 FIXED ASSET: CAPITALIZED EQUIPMENT | -83,509                | -83,509                          | 0                     | 0                            | 83,509                             |
| CLASS: 61 CAPITALIZED FIXED ASSETS      | -152,262               | -83,509                          | -1,218,097            | -1,218,097                   | -1,134,588                         |
| 7250 INTRAFND: NOT GEN FUND / SAME FUND | 300,582                | 338,239                          | 265,863               | 265,863                      | -72,376                            |
| CLASS: 72 INTRAFUND TRANSFERS           | 300,582                | 338,239                          | 265,863               | 265,863                      | -72,376                            |
| 7380 INTRFND ABATEMENTS: NOT GENERAL    | -300,582               | -338,239                         | -265,863              | -265,863                     | 72,376                             |
| CLASS: 73 INTRAFUND ABATEMENT           | -300,582               | -338,239                         | -265,863              | -265,863                     | 72,376                             |
| 7700 APPROPRIATION FOR CONTINGENCIES    | 0                      | 0                                | 10,208                | 10,208                       | 10,208                             |
| CLASS: 77 APPROPRIATION FOR             | 0                      | 0                                | 10,208                | 10,208                       | 10,208                             |
| 7801 DESIGNATIONS OF FUND BALANCE       | 152,262                | 83,509                           | 1,218,097             | 1,218,097                    | 1,134,588                          |
| CLASS: 78 RESERVES: BUDGETARY ONLY      | 152,262                | 83,509                           | 1,218,097             | 1,218,097                    | 1,134,588                          |
|                                         |                        |                                  |                       |                              |                                    |
| TYPE: E SUBTOTAL                        | 1,531,009              | 1,623,119                        | 2,537,639             | 2,537,639                    | 914,520                            |
| FUND TYPE: 31 SUBTOTAL                  | 0                      | 0                                | 0                     | 0                            | 0                                  |

#### FUND TYPE: 32 INTERNAL SERVICE FUND

DEPARTMENT: 30 DOT - DEPARTMENT OF TRANSPORTATION

|                                         | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|-----------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                         |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                     |                        |                                  |                       |                              |                                    |
| 0400 REV: INTEREST                      | 8,750                  | 4,350                            | 8,750                 | 8,750                        | 4,400                              |
| CLASS: 04 REV: USE OF MONEY & PROPERTY  | 8,750                  | 4,350                            | 8,750                 | 8,750                        | 4,400                              |
| 1740 CHARGES FOR SERVICES               | 1,935,000              | 1,844,112                        | 1,804,560             | 1,804,560                    | -39,552                            |
| 1800 INTERFND REV: SERVICE BETWEEN FUND | 36,000                 | 36,000                           | 35,900                | 35,900                       | -100                               |
| CLASS: 13 REV: CHARGE FOR SERVICES      | 1,971,000              | 1,880,112                        | 1,840,460             | 1,840,460                    | -39,652                            |
| 1942 MISC: REIMBURSEMENT                | 7,500                  | 15,000                           | 7,500                 | 7,500                        | -7,500                             |
| 1949 AUTO PHYSICAL DAMAGE               | 58,677                 | 62,450                           | 79,300                | 79,300                       | 16,850                             |
| CLASS: 19 REV: MISCELLANEOUS            | 66,177                 | 77,450                           | 86,800                | 86,800                       | 9,350                              |
| 2022 OPERATING TRANSFERS IN: FLEET      | 389,339                | 292,000                          | 261,000               | 261,000                      | -31,000                            |
| CLASS: 20 REV: OTHER FINANCING SOURCES  | 389,339                | 292,000                          | 261,000               | 261,000                      | -31,000                            |
| 0001 FUND BALANCE                       | -588,809               | 0                                | 0                     | 0                            | 0                                  |
| 0003 FROM DESIGNATIONS                  | 30,000                 | 30,000                           | 0                     | 0                            | -30,000                            |
| CLASS: 22 FUND BALANCE                  | -558,809               | 30,000                           | 0                     | 0                            | -30,000                            |
| TYPE: R SUBTOTAL                        | 1,876,457              | 2,283,912                        | 2,197,010             | 2,197,010                    | -86,902                            |

FUND TYPE:32INTERNAL SERVICE FUNDDEPARTMENT:30DOT - DEPARTMENT OF TRANSPORTATION

|              |                                          | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|--------------|------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: E      | EXPENDITURE                              |                        |                                  |                       |                              |                                    |
| SUBOB        | J SUBOBJ TITLE                           |                        |                                  |                       |                              |                                    |
| 3000         | PERMANENT EMPLOYEES / ELECTED            | 210,367                | 209,056                          | 211,951               | 211,951                      | 2,895                              |
| 3001         | TEMPORARY EMPLOYEES                      | 13,000                 | 13,000                           | 13,000                | 13,000                       | 0                                  |
| 3002         | OVERTIME                                 | 40                     | 0                                | 0                     | 0                            | 0                                  |
| 3004         | OTHER COMPENSATION                       | 900                    | 900                              | 900                   | 900                          | 0                                  |
| 3020         | RETIREMENT EMPLOYER SHARE                | 41,091                 | 39,261                           | 42,880                | 42,880                       | 3,619                              |
| 3022         | MEDI CARE EMPLOYER SHARE                 | 3,126                  | 3,031                            | 3,073                 | 3,073                        | 42                                 |
| 3040         | HEALTH INSURANCE EMPLOYER                | 70,606                 | 73,800                           | 73,032                | 73,032                       | -768                               |
| 3042         | LONG TERM DISABILITY EMPLOYER            | 523                    | 523                              | 530                   | 530                          | 7                                  |
| 3046         | RETIREE HEALTH: DEFINED                  | 4,209                  | 4,209                            | 0                     | 0                            | -4,209                             |
| 3060         | WORKERS' COMPENSATION EMPLOYER           | 2,278                  | 2,278                            | 2,660                 | 2,660                        | 382                                |
| CLASS:       | 30 SALARY & EMPLOYEE BENEFITS            | 346,140                | 346,058                          | 348,026               | 348,026                      | 1,968                              |
| 4020         | CLOTHING & PERSONAL SUPPLIES             | 200                    | 350                              | 200                   | 200                          | -150                               |
| 4040         | TELEPHONE COMPANY VENDOR                 | 5                      | 0                                | 5                     | 5                            | 5                                  |
| 4041         | COUNTY PASS THRU TELEPHONE CHARGES       | -                      | 220                              | 200                   | 200                          | -20                                |
| 4080         | HOUSEHOLD EXPENSE                        | 450                    | 500                              | 450                   | 450                          | -50                                |
| 4083         | LAUNDRY                                  | 3,000                  | 3,000                            | 3,000                 | 3.000                        | 0                                  |
| 4086         | JANITORIAL / CUSTODIAL SERVICES          | 3.240                  | 3.240                            | 3.240                 | 3.240                        | ů<br>0                             |
| 4100         | INSURANCE: PREMIUM                       | 1,704                  | 1,704                            | 779                   | 779                          | -925                               |
| 4140         | MAINT: EQUIPMENT                         | 2,600                  | 2,600                            | 2,600                 | 2,600                        | 0                                  |
| 4144         | MAINT: COMPUTER                          | 3,500                  | 3,500                            | 5,500                 | 5,500                        | 2.000                              |
| 4145         | MAINTENANCE: EQUIPMENT PARTS             | 1,000                  | 1,000                            | 1,000                 | 1,000                        | 2,000                              |
| 4160         | VEH MAINT: SERVICE CONTRACT              | 230,000                | 230,000                          | 230,000               | 230,000                      | 0                                  |
| 4161         | VEH MAINT: PARTS DIRECT CHARGE           | 600                    | 730                              | 109,000               | 109,000                      | 108,270                            |
| 4162         | VEH MAINT: SUPPLIES                      | 9.000                  | 9.000                            | 9,000                 | 9.000                        | 00,270                             |
| 4163         | VEH MAINT: INVENTORY                     | 109,000                | 112,000                          | 5,000<br>600          | 600                          | -111,400                           |
| 4164         | VEH MAINT: TIRE & TUBES                  | 140.000                | 132,000                          | 140,000               | 140.000                      | 8,000                              |
| 4165         | VEH MAINT: OIL & GREASE                  | 140,000                | 132,000                          | 140,000               | 140,000                      | 8,000<br>0                         |
| 4197         | MAINTENANCE BUILDING: SUPPLIES           | 101                    | 100                              | 100                   | 100                          | 0                                  |
| 4263         | SUBSCRIPTION / NEWSPAPER / JOURNALS      | 1.500                  | 1.500                            | 1.500                 | 1,500                        | 0                                  |
| 4263         | BOOKS / MANUALS                          | 50                     | 100                              | 50                    | 50                           | -50                                |
| 4300         | PROFESSIONAL & SPECIALIZED SERVICES      | 0                      | 0                                | 20,000                | 20,000                       | 20,000                             |
| 4300<br>4334 | FIRE PREVENTION & INSPECTION             | 225                    | 350                              | 20,000                | 20,000                       | -125                               |
| 4334         | RENT & LEASE: EQUIPMENT                  | 3,000                  | 50,200                           | 3,000                 | 3,000                        | -47,200                            |
| 4420<br>4460 | EQUIP: SMALL TOOLS & INSTRUMENTS         | 3,000<br>600           | 50,200<br>600                    | 3,000<br>600          | 600                          | -47,200                            |
| 4460<br>4461 | EQUIP: SMALL TOOLS & INSTRUMENTS         |                        |                                  |                       |                              |                                    |
| 4461<br>4500 | SPECIAL DEPT EXPENSE                     | 8,500<br>4.000         | 6,500<br>400                     | 3,400<br>400          | 3,400<br>400                 | -3,100<br>0                        |
| 4500<br>4501 | SPECIAL DEPT EXPENSE<br>SPECIAL PROJECTS | 4,000                  |                                  | 400                   | 400                          | -                                  |
|              |                                          |                        | 91,000                           | -                     | -                            | -91,000                            |
| 4503         |                                          | 1,000                  | 1,000                            | 1,000                 | 1,000                        | 0                                  |
| 4605         | RENT & LEASE: VEHICLE                    | 1,300                  | 1,000                            | 1,300                 | 1,300                        | 300                                |
| 4606         | FUEL PURCHASES                           | 2,500                  | 5,000                            | 2,500                 | 2,500                        | -2,500                             |
| 4620         | UTILITIES                                | 6,000                  | 6,000                            | 6,000                 | 6,000                        | 0                                  |

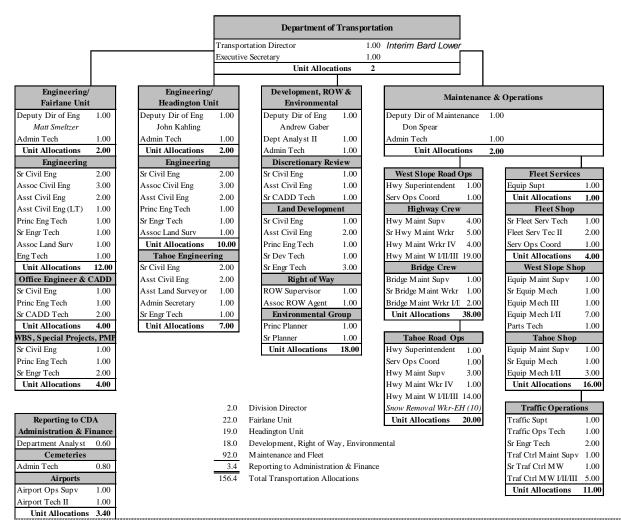
FUND TYPE:32INTERNAL SERVICE FUNDDEPARTMENT:30DOT - DEPARTMENT OF TRANSPORTATION

|                                           | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|-------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| CLASS: 40 SERVICE & SUPPLIES              | 533,375                | 663,594                          | 545,649               | 545,649                      | -117,945                           |
| 5200 DEPRECIATION                         | 835,000                | 836,202                          | 846,333               | 846,333                      | 10,131                             |
| 5300 INTERFND: SERVICE BETWEEN FUND       | 151,364                | 118,851                          | 148,244               | 148,244                      | 29,393                             |
| 5330 INTERFND: ALLOCATED                  | 53,202                 | 55,424                           | 47,758                | 47,758                       | -7,666                             |
| CLASS: 50 OTHER CHARGES                   | 1,039,566              | 1,010,477                        | 1,042,335             | 1,042,335                    | 31,858                             |
| 6020 FIXED ASSET: BUILDING & IMPROVEMENTS | 0                      | 95,000                           | 0                     | 0                            | -95,000                            |
| 6045 FIXED ASSET: VEHICLES                | 1,170,857              | 1,140,000                        | 1,491,000             | 1,491,000                    | 351,000                            |
| CLASS: 60 FIXED ASSETS                    | 1,170,857              | 1,235,000                        | 1,491,000             | 1,491,000                    | 256,000                            |
| 6100 FIXED ASSET: CAPITALIZED BLDG &      | -95,000                | -95,000                          | 0                     | 0                            | 95,000                             |
| 6101 FIXED ASSET: CAPITALIZED EQUIPMENT   | -1,170,857             | -1,140,000                       | -1,491,000            | -1,491,000                   | -351,000                           |
| CLASS: 61 CAPITALIZED FIXED ASSETS        | -1,265,857             | -1,235,000                       | -1,491,000            | -1,491,000                   | -256,000                           |
| 7000 OPERATING TRANSFERS OUT              | 52,376                 | 0                                | 0                     | 0                            | 0                                  |
| CLASS: 70 OTHER FINANCING USES            | 52,376                 | 0                                | 0                     | 0                            | 0                                  |
| 7250 INTRAFND: NOT GEN FUND / SAME FUND   | 108,800                | 108,800                          | 0                     | 0                            | -108,800                           |
| CLASS: 72 INTRAFUND TRANSFERS             | 108,800                | 108,800                          | 0                     | 0                            | -108,800                           |
| 7380 INTRFND ABATEMENTS: NOT GENERAL      | -108,800               | -108,800                         | 0                     | 0                            | 108,800                            |
| CLASS: 73 INTRAFUND ABATEMENT             | -108,800               | -108,800                         | 0                     | 0                            | 108,800                            |
| 7700 APPROPRIATION FOR CONTINGENCIES      | 0                      | 263,783                          | 261,000               | 261,000                      | -2,783                             |
| CLASS: 77 APPROPRIATION FOR               | 0                      | 263,783                          | 261,000               | 261,000                      | -2,783                             |
| TYPE: E SUBTOTAL                          | 1,876,457              | 2,283,912                        | 2,197,010             | 2,197,010                    | -86,902                            |
| FUND TYPE: 32 SUBTOTAL                    | 0                      | 0                                | 0                     | 0                            | 0                                  |
| DEPARTMENT: 30 SUBTOTAL                   | 355,255                | 514,050                          | 451,669               | 451,669                      | -62,381                            |

## PERSONNEL ALLOCATION

| <b>Classification Title</b>  | 2016-17    | 2017-18 | 2017-18     |           |
|------------------------------|------------|---------|-------------|-----------|
|                              | Adjusted   | Dept    | CAO         | Diff from |
|                              | Allocation | Request | Recommended | Adjusted  |
| Director of Transportation   | 1.00       | 1.00    | 1.00        | -         |
| Admin Secretary              | 1.00       | 1.00    | 1.00        | -         |
| Admin Tech                   | 3.80       | 3.80    | 3.80        | -         |
| Airport Ops Supv             | 1.00       | 1.00    | 1.00        | -         |
| Airport Tech I/II            | 2.00       | 1.00    | 1.00        | (1.00)    |
| Assoc Civil Eng              | 6.00       | 6.00    | 6.00        | -         |
| Assoc Land Surv              | 2.00       | 2.00    | 2.00        | -         |
| Assoc ROW Agent              | 1.00       | 1.00    | 1.00        | -         |
| Asst in Civil Eng            | 10.00      | 10.00   | 10.00       | -         |
| Asst in Land Surv            | 1.00       | 1.00    | 1.00        | -         |
| Bridge Maint Supv            | 1.00       | 1.00    | 1.00        | -         |
| Bridge Maint Wkr I/II/III    | 2.00       | 2.00    | 2.00        | -         |
| Dep Dir Engineering          | 3.00       | 3.00    | 3.00        | -         |
| Dep Dir of Maint & Ops       | 1.00       | 1.00    | 1.00        | -         |
| Dept Analyst I/II            | 2.60       | 2.60    | 2.60        | -         |
| Engineering Tech             | 1.00       | 1.00    | 1.00        | -         |
| Equip Maint Supv             | 2.00       | 2.00    | 2.00        | -         |
| Equip Mechanic 1/11          | 10.00      | 10.00   | 10.00       | -         |
| Equip Mechanic III           | 1.00       | 1.00    | 1.00        | -         |
| Equip Supt                   | 1.00       | 1.00    | 1.00        | -         |
| Exec Secretary               | 1.00       | 1.00    | 1.00        | -         |
| Fleet Svcs Tech I/II         | 2.00       | 2.00    | 2.00        | -         |
| Hwy Maint Supv               | 7.00       | 7.00    | 7.00        | -         |
| Hwy Maint Wkr I/II/III       | 36.00      | 33.00   | 33.00       | (3.00)    |
| Hwy Maint Wkr IV             | 5.00       | 5.00    | 5.00        | -         |
| Hwy Superintentant           | 2.00       | 2.00    | 2.00        | -         |
| Parts Tech                   | 1.00       | 1.00    | 1.00        | -         |
| Principal Eng Tech           | 5.00       | 5.00    | 5.00        | -         |
| Principal Planner            | 1.00       | 1.00    | 1.00        | -         |
| ROW Supervisor               | 1.00       | 1.00    | 1.00        | -         |
| Sr. Bridge Maint Wkr         | 1.00       | 1.00    | 1.00        | -         |
| Sr. CADD Tech                | 3.00       | 3.00    | 3.00        | -         |
| Sr. Civil Eng                | 10.00      | 10.00   | 10.00       | -         |
| Sr. Dev Tech                 | 1.00       | 1.00    | 1.00        | -         |
| Sr. Eng Tech                 | 10.00      | 10.00   | 10.00       | _         |
| Sr. Equip Mechanic           | 2.00       | 2.00    | 2.00        | -         |
| Sr. Fleet Svcs Tech          | 1.00       | 1.00    | 1.00        | _         |
| Sr. Hwy Maint Wkr            | 5.00       | 5.00    | 5.00        | _         |
| Sr. Planner                  | 1.00       | 1.00    | 1.00        | _         |
| Sr. Traf Ctrl Maint Wkr      | 1.00       | 1.00    | 1.00        | _         |
| Svcs Ops Coor                | 3.00       | 3.00    | 3.00        | _         |
| Traf Ctrl Maint Supv         | 1.00       | 1.00    | 1.00        |           |
| Traf Ctrl Maint Wkr I/II/III | 5.00       | 5.00    | 5.00        | -         |
| Traffic Ops Tech             | 1.00       | 1.00    | 1.00        | -         |
| Traffic Supt                 | 1.00       | 1.00    | 1.00        | -         |
| Department Total             | 160.40     | 156.40  | 156.40      | (4.00)    |
|                              | 100.40     | 150.40  | 150.40      | (4.00)    |

### ORGANIZATIONAL CHART





### MISSION

The Mission of the California Child Support Program is to promote the well-being of children and the self-sufficiency of families by assisting both parents in meeting the financial, medical and emotional needs of their children through the delivery of quality child support establishment, collection and distribution services. El Dorado County Child Support Services meets the State's mission by providing County residents the opportunity to receive services in the Shingle Springs and South Lake Tahoe offices.

|                       | 15/16<br>Actuals |           | 16/17<br>Budget |    | 17/18<br>Dept |    | 17/18<br>CAO |    | ange from<br>udget to | %<br>Change |
|-----------------------|------------------|-----------|-----------------|----|---------------|----|--------------|----|-----------------------|-------------|
|                       |                  |           | g               | R  | •             |    | Recommend    |    | commend               | <b>j</b> .  |
| Use of Funds          | \$               | 6,755     | \$<br>-         | \$ | -             | \$ | -            | \$ | -                     | -           |
| State                 | \$               | 1,670,070 | \$<br>1,714,813 | \$ | 1,704,795     | \$ | 1,704,795    | \$ | (10,018)              | -1%         |
| Federal               | \$               | 3,241,906 | \$<br>3,328,756 | \$ | 3,309,308     | \$ | 3,309,308    | \$ | (19,448)              | -1%         |
| Charges for Service   | \$               | 866,765   | \$<br>913,849   | \$ | -             | \$ | -            | \$ | (913,849)             | -100%       |
| Miscellaneous         | \$               | 11,749    | \$<br>11,535    | \$ | -             | \$ | -            | \$ | (11,535)              | -100%       |
| Total Revenue         | \$               | 5,797,245 | \$<br>5,968,953 | \$ | 5,014,103     | \$ | 5,014,103    | \$ | (954,850)             | -16%        |
| Salaries and Benefits | \$               | 4,688,654 | \$<br>4,899,663 | \$ | 4,127,711     | \$ | 4,127,711    | \$ | (771,952)             | -16%        |
| Services & Supplies   | \$               | 605,988   | \$<br>727,944   | \$ | 601,468       | \$ | 601,468      | \$ | (126,476)             | -17%        |
| Intrafund Transfers   | \$               | 519,451   | \$<br>357,809   | \$ | 284,924       | \$ | 284,924      | \$ | (72,885)              | -20%        |
| Intrafund Abatement   | \$               | (8,903)   | \$<br>(11,463)  | \$ | -             | \$ | -            | \$ | 11,463                | -100%       |
| Total Appropriations  | \$               | 5,805,190 | \$<br>5,973,953 | \$ | 5,014,103     | \$ | 5,014,103    | \$ | (959,850)             | -16%        |
| Net County Cost       | \$               | 7,945     | \$<br>5,000     | \$ | -             | \$ | -            | \$ | (5,000)               | -100%       |
| FTEs                  |                  | 60        | <br>59          |    | 47            |    | 47           |    | (12)                  | -20%        |

### DEPARTMENT BUDGET SUMMARY

### MAJOR BUDGET CHANGES

Revenue

(\$954,850) Decrease due to discontinuation of the Revenue Recovery Division as a result of the Superior Court of El Dorado decision to terminate their agreement with Child Support Services for the collection of court debt effective July 1, 2017.

#### Appropriations

#### Salaries and Benefits

(\$771,952) Decrease due to the deletion of five Revenue Recovery Officer I/II positions, one Supervising Revenue Recovery Officer, one Fiscal Technician position, and one Legal Office Assistant position, and transfer of one Senior Revenue Recovery Officer to the Treasurer-Tax Collector as a result of the decision by the Superior Court to terminate their agreement with Child Support Services Revenue Recovery Division for collection of court ordered debt, and the subsequent discontinuation of the Revenue Recovery Division.

#### Services and Supplies

(\$126,476) Decrease due to a reduction in services and supplies associated with the Revenue Recovery Division and a reduction in special project funds in the Electronic Data Processing budget that were a one-time cost in FY 2016-17.

#### Intra-fund Transfers

(\$72,885) Decrease in A-87 Cost Allocation Plan charges based on prior years' activity.

### PROGRAM SUMMARIES

#### Administration and Services

The Child Support Program is a Federal/State/Local mandated partnership aimed at establishing paternity and enforcement of child support and medical support. The Federal Child Support Enforcement Program was established in 1975 nationwide. A restructuring of the child support program in 2000 through State reform legislation allows counties to independently operate under the State Department of Child Support Services. The goals of the program are to promote the well-being of children and self-sufficiency of families by assisting both parents in meeting the financial, medical and emotional needs of their children through the delivery of quality child support establishment, collection and distribution services. Revenues for services are ongoing and are provided by the State at 34% and Federal government at 66%. There is no cost to the County General Fund.

#### EDP Maintenance and Operations

This refers to the Electronic Data Processing/Maintenance and Operations arm of the Division. Funding is provided by the State and Federal government for specific, identifiable child support automation duties and responsibilities. Funding covers information technology support, network costs and other automation related expenses. Revenues for this program are provided by the State at 34% and Federal government at 66%. There is no cost to the County General Fund.

#### Revenue Recovery Division

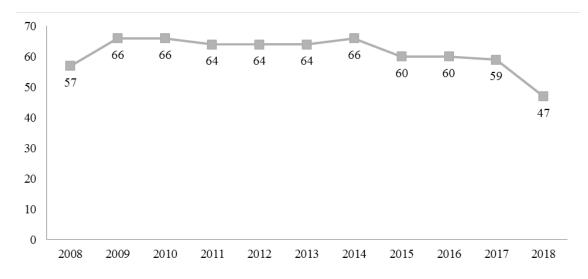
The Revenue Recovery Division is responsible for enforcement and collection of debts owed to many County Departments. Revenue Recovery is a General Fund program. As a result of the Superior Court of El Dorado decision to terminate their agreement with Child Support Services for the collection of court debt effective July 1, 2017, the majority of the costs for operating the program are no longer offset by a portion of the revenues collected for the Superior Court. The anticipated reduction in revenue from the Court's decision resulted in a reduction of force deleting eight of nine personnel positions in the Revenue Recovery Division. One Senior Revenue Recovery Officer was excluded from the reduction in force to perform the function of overseeing and coordinating County collections and post-probation Victim Restitution. This position will be transferred to the Treasurer-Tax Collector through the budget process, effective July 1, 2017.

### BUDGET SUMMARY BY PROGRAM

|                              | Ар | propriations | Revenues        | Net | County Cost | Staffing |
|------------------------------|----|--------------|-----------------|-----|-------------|----------|
| Administration & Services    | \$ | 4,747,119    | \$<br>4,747,119 | \$  | -           | 46       |
| EDP Maintenance & Operations | \$ | 266,984      | \$<br>266,984   | \$  | -           | 1        |
| Revenue Recovery             | \$ | -            | \$<br>-         | \$  | -           | 0        |
| Total                        | \$ | 5,014,103    | \$<br>5,014,103 | \$  | -           | 47       |

### STAFFING TREND

Child Support Services will decrease by a net of 12 FTEs in FY 2017-18 due to the deletion of five Revenue Recovery Officer I/II positions, one Supervising Revenue Recovery Officer, one Fiscal Technician position, and one Legal Office Assistant position, and the transfer of one Senior Revenue Recovery Officer to the Treasurer-Tax Collector as a result of the decision by the Superior Court to terminate their agreement with Child Support Services Revenue Recovery Division for collection of court ordered debt; as well as the deletion of three Child Support positions including two Legal Clerks and one Child Support Specialist III that have been vacant and unfunded for some time. The Recommended Budget includes the reduction of 12 FTEs from 59.0 to 47.0. Child Support Services positions are located in Shingle Springs and South Lake Tahoe.



#### RECOMMENDED BUDGET

The budget is recommended at \$5,014,103. The Recommended Budget reflects a decrease in revenue of \$954,850 and a decrease in appropriations of \$959,850 or 16% when compared to the FY 2016-17 Adopted Budget.

Net County Cost is \$0. Overall, Net County Cost is decreasing by \$5,000 or 100%.

This represents a status quo budget, as no services are increasing, and the changes in costs are associated with the decision by the Superior Court to terminate their agreement with Child Support Services

Revenue Recovery Division for collection of court ordered debt, and the subsequent discontinuation of the Revenue Recovery Division.

#### Sources & Uses of Funds

With the discontinuation of the Revenue Recovery Division, the Department is now entirely funded with state and federal revenues.

### FINANCIAL INFORMATION BY FUND TYPE

FUND TYPE:10GENERAL FUNDDEPARTMENT:79CHILD SUPPORT SERVICES

| ł                                                                                                  | MID-YEAR<br>PROJECTION      | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST  | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|----------------------------------------------------------------------------------------------------|-----------------------------|----------------------------------|------------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                                                                                    |                             |                                  |                        |                              |                                    |
| SUBOBJ SUBOBJ TITLE<br>0887 ST: INCENTIVES CHILD SUPPORT<br>CLASS: 05 REV: STATE INTERGOVERNMENTAL | 1,714,813<br>1,714,813      | 1,714,813<br>1,714,813           | 1,704,795<br>1,704,795 | 1,704,795<br>1,704,795       | -10,018<br>-10,018                 |
| 1103 FED: 66% CHILD SUPPORT 356<br>CLASS: 10 REV: FEDERAL                                          | 3,328,756<br>3,328,756      | 3,328,756<br>3,328,756           | 3,309,308<br>3,309,308 | 3,309,308<br>3,309,308       | -19,448<br>-19,448                 |
| 1740 CHARGES FOR SERVICES<br>1821 INTERFND REV: COLLECTIONS<br>CLASS: 13 REV: CHARGE FOR SERVICES  | 906,201<br>7,648<br>913,849 | 906,201<br>7,648<br>913,849      | 0<br>0<br>0            | 0<br>0<br>0                  | -906,201<br>-7,648<br>-913,849     |
| 1940 MISC: REVENUE<br>CLASS: 19 REV: MISCELLANEOUS                                                 | 11,535<br>11,535            | 11,535<br>11,535                 | 0<br>0                 | 0<br>0                       | -11,535<br>-11,535                 |
| TYPE: R SUBTOTAL                                                                                   | 5,968,953                   | 5,968,953                        | 5,014,103              | 5,014,103                    | -954,850                           |

FUND TYPE:10GENERAL FUNDDEPARTMENT:79CHILD SUPPORT SERVICES

|               |                                                                 | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|---------------|-----------------------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: E       | EXPENDITURE                                                     |                        |                                  |                       |                              |                                    |
|               | J SUBOBJ TITLE                                                  |                        |                                  |                       |                              |                                    |
| 3000          | PERMANENT EMPLOYEES / ELECTED                                   | 3,162,659              | 3,162,659                        | 2,647,392             | 2,647,392                    | -515,267                           |
| 3005          | TAHOE DIFFERENTIAL                                              | 10,800                 | 10,800                           | 7,200                 | 7,200                        | -3,600                             |
| 3006          | BILINGUAL PAY                                                   | 8,320                  | 8,320                            | 8,320                 | 8,320                        | 0                                  |
| 3020          | RETIREMENT EMPLOYER SHARE                                       | 721,411                | 721,411                          | 624,075               | 624,075                      | -97,336                            |
| 3022          | MEDI CARE EMPLOYER SHARE                                        | 48,524                 | 48,524                           | 40,859                | 40,859                       | -7,665                             |
| 3040          | HEALTH INSURANCE EMPLOYER                                       | 779,760                | 779,760                          | 676,505               | 676,505                      | -103,255                           |
| 3042          | LONG TERM DISABILITY EMPLOYER                                   | 8,354                  | 8,354                            | 6,983                 | 6,983                        | -1,371                             |
| 3043<br>3046  | DEFERRED COMPENSATION EMPLOYER<br>RETIREE HEALTH: DEFINED       | 11,027<br>63,131       | 11,027                           | 5,386                 | 5,386                        | -5,641                             |
| 3046          | WORKERS' COMPENSATION EMPLOYER                                  | 40,677                 | 63,131<br>40,677                 | 57,262<br>37,229      | 57,262<br>37,229             | -5,869<br>-3,448                   |
| 3080          | FLEXIBLE BENEFITS                                               | 45,000                 | 45,000                           | 16,500                | 16,500                       | -28,500                            |
| CLASS:        |                                                                 | 4,899,663              | 4,899,663                        | 4,127,711             | 4,127,711                    | -771,952                           |
| 4040          | TELEPHONE COMPANY VENDOR                                        | 200                    |                                  | 200                   | 200                          | 0                                  |
| 4040<br>4041  | COUNTY PASS THRU TELEPHONE CHARGE                               |                        | 200<br>13,320                    | 200<br>12,000         | 12,000                       | -1,320                             |
| 404 I<br>4080 | HOUSEHOLD EXPENSE                                               | S 13,320<br>38         | 38                               | 12,000                | 38                           | -1,320                             |
| 4100          | INSURANCE: PREMIUM                                              | 44,815                 | 44,815                           | 21,637                | 21.637                       | -23,178                            |
| 4140          | MAINT: EQUIPMENT                                                | 1,748                  | 1,748                            | 21,007                | 21,007                       | -1,748                             |
| 4144          | MAINT: COMPUTER                                                 | 16,550                 | 16,550                           | 2,500                 | 2,500                        | -14,050                            |
| 4180          | MAINT: BUILDING & IMPROVEMENTS                                  | 3,375                  | 3,375                            | 3,800                 | 3,800                        | 425                                |
| 4220          | MEMBERSHIPS                                                     | 9,665                  | 9,665                            | 9,565                 | 9,565                        | -100                               |
| 4260          | OFFICE EXPENSE                                                  | 91,529                 | 91,529                           | 21,209                | 21,209                       | -70,320                            |
| 4261          | POSTAGE                                                         | 50,200                 | 50,200                           | 19,000                | 19,000                       | -31,200                            |
| 4262          | SOFTWARE                                                        | 500                    | 500                              | 500                   | 500                          | 0                                  |
| 4263          | SUBSCRIPTION / NEWSPAPER / JOURNALS                             | 11,000                 | 11,000                           | 2,000                 | 2,000                        | -9,000                             |
| 4264          | BOOKS / MANUALS                                                 | 500                    | 500                              | 500                   | 500                          | 0                                  |
| 4265          | LAW BOOKS                                                       | 2,747                  | 2,747                            | 3,500                 | 3,500                        | 753                                |
| 4266          | PRINTING / DUPLICATING SERVICES                                 | 500                    | 500                              | 1,000                 | 1,000                        | 500                                |
| 4267          | ON-LINE SUBSCRIPTIONS                                           | 120                    | 120                              | 120                   | 120                          | 0                                  |
| 4300          | PROFESSIONAL & SPECIALIZED SERVICES                             | 20,600                 | 20,600                           | 30,000                | 30,000                       | 9,400                              |
| 4308          | EXTERNAL DATA PROCESSING SERVICES                               | 3,500                  | 3,500                            | 3,500                 | 3,500                        | 0                                  |
| 4320<br>4324  | VERBATIM: TRANSCRIPTION<br>MEDICAL, DENTAL, LAB & AMBULANCE SRV | 50<br>5.000            | 50<br>5,000                      | 50<br>7,000           | 50<br>7,000                  | 0<br>2,000                         |
| 4324<br>4400  | PUBLICATION & LEGAL NOTICES                                     | 5,000<br>50            | 50                               | 7,000<br>50           | 7,000<br>50                  | 2,000                              |
| 4420          | RENT & LEASE: EQUIPMENT                                         | 28,965                 | 28,965                           | 27,685                | 27,685                       | -1,280                             |
| 4440          | RENT & LEASE: BUILDING &                                        | 319,306                | 319,306                          | 326,929               | 326,929                      | 7,623                              |
| 4461          | EQUIP: MINOR                                                    | 100                    | 100                              | 100                   | 100                          | 0                                  |
| 4462          | EQUIP: COMPUTER                                                 | 3,845                  | 3,845                            | 2,500                 | 2,500                        | -1,345                             |
| 4500          | SPECIAL DEPT EXPENSE                                            | 4,001                  | 4,001                            | 0                     | 0                            | -4,001                             |
| 4503          | STAFF DEVELOPMENT                                               | 9,000                  | 9,000                            | 10,000                | 10,000                       | 1,000                              |
| 4600          | TRANSPORTATION & TRAVEL                                         | 6,000                  | 6,000                            | 10,000                | 10,000                       | 4,000                              |
| 4602          | MILEAGE: EMPLOYEE PRIVATE AUTO                                  | 950                    | 950                              | 950                   | 950                          | 0                                  |
| 4605          | RENT & LEASE: VEHICLE                                           | 26,072                 | 26,072                           | 25,135                | 25,135                       | -937                               |
| 4606          | FUEL PURCHASES                                                  | 9,198                  | 9,198                            | 10,000                | 10,000                       | 802                                |
| 4608          | HOTEL ACCOMMODATIONS                                            | 5,000                  | 5,000                            | 10,000                | 10,000                       | 5,000                              |
| 4620          | UTILITIES                                                       | 39,500                 | 39,500                           | 40,000                | 40,000                       | 500                                |
| CLASS:        | 40 SERVICE & SUPPLIES                                           | 727,944                | 727,944                          | 601,468               | 601,468                      | -126,476                           |
| 7223          | INTRAFND: MAIL SERVICE                                          | 19,089                 | 19,089                           | 6,968                 | 6,968                        | -12,121                            |
| 7224          | INTRAFND: STORES SUPPORT                                        | 819                    | 819                              | 279                   | 279                          | -540                               |
| 7233          | INTRAFND: CHILD SUPPORT SERVICES                                | 337,901                | 337,901                          | 277,677               | 277,677                      | -60,224                            |
| CLASS:        | 72 INTRAFUND TRANSFERS                                          | 357,809                | 357,809                          | 284,924               | 284,924                      | -72,885                            |
| 7353          | INTRFND ABATEMENTS: COLLECTIONS                                 | -11,463                | -11,463                          | 0                     | 0                            | 11,463                             |
| CLASS:        |                                                                 | -11,463                | -11,463                          | 0                     | 0                            | 11,463                             |
| TYPE: E       | SUBTOTAL                                                        | 5,973,953              | 5,973,953                        | 5,014,103             | 5,014,103                    | -959,850                           |
| FUND T        | YPE: 10 SUBTOTAL                                                | 5,000                  | 5,000                            | 0                     | 0                            | -5,000                             |
| DEPAR         | TMENT: 79 SUBTOTAL                                              | 5,000                  | 5,000                            | 0                     | 0                            | -5,000                             |

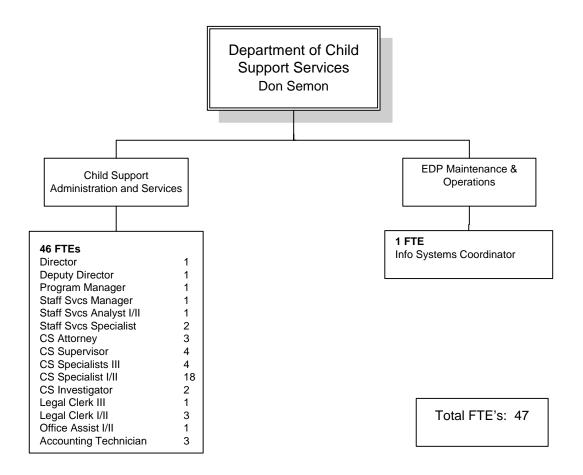
# Child Support Services RECOMMENDED BUDGET • FY 2017 - 18

### PERSONNEL ALLOCATION

| <b>Classification Title</b>               | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO<br>Recm'd | Diff from<br>Adjusted |
|-------------------------------------------|-----------------------------------|----------------------------|--------------------------|-----------------------|
| Director of Child Support Services        | 1.00                              | 1.00                       | 1.00                     | -                     |
| Accounting Technician                     | 3.00                              | 3.00                       | 3.00                     | -                     |
| Child Support Attorney I-IV               | 3.00                              | 3.00                       | 3.00                     | -                     |
| Child Support Investigator I/II           | 2.00                              | 2.00                       | 2.00                     | -                     |
| Child Support Program Manager             | 1.00                              | 1.00                       | 1.00                     | -                     |
| Child Support Specialist 1/11             | 18.00                             | 18.00                      | 18.00                    | -                     |
| Child Support Specialist 111              | 5.00                              | 4.00                       | 4.00                     | (1.00)                |
| Child Support Supervisor                  | 4.00                              | 4.00                       | 4.00                     | -                     |
| Deputy Director of Child Support Services | 1.00                              | 1.00                       | 1.00                     | -                     |
| Fiscal Technician                         | 1.00                              | -                          | -                        | (1.00)                |
| Information Systems Coordinator           | 1.00                              | 1.00                       | 1.00                     | -                     |
| Legal Clerk 1/11                          | 5.00                              | 3.00                       | 3.00                     | (2.00)                |
| Legal Clerk III                           | 1.00                              | 1.00                       | 1.00                     | -                     |
| Legal Office Assistant I/II               | 1.00                              | -                          | -                        | (1.00)                |
| Office Assistant I/II                     | 1.00                              | 1.00                       | 1.00                     | -                     |
| Revenue Recovery Officer I/II             | 5.00                              | -                          | -                        | (5.00)                |
| Sr Revenue Recovery Officer               | 1.00                              | -                          | -                        | (1.00)                |
| Staff Services Analyst I/II               | 1.00                              | 1.00                       | 1.00                     | -                     |
| Staff Services Manager                    | 1.00                              | 1.00                       | 1.00                     | -                     |
| Staff Services Specialist                 | 2.00                              | 2.00                       | 2.00                     | -                     |
| Supervising Revenue Recovery Officer      | 1.00                              | -                          | -                        | (1.00)                |
| Department Total                          | 59.00                             | 47.00                      | 47.00                    | (12.00)               |

# Child Support Services RECOMMENDED BUDGET • FY 2017 - 18

### ORGANIZATIONAL CHART





### MISSION

The El Dorado Health and Human Services Agency (HHSA) is a public agency that partners with the community on health and welfare issues. With integrity and respect HHSA provides effective, efficient, collaborative services that strengthen, empower and protect individuals, families and communities, thereby enhancing their quality of life.

|                   |    |              |                   | Ne | et County Cost/General |          |
|-------------------|----|--------------|-------------------|----|------------------------|----------|
|                   | Ар | propriations | Revenues          |    | Fund Contribution      | Staffing |
| Administration    | \$ | 5,334,051    | \$<br>3,949,550   | \$ | 1,384,501              | 68.00    |
| Human Services    | \$ | 73,449,969   | \$<br>69,452,986  | \$ | 6,308,256              | 338.62   |
| Public Health     | \$ | 47,770,416   | \$<br>45,707,625  | \$ | 6,106,127              | 94.80    |
| Behavioral Health | \$ | 38,288,621   | \$<br>38,288,621  | \$ | 16,510                 | 92.55    |
| Total             | \$ | 164,843,057  | \$<br>157,398,782 | \$ | 13,815,394             | 593.97   |

#### AGENCY PROGRAM SUMMARY

#### Service Integration

HHSA is committed to its vision of 'Transforming Lives and Improving Futures". HHSA is now in the beginning stages of service integration which is aimed at improving our service delivery to the community through co-location and enhanced integrated services, moving towards more client/family centered, holistic care (or whole person care). Currently, many HHSA programs serve the same clients and families. Many of these individuals have multiple needs that could benefit from our various programs. However, HHSA programs historically operated in silos that limit our ability to comprehensively serve clients in a holistic manner. Our current systems can also hinder internal communication, collaboration, referrals and ultimately services provided to our clients. Service Integration is a continuous process and will take time and patience. This will be a phased approach.

During the first and second quarters of FY 2016-17, HHSA's Strategic Plan was updated to place a strong emphasis on Service Integration. While some plan objectives became Division specific areas of focus, the fifth goal of Service Integration and Co-Location was expanded. New Projects in this plan focus on Audit Preparedness, Accreditation and Performance Management, Remote Services/Service Expansion, Information Sharing, Transportation and Housing. HHSA's Strategic Plan dovetails with the County's Strategic Plan on Goal #1 -Healthy Communities, which is an HHSA driven initiative.

HHSA is currently moving towards a new organizational structure that was created to support Service Integration and consists of an Adult System of Care, Children and Youth System of Care, Administration and Financial Services, Community Support Services and Public Health. The goal is for this new organizational structure to take effect by July 1, 2018. Each area of service will have a Lead Administrator (the Public Health Officer will be the Lead Administrator of Public Health, while Assistant Directors will lead the other areas of service); the current Chief Assistant Director position has been deleted. Currently, each area of service has developed mission and belief statements, in order to clearly define their focus and subsequently develop performance outcome measures to determine whether they are meeting their defined outcomes.

Over the next fiscal year, HHSA will continue to focus on developing the system of care model while detailing programmatic space needs. Review of building layout and program design will be a key component to the success of the service integration project.

### PENDING ISSUES AND POLICY CONSIDERATIONS

### IHSS State Cost Shift to Counties

Perhaps the most significant budget issue for counties at this time is the elimination of the Coordinated Care Initiative and the resulting reversal of the Administration's plan for managing In Home Supportive Services (IHSS) costs. The transfer of IHSS responsibilities back to counties also transfers the cost of the program back to counties. For El Dorado County, it is estimated that this shift will increase costs by approximately \$1.6 million in FY 2017-18. This is on top of program growth related cost increases. Since its realignment to counties in 1991, the IHSS program has been generally underfunded relative to caseload and cost increases. The anticipated \$1.6 million increase includes costs related to caseload increases that have occurred over the past several years (during the time that the state had been covering these program costs), as well as costs anticipated due to the minimum wage increase recently enacted by the state, the state's extension of three paid sick leave days to IHSS workers, and required implementation of new federal overtime regulations. It is important to note that due to the way the initiative was structured, this decision does not require approval through the state budget process. While the Governor has proposed in his "May Revise" Budget proposal to forestall this shift back to counties, as of the date of this writing, the State Legislature has not taken action to alleviate the impact of the cost shift.

Rather than increase the General Fund contribution to Human Services to make up for the State's decision to no longer contribute their share of cost to the program, HHSA has been asked to absorb the estimated \$1.6 million additional costs for the IHSS Program. The following outlines the proposed method to absorb the additional IHSS costs, within the Social Services and HHSA Administrative and Finance Divisions, with minimal impact to the other programmatic divisions.

#### Summary of Savings

| Total Additional IHSS Costs to be Absorbed               | \$1,600,000 |
|----------------------------------------------------------|-------------|
| #1 Exercise the 1991 Realignment Transfers               | \$860,593   |
| #2 Reduce Vacancy Rate and Vacant Positions              | \$288,043   |
| #3 Reduce Foster Care and Adoption Assistance            | \$0         |
| #4 Reduction of Other Expenses and Increase Fund Balance | \$299,987   |
| #5 Delete vacant Chief Assistant Director from Dept. 45  | \$151,377   |
| Remaining Deficit                                        | \$0         |

Counties are authorized by State statute to transfer 10% of the annual 1991 Public Health Realignment and 10% of the annual 1991 Mental Health Realignment allocations to Social Services. The Public Health Realignment transfer had already been included in the HHSA budget request. The Department is proposing to transfer 10% of the Mental Health Realignment allocation in order to offset a portion of the IHSS cost shift. This is currently recommended as a one-time shift, as on-going transfers would reduce funding available for Mental Health programs.

#### #1: 1991 Realignment Transfers

| 10% 1991 Public Health Realignment | \$466,731 |
|------------------------------------|-----------|
| 10% 1991 Mental Health Realignment | \$393,862 |
| Total Savings                      | \$860,593 |

#### *#2: Reduce the vacancy rate and chronically vacant positions from Social Services*

Reducing the number of positions in the IHSS program results in little savings due to a commensurate reduction of federal and state revenue. Due to cost-claiming regulations, the Income Maintenance Division has not been able to recuperate reimbursements for all County costs charged to that division. Therefore, it is recommended that vacant positions in the Income Maintenance Division be deleted in order to shift administration and overhead charges to other programs which are able to receive reimbursement. The savings are a result of eliminating chronically vacant positions, and decreasing the budgeted vacancy rate. This method will have minimal impact on programs and the Administration Division.

|                                                 | FTEs | Savings Including<br>Dept. 45 |
|-------------------------------------------------|------|-------------------------------|
| Income Maintenance Position                     |      |                               |
| Eligibility Worker I/II (Includes Dept. 45 ICR) | 6.4  | \$493,749                     |
| Reduce Savings by Decreasing Vacancy Rate 2%    |      |                               |
| (new vacancy rate will be 6%)                   |      | (\$205,706)                   |
| Total Savings                                   |      | \$288,043                     |

#### #3: Reduce Budgeted Amounts for Foster Care and Adoption Assistance

It is recommended that the budgeted cost for the Foster Care and Adoption Assistance programs be reduced to accommodate a portion of the increased budget pressure from the IHSS cost shift. The programs are budgeted based on historical trends in addition to taking into consideration changes in legislation. Foster Care and Adoption Assistance payments are largely out of our control, as these are entitlement programs. Generally, cost has increased in these programs. However, cost in these programs can be unpredictable, and may result in savings in certain years. Budget reductions in these areas may create appropriation issues during the year should client/caseload numbers increase.

#### #4 Reduction of other expenses, and Use of estimated 1991 Realignment fund balance

Additional reductions were made in various program budgets, including: IT Support was reduced by \$90,000; the District Attorney Fraud transfer amount was reduced by \$51,000; the Realignment special revenue fund (7776302) has carried a fund balance over the last couple of years due to additional revenues being received over budget at year end, and those funds are proposed to be used in FY 2017-18. These additional changes are not anticipated to impact programs or service levels.

| Reduction of S/0 7231                    | \$90,000  |
|------------------------------------------|-----------|
| Reduction of the DA Fraud Transfer       | \$51,000  |
| Increase to Special Revenue Fund Balance | \$158,987 |
| Total Other Savings                      | \$299,987 |

#### #5 Delete Chief Assistant Director from Administration budget

This position was scheduled to be deleted and under-filled with an Assistant Director of the Children's System of Care position. It was anticipated that this action would be incorporated in the Department budget during the FY 2017-18 Addenda process. However, the Chief Assistant Director position is vacant and can be deleted from the Administration budget, which will create significant savings in the overall cost of Human Services programs. This savings will be partially offset by the revenue decrease in

Administration due to the deletion of 6.4 vacant positions in the Social Services Income Maintenance Division, yet still results in an overall reduction in cost.

| Deletion of the Chief Assistant Director | \$187,107  |
|------------------------------------------|------------|
| Increase Due to IM 6.4 FTE Reduction     | (\$35,730) |
| Net Administration Savings               | \$151,377  |

#### Potential Income Maintenance Program Impacts

Currently, the Income Maintenance (IM) program serves over 27,700 of the County's vulnerable clients in programs such as CalFresh, CalWORKS and Medi-Cal. Historically, the IM programs have had a chronically high vacancy rate. This is not unique to El Dorado County. The challenge of meeting State mandates regarding application processing timelines, annual application reviews, reporting, and minimizing error rates is directly related to the ability to retain skilled staff in this program. The program must be sufficiently staffed to meet reporting requirements or run the risk of audit findings or, in the worst case, financial sanctions.

Over the years, the vacant positions have been used as a recruitment tool to mitigate the extraordinarily long County recruitment process, in an effort to keep the maximum number of trained personnel working in these programs. In a program with complicated rules and regulations, reducing IM positions has the potential to increase the challenge of meeting mandates and ensuring clients receive benefits in a timely manner.

#### HHSA Facility Issues

Facility needs are part of the HHSA strategic plan as we move toward service integration and co-location of programs. HHSA facilities are essentially at capacity and it will be difficult to continue meeting staffing and service demands required by the State without identifying additional space, particularly at Briw Road as well as at the Behavioral Health facility in Diamond Springs. In this regard, HHSA has been working with the CAO – Facilities Management Division to assess Agency space needs.

The space issue is compounded in South Lake Tahoe where there are limited facilities available for use, especially in the El Dorado Center, making it very difficult to serve clients and hold staff meetings and to provide staff development opportunities. On June 9, 2015, the Board designated \$5 million in Public Health funding to purchase and/or build a new building to be shared between all HHSA programs with the exception of Behavioral Health, to one building. The rationale is that Social Services programs would then "rent" their portion of the building from Public Health, a practice successfully used in other jurisdictions, providing valuable space for clients and services. Public Health still maintains this funding reserve, however, additional space in South Lake Tahoe has not yet been identified. On May 9, 2016, the Board of Supervisors authorized the CAO to enter into negotiations for additional space in order to address these concerns. Negotiations are ongoing at this time.

#### El Dorado County Homelessness

Recently, homelessness services have become a very high profile issue throughout the State of California. In FY 2015-16, HHSA was awarded approximately \$470,000 in funding related to the Housing Support Program which has provided long term housing for families. This program continued into FY 2016-17 and was highly successful in providing housing assistance to over 80

clients and families. The program will continue in FY 2017-18 by providing valuable housing resources to clients who meet the program eligibility requirements.

#### HHSA Volunteer Coordinator

HHSA relies on approximately 500 volunteers who support our programs. Some of the volunteer time provides an in-kind match to various grant programs, which allows HHSA to maintain funding for permanent staff. Without the volunteers, particularly in our Senior Services programs, there would have to be an increase in General Fund support or a reduction in service levels.

In FY 2014-15, HHSA requested a new position to serve as a Volunteer Coordinator to support volunteers and to recruit additional volunteers as needed. This responsibility is becoming more and more difficult as the administrative workload on existing staff continues to increase. Understanding additional funding is limited and annual budget directions require submission of a "status quo" budget, HHSA has not requested this position since the original request in FY 2014-15. However, the Department continues to feel that a position in either HHSA or another County department would assist departments and would allow for better volunteer recruitment, screening, tracking and retention.

#### General Fund Contributions

HHSA has been absorbing the majority of general government cost increases with available state, federal, and Realignment funding. As some countywide overhead costs have increased, HHSA has worked to keep the increase in County General Fund contributions to a minimum. The Department has seen budget pressures grow in General Fund programs such as Animal Services and Public Guardian. These two programs operate with minimum program staff and office support staff. To meet a status quo budget, these programs have maintained their staffing levels and have deferred needed equipment purchases.

Due to budgeting practices, these relatively small HHSA programs are not currently able to benefit during the budget year from the savings of larger programs, which have resulted from staffing vacancies or programmatic efficiencies. The Department will be looking for additional flexibility in the Agency's General Fund usage with the implementation of the service integration project, since the project may require staffing or service shifts that will require the use of General Fund dollars due to grant or other funding restrictions.

HHSA has requested that its General Fund contribution be viewed as an Agency contribution as opposed to an individual program. HHSA would also like to develop a rolling reserve where funds could be retained when General Fund expenditures are less than the approved budget. The Chief Administrative Office will be working with the Agency to evaluate options to ensure program efficiencies and flexibility, while preserving the Board's discretion over the use of undesignated General Fund dollars.

#### Changing the Fund Structure of Social Services

Currently Human Services-Social Services is included in the General Fund. The majority of funding for Social Services is State, Federal and realignment dollars. The Chief Administrative Office will be working with the Department and the Auditor's office to move Social Services out of the General Fund and into a Special Revenue Fund, similar to Public Health, Community Services, and Behavioral Health. This transition will allow the Division to more easily identify and retain non-General Fund savings within its own fund.

#### 1991 Realignment

1991 Realignment funds programs in three different HHSA areas: Pubic Health, Behavioral Health and Social Services. Historically, 1991 Social Services Realignment has been insufficient to fund the County's share of programmatic expenditures. With the current State changes to the In-Home Supportive Services (IHSS) program funding and the discontinuance of the Coordinated Care Initiative, HHSA is seeing a continued reduction in available 1991 Realignment resources to fund mandated programs. To prepare for a future economic downturn, HHSA recommends that a policy be developed to create a prudent reserve in the 1991 Social Services Realignment Special Revenue Fund. If this request is not approved, during an economic downturn that results in less revenue, HHSA will be required to reduce staffing at a time when client need and workload are increasing.

#### AB403 (Stone)/Continuum of Care Reform

AB 403, which took effect in January 2017, is a comprehensive reform effort to ensure that youth in foster care have their day-to-day physical, mental, and emotional needs met; that they have the greatest chance to grow up in permanent and supportive homes; and that they have the opportunity to grow into self-sufficient, successful adults.

HHSA is beginning to phase in certain components of the legislation. HHSA is developing the Child Family Teams that are required for each child with an open Child Welfare case. HHSA also received State funding to launch Foster Parent Training and Recruitment Services/Supports (FPRRS) to begin the challenging process of bringing new Foster Parents into the county system. A major component of Continuum of Care Reform (CCR) is a restructuring of the Foster Care system, with an emphasis on reducing group home placements and increasing the number of licensed skilled foster family homes through the Resource Family Approval Program (RFA). The RFA process is expected to increase the amount of time it takes to have a foster family approved to receive assistance payments which causes financial hardships and discourages families to participate in the program. The State projects that the reduction of group home usage will eventually result in assistance payment savings, which the state is expecting to recoup from the 2011 Realignment allocations to counties.

In the interim, the costs are projected to increase as Foster Care assistance payments are restructured, and legislation increases the need for Social Workers, Mental Health Services and Community Based Services. Foster Care assistance is being restructured from an age-based system to a need-based system; with the base need level receiving an immediate payment increase over the base age level of about 33%. Complying with the legislated increase in Foster Care services and treatment will also be fiscally challenging, as the minimal State General Fund appropriations for these services are not expected to fully fund the costs of providing the service.

AB 403 will have the greatest impact to the Social Services and Behavioral Health Divisions at this time, the full impact of AB403, both programmatic and financial, is unknown, but the California Welfare Director's Association (CWDA) and the California Behavioral Health Director's Association (CBHDA) both feel the funding from the State will not be sufficient to comply with the new mandates. While CWDA anticipates additional funding for Social Services, the Legislative Analysis Office concluded AB 403 will have a major fiscal impact in the tens of millions of dollars to mental health services, and that due to 1991 Realignment, the responsibility of providing services rests with counties.

### PERSONNEL ALLOCATION

|                                                     | 1                   |                 | 1 1            |           |
|-----------------------------------------------------|---------------------|-----------------|----------------|-----------|
| <b>Classification Title</b>                         | 2016-17<br>Adjusted | 2017-18<br>Dept | 2017-18<br>CAO | Diff from |
|                                                     | Allocation          | Request         | Recommended    | Adjusted  |
| Director of Health & Human Services                 | 1.00                | 1.00            | 1.00           | _         |
| Accountant I/II                                     | 8.00                | 9.00            | 9.00           | 1.00      |
| Administrative Secretary                            | 1.00                | 1.00            | 1.00           | -         |
| Administrative Services Officer                     | 2.00                | 2.00            | 2.00           | -         |
| Administrative Technician                           | 7.50                | 7.50            | 7.50           | -         |
| Alcohol and Drug Program Division Mgr               | 1.00                | 1.00            | 1.00           | -         |
| Animal Control Officer 1/11                         | 6.00                | 6.00            | 6.00           | -         |
| Animal Control Operations Manager                   | 1.00                | 1.00            | 1.00           | -         |
| Animal Shelter Attendant                            | 4.00                | 4.00            | 4.00           | -         |
| Animal Shelter Supervisor                           | 1.00                | 1.00            | 1.00           | -         |
| Assistant Director of Adm & Finance                 | 1.00                | 1.00            | 1.00           | -         |
| Assistant Director of Health Services               | 1.00                | 1.00            | 1.00           | -         |
| Assistant Director of Human Services                | 2.00                | 2.00            | 2.00           | -         |
| Care Management Counselor I/II                      | 1.00                | 1.00            | 1.00           | -         |
| Care Management Supervisor                          | 0.80                | 0.80            | 0.80           | -         |
| Chief Animal Control Officer                        | 1.00                | 1.00            | 1.00           | -         |
| Chief Assistant Director of HHSA                    | 1.00                | 1.00            | -              | (1.00)    |
| Chief Fiscal Officer                                | 1.00                | 1.00            | 1.00           | -         |
| Community Health Advocate                           | 7.00                | 2.00            | 2.00           | (5.00)    |
| Community Health Advocate -LT                       | -                   | 5.00            | 5.00           | 5.00      |
| Community Public Health Nurse Div Mgr               | 1.00                | 1.00            | 1.00           | -         |
| Cook I/II                                           | 2.81                | 2.81            | 2.81           | -         |
| Department Analyst I/II                             | 18.00               | 18.00           | 18.00          | -         |
| Deputy Director                                     | 5.00                | 4.00            | 4.00           | (1.00)    |
| Deputy Public Guardian I/II                         | 7.00                | 7.00            | 7.00           | -         |
| Disease Investigation & Control Specialist I/II     | 1.00                | 1.00            | 1.00           | -         |
| Eligibility Supervisor I                            | 13.00               | 14.00           | 14.00          | 1.00      |
| Eligibility Systems Specialist                      | 4.00                | 3.00            | 3.00           | (1.00)    |
| Eligibility Worker I/II/III                         | 88.00               | 88.00           | 81.60          | (6.40)    |
| Employment & Training Worker I/II/III               | 22.50               | 18.50           | 18.50          | (4.00)    |
| Employment & Training Worker Supv                   | 4.00                | 4.00            | 4.00           | -         |
| EMS Agency Administrator                            | 1.00                | 1.00            | 1.00           | -         |
| EMS Agency Medical Director                         | 0.40                | 0.40            | 0.40           | -         |
| Energy Weatherization Supervisor                    | 1.00                | 1.00            | 1.00           | -         |
| Energy Weatherization Technician I/II               | 3.00                | 3.00            | 3.00           | -         |
| Energy Weatherization Technician I/II -LT           | 1.00                | 1.00            | 1.00           | -         |
| Epidemiologist I/II                                 | 1.00                | 1.00            | 1.00           | -         |
| Executive Assistant                                 | 1.00                | 1.00<br>1.00    | 1.00           | -         |
| Fair Hearing Officer                                | 1.00                |                 | 1.00           | -         |
| Fiscal Assistant 1/11<br>Fiscal Services Supervisor | 3.00<br>1.00        | 3.00<br>1.00    | 3.00<br>1.00   | -         |
| Fiscal Technician                                   | 14.00               | 14.00           | 1.00           | -         |
| Food Services Aide                                  | 14.00               | 14.00           | 14.00          | -         |
| Food Services Ade                                   | 1.75                | 1.73            | 1.73           | -         |
|                                                     | 1.00                | 1.00            | 1.00           | -         |

# PERSONNEL ALLOCATION (CONTINUED)

|                                                                         | 1             |               |               |           |
|-------------------------------------------------------------------------|---------------|---------------|---------------|-----------|
| <b>Classification Title</b>                                             | 2016-17       | 2017-18       | 2017-18       |           |
|                                                                         | Adjusted      | Dept          | CAO           | Diff from |
|                                                                         | Allocation    | Request       | Recommended   | Adjusted  |
| Health Education Coordinator                                            | 9.50          | 7.50          | 7.50          | (2.00)    |
| Health Program Manager                                                  | 1.00          | 1.00          | 1.00          | -         |
| Health Program Specialist                                               | 4.50          | 6.50          | 6.50          | 2.00      |
| Health Program Specialist -LT                                           | 1.80          | 1.80          | 1.80          | -         |
| Housing Program Coordinator                                             | 2.00          | 2.00          | 2.00          | -         |
| Housing Program Specialist 1/11                                         | 1.00          | 1.00          | 1.00          | -         |
| IHSS Public Authority Registry/Training Specialist                      | 2.00          | 2.00          | 2.00          | -         |
| Information Systems Coordinator                                         | 1.00          | 1.00          | 1.00          | -         |
| Legal Clerk III                                                         | 1.00          | 1.00          | 1.00          | -         |
| Manager of Mental Health Programs                                       | 3.00          | 2.00          | 2.00          | (1.00)    |
| Mealsite Coordinator                                                    | 6.31          | 6.31          | 6.31          | -         |
| Medical Office Assistant I/II                                           | 10.80         | 10.80         | 10.80         | -         |
| Medical Office Assistant I/II -LT                                       | 0.20          | -             | -             | (0.20)    |
| Medical Records Technician                                              | 0.90          | 0.90          | 0.90          | -         |
| Mental Health Aide                                                      | 6.35          | 6.25          | 6.25          | (0.10)    |
| Mental Health Clinical Nurse                                            | 1.00          | 1.00          | 1.00          | -         |
| Mental Health Clinician IA/IB/II                                        | 27.50         | 27.50         | 27.50         | -         |
| Mental Health Medical Director                                          | 1.00          | 1.00          | 1.00          | -         |
| Mental Health Patient's Rights Advocate                                 | 0.40          | 0.40          | 0.40          | -         |
| Mental Health Program Coordinator IA/IB/II<br>Mental Health Worker I/II | 5.00<br>11.00 | 5.00<br>11.00 | 5.00<br>11.00 | -         |
| Mental Health Worker 1/11 -LT                                           | 3.50          | 3.50          | 3.50          | -         |
| Nutrition Services Supervisor                                           | 1.00          | 1.00          | 1.00          | -         |
| Nutritionist                                                            | 1.20          | 1.20          | 1.00          | _         |
| Occupational/Physical Therapist                                         | 3.35          | 3.35          | 3.35          | _         |
| Office Assistant I/II                                                   | 6.50          | 6.50          | 6.50          | _         |
| Office Assistant I/II/III                                               | 25.00         | 25.00         | 25.00         | -         |
| Office Assistant Supervisor I/II                                        | 3.00          | 3.00          | 3.00          | -         |
| Paralegal I/II*                                                         | 1.00          | 1.00          | _             | (1.00)    |
| Program Aide                                                            | 7.55          | 7.55          | 7.55          | -         |
| Program Assistant                                                       | 21.85         | 21.85         | 21.85         | -         |
| Program Assistant -LT                                                   | 0.50          | 0.50          | 0.50          | -         |
| Program Coordinator                                                     | 4.00          | 4.00          | 4.00          | -         |
| Program Manager                                                         | 10.00         | 12.00         | 12.00         | 2.00      |
| Program Manager - Protective Services                                   | 1.00          | -             | -             | (1.00)    |
| Psychiatric Technician I/II                                             | 3.00          | 3.00          | 3.00          | -         |
| Psychiatrist 1/11                                                       | 1.00          | 1.00          | 1.00          | -         |
| Public Health Laboratory Director                                       | 1.00          | 1.00          | 1.00          | -         |
| Public Health Nurse I/II                                                | 14.40         | 9.40          | 9.40          | (5.00)    |
| Public Health Nurse I/II -LT                                            | -             | 5.00          | 5.00          | 5.00      |
| Public Health Nurse Practitioner                                        | 1.80          | 1.80          | 1.80          | -         |
| Public Health Officer                                                   | 1.00          | 1.00          | 1.00          | -         |
| Public Services Assistant                                               | 2.00          | 2.00          | 2.00          | -         |

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### PERSONNEL ALLOCATION (CONTINUED)

| <b>Classification Title</b>                                             | 2016-17                | 2017-18         | 2017-18            | Diff from |
|-------------------------------------------------------------------------|------------------------|-----------------|--------------------|-----------|
|                                                                         | Adjusted<br>Allocation | Dept<br>Request | CAO<br>Recommended | Adjusted  |
| Quality Improvement Coordinator                                         | 0.50                   | 0.50            | 0.50               | -         |
| Registered Nurse                                                        | 0.70                   | 0.70            | 0.70               | -         |
| Screener                                                                | 5.00                   | 5.00            | 5.00               | -         |
| Secretary*                                                              | 1.00                   | 1.00            | -                  | (1.00)    |
| Senior Citizens Attorney I/II/III*                                      | 2.50                   | 2.50            | -                  | (2.50)    |
| Seniors' Daycare Program Supervisor                                     | 2.00                   | 2.00            | 2.00               | -         |
| Services Support Assistant III                                          | 3.00                   | 3.00            | 3.00               | -         |
| Social Services Aide                                                    | 16.00                  | 17.00           | 17.00              | 1.00      |
| Social Services Program Manager                                         | 5.00                   | 6.00            | 6.00               | 1.00      |
| Social Services Supervisor I/II                                         | 11.00                  | 12.00           | 12.00              | 1.00      |
| Social Worker Clinician                                                 | 1.00                   | 1.00            | 1.00               | -         |
| Social Worker I/II/III/IV                                               | 60.20                  | 60.20           | 60.20              | -         |
| Social Worker I/II/III/IV -LT                                           | 1.00                   | 1.00            | 1.00               | -         |
| Sr. Accountant                                                          | 1.00                   | 1.00            | 1.00               | -         |
| Sr. Animal Control Officer                                              | 1.00                   | 1.00            | 1.00               | -         |
| Sr. Department Analyst                                                  | 3.00                   | 2.00            | 2.00               | (1.00)    |
| Sr. Fiscal Assistant                                                    | 2.00                   | 2.00            | 2.00               | -         |
| Sr. Licensed Vocational Nurse                                           | 1.00                   | 1.00            | 1.00               | -         |
| Sr. Medical Office Assistant                                            | 1.00                   | 1.00            | 1.00               | -         |
| Sr. Office Assistant                                                    | 7.00                   | 7.00            | 7.00               | -         |
| Staff Services Analyst I/II                                             | 9.00                   | 8.00            | 8.00               | (1.00)    |
| Supervising Accountant/Auditor                                          | 5.00                   | 6.00            | 6.00               | 1.00      |
| Supervising Animal Control Officer                                      | 1.00                   | 1.00            | 1.00               | -         |
| Supervising Deputy Public Guardian                                      | 1.00                   | 1.00            | 1.00               | -         |
| Supervising Health Education Coordinator                                | 5.00                   | 5.00            | 5.00               | -         |
| Supervising Occupational/Physical Therapist                             | 0.60                   | 0.60            | 0.60               | -         |
| Supervising Public Health Nurse                                         | 4.00                   | 3.00            | 3.00               | (1.00)    |
| Supervising Public Health Nurse -LT                                     | -                      | 1.00            | 1.00               | 1.00      |
| Vocational Counselor                                                    | 1.00                   | 1.00            | 1.00               | -         |
| Welfare Collections Officer                                             | 1.00                   | 1.00            | 1.00               |           |
| <b>Department Total</b><br>*Recommend reduction no later than August 4. | 608.17                 | 605.87          | 593.97             | (14.20)   |

\*Recommend reduction no later than August 4, 2017



### MISSION

The County of El Dorado, Health & Human Services Agency (HHSA), Administration and Financial Services Division provides administrative and fiscal support to the four programmatic divisions of HHSA including Behavioral Health, Public Health, Community Services, and Social Services. The Agency's mission statement is: With integrity and respect we provide effective, efficient, collaborative services that strengthen, empower and protect individuals, families and communities, thereby enhancing their quality of life.

### DEPARTMENT BUDGET SUMMARY

|                       | 15/16 16/17       |    | 16/17       | 17/18 |             | 17/18 |             | Change from |           | %      |
|-----------------------|-------------------|----|-------------|-------|-------------|-------|-------------|-------------|-----------|--------|
|                       | Actuals           |    | Budget      | Dept  |             | CAO   |             | Budget to   |           | Change |
|                       |                   |    |             | R     | equested    | Re    | commend     | Recommend   |           |        |
| Charges for Service   | \$<br>4,294,552   | \$ | 4,255,220   | \$    | 3,949,550   | \$    | 3,949,550   | \$          | (305,670) | -7%    |
| Miscellaneous         | \$<br>295         | \$ | -           | \$    | -           |       |             | \$          | -         | 0%     |
| Total Revenue         | \$<br>4,294,847   | \$ | 4,255,220   | \$    | 3,949,550   | \$    | 3,949,550   | \$          | (305,670) | -7 %   |
| Salaries and Benefits | \$<br>6,395,506   | \$ | 7,084,607   | \$    | 7,477,637   | \$    | 7,290,531   | \$          | 205,924   | 3%     |
| Services & Supplies   | \$<br>1,324,755   | \$ | 2,475,938   | \$    | 1,504,471   | \$    | 1,504,471   | \$          | (971,467) | -39%   |
| Fixed Assets          | \$<br>-           | \$ | 43,500      | \$    | 47,000      | \$    | 47,000      | \$          | 3,500     | 0%     |
| Intrafund Transfers   | \$<br>302,798     | \$ | 455,193     | \$    | 672,790     | \$    | 672,790     | \$          | 217,597   | 48%    |
| Intrafund Abatements  | \$<br>(4,894,469) | \$ | (4,752,731) | \$    | (4,216,470) | \$    | (4,180,741) | \$          | 571,990   | -12%   |
| Total Appropriations  | \$<br>3,128,590   | \$ | 5,306,507   | \$    | 5,485,428   | \$    | 5,334,051   | \$          | 27,544    | 1%     |
| Net County Cost       | \$<br>(1,166,257) | \$ | 1,051,287   | \$    | 1,535,878   | \$    | 1,384,501   | \$          | 333,214   | 32%    |
| FTEs                  | 65                |    | 67          |       | 69          |       | 68          |             | 1         | 1%     |

### MAJOR BUDGET CHANGES

#### Revenues

(\$305,370) Reduction in Charges for services to other HHSA programs based on a lower Internal Cost Rate (ICR) percentage. The ICR is calculated on prior year fiscal activity (FY 2015-16), and results in reconciliation of the over/under collections that occur over time.

#### Appropriations

#### Salaries and Benefits

\$205,924 Increase is due primarily to the addition of the Assistant Director of Finance and Administration position and the deletion of the Chief Assistant Director HHSA position, in accordance with Service Integration Plan, as well as adjustments and true-ups for position transfers between HHSA divisions.

#### Services and Supplies

| (\$1,000,000)   | Decrease related to one-time adjustment in FY 2016-17 to account for over-collection of indirect costs. |
|-----------------|---------------------------------------------------------------------------------------------------------|
| \$28,533        | Various adjustments to bring budget in line with actuals.                                               |
| Fixed Assets    |                                                                                                         |
| \$30,000        | Increase due to cube (POD) and building design changes to more efficiently align staff.                 |
| \$17,000        | Security equipment upgrades and tenant improvements to the Briw building.                               |
| Intrafund Trans | sfers                                                                                                   |
| \$217,597       | Increase primarily due to additional A-87 Cost Plan charges for support from General Fund departments.  |
| Intrafund Abate | ements                                                                                                  |
| \$571,990       | Decrease in charges to other divisions within HHSA related to indirect cost allocations.                |

### BUDGET SUMMARY BY PROGRAM

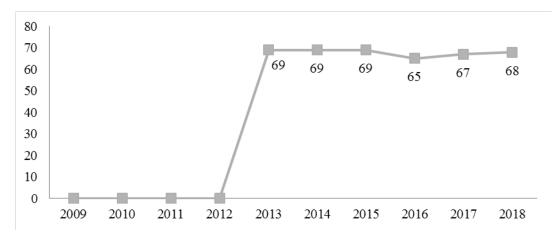
|                | Appropriations |           | ppropriations <b>Revenue</b> |           | Net County Cost |           |    | Staffing |  |  |
|----------------|----------------|-----------|------------------------------|-----------|-----------------|-----------|----|----------|--|--|
| Administration | \$             | 5,334,051 | \$                           | 3,949,550 | \$              | 1,384,501 | \$ | 68       |  |  |
| TOTAL          | \$             | 5,334,051 | \$                           | 3,949,550 | \$              | 1,384,501 | \$ | 68       |  |  |

### PROGRAM SUMMARY

HHSA Administration was created in July 2013 to provide efficiencies in administrative and fiscal support to all the various programs in each of the four programmatic divisions of the agency. The division provides a wide range of services to the four program divisions, including maintaining and monitoring contracts, providing fiscal and budget support, facility maintenance, purchasing, billing, payroll, grant reporting, preparing items for submission to the Board of Supervisors, and internal personnel processing. The division charges programs for use of its services and recovers costs from each of the four divisions of HHSA through an Indirect Cost Rate (ICR).

### STAFFING TREND

Staffing for the Health and Human Services Agency Administration reflects an increase of .90 FTEs for a total of 68.0 FTEs. This includes the addition of an Assistant Director of Finance and Administration which is part of the new organization structure created to support Service Integration goals, the deletion of the Chief Assistant Director of HHSA position and true-ups and adjustments in personnel allocations between HHSA divisions. The division currently has 66.0 FTEs on the West Slope and 1.00 FTE at South Lake Tahoe.



### RECOMMENDED BUDGET

The Budget is recommended at \$5,334,051. The Recommended Budget reflects a decrease in revenue of \$305,670 (7%), and an increase in appropriations of \$27,544 (1%) when compared to the FY 2016-17 Adopted Budget.

Net County Cost is recommended at \$1,384,501. Overall, Net County Cost is increasing by \$333,214, or 32%.

The increase in Net County Cost is due to the timing difference between when costs are incurred and when they are allocated to other HHSA divisions. Because the Indirect Cost Rate (ICR) is based on costs incurred in the prior year, the incoming charges will never exactly offset the outgoing allocations. For example, the increase in A-87 Cost Plan charges and other incoming General Fund costs are not allocated to other HHSA divisions until the following budget year.

The Recommended Budget includes the addition of an Assistant Director of Finance and Administration. This position is part of a new organization structure that was created to support Service Integration goals and the System of Care model. The Recommended Budget also includes the deletion of the Chief Assistant Director of HHSA position following a retirement in May 2017. Both of these changes were approved by the Board of Supervisors on March 7, 2017.

# Administration and Financial Services Division RECOMMENDED BUDGET • FY 2017 - 18

#### CAO Adjustments

Adjustments were made to lower expenditures for desktops across the HHSA agency due to the pending implementation of VDI. Adjustments were also made to align budgets with prior year actuals. As a result of these changes the budget for the HHSA Administrative division decreased by \$4,920.

HHSA was asked to absorb the \$1.6 million cost increase to the Human Services – Social Service divisions that will occur as a result of the State's decision to eliminate the Coordinated Care Initiative and the In Home Support Services (IHSS) Maintenance of Effort. This is discussed in further detail in the HHSA Agency budget narrative. The Chief Assistant Director of HHSA position was deleted to help offset the increased impact to the General Fund. Salary and benefit savings associated with deleting this vacant position equate to \$187,106.

#### Source & Uses of Funds

The Health and Human Services Agency Administration Division was created to provide efficiencies in administrative and fiscal support to all the various programs across the agency. The division passes these fiscal and administrative costs to programs within the agency based on direct program salaries. All Administrative Division costs are funded from state, federal, realignment, donations/fees, and General Fund.

At the beginning of the year the Division calculates an Indirect Cost Rate (ICR) that is charged out to all Divisions in the Health and Human Services Agency based on direct salary dollars. The ICR is based on actual costs from the prior year. Due to fluctuations in actual salary dollars spent throughout the year, sometimes the department collects more revenue than necessary which rolls into the General Fund as fund balance and will be used to fund the Net County Cost in future years. Although the department is budgeting an increase to Net County Cost for FY 2017-18, the department over-collected in prior years. Over the past four years the department has over-collected approximately \$820,161, which was returned to the General Fund in prior years.

### FINANCIAL INFORMATION BY FUND TYPE

FUND TYPE:10GENERAL FUNDDEPARTMENT:45HEALTH & HUMAN SERVICES AGENCY ADM

|                                         | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|-----------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                         |                        |                                  |                       |                              |                                    |
|                                         | 0.055 740              | 4 055 000                        | 2 0 4 0 5 5 0         | 0.040 550                    | 205 070                            |
| 1800 INTERFND REV: SERVICE BETWEEN FUND | 3,955,742              | 4,255,220                        | 3,949,550             | 3,949,550                    | -305,670                           |
| CLASS: 13 REV: CHARGE FOR SERVICES      | 3,955,742              | 4,255,220                        | 3,949,550             | 3,949,550                    | -305,670                           |
| TYPE: R SUBTOTAL                        | 3,955,742              | 4,255,220                        | 3,949,550             | 3,949,550                    | -305,670                           |

FUND TYPE:10GENERAL FUNDDEPARTMENT:45HEALTH & HUMAN SERVICES AGENCY ADM

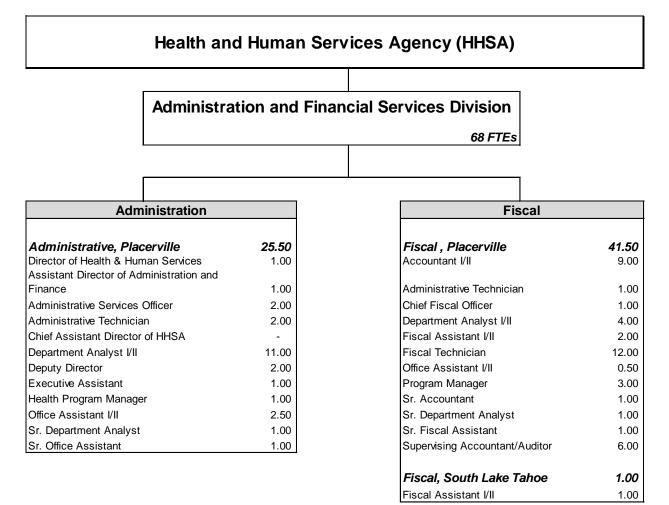
|        |                                     | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|--------|-------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
|        | EXPENDITURE                         |                        |                                  |                       |                              |                                    |
|        | J SUBOBJ TITLE                      |                        |                                  |                       |                              |                                    |
| 3000   | PERMANENT EMPLOYEES / ELECTED       | 4,487,631              | 4,716,951                        | 5,019,060             | 4,860,210                    | 143,259                            |
| 3002   | OVERTIME                            | 55.498                 | 20.000                           | 20,000                | 20,000                       | 0                                  |
| 3004   | OTHER COMPENSATION                  | 17,613                 | 4,200                            | 4,200                 | 4,200                        | 0                                  |
| 3005   | TAHOE DIFFERENTIAL                  | 2,413                  | 2,400                            | 2,400                 | 2,400                        | 0                                  |
| 3020   | RETIREMENT EMPLOYER SHARE           | 916.084                | 1,023,249                        | 1.066.576             | 1,052,894                    | 29.645                             |
| 3022   | MEDI CARE EMPLOYER SHARE            | 60,977                 | 68,425                           | 72,810                | 70,507                       | 2,082                              |
| 3040   | HEALTH INSURANCE EMPLOYER           | 1,130,745              | 1,035,927                        | 1,064,322             | 1,058,448                    | 22,521                             |
| 3042   | LONG TERM DISABILITY EMPLOYER       | 11,787                 | 11,787                           | 12,544                | 12,147                       | 360                                |
| 3043   | DEFERRED COMPENSATION EMPLOYER      | 5.955                  | 7,589                            | 7,560                 | 7,560                        | -29                                |
| 3046   | RETIREE HEALTH: DEFINED             | 68,497                 | 68,497                           | 75,700                | 75,700                       | 7,203                              |
| 3060   | WORKERS' COMPENSATION EMPLOYER      | 52,982                 | 52,982                           | 54,465                | 54,465                       | 1,483                              |
| 3080   | FLEXIBLE BENEFITS                   | 1,200                  | 72,600                           | 78,000                | 72,000                       | -600                               |
| CLASS: | -                                   | 6,811,382              | 7,084,607                        | 7,477,637             | 7,290,531                    | 205,924                            |
| 4040   | TELEPHONE COMPANY VENDOR            | 1,331                  | 1,400                            | 1,400                 | 1,400                        | 0                                  |
| 4041   | COUNTY PASS THRU TELEPHONE CHARGES  | ,                      | 15,000                           | 15,000                | 15,000                       | 0                                  |
| 4080   | HOUSEHOLD EXPENSE                   | 8,000                  | 8,000                            | 8,000                 | 8,000                        | 0                                  |
| 4082   | HOUSEHOLD EXP: OTHER                | 3,000                  | 3,000                            | 3,000                 | 3,000                        | 0                                  |
| 4086   | JANITORIAL / CUSTODIAL SERVICES     | 59,580                 | 62,280                           | 62,280                | 62,280                       | 0                                  |
| 4100   | INSURANCE: PREMIUM                  | 35,897                 | 35.897                           | 24.690                | 24,690                       | -11,207                            |
| 4144   | MAINT: COMPUTER                     | 3,780                  | 3,000                            | 3,000                 | 3,000                        | 0                                  |
| 4180   | MAINT: BUILDING & IMPROVEMENTS      | 5,000                  | 5,000                            | 5,000                 | 5,000                        | 0                                  |
| 4220   | MEMBERSHIPS                         | 1,400                  | 1,400                            | 1.750                 | 1.750                        | 350                                |
| 4260   | OFFICE EXPENSE                      | 35,000                 | 35,000                           | 35,850                | 35,850                       | 850                                |
| 4261   | POSTAGE                             | 60,000                 | 60,000                           | 60,000                | 60,000                       | 0                                  |
| 4262   | SOFTWARE                            | 4,200                  | 4,200                            | 13,000                | 13,000                       | 8,800                              |
| 4263   | SUBSCRIPTION / NEWSPAPER / JOURNALS | 3,416                  | 3,416                            | 3,000                 | 3,000                        | -416                               |
| 4264   | BOOKS / MANUALS                     | 700                    | 700                              | 500                   | 500                          | -200                               |
| 4266   | PRINTING / DUPLICATING SERVICES     | 1.500                  | 1,500                            | 2.000                 | 2,000                        | 500                                |
| 4300   | PROFESSIONAL & SPECIALIZED SERVICES | 87,645                 | 87,645                           | 102,945               | 102,945                      | 15,300                             |
| 4337   | OTHER GOVERNMENTAL AGENCIES         | 696                    | 0                                | 0                     | 0                            | 0                                  |
| 4400   | PUBLICATION & LEGAL NOTICES         | 500                    | 500                              | 500                   | 500                          | 0                                  |
| 4420   | RENT & LEASE: EQUIPMENT             | 185,000                | 185,000                          | 199,820               | 199,820                      | 14,820                             |
| 4421   | RENT & LEASE: SECURITY SYSTEM       | 23,376                 | 23,964                           | 24,552                | 24,552                       | 588                                |
| 4440   | RENT & LEASE: BUILDING &            | 681,508                | 681,508                          | 678,076               | 678,076                      | -3.432                             |
| 4460   | EQUIP: SMALL TOOLS & INSTRUMENTS    | 0                      | 001,000                          | 20,000                | 20,000                       | 20,000                             |
| 4461   | EQUIP: MINOR                        | 2.527                  | 2,400                            | 20,000                | 0                            | -2,400                             |
| 4462   | EQUIP: COMPUTER                     | 8,800                  | 8.800                            | 13,271                | 13,271                       | 4.471                              |
| 4463   | EQUIP: TELEPHONE & RADIO            | 96                     | 0,000                            | 0                     | 0                            | 0                                  |
| 4500   | SPECIAL DEPT EXPENSE                | 50                     | 20.000                           | 800                   | 800                          | -19,200                            |
| 4501   | SPECIAL PROJECTS                    | 0                      | 1,000,000                        | 0                     | 0                            | -1,000,000                         |
| 4502   | EDUCATIONAL MATERIALS               | 2,000                  | 2,000                            | 0                     | 0                            | -2,000                             |

FUND TYPE:10GENERAL FUNDDEPARTMENT:45HEALTH & HUMAN SERVICES AGENCY ADM

|                                         | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|-----------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 4503 STAFF DEVELOPMENT                  | 49,560                 | 49,560                           | 49,985                | 49,985                       | 425                                |
| 4529 SOFTWARE LICENSE                   | 3,500                  | 3,500                            | 3,500                 | 3,500                        | 0                                  |
| 4540 STAFF DEVELOPMENT (NOT 1099)       | 1,016                  | 0                                | 0                     | 0                            | 0                                  |
| 4600 TRANSPORTATION & TRAVEL            | 3,302                  | 3,302                            | 5,840                 | 5,840                        | 2,538                              |
| 4602 MILEAGE: EMPLOYEE PRIVATE AUTO     | 7,990                  | 7,990                            | 6,500                 | 6,500                        | -1,490                             |
| 4605 RENT & LEASE: VEHICLE              | 417,287                | 388,500                          | 388,500               | 388,500                      | 0                                  |
| 4606 FUEL PURCHASES                     | 135,360                | 281,000                          | 281,500               | 281,500                      | 500                                |
| 4608 HOTEL ACCOMMODATIONS               | 2,300                  | 2,300                            | 1,400                 | 1,400                        | -900                               |
| 4620 UTILITIES                          | 148,176                | 148,176                          | 148,812               | 148,812                      | 636                                |
| CLASS: 40 SERVICE & SUPPLIES            | 1,997,679              | 3,135,938                        | 2,164,471             | 2,164,471                    | -971,467                           |
| 4752 ALLOCATED FUEL PURCHASE            | -543,147               | -660,000                         | -660,000              | -660,000                     | 0                                  |
| CLASS: 41 SERVICE & SUPPLIES ABATEMENTS | -543,147               | -660,000                         | -660,000              | -660,000                     | 0                                  |
| 6040 FIXED ASSET: EQUIPMENT             | 35,000                 | 35,000                           | 47,000                | 47,000                       | 12,000                             |
| 6042 FIXED ASSET: COMPUTER SYSTEM       | 8,500                  | 8,500                            | 0                     | 0                            | -8,500                             |
| CLASS: 60 FIXED ASSETS                  | 43,500                 | 43,500                           | 47,000                | 47,000                       | 3,500                              |
| 7200 INTRAFUND TRANSFERS: ONLY GENERAL  | 408,379                | 408,379                          | 628,941               | 628,941                      | 220,562                            |
| 7223 INTRAFND: MAIL SERVICE             | 118                    | 118                              | 54                    | 54                           | -64                                |
| 7224 INTRAFND: STORES SUPPORT           | 1,696                  | 1,696                            | 2,234                 | 2,234                        | 538                                |
| 7229 INTRAFND: PC SUPPORT               | 25,000                 | 25,000                           | 0                     | 0                            | -25,000                            |
| 7232 INTRAFND: MAINT BLDG & IMPROVMNTS  | 20,000                 | 20,000                           | 41,561                | 41,561                       | 21,561                             |
| CLASS: 72 INTRAFUND TRANSFERS           | 455,193                | 455,193                          | 672,790               | 672,790                      | 217,597                            |
| 7350 INTRFND ABATEMENTS: GF ONLY        | -4,280,240             | -4,752,731                       | -4,167,706            | -4,131,977                   | 620,754                            |
| 7351 INTRFND ABATEMENTS: SOCIAL SERVICE | 0                      | 0                                | -48,764               | -48,764                      | -48,764                            |
| 7380 INTRFND ABATEMENTS: NOT GENERAL    | -44,796                | 0                                | 0                     | 0                            | 0                                  |
| CLASS: 73 INTRAFUND ABATEMENT           | -4,325,036             | -4,752,731                       | -4,216,470            | -4,180,741                   | 571,990                            |
| TYPE: E SUBTOTAL                        | 4,439,571              | 5,306,507                        | 5,485,428             | 5,334,051                    | 27,544                             |
| FUND TYPE: 10 SUBTOTAL                  | 483,829                | 1,051,287                        | 1,535,878             | 1,384,501                    | 333,214                            |
| DEPARTMENT: 45 SUBTOTAL                 | 483,829                | 1,051,287                        | 1,535,878             | 1,384,501                    | 333,214                            |

# Health and Human Services Agency RECOMMENDED BUDGET • FY 2017 - 18

### ORGANIZATIONAL CHART





### MISSION

The County of El Dorado Health and Human Services Agency (HHSA), Department of Health Services, Behavioral Health Division strives to alleviate the suffering of mental illness by providing recoveryoriented, client-centered, culturally competent treatment services in collaboration with clients, families, and community partners. The Division seeks to eliminate disparities in service access and to reduce the stigma associated with mental illness while offering the highest quality behavioral healthcare to improve the community's health and safety, to strengthen individuals' resilience, and to promote restoration of healthy families. The Division also provides substance-use disorder programs to address alcohol and other drug related issues affecting the community.

### DEPARTMENT BUDGET SUMMARY

|                                  | 15/16 |             | 16/17  |             | 17/18 |             | 17/18 |             | Change from |             | %      |
|----------------------------------|-------|-------------|--------|-------------|-------|-------------|-------|-------------|-------------|-------------|--------|
| Actuals                          |       | Actuals     | Budget |             | Dept  |             | CAO   |             | Budget to   |             | Change |
|                                  |       |             |        |             |       | Requested   |       | Recommend   |             | ecommend    |        |
| Fines, Forfeiture & Penalties    | \$    | 63,956      | \$     | 75,000      | \$    | 70,000      | \$    | 70,000      | \$          | (5,000)     | -7%    |
| Use of Money                     | \$    | 38,456      | \$     | 42,000      | \$    | 42,000      | \$    | 42,000      | \$          | -           | 0      |
| State                            | \$    | 6,027,353   | \$     | 6,580,092   | \$    | 7,710,395   | \$    | 7,710,395   | \$          | 1,130,303   | 17%    |
| Federal                          | \$    | 8,442,862   | \$     | 7,911,329   | \$    | 7,869,572   | \$    | 7,869,572   | \$          | (41,757)    | -1%    |
| Charges for Service              | \$    | 714,254     | \$     | 603,900     | \$    | 603,900     | \$    | 603,900     | \$          | -           | 0%     |
| Miscellaneous                    | \$    | 415,160     | \$     | 104,000     | \$    | 755,050     | \$    | 755,050     | \$          | 651,050     | 626%   |
| Other Financing Sources          | \$    | 8,857,247   | \$     | 8,989,497   | \$    | 7,967,258   | \$    | 7,573,397   | \$          | (1,416,100) | -16%   |
| Use of Fund Balance              | \$    | -           | \$     | 13,378,562  | \$    | 13,664,307  | \$    | 13,664,307  | \$          | 285,745     | 2%     |
| Total Revenue                    | \$    | 24,559,288  | \$     | 37,684,380  | \$    | 38,682,482  | \$    | 38,288,621  | \$          | 604,241     | 2%     |
| Salaries and Benefits            | \$    | 7,719,039   | \$     | 9,654,842   | \$    | 9,765,798   | \$    | 9,765,798   | \$          | 110,956     | 1%     |
| Services & Supplies              | \$    | 5,449,411   | \$     | 8,155,655   | \$    | 7,017,826   | \$    | 7,017,826   | \$          | (1,137,829) | -14%   |
| Other Charges                    | \$    | 10,214,242  | \$     | 13,018,751  | \$    | 12,541,417  | \$    | 12,541,417  | \$          | (477,334)   | -4%    |
| Fixed Assets                     | \$    | -           | \$     | 10,000      | \$    | 10,000      | \$    | 10,000      | \$          | -           | 0%     |
| Operating Transfers              | \$    | 250         | \$     | 500,000     | \$    | 673,000     | \$    | 673,000     | \$          | 173,000     | 35%    |
| Intrafund Transfers              | \$    | 5,752,683   | \$     | 5,623,651   | \$    | 6,362,097   | \$    | 6,362,097   | \$          | 738,446     | 13%    |
| Intrafund Abatements             | \$    | (5,752,683) | \$     | (5,623,651) | \$    | (6,362,097) | \$    | (6,362,097) | \$          | (738,446)   | 13%    |
| Contingencies (MHSA)             | \$    | -           | \$     | 6,345,132   | \$    | 8,674,441   | \$    | 8,280,580   | \$          | 1,935,448   | 31%    |
| Total Appropriations             | \$    | 23,382,942  | \$     | 37,684,380  | \$    | 38,682,482  | \$    | 38,288,621  | \$          | 604,241     | 2%     |
| <b>General Fund Contribution</b> | \$    | 16,510      | \$     | 16,510      | \$    | 16,510      | \$    | 16,510      | \$          | -           | 0%     |
| FTEs                             |       | 87.00       |        | 93.80       |       | 92.55       |       | 92.55       |             | (1.25)      | -1%    |

### MAJOR BUDGET CHANGES

#### Revenues

State Intergovernmental

\$1,130,303 Increase in Mental Health Services Act (MHSA) Funding.

#### Miscellaneous

\$651,050 Increase primarily due to \$611,050 cost settlement refund from Psychiatric Health Facility (PHF) contract for FY 2015-16.

#### **Other Financing Sources**

(\$1,416,100) Net decrease in operating transfers, primarily for Outpatient and Alcohol and Drug Program (ADP) programs from 2011 Realignment funding (\$1,059,000), and transfers to Human Services Division to offset IHSS cost increase in Social Services (\$393,000).

#### Fund Balance

| \$285,745 Increase in estimated Fund Balance available based on projected FY 2016-17 acti | vity. |
|-------------------------------------------------------------------------------------------|-------|
|-------------------------------------------------------------------------------------------|-------|

#### Appropriations

#### Salaries and Benefits

\$110,956 General increase related to on-going staff costs, salary and benefit adjustments and an increase in Temporary Employees expense.

#### Services and Supplies

| (\$400,000)    | Decrease in Professional and Special Services in the MHSA Innovation Program based<br>on estimated program requirements for FY 2017-18. |
|----------------|-----------------------------------------------------------------------------------------------------------------------------------------|
| (\$413,057)    | Decrease in Special Projects and Special Department Expense based on estimated program requirements for FY 2017-18.                     |
| (\$197,800)    | Decrease in MHSA software Licenses due to one-time expense in prior year related to Avatar clinical system and access.                  |
| (\$126,972)    | Various adjustments to bring budget in line with actual expenditure requirements.                                                       |
| Other Charges  |                                                                                                                                         |
| (\$145,335)    | Net Decrease in Ancillary Services and Ancillary Expenses for client services based on current trends.                                  |
| (\$108,032)    | Decrease in Health Services contract costs for drug and alcohol counseling contracts that were not renewed.                             |
| (\$167,669)    | Decrease in Interfund charges from HHSA Administration division due to change in Internal Cost Rate (ICR).                              |
| Fixed Assets   |                                                                                                                                         |
| \$10,000       | Appliance and Furniture replacements at the Psychiatric Health Facility (PHF).                                                          |
| Other Financin | g Uses                                                                                                                                  |
| \$173,000      | Increase in Operating Transfers for MHSA Innovation Project 2 (Community-Based                                                          |

#### Intrafund Transfers

| \$271,715                       | Increase in transfer of Mental Health plan Administration costs to MHSA for ADP.                                                                 |  |  |  |  |  |
|---------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|--|
| \$466,731                       | Increase due to change in method of how 2011 Realignment is transferred to ADP.                                                                  |  |  |  |  |  |
| Intrafund Abat                  | ement                                                                                                                                            |  |  |  |  |  |
| (\$271,715)                     | Increase in Abatement revenue (reimbursements shown as a negative cost) primarily due to allocation of additional ADP costs.                     |  |  |  |  |  |
| (\$466,731)                     | Increase in Abatement revenue (reimbursement shown as a negative cost) due to change<br>in method of how 2011 Realignment is transferred to ADP. |  |  |  |  |  |
| Appropriation for Contingencies |                                                                                                                                                  |  |  |  |  |  |

\$1,935,448 Increase to Contingency to balance the fund, due primarily to additional Proposition 63 revenue available for MHSA.

### BUDGET SUMMARY BY PROGRAM

|                         | Appropriations |            |    | Revenues   | County Cost<br>Contribution | Staffing |  |
|-------------------------|----------------|------------|----|------------|-----------------------------|----------|--|
| Alcohol & Drug Programs | \$             | 3,366,732  | \$ | 3,366,732  | -                           | 16.65    |  |
| MHSA Programs           | \$             | 21,656,059 | \$ | 21,656,059 | -                           | 48.04    |  |
| Traditional Programs    | \$             | 13,265,830 | \$ | 13,265,830 | \$<br>16,510                | 27.86    |  |
| TOTAL                   | \$             | 38,288,621 | \$ | 38,288,621 | \$<br>16,510                | 92.55    |  |

### PROGRAM SUMMARIES

#### Traditional Behavioral Health Programs

The Behavioral Health Division's traditional programs include mandated and/or core programs that existed prior to the passage of the Mental Health Services Act (MHSA) in November 2004. The County General Fund contribution represents a required General Fund cash match to support mandated services. The majority of the services provided are Medi-Cal eligible services provided to predominantly Medi-Cal eligible clients. Primary traditional programs in order of relative magnitude include:

#### Outpatient Mental Health Services for Children

These programs are primarily provided through contracted resources that provide a variety of therapeutic interventions for severely emotionally disturbed children, including assessments, treatment at the County's juvenile detention facilities, and consultation with schools, other community partners and families.

# Psychiatric Health Facility (PHF)

Located in Placerville, El Dorado County contracts with Telecare Corporation to operate the PHF, a licensed, sixteen-bed, 24-hour, adult residential treatment facility providing inpatient services for persons requiring intensive psychiatric care, many of whom are involuntarily hospitalized. Although the County of El Dorado's residents receive first priority for required admissions, the Division contracts with several other counties to provide their residents with inpatient care on an as needed, as available, basis.

# Institutional and Residential Care

Involves appropriate placement and care of seriously mentally ill adults and seriously emotionally disturbed children when required, based on the level of severity of their illness/disturbance.

## **Outpatient Mental Health Services for Adults**

Provides initial mental health assessments for new clients, as well as mental health services for a limited number of severely mentally ill adults who are not enrolled in the MHSA Wellness and Recovery programs.

## Psychiatric Emergency Services (PES)

Ensures 24/7/365 on-call services provided predominantly at hospitals on both slopes of the County to respond to psychiatric crises, provide referrals for follow-up services and, when necessary, detain and admit individuals to a psychiatric hospital.

### Utilization Review/Quality Improvement

Ensures timely and appropriate access to services and compliance with Federal and State regulations, as well as quality improvement efforts, staff development programs, and clinical program evaluation.

Extra help staff and overtime is in support of traditional programs primarily to ensure availability of after-hours and on-call psychiatric emergency services. Extra help staff is sometimes used as a more cost effective way to provide other intermittent, mental health services, often when after-hours or weekend work is necessary.

### MHSA Programs

In November 2004, California voters passed Proposition 63, known as the Mental Health Services Act (MHSA). The MHSA is funded by a one percent (1%) tax on personal income in excess of \$1,000,000 for California residents. The Division's MHSA programs are designed to reduce disparity in service access and to promote mental health wellness and recovery by providing effective mental health interventions and critical supportive services to seriously mentally ill individuals, often to those client populations that were previously underserved or un-served. MHSA programs are designed to engage clients, and sometimes other supportive individuals, in playing a significant role in formulating client recovery plans. Community participation is also a key element of creating and monitoring our MHSA programs. MHSA funds cannot be used to supplant other funds, specifically Realignment, for programs that were in existence in 2004 when the Act was passed; however, MHSA funds can be used for expansion of traditional programs beyond the base 2004 service level.

MHSA is composed of the following five components:

- Community Services and Supports (CSS)
- Workforce Education and Training (WET)
- Prevention and Early Intervention (PEI)
- Innovation
- Capital Facilities and Technological Needs (CFTN)

MHD currently has approved plans for all components except Innovation. Funding for each of these components is provided through county allocations. The funding for each component must be expended within a certain period of time or the funding reverts back to the State for redistribution. The CSS, PEI and Innovation components have a three-year reversion policy and continue to receive allocations on an annual basis; CFTN and WET have a ten-year reversion policy and are operating from fund balances as these components are no longer allocated MHSA funds. Primary MHSA programs include the following components:

#### Community Services and Supports (CSS)

Adult Wellness and Recovery Services – integrates a variety of available services and supports for seriously mentally ill adults, based on the type and level of service required for each individual. Services range from outreach and engagement (to reach homeless individuals and other high-risk populations), to diversified wellness and recovery strategies (including life skills training, groups, medication management, etc.), to full service partnerships (client-driven, recovery-oriented service plans offering a range of services and supports). Full service partnership clients may be eligible for limited transitional housing beds and/or housing subsidies. The Wellness Center also provides supportive services, such as linkage to primary healthcare, and peer support services.

Youth and Family Strengthening – provides wraparound services for youth at risk for out-of-home placement plus a variety of programs and services employing evidence-based practices, such as Incredible Years, Aggression Replacement Treatment and Trauma-Focused Cognitive Behavioral Therapy. High-risk youth about to be released from the County's juvenile detention facilities (and their families) will also be offered mental health, addiction and other specialized transition services to reduce recidivism and promote family reunification.

Housing offers funds for the development of permanent supportive housing and services for persons with serious mental illness who are homeless or at risk of homelessness and eligible to participate in the MHSA full service program. The housing program is jointly administered by the California Department of Health Care Services (DHCS) and the California Housing Finance Agency (CalHFA). Housing development funds allocated to the County have been assigned to CalHFA which is now responsible to review, approve and oversee housing developments after initial approval by the Board of Supervisors for the use of MHSA funds for the development.

Additional programs and/or services may be added as a result of community input into the FY 2017-18 MHSA planning process.

### Workforce Education and Training (WET)

This program supports activities intended to remedy the shortage of qualified individuals to provide mental health services, as well as activities designed to assist in the transformation of current service delivery.

# Prevention and Early Intervention (PEI)

PEI promotes services aimed at preventing mental illness from becoming severe and debilitating. PEI programs also address health disparities, including culturally-specific outreach and engagement services, through contract providers, to the Latino and Native American populations. Our current health disparities program also addresses improved linkage between behavioral health, primary care, and natural community supports. Funding for training and technical assistance is also available locally on a limited basis. Statewide PEI programs are being addressed through the County's membership in CalMHSA, – a multi-county Joint Powers Authority.

### Innovation

Consists of program(s) that test a new or adapted mental health practice or approach for the purpose of learning new practices supporting the delivery of mental health services and supports.

### Capital Facilities and Technological Needs (CFTN)

Supports capital facilities and/or technology projects. This program includes the development and implementation of an integrated information system infrastructure which includes the establishment of an Electronic Health Record (EHR) system, electronic clinical assessment and outcome measurement tools for children and adults, an electronic care pathways system to facilitate linkage between behavioral health and primary health care providers, improvement of tele-psychiatry and videoconferencing capabilities to reach and serve underserved communities, related training and administrative/technical support, as well as updated technological hardware equipment and software.

Extra help staff and overtime is in support of MHSA programs primarily to ensure required level of service and activities identified in the approved MHSA plans. Extra help staff is sometimes used to provide other intermittent, mental health services, often when after-hours or weekend work is necessary.

### Alcohol and Drug Programs

These programs implement strategies designed to address alcohol and other drug related issues affecting communities, criminal justice and child welfare systems, and schools. Activities include education, raising public awareness of issues, promoting drug free alternatives for youth and adults, drug free workplace programs, activities to reunite families, where appropriate, and related services. Also included are drug court activities. Revenues in these programs include State and Federal funding, Local Realignment, miscellaneous revenues and court fines. The Local realignment is used for Drug Medi-Cal services and Drug Court Program.

# PENDING ISSUES AND POLICY CONSIDERATIONS

Traditional Behavioral Health program funding continues to present a challenge to the Agency since the majority of traditional funds are spent on out of county placements and placements in the Psychiatric Health Facility. Currently, two clients are placed in State Hospitals with an estimated cost of \$475,000 per year. The possible repeal of the ACA could impact federal Medi-Cal reimbursements which could further impact BHD funding.

#### Mental Health Rehabilitation Center

The BHD is reviewing options for clients that reside in out of county long term placements. One option is establishing local alternatives, which could include a local Mental Health Rehabilitation Center (MHRC). This would bring clients closer to their support network of family and friends, as well as provide increased access to local Behavioral Health services. Determining the feasibility of establishing an MHRC in the County was approved by the BOS in January 2017. A portion of the traditional program fund balance has been earmarked as a possible funding source for this process.

#### AB 403 – Continuum of Care Reform

AB 403 is a comprehensive reform effort to make sure that youth in foster care have their day-to-day physical, mental, and emotional needs met; that they have the greatest chance to grow up in permanent and supportive homes; and that they have the opportunity to grow into self-sufficient, successful adults. As noted previously, the full impact is unknown, but all indications are there will not be sufficient funding from the State to meet the new mandates. As stated earlier, a fiscal analysis conducted by the Legislative Analysis Office concluded that AB 403 would have a major fiscal impact on mental health services in the tens of millions of dollars statewide, and that due to 1991 Realignment, the responsibility of providing services rests on the counties.

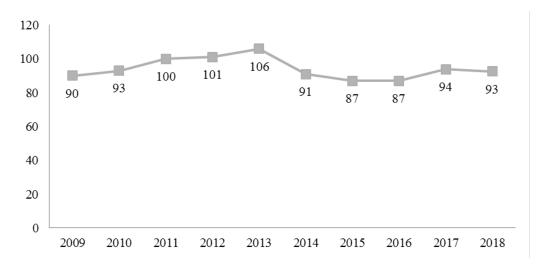
#### Alcohol Drug Programs (ADP)

ADP is currently having challenges fiscally sustaining the current level of services. Currently, there are insufficient funding reserves to maintain services without the additional transfer of \$467,000 in 1991 Realignment funding from the Public Health Division. Absent a reduction of expenses, ADP may require a larger portion of the Realignment funding it shares with mental health programs in the future in order to remain solvent. HHSA is currently reviewing service delivery models as part of service integration in order to establish program controls as well as reviewing mandated program requirements.

# STAFFING TREND

Staffing for the Behavioral Health programs over the past ten years has varied due to program requirements and funding changes. Staffing levels increased to a high of 127 FTEs in FY 2007-08, primarily due to new MHSA revenues and programs. During the next fiscal year, staffing was significantly reduced due to funding constraints in the traditional mental health program areas. Following the significant downsizing in FY 2008-09, staffing stabilized and then gradually increased, as MHSA programs were more fully implemented and financial systems were developed to support accurate cost accounting and billing.

The staff allocation for FY 2017-18 is 92.55 FTEs. This includes a net reduction of 1.25 FTEs, when compared to authorized personnel allocations, and includes the deletion of .30 FTE as well as position true-ups and adjustments among HHSA divisions. A total of 69.05 FTEs are located on the West Slope and 23.5 FTEs in South Lake Tahoe. There are 27.86 FTEs in Mental Health Traditional programs, 48.04 FTEs in MHSA programs, and 16.65 FTEs in Alcohol and Drug Programs.



# RECOMMENDED BUDGET

The total Budget is recommended at \$38,288,621, which is an increase of \$604,241 (2%) over the FY 2016-2017 Adopted Budget.

There is no Net County Cost for Behavioral Health. General Fund support is provided at \$16,510 for the division's Maintenance of Effort (MOE) as directed by the State Department of Healthcare Services. This amount is consistent with prior years.

The Behavioral Health Division (BHD) is focusing on shifting client services to Mental Health Services Act (MHSA) programs for expanded service delivery, which could decrease expenditures in traditional programs. The shift to MHSA focused programs is in correlation to the approved MHSA plan and allows the BHD to develop more comprehensive recovery-oriented programs for the underserved target populations.

A new MHSA plan is created every three years and updated annually with approval by the Board of Supervisors. The next three-year MHSA plan is anticipated to be presented to the BOS in June or July 2017.

#### Traditional Behavioral Health Programs

The Recommended Budget for the Traditional Behavioral Health Programs is \$13,265,830, which represents an increase of approximately \$536,311 (4.3%) when compared to the FY 2016-17 Adopted Budget.

The Traditional programs are primarily funded by federal revenues, Realignment/State revenues, and charges for services to other counties and private payers. The increase is due to additional appropriations to transfer 1991 realignment funds to Social Services to cover the increase in In-Home Supportive Services costs, and an increase in contingency to reserve funds for future planning related to the feasibility of establishing a Mental Health Rehabilitation Center.

#### Mental Health Services Act (MHSA) Program

The Recommended Budget for the MHSA Programs is \$21,656,059, which represents an increase of approximately \$996,199 (4.9%) when compared to the FY 2016-17 Adopted Budget.

The increase in the budget is primarily due to a projected increase in State revenue and corresponding increases in appropriations to include additional appropriations for the Community Hubs and increase in staff due to the anticipated change in the MHSA plan.

The Fiscal Year 2017-18 MHSA plan update is anticipated to be adopted in June or July 2017. MHSA programs are reviewed on an annual basis to determine which programs are successful in meeting program outcomes.

#### Alcohol and Drug Programs

The Recommended Budget for Alcohol and Drug Programs is \$3,366,732, which represents a decrease of approximately \$928,269 (21.7%) when compared to the FY 2016-17 adopted budget. Alcohol and Drug Programs are funded primarily by realignment funds and federal revenues.

The decrease is primarily due to a decrease in staffing that was transferred to MHSA programs and an overall decrease in revenue. ADP is in the process of reorganizing their service delivery model due to decreased fund balances and reserves.

### CAO Adjustments

As discussed in other areas of the HHSA budget, the Department was asked to absorb the \$1.6 million cost increase to the Human Services – Social Service division that will occur as a result of the State's decision to eliminate the Coordinated Care Initiative and the In Home Support Services (IHSS) Maintenance of Effort. The Department's original budget request included absorbing a portion of the cost (\$466,731). In order to help offset the remaining \$1.1 million cost increase, the Department budgeted the transfer of \$393,861 of 1991 Realignment funding from Behavioral Health to Social Services. There is no operational impact on Behavioral Health in FY 2017-18 due to this transfer, other than a relative decrease to Appropriations for Contingency when compared to what the Contingency would be without the budgeted transfer. This additional transfer has been reflected in the CAO Recommendation.

#### Source & Use of Funds

Based on the FY 2017-18 Governor's Budget, HHSA projects an 18 percent (\$658,000) decrease in 2011 Realignment revenue compared to the FY 2016-17 budgeted amounts, primarily due to a decrease in El Dorado County's allocation percentage of the State 2011 Behavioral Health subaccount. HHSA projects an additional 1 percent (\$33,000) decrease in 1991 Realignment funds, mainly due to an increase in the offset in this revenue for the care of two of the County's clients who are placed at state hospitals. HHSA projects a 19 percent (\$1.1 million) increase in MHSA revenue based on revenue projected from the Proposition 63 tax in the FY 2017-18 Governor's Budget.

The BHD use of Fund Balance (available fund balance, less appropriations for contingencies) is specific to sub-funds:

- \$1,090,599, a decrease of 0%, from Traditional Mental Health (Fund 11-110-001)
- \$4,110,045, a decrease of 26% (\$1.5 million), from MHSA (11-110-003)
- \$183,000, a decrease of 48 % (\$168,000), from Alcohol and Drug Special Revenue Funds

A new 3-year MHSA plan will be submitted to the Board in June and could result in changes in the use of fund balance for MHSA as part of the addenda budget process.

# FINANCIAL INFORMATION BY FUND TYPE

**FUND TYPE:** 11 SPECIAL REVENUE FUND **DEPARTMENT:** 41 MENTAL HEALTH

|                |                                                                   | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST    | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|----------------|-------------------------------------------------------------------|------------------------|----------------------------------|--------------------------|------------------------------|------------------------------------|
|                | REVENUE                                                           |                        |                                  |                          |                              |                                    |
| 0320<br>CLASS: | J SUBOBJ TITLE<br>COURT FINE: OTHER<br>03 REV: FINE, FORFEITURE & | 67,005<br>67,005       | 75,000<br>75,000                 | 70,000<br>70,000         | 70,000<br>70,000             | -5,000<br>-5,000                   |
| 0400           | REV: INTEREST                                                     | 41,477                 | 42,000                           | 42,000                   | 42,000                       | 0                                  |
| CLASS:         | 04 REV: USE OF MONEY & PROPERTY                                   | 41,477                 | 42,000                           | 42,000                   | 42,000                       | 0                                  |
| 0663           | ST: MENTAL HEALTH PROPOSITION 63                                  | 6,625,739              | 6,102,097                        | 7,232,400                | 7,232,400                    | 1,130,303                          |
| 0880           | ST: OTHER                                                         | 477,995                | 477,995                          | 477,995                  | 477,995                      | 0                                  |
| CLASS:         | 05 REV: STATE INTERGOVERNMENTA                                    | L 7,103,734            | 6,580,092                        | 7,710,395                | 7,710,395                    | 1,130,303                          |
| 1100           | FED: OTHER                                                        | 342,607                | 342,607                          | 342,948                  | 342,948                      | 341                                |
| 1101           | FED: BLOCK GRANT REVENUES                                         | 908,529                | 961,623                          | 961,623                  | 961,623                      | 0                                  |
| 1107           | FED: MEDI CAL                                                     | 6,405,085              | 6,487,099                        | 6,412,449                | 6,412,449                    | -74,650                            |
| 1108           |                                                                   | 140,211                | 120,000                          | 152,552                  | 152,552                      | 32,552                             |
| 1127           |                                                                   | 11,829                 | 0                                | 0                        | 0                            | 0                                  |
| <b>CLASS:</b>  |                                                                   | 7,808,261              | 7,911,329                        | 7,869,572                | 7,869,572                    | -41,757                            |
| 1640           | MENTAL HEALTH SERVICES: PRIVATE INS                               | 87,400                 | 87,400                           | 87,400                   | 87,400                       | 0                                  |
| 1641           | MENTAL HEALTH SERVICES: PRIVATE                                   | 33,688                 | 10,500                           | 10,500                   | 10,500                       | 0                                  |
| 1642           | MENTAL HEALTH SERVICES: OTHER                                     | 400,000                | 400,000                          | 400,000                  | 400,000                      | 0                                  |
| 1643           | MENTAL HEALTH SERVICES: CO                                        | 15,000                 | 15,000                           | 15,000                   | 15,000                       | 0                                  |
| 1644           | MENTAL HEALTH SERVICES: PUBLIC                                    | 86,000                 | 86,000                           | 86,000                   | 86,000                       | 0                                  |
| 1649           | MENTAL HEALTH SERVICES: OTHER                                     | 80                     | 0                                | 0                        | 0                            | 0                                  |
| 1740           | CHARGES FOR SERVICES                                              | 5,000                  | 5,000                            | 5,000                    | 5,000                        | 0                                  |
| CLASS:         | MISC: REVENUE                                                     | 627,168                | 603,900                          | 603,900                  | 603,900                      | 0                                  |
| 1940           |                                                                   | 104,794                | 104,000                          | 755,050                  | 755,050                      | 651,050                            |
| CLASS:         |                                                                   | 104,794                | 104,000                          | 755,050                  | 755,050                      | 651,050                            |
| 2020           | OPERATING TRANSFERS IN                                            | 827,487                | 996,305                          | 996,305                  | 996,305                      | 0                                  |
| 2021           | OPERATING TRANSFERS IN: VEHICLE                                   | 493,463                | 100,764                          | 338,311                  | 338,311                      | 237,547                            |
| 2026           | OPERATING TRANSFERS IN: PHD SRF                                   | 3,499,272              | 4,135,676                        | 3,076,024                | 3,076,024                    | -1,059,652                         |
| 2027           | FUND BALANCE                                                      | 3,573,390              | 3,756,752                        | 3,556,618                | 3,162,757                    | -593,995                           |
| CLASS:         |                                                                   | 8,393,612              | 8,989,497                        | 7,967,258                | 7,573,397                    | -1,416,100                         |
| 0001           |                                                                   | 4,261,880              | 13,378,562                       | 13,664,307               | 13,664,307                   | 285,745                            |
| CLASS:         | 22 FUND BALANCE SUBTOTAL                                          | 4,261,880              | 13,378,562<br>37,684,380         | 13,664,307<br>38,682,482 | 13,664,307<br>               | 285,745                            |

FUND TYPE:11SPECIAL REVENUE FUNDDEPARTMENT:41MENTAL HEALTH

|              |                                      | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|--------------|--------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE:        | E EXPENDITURE                        |                        |                                  |                       |                              |                                    |
| SUBOB        | J SUBOBJ TITLE                       |                        |                                  |                       |                              |                                    |
| 3000         | PERMANENT EMPLOYEES / ELECTED        | 5,611,709              | 6,208,433                        | 6,231,200             | 6,231,200                    | 22,767                             |
| 3001         | TEMPORARY EMPLOYEES                  | 262,515                | 178,499                          | 294,707               | 294,707                      | 116,208                            |
| 3002         | OVERTIME                             | 128,695                | 62,164                           | 68,575                | 68,575                       | 6,411                              |
| 3003         | STANDBY PAY                          | 39,840                 | 69,100                           | 69,100                | 69,100                       | 0                                  |
| 3004         | OTHER COMPENSATION                   | 64,753                 | 95,050                           | 75,050                | 75,050                       | -20,000                            |
| 3005         | TAHOE DIFFERENTIAL                   | 46,065                 | 51,600                           | 54,000                | 54,000                       | 2,400                              |
| 3006         | BILINGUAL PAY                        | 15,863                 | 22,880                           | 16,640                | 16,640                       | -6,240                             |
| 3020         | RETIREMENT EMPLOYER SHARE            | 1,139,410              | 1,395,606                        | 1,254,237             | 1,254,237                    | -141,369                           |
| 3022         | MEDI CARE EMPLOYER SHARE             | 87,731                 | 93,691                           | 95,634                | 95,634                       | 1,943                              |
| 3040         | HEALTH INSURANCE EMPLOYER            | 1,014,769              | 1,250,717                        | 1,340,164             | 1,340,164                    | 89,447                             |
| 3042         | LONG TERM DISABILITY EMPLOYER        | 15,972                 | 15,972                           | 16,308                | 16,308                       | 336                                |
| 3043         | DEFERRED COMPENSATION EMPLOYER       | 9,042                  | 13,019                           | 16,035                | 16,035                       | 3,016                              |
| 3046         | RETIREE HEALTH: DEFINED              | 91,435                 | 91,435                           | 107,423               | 107,423                      | 15,988                             |
| 3060         | WORKERS' COMPENSATION EMPLOYER       | 67,976                 | 67,976                           | 74,225                | 74,225                       | 6,249                              |
| 3080         | FLEXIBLE BENEFITS                    | 36,925                 | 38,700                           | 52,500                | 52,500                       | 13,800                             |
| CLASS        | : 30 SALARY & EMPLOYEE BENEFITS      | 8,632,700              | 9,654,842                        | 9,765,798             | 9,765,798                    | 110,956                            |
| 4020         | CLOTHING & PERSONAL SUPPLIES         | 68                     | 0                                | 0                     | 0                            | 0                                  |
| 4040         | TELEPHONE COMPANY VENDOR             | 11,767                 | 11,750                           | 11,750                | 11,750                       | 0                                  |
| 4041         | COUNTY PASS THRU TELEPHONE CHARGE    | S 12,450               | 12,900                           | 12,900                | 12,900                       | 0                                  |
| 4060         | FOOD AND FOOD PRODUCTS               | 32,500                 | 32,000                           | 2,000                 | 2,000                        | -30,000                            |
| 4080         | HOUSEHOLD EXPENSE                    | 10,180                 | 10,050                           | 0                     | 0                            | -10,050                            |
| 4083         | LAUNDRY                              | 3,000                  | 3,000                            | 3,000                 | 3,000                        | 0                                  |
| 4084         | EXPENDABLE EQUIPMENT                 | 137                    | 0                                | 0                     | 0                            | 0                                  |
| 4085         | REFUSE DISPOSAL                      | 6,000                  | 6,000                            | 6,000                 | 6,000                        | 0                                  |
| 4086         | JANITORIAL / CUSTODIAL SERVICES      | 34,140                 | 34,140                           | 36,705                | 36,705                       | 2,565                              |
| 4100         | INSURANCE: PREMIUM                   | 62,761                 | 62,761                           | 41,054                | 41,054                       | -21,707                            |
| 4101         | INSURANCE: ADDITIONAL LIABILITY      | 53,000                 | 53,000                           | 55,200                | 55,200                       | 2,200                              |
| 4143         | MAINT: SERVICE CONTRACT              | 17,560                 | 17,560                           | 0                     | 0                            | -17,560                            |
| 4144         | MAINT: COMPUTER                      | 26,820                 | 26,820                           | 21,820                | 21,820                       | -5,000                             |
| 4160         | VEH MAINT: SERVICE CONTRACT          | 400                    | 400                              | 400                   | 400                          | 0                                  |
| 4180         | MAINT: BUILDING & IMPROVEMENTS       | 5,100                  | 5,100                            | 5,100                 | 5,100                        | 0                                  |
| 4192         | MAINTENANCE: LIGHTING                | 1,100                  | 1,100                            | 1,100                 | 1,100                        | 0                                  |
| 4200         | MEDICAL, DENTAL & LABORATORY         | 52,275                 | 52,275                           | 52,000                | 52,000                       | -275                               |
| 4220         |                                      | 5,187                  | 5,187                            | 4,977                 | 4,977                        | -210                               |
| 4221         | MEMBERSHIPS: LEGISLATIVE ADVOCACY    | 12,755                 | 13,575                           | 13,575                | 13,575                       | 0                                  |
| 4260         | OFFICE EXPENSE<br>POSTAGE            | 7,050                  | 7,050                            | 7,050                 | 7,050                        | 0                                  |
| 4261<br>4262 | SOFTWARE                             | 1,266                  | 2,815                            | 2,765                 | 2,765                        | -50                                |
| 4262<br>4264 | BOOKS / MANUALS                      | 3,945                  | 3,945                            | 0<br>0                | 0                            | -3,945                             |
| 4264<br>4266 | PRINTING / DUPLICATING SERVICES      | 3,400<br>1,550         | 3,400<br>3,050                   | 12,250                | 12,250                       | -3,400<br>9,200                    |
| 4200         | PROFESSIONAL & SPECIALIZED SERVICES  | 806,207                | 707,000                          | 307,000               | 307,000                      | -400,000                           |
|              |                                      |                        |                                  |                       |                              |                                    |
| 4313         | LEGAL SERVICES                       | 2,500                  | 2,500                            | 2,500                 | 2,500                        | 0                                  |
| 4318         |                                      | 1,100                  | 1,100                            | 1,100                 | 1,100                        | 0                                  |
| 4323         | PSYCHIATRIC MEDICAL SERVICES         | 4,377,220              | 4,249,728                        | 4,249,728             | 4,249,728                    | 0                                  |
| 4324         | MEDICAL, DENTAL, LAB & AMBULANCE SRV | 3,000                  | 3,550                            | 3,000                 | 3,000                        | -550                               |
| 4337         | OTHER GOVERNMENTAL AGENCIES          | 0                      | 0                                | 1,900                 | 1,900                        | 1,900                              |
| 4341         | SERVICE CONNECT EXPENSE              | 150                    | 150                              | 150                   | 150                          | 0                                  |

FUND TYPE:11SPECIAL REVENUE FUNDDEPARTMENT:41MENTAL HEALTH

|                                         | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|-----------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 4400 PUBLICATION & LEGAL NOTICES        | 16,000                 | 16,000                           | 0                     | 0                            | -16,000                            |
| 4420 RENT & LEASE: EQUIPMENT            | 17,922                 | 12,650                           | 12,650                | 12,650                       | 0                                  |
| 4421 RENT & LEASE: SECURITY SYSTEM      | 8,306                  | 8,306                            | 8,306                 | 8,306                        | 0                                  |
| 4440 RENT & LEASE: BUILDING &           | 357,288                | 352,132                          | 359,017               | 359,017                      | 6,885                              |
| 4460 EQUIP: SMALL TOOLS & INSTRUMENTS   | 50                     | 50                               | 50                    | 50                           | 0                                  |
| 4461 EQUIP: MINOR                       | 33,474                 | 31,100                           | 2,500                 | 2,500                        | -28,600                            |
| 4462 EQUIP: COMPUTER                    | 54,775                 | 54,775                           | 36,300                | 36,300                       | -18,475                            |
| 4463 EQUIP: TELEPHONE & RADIO           | 1,832                  | 1,832                            | 1,832                 | 1,832                        | 0                                  |
| 4500 SPECIAL DEPT EXPENSE               | 142,161                | 132,032                          | 4,500                 | 4,500                        | -127,532                           |
| 4501 SPECIAL PROJECTS                   | 1,271,742              | 1,434,278                        | 1,148,753             | 1,148,753                    | -285,525                           |
| 4502 EDUCATIONAL MATERIALS              | 9,708                  | 9,369                            | 3,969                 | 3,969                        | -5,400                             |
| 4503 STAFF DEVELOPMENT                  | 108,770                | 109,270                          | 122,270               | 122,270                      | 13,000                             |
| 4529 SOFTWARE LICENSE                   | 303,126                | 303,126                          | 105,326               | 105,326                      | -197,800                           |
| 4532 CLIENT PROGRAM SERVICES            | 1,500                  | 1,500                            | 0                     | 0                            | -1,500                             |
| 4540 STAFF DEVELOPMENT (NOT 1099)       | 950                    | 800                              | 800                   | 800                          | 0                                  |
| 4600 TRANSPORTATION & TRAVEL            | 43,432                 | 43,948                           | 43,948                | 43,948                       | 0                                  |
| 4602 MILEAGE: EMPLOYEE PRIVATE AUTO     | ,                      | 26,631                           | 26,631                | 26,631                       | 0                                  |
| 4605 RENT & LEASE: VEHICLE              | 80,200                 | 80,200                           | 80,200                | 80,200                       | 0                                  |
| 4606 FUEL PURCHASES                     | 41,850                 | 41,950                           | 41,950                | 41,950                       | 0                                  |
| 4608 HOTEL ACCOMMODATIONS               | 27,050                 | 26,800                           | 26,800                | 26,800                       | 0                                  |
|                                         | 137,000                | 137,000                          | 137,000               | 137,000                      | 0                                  |
| CLASS: 40 SERVICE & SUPPLIES            | 8,238,217              | 8,155,655                        | 7,017,826             | 7,017,826                    | -1,137,829                         |
| 5000 SUPPORT & CARE OF PERSONS          | 231,000                | 233,000                          | 231,000               | 231,000                      | -2,000                             |
| 5002 INSTITUTE MENTAL DISEASE MENTAL    | 1,448,145              | 2,421,070                        | 2,421,070             | 2,421,070                    | 0                                  |
| 5009 HOUSING                            | 488,126                | 488,126                          | 437,726               | 437,726                      | -50,400                            |
| 5010 TRANSPORTATION SERVICES            | 2,500                  | 2,500                            | 2,500                 | 2,500                        | 0                                  |
| 5011 TRANSPORTATION EXPENSES            | 15,388                 | 20,900                           | 18,000                | 18,000                       | -2,900                             |
| 5012 ANCILLARY SERVICES                 | 544,023                | 544,023                          | 296,813               | 296,813                      | -247,210                           |
| 5013 ANCILLARY EXPENSES                 | 22,684                 | 22,500                           | 124,375               | 124,375                      | 101,875                            |
| 5014 HEALTH SERVICES                    | 4,878,545              | 6,537,888                        | 6,429,856             | 6,429,856                    | -108,032                           |
| 5300 INTERFND: SERVICE BETWEEN FUND     | 2,539,434              | 2,694,218                        | 2,526,549             | 2,526,549                    | -167,669                           |
| 5304 INTERFND: MAIL SERVICE             | 5,075                  | 4,060                            | 3,985                 | 3,985                        | -75                                |
| 5305 INTERFND: STORES SUPPORT           | 3,510                  | 2,808                            | 1,885                 | 1,885                        | -923                               |
| 5316 INTERFND: IS PROGRAMMING SUPPORT   | 21,487                 | 20,000                           | 20,000                | 20,000                       | 0                                  |
| 5318 INTERFND: MAINTENANCE BLDG & IMPRV | 27,658                 | 27,658                           | 27,658                | 27,658                       | 0                                  |
| CLASS: 50 OTHER CHARGES                 | 10,227,575             | 13,018,751                       | 12,541,417            | 12,541,417                   | -477,334                           |
| 6040 FIXED ASSET: EQUIPMENT             | 10,000                 | 10,000                           | 10,000                | 10,000                       | 0                                  |
| CLASS: 60 FIXED ASSETS                  | 10,000                 | 10,000                           | 10,000                | 10,000                       | 0                                  |
| 7000 OPERATING TRANSFERS OUT            | 500,000                | 500,000                          | 673,000               | 673,000                      | 173,000                            |
| CLASS: 70 OTHER FINANCING USES          | 500,000                | 500,000                          | 673,000               | 673,000                      | 173,000                            |
| 7250 INTRAFND: NOT GEN FUND / SAME FUND | 5,958,116              | 5,623,651                        | 5,895,366             | 5,895,366                    | 271,715                            |
| 7258 INTRAFND: REALIGNMENT FUNDS        | 0                      | 0                                | 466,731               | 466,731                      | 466,731                            |
| CLASS: 72 INTRAFUND TRANSFERS           | 5,958,116              | 5,623,651                        | 6,362,097             | 6,362,097                    | 738,446                            |
| 7380 INTRFND ABATEMENTS: NOT GENERAL    | -5,960,769             | -5,623,651                       | -5,895,366            | -5,895,366                   | -271,715                           |
| 7388 INTRFND ABATEMENTS: REALIGNMENT    | 0                      | 0                                | -466,731              | -466,731                     | -466,731                           |
| CLASS: 73 INTRAFUND ABATEMENT           | -5,960,769             | -5,623,651                       | -6,362,097            | -6,362,097                   | -738,446                           |
| 7700 APPROPRIATION FOR CONTINGENCIES    | 0                      | 6,345,132                        | 8,674,441             | 8,280,580                    | 1,935,448                          |
| CLASS: 77 APPROPRIATION FOR             | 0                      | 6,345,132                        | 8,674,441             | 8,280,580                    | 1,935,448                          |
| TYPE: E SUBTOTAL                        | 27,605,839             | 37,684,380                       | 38,682,482            | 38,288,621                   | 604,241                            |
| FUND TYPE: 11 SUBTOTAL                  | -802,092               | 0                                | 0                     | 0                            | 0                                  |
| DEPARTMENT: 41 SUBTOTAL                 | -802,092               | 0                                | 0                     | 0                            | 0                                  |

# Health and Human Services Agency RECOMMENDED BUDGET • FY 2017 - 18

# ORGANIZATIONAL CHART

# Health and Human Services Agency

# Health Services Department

#### **Behavioral Health Division**

|                                         |             | 92.55 FTEs                         |           |
|-----------------------------------------|-------------|------------------------------------|-----------|
| Traditional Behavorial Health Program   | s 27.86 FTE | Men Hith Srvcs Act (MHSA) Programs | 48.04 FTE |
| Placerville                             | 22.98       | Placerville                        | 34.32     |
| Administrative Secretary                | 1.00        | Administrative Technician          | 1.10      |
| Administrative Technician               | 0.90        | Department Analyst I/II            | 1.00      |
| Assistant Director of Health Services   | 0.50        | Health Education Coordinator       | 0.15      |
| Deputy Director                         | 1.00        | Manager of Mental Health Programs  | 0.30      |
| Manager of Mental Health Programs       | 0.70        | Mental Health Aide                 | 4.45      |
| Medical Office Assistant I/II           | 4.00        | Mental Health Clinical Nurse       | 0.50      |
| Medical Records Technician              | 0.90        | Mental Health Clinician IA/IB/II   | 14.95     |
| Mental Health Aide                      | 1.80        | Mental Health Medical Director     | 0.29      |
| Mental Health Clinical Nurse            | 0.50        | Mental Health Program Coordinator  | 2.47      |
| Mental Health Clinician IA/IB/II        | 4.55        | Mental Health Worker I/II          | 6.44      |
| Mental Health Medical Director          | 0.71        | Program Assistant                  | 0.10      |
| Mental Health Patient's Rights Advocate | 0.40        | Program Manager                    | 0.20      |
| Mental Health Program Coordinator       | 1.03        | Psychiatric Technician I/II        | 1.45      |
| Mental Health Worker I/II               | 1.56        | Psychiatrist I/II                  | 0.41      |
| Program Manager                         | 0.80        | Public Health Nurse Practitioner   | 0.51      |
| Psychiatric Technician I/II             | 0.55        | South Lake Tahoe                   | 13.72     |
| Psychiatrist I/II                       | 0.59        | Administrative Technician          | 0.05      |
| Public Health Nurse Practitioner        | 0.49        | Health Education Coordinator       | 0.10      |
| Sr. Office Assistant                    | 1.00        | Manager of Mental Health Programs  | 0.25      |
|                                         |             | Medical Office Assistant I/II      | 0.25      |
| South Lake Tahoe                        | 4.88        | Mental Health Clinician IA/IB/II   | 4.62      |
| Administrative Technician               | 0.95        | Mental Health Program Coordinator  | 1.00      |
| Manager of Mental Health Programs       | 0.75        | Mental Health Worker I/II          | 3.00      |
| Medical Office Assistant I/II           | 0.75        | Mental Health Worker I/II -LT      | 3.50      |
| Mental Health Clinician IA/IB/II        | 1.38        | Psychiatric Technician I/II        | 0.95      |
| Program Manager                         | 1.00        |                                    |           |
| Psychiatric Technician I/II             | 0.05        | Alcohol & Drug Programs 16.65 FT   | E         |
|                                         |             | Placerville                        | 11 75     |

| Alcohol & Drug Programs 16.65 FTE         |       |  |  |  |  |  |  |
|-------------------------------------------|-------|--|--|--|--|--|--|
| Placerville                               | 11.75 |  |  |  |  |  |  |
| Alcohol and Drug Program Division Mgr     | 1.00  |  |  |  |  |  |  |
| Disease Investigtn/Contrl Specialist I/II | 0.50  |  |  |  |  |  |  |
| Health Education Coordinator              | 4.35  |  |  |  |  |  |  |
| Health Program Specialist                 | 2.00  |  |  |  |  |  |  |
| Mental Health Clinician IA/IB/II          | 1.00  |  |  |  |  |  |  |
| Mental Health Program Coordinator         | 0.50  |  |  |  |  |  |  |
| Office Assistant I/II                     | 0.50  |  |  |  |  |  |  |
| Program Assistant                         | 0.90  |  |  |  |  |  |  |
| Supv Health Education Coordinator         | 1.00  |  |  |  |  |  |  |
| South Lake Tahoe                          | 4.90  |  |  |  |  |  |  |
| Health Education Coordinator              | 1.90  |  |  |  |  |  |  |
| Health Program Specialist                 | 1.00  |  |  |  |  |  |  |
| Mental Health Clinician IA/IB/II          | 1.00  |  |  |  |  |  |  |
| Supv Health Education Coordinator         | 1.00  |  |  |  |  |  |  |



# MISSION

The County of El Dorado Health and Human Services Agency (HHSA), Department of Human Services (DHS), Community Services and Social Services Divisions provide a range of programs to assist persons in attaining or maintaining their self-sufficiency, independence, safety and/or well-being. The Department's mission is to respectfully serve all persons in a manner that improves the overall quality of life in El Dorado County.

|                           | 15/16             | 16/17            |    | 17/18      |    | 17/18      | Ch | ange from | %       |
|---------------------------|-------------------|------------------|----|------------|----|------------|----|-----------|---------|
|                           | Actuals           | Budget           |    | Dept       |    | CAO        |    | Budget to | Change  |
|                           |                   | J                | R  | equested   | R  | ecommend   |    | ecommend  | J       |
| Use of Money              | \$<br>(199)       | \$<br>3,619      | \$ | 3,180      | \$ | 3,180      | \$ | (439)     | -12.1%  |
| State                     | \$<br>8,564,049   | \$<br>8,155,470  | \$ | 7,870,007  | \$ | 7,870,007  | \$ | (285,463) | -3.5%   |
| Federal                   | \$<br>29,417,695  | \$<br>33,061,269 | \$ | 34,032,092 | \$ | 34,028,872 | \$ | 967,603   | 2.9%    |
| Other Governmental        | \$<br>6,353       | \$<br>18,000     | \$ | 18,000     | \$ | 18,000     | \$ | -         | 0.0%    |
| Charges for Service       | \$<br>1,141,812   | \$<br>1,280,593  | \$ | 1,100,742  | \$ | 1,100,742  | \$ | (179,851) | -14.0%  |
| Misc.                     | \$<br>732,936     | \$<br>937,716    | \$ | 924,329    | \$ | 851,329    | \$ | (86,387)  | -9.2%   |
| Other Financing Sources   | \$<br>20,820,818  | \$<br>23,610,886 | \$ | 24,585,366 | \$ | 24,870,436 | \$ | 1,259,550 | 5.3%    |
| Use of Fund Balance       | \$<br>-           | \$<br>826,326    | \$ | 710,420    | \$ | 710,420    | \$ | (115,906) | -14.0%  |
| Total Revenue             | \$<br>60,683,464  | \$<br>67,893,879 | \$ | 69,244,136 | \$ | 69,452,986 | \$ | 1,559,107 | 2.3%    |
| Salaries and Benefits     | \$<br>24,202,090  | \$<br>27,365,082 | \$ | 27,835,165 | \$ | 27,276,918 | \$ | (88,164)  | -0.3%   |
| Services & Supplies       | \$<br>3,400,171   | \$<br>5,574,940  | \$ | 5,174,730  | \$ | 5,084,353  | \$ | (490,587) | -8.8%   |
| Other Charges             | \$<br>26,702,805  | \$<br>30,688,116 | \$ | 33,176,840 | \$ | 33,172,748 | \$ | 2,484,632 | 8.1%    |
| Fixed Assets              | \$<br>49,822      | \$<br>43,300     | \$ | 30,450     | \$ | 30,450     | \$ | (12,850)  | -29.7%  |
| Operating Transfers       | \$<br>500         | \$<br>1          | \$ | -          | \$ | -          | \$ | (1)       | -100.0% |
| Intrafund Transfers       | \$<br>5,172,198   | \$<br>8,363,429  | \$ | 8,121,344  | \$ | 7,944,615  | \$ | (418,814) | -5.0%   |
| Intrafund Abatements      | \$<br>(178,303)   | \$<br>(162,911)  | \$ | (184,115)  | \$ | (184,115)  | \$ | (21,204)  | 13.0%   |
| Contingency               | \$<br>-           | \$<br>-          | \$ | 68,598     | \$ | -          | \$ | -         | 0.0%    |
| Reserves                  | \$<br>-           | \$<br>-          | \$ | -          | \$ | 125,000    | \$ | 125,000   | 0.0%    |
| Total Appropriations      | \$<br>59,349,283  | \$<br>71,871,957 | \$ | 74,223,012 | \$ | 73,449,969 | \$ | 1,578,012 | 2.2%    |
| Net County Cost           | \$<br>(1,334,181) | \$<br>3,978,078  | \$ | 4,978,876  | \$ | 3,996,983  | \$ | 18,905    | -0.1%   |
| General Fund Contribution | \$<br>2,309,074   | \$<br>2,463,935  | \$ | 2,579,051  | \$ | 2,311,273  | \$ | (152,662) | -6.2%   |
| FTEs                      | 345.00            | 352.52           |    | 350.52     |    | 338.62     |    | (13.90)   | -3.9%   |

# DEPARTMENT BUDGET SUMMARY

# MAJOR BUDGET CHANGES: GENERAL FUND (TYPE 10)

#### Revenues

State Intergovernmental

(\$87,080) Net decrease in State funding for CalWORKs and CalFresh Administrative Activities (\$171,490) which is offset by an increase in State funding for Foster Care Assistance of \$84,410.

### Federal Intergovernmental

\$1,343,555 Increase in federal funding, primarily for Admin Public Assistance of \$1,001,580, Foster Care of \$380,000, Adoption of \$235,000, Medi-Cal of \$95,332 offset by decrease in funding for CalFresh Administrative Activities (\$489,492).

#### Other Financing Sources

\$1,412,212 Increase in Other Financing Sources, mostly due to a budgeted increased use of 2011 Protective Services Realignment for AB403 activities, and an increased use of 1991 Realignment due to an increase of IHSS costs. The 1991 Realignment transfer authority between Social Services, Public Health and Behavioral Health was used to increase 1991 Social Services Realignment availability to help offset the increased costs by \$1,019,579.

#### Appropriations

#### Salaries and Benefits

\$154,621 Increase primarily due to adjustments in salary and benefits, an increase in Overtime to bring budget in line with actual historical trends (\$171,711), offset with a reduction of for the elimination of 6.4 vacant positions (\$252,224) in order to absorb the IHSS cost transfers from the State.

#### Services and Supplies

\$161,961 Increase primarily due to an increase in Children's Welfare Service contracts of \$232,110, an increase in Children's Welfare Service system requirements and facility needs of \$197,966, offset by a decrease in Insurance Premiums (\$109,107) and a decrease in Special Projects (\$138,669).

### Other Charges

\$2,811,028 Increase primarily due to an increase in IHSS Program costs of \$1,261,717, an increase in CalWORKs Assistance payments of \$327,391, an increase in Foster Care Assistance payments of \$781,000, and an increase in Adoption Assistance payments of \$470,000, all due to state legislative changes, offset by slight decreases in Client Health Services and SNAP Ed (\$68,072).

### Intrafund Transfers

(\$440,018) Decrease primarily due to a decrease in the HHSA Admin Indirect Cost Rate from 30% in FY 2016-17 to 27% in FY 2017-18 (\$262,268), a reduction in the departmental transfer for fraud investigations (\$51,000), and a reduction in the departmental transfer for programing support (\$90,000).

# MAJOR BUDGET CHANGES: SPECIAL REVENUE FUND (TYPE 11)

#### Revenue

#### Federal Intergovernmental

(\$602,365) Decrease in funding mostly due to a decrease of the Low Income Home Energy Assistance Program (LIHEAP) (\$707,980), offset by an increase for the CalOES Victim Services Grant award \$136,319.

#### Charges for Services

(\$191,181) Decrease primarily due to a reduction in revenue for Senior Day Care services (\$151,500), and a reduction in revenue for Aging Programs (\$47,380).

#### Miscellaneous Revenue

(\$86,387) Decrease mostly due to a decrease in expected donations, resulting in a decrease in Aging Programs (\$73,000).

#### Other Financing Sources

(\$192,679) Decrease in overall General Fund contribution, due to a reduction of Aging Programs (\$267,778), offset by an increase for the Senior Nutrition Cameron Park site added during FY 2016-17 (\$75,009).

#### Fund Balance

(\$45,885) Decrease to the expected beginning fund balance available primarily in Aging Programs (\$36,126) and MAA (\$8,724).

#### Appropriations

#### Salaries and Benefits

(\$189,092) Decrease in salaries and benefits primarily due to the reduction in Aging Programs (\$306,023), offset by an increase from the Workforce Innovation Opportunity Act (WIOA) service integration (\$47,898), an increase of Overtime (\$32,000), and increases in other benefits (\$37,033).

#### Services and Supplies

(\$630,710) Decrease due to a reduction of Special Projects in LIHEAP (\$150,613), Senior Day Care (\$119,256), and Aging Programs (\$240,953).

#### Other Charges

(\$410,483) Decrease due primarily to a reduction in LIHEAP contract Voucher payments to clients (\$580,290), offset by an increase for the award of the CalOES Victim Services Grant (\$136,319).

# Fixed Assets

- \$23,450 Replacement of the Fast Freezer in Placerville central kitchen.
- \$7,000 Replacement of the stovetop/oven for the El Dorado Hills Senior Nutrition site.

Reserves

\$125,000 Increase due to the designation for a reserve for donations related to Aging Programs.

# MAJOR BUDGET CHANGES: SPECIAL REVENUE FUND (TYPE 12)

#### Revenue

#### State Intergovernmental

(\$198,383) Decrease in State funding due to the anticipated elimination of the IHSS Maintenance of Effort (MOE).

Federal Intergovernmental

\$226,413 Increase in federal funding due to Title XIX revenue to IHSS Public Authority of \$149,565 and to Public Housing of \$76,848.

#### Appropriations

#### Salaries and Benefits

(\$53,693) Decrease primarily due to a decrease in overtime (\$33,001) to align with actual spending, and adjustments to retirement and health benefits.

Services and Supplies

(\$21,838) Decrease primarily due to a reduction in Special Projects (\$10,783), and a decrease in Computer Equipment (\$9,595).

#### **Other Services**

\$84,087 Increase due primarily to the Public Authority and IHSS Provider costs of \$29,177, and housing in Public Housing Authority (PHA) \$54,910.

# BUDGET SUMMARY BY PROGRAM

|                                   |    |              |                  | N  | et County |    | GF         |          |
|-----------------------------------|----|--------------|------------------|----|-----------|----|------------|----------|
|                                   | Ap | propriations | Revenues         |    | Cost      | Co | ntribution | Staffing |
| Community Programs                | \$ | 2,653,160    | \$<br>2,653,160  | \$ | -         | \$ | 121,000    | 10.55    |
| Workforce Innovation (WIOA)       | \$ | 536,562      | \$<br>536,562    | \$ | -         | \$ | 80,000     | 4.17     |
| Public Housing Authority          | \$ | 3,295,601    | \$<br>3,295,601  | \$ | -         | \$ | 19,401     | 3.55     |
| Aging and Adult Continuum of Care | \$ | 6,712,706    | \$<br>5,061,294  | \$ | 1,651,412 | \$ | 2,000,256  | 46.52    |
| IHSS Public Authority             | \$ | 1,077,224    | \$<br>1,077,224  | \$ | -         | \$ | 90,616     | 4.20     |
| Community Services Total          |    | 14,275,253   | 12,623,841       |    | 1,651,412 |    | 2,311,273  | 68.99    |
| SB 163 Wraparound                 | \$ | 58,040       | \$<br>58,040     | \$ | -         | \$ | -          | 0.00     |
| CalOES Elder Abuse Grant          | \$ | 227,520      | \$<br>227,520    | \$ | -         | \$ | -          | 1.00     |
| CalOES Victim Services Grant      | \$ | 136,319      | \$<br>136,319    | \$ | -         | \$ | -          | 0.00     |
| SS Admin & Public Assistance      | \$ | 58,752,837   | \$<br>56,407,266 | \$ | 2,345,571 | \$ | -          | 268.63   |
| Social Services                   | \$ | 59,174,716   | \$<br>56,829,145 | \$ | 2,345,571 | \$ | -          | 269.63   |
| Total                             | \$ | 73,449,969   | \$<br>69,452,986 | \$ | 3,996,983 | \$ | 2,311,273  | 338.62   |

# PROGRAM SUMMARIES

#### Community Programs

Community Programs provide a range of services designed to meet specific special needs of low-income, disabled and other targeted County resident population groups. These services help qualified applicants meet basic needs to ensure their health and well-being, maintain their independence, acquire permanent housing and/or continue living in their own homes.

Community Programs include the federally funded Low-Income Home Energy Assistance Program (LIHEAP), which assists with the purchase of home heating fuel or firewood; LIHEAP and Department of Energy (DOE) Weatherization Assistance Program which provides families with more energy efficient structures; the Community Services Block Grant (CSBG) that is used to offset administrative costs for Community Programs. Funding for these programs is ongoing.

Community Programs funding is 81.19% Federal, 14.25% Fees/Donations/Other and 4.56% County funds. Revenues are ongoing in nature. The General Fund contribution is used to offset excess administrative allotment of Community Program low-income grants and designated initiatives.

#### Workforce Innovation and Opportunity Act (WIOA)

Workforce Innovation and opportunity Act (WIOA) Program provides funding for training and/or retraining of youth and adults to meet the demands of the local workforce and funds the operation of the Connections Workforce One Stop Resource Centers to help meet multiple needs of the unemployed and businesses in El Dorado County.

WIOA is funded with 88.32% Federal revenues that are ongoing in nature and 11.66% County Fund.

### Public Housing Authority (PHA)

The Public Housing Authority (PHA), through the Housing Choice Voucher Program, enables eligible households to rent existing and safe housing by making housing assistance payments to private landlords. Federal funds are also used to reimburse clients for utility costs. The Family Self-Sufficiency Program provides a monetary incentive to clients in order to promote self-sufficiency and decrease the use of public assistance.

PHA funding is Federal, Fees/Donations/Other. Revenues are ongoing in nature with the exception of \$24,863 which represents amount reserved for operating fund balance.

#### Aging and Adult Continuum of Care

Aging and Adult Continuum of Care consists of a wide array of programs that assist seniors age 60 and over and functionally disabled or mentally impaired adults to remain safe and stable, as well as active and independent to the greatest extent possible. El Dorado County operates as the Area Agency on Aging for the County, enabling the County to receive federal funding to provide an array of Senior Services.

Programs include: Information and Assistance; Senior Legal Services; Ombudsman services for residents of local care facilities; Senior Center (social and recreational programs); Senior Nutrition services, with meals served daily at eight congregate meal sites and countywide home-delivered meals; Family Caregiver Support services to assist families who are caring for a dependent adult in their home.

The mandated Public Guardian Program establishes and administers conservatorships of the person and/or the estates of individuals who are functionally disabled, to ensure the proper care and treatment of those who are unable to adequately care for themselves or those who are victims of fraud and/or abuse. Public Guardian case managers are working in collaboration with the Sheriff's Office and Probation Department to ensure that offenders in the custody of the Sheriff and/or under the supervision of the Probation Officer will receive the services and support necessary to successfully re-integrate into the community.

Medi-Cal Administrative Activities (MAA) and Targeted Case Management (TCM), programs which are administered by the California Department of Health Care Services, leverage allowable State and local revenue to receive federal reimbursement for approved Medi-Cal activities & case management services.

Aging and Adult Continuum of Care funding includes Federal, State, Fees/Donations/Other and County funds. Revenues are ongoing in nature, with the exception of \$592,500 which is one-time-only MAA/Linkages Fund Balance reserved for pending outstanding audits.

#### IHSS Public Authority

The mission of the In Home Support Services (IHSS) Public Authority (PA) is to improve the availability and quality of in-home supportive services by providing IHSS recipients with access to care providers who have received the training and met the standards set by the State of California. IHSS Public Authority funding is Federal, State, Fees/Donations/Other and County and is ongoing in nature.

#### SB 163 Wraparound Program

The SB 163 Wraparound Program is designed to improve youth outcomes. Until June 30, 2009 County participation was funded by filling six slots for high-risk youth, with savings available for reinvestment to provide additional services to at-risk youth in the community. As of FY 2010-11 services provided in the community were funded entirely from use of the fund balance and interest earnings related to this program from prior years. Use of the remaining fund balance in FY 2017-18 is budgeted to pay for special projects to continue working with high-risk youth and their families.

#### CalOES Victim Services Grant

El Dorado County was awarded a two year Victim Services Grant from the California Office of Emergency Services (CalOES). This grant will provide enhanced funding to CASA of El Dorado County for increased services and support to victimized youth in Foster Care.

### Social Services Administration and Public/Client Assistance

Social Services Public Assistance Programs are designed to protect and meet the basic needs of El Dorado County's most vulnerable population groups, and are Federal and/or State mandated requiring that the County provide assistance to eligible applicants regardless of the availability of local resources. The lack of County compliance with applicable regulations can result in Federal and/or State fiscal sanctions and a resultant loss of funding. Public Assistance Programs include the California Work Opportunity and Responsibility to Kids (CalWORKs), Cal-Fresh, Homeless Assistance, Adoption Assistance, Foster Care Assistance, and Supportive General Assistance.

Social Services Administration staff determine eligibility for: CalWORKs, Medi-Cal, Cal-Fresh, Temporary Assistance for Needy Families (TANF), County Medical Services Program (CMSP) and General Assistance (GA). Protective services programs provided through Social Services Administration

include Child Protective Services (CPS), Adult Protective Services (APS) and In-Home Supportive Services (IHSS).

Social Services programs, both administrative and assistance, operate mostly on a cost sharing basis where the County is required to expend a percentage of the non-federal share of costs for the provision of services. This percentage varies by program, and the County share is generally paid for with Realignment funding sources. The CalWORKs administrative program operates under a Maintenance of Effort (MOE) basis, where the County is required to contribute a minimum amount of funding toward the administration of the program, after which, the County is reimbursed with Federal and/or State funding up to a capped allocated amount. In addition to traditional funding, APS was also awarded a two year grant from the California Office of Emergency Services for Elder Abuse. Collaboration between the District Attorney's Office and Social Services will provide enhanced services and support to elderly victims of crime.

Social Services Administration and Public/Client Assistance funding is from Federal, State, and Realignment sources. The revenues are generally ongoing in nature.

#### In-Home Supportive Services Program

Perhaps the most significant budget issue for counties at this time is the elimination of the Coordinated Care Initiative and the resulting reversal of the Administration's plan for managing In Home Supportive Services costs.

On January 10, 2017, the Director of the Department of Finance issued notice that the state will end the Coordinated Care Initiative (CCI) and eliminate the In-Home Supportive Services (IHSS) Maintenance of Effort (MOE) arrangement that was enacted in 2012 and 2013, which had limited county IHSS costs to a base year calculation of 2011-12 costs plus an annual 3.5 percent inflator. This reversal shifts an estimated \$625 million shift of new program costs to counties statewide. El Dorado County's estimated cost increase is \$1.6 million.

This is on top of program growth related cost increases. Since its realignment to counties in 1991, the IHSS program has been generally underfunded relative to caseload and cost increases. The anticipated \$1.6 million increase includes costs related to caseload increases that have occurred over the past several years (during the time that the state had been covering these program costs), as well as costs anticipated due to the minimum wage increase recently enacted by the state (up to \$15 per hour by 2022), the state's extension of three paid sick leave days to IHSS workers (SB3, 2016), and required implementation of new federal overtime regulations.

IHSS is a federal entitlement Medicaid program and receives 50 percent federal funding. Absent the MOE deal with the State which capped the county cost, the remaining 50 percent of cost is shared by California and counties, with the state paying 65 percent of the nonfederal share and the counties paying 35 percent. Program growth, and therefore the County's cost, is not limited. Counties must administer the program in accordance with federal law and cannot reduce or alter the program in response to cost or budget pressures.

The IHSS program was created to reduce the number of people who required expensive institutional care. IHSS recipients are allowed to choose their IHSS care providers, and family members my qualify. County social workers determine the number of IHSS hours for each consumer based on the client's needs. The IHSS Public Authority maintains a registry of approved providers, and conducts employment, administration, and initial timecard setup.

The IHSS program grows roughly 6 to 7 percent a year, mostly due to demographics and an aging population. Counties use dedicated 1991 Realignment revenues to pay for IHSS program costs. Further, IHSS is a caseload-driven program within 1991 Realignment, meaning increases in caseload are given priority for any growth funding. Increases in IHSS costs could affect the future share of growth funding received by the Health and Mental Health Subaccounts. Further, realignment revenues in the years in which the MOE was in effect were sufficient to cover the county share of costs for the program. Realignment revenues are currently less stable due to slowdowns in parts of the economy, and are not sufficient to cover the additional program costs enacted or imposed since 2012.

It is important to note that, due to the way the initiative was structured, this decision does not require approval through the state budget process. While the Governor has proposed in his "May Revise" Budget proposal to forestall this shift back to counties, as of the date of this writing, the State Legislature has not taken action to alleviate the impact of the cost shift.

Rather than increase the General Fund contribution to Human Services to make up for the State's decision to no longer contribute their share of cost to the program, HHSA has been asked to absorb the estimated \$1.6 million additional costs for the IHSS Program. For FY 2017-18 HHSA is proposing to exercise additional 1991 Realignment Transfers from Public Health and Mental Health, reduce vacant staffing, and reduce other expenses, in order to absorb the additional IHSS costs within the Social Services and HHSA Administrative and Finance Divisions, with minimal impact to the other programmatic divisions in the budget year. This proposal is further detailed in the Recommended Budget section of this narrative and in the HHSA Agency budget narrative.

New Services

Social Services Division

AB 403 - Continuum of Care Reform

- In response to AB 403, the Continuum of Care Reform (CCR) for Foster Youth, SSD is continuing to increase its paliicipation in the AB 2129 Foster Parent Training and Recruitment Program (FPT&R). This program is funded with Federal and Protective Services Realignment revenue, and will allow SSD to concentrate efforts on recruiting, training and retaining additional local foster family homes.
- The State implemented the Resource Family Approval (RFA) Program which consolidates and replaces existing requirements for foster parent licensing, relative and guardian approval, and adoption. It will no longer be necessary for a family caring for a foster youth to obtain additional licensing or approval if they wish to pursue adoption or permanent guardianship.
- The State implemented the Child and Family Team (CFT) Program. Each youth placed in Foster Care is required to have a Child and Family Team consisting of the child, youth and family, and a formal and informal support network who will advocate for the child throughout the duration of the case. It is intended to reduce the amount of time a child spends in Foster Care, focusing on stability and permanency.

Foster Parent Recruitment and Retention Services

The Foster Parent Recruitment and Retention Services (FPRRS) Program also provides planning, recruitment and training activities to increase the number of licensed skilled foster and adoptive families. This program is funded with federal and state revenue.

### CalWORKs Housing Support Program

The CalWORKs program received increased funding for the Housing Support Program (HSP), which will target the reduction of homelessness for those who may not qualify for traditional CalWORKs housing support. HHSA received an additional \$330K Federal allocation, for a total of \$803K, which will provide housing and other support services for families in need. Some of the allowable costs are rent and rental deposits, utility deposits, moving costs, and credit repair services to help families find affordable and sustainable homes.

## California Office of Emergency Services Grants

During FY 2016-17, SSD was awarded two grants from the California Office of Emergency Services (CalOES). The first is a two year grant focusing on providing enhanced services to victims of elder abuse. Services are being provided through collaboration between the District Attorney, who is providing a Victim Witness Specialist, and the Social Services Adult Protective unit, who is providing Social Worker support and emergency services. The second is also a two year grant which provides CASA of El Dorado County enhanced funding for the purpose of providing additional youth victim support services. Community Services Division

There are no new client services in the Community Services Division.

# PENDING ISSUES AND POLICY CONSIDERATIONS

### Social Services Division

The costs of programs that are largely funded with realignment revenue sources are increasing, which creates a greater financial risk to the County should the State experience an economic downturn. Most Social Services programs are mandated and include a county share of cost, which is paid in concept with Realignment funding. Social Services funding allocations are typically capped at levels established by the State, which when exceeded will require additional funding in excess of the share of cost ratio. Historically, the County has not established a Realignment reserve account in order to protect the delivery of services. Additional County General Fund may be required in the event costs increase at a higher rate than revenues are realized. Recently, the State has made some legislative decisions that will increase the cost of services in the areas of CalWORKs, Child Welfare Services, and IHSS.

### In-Home Supportive Services Program

The status of the IHSS program and the cost sharing arrangement with the State will continue to be a concern for the foreseeable future. It likely that any budget solution adopted by the State will impact counties with a shift of cost above that which was anticipated under the MOE arrangement. Counties will need to prepare in the current budget year and remain diligent in future years to be able to absorb any cost shift or increase its General Fund contributions to cover these program costs.

### In Home Supportive Services - Public Authority (IHSS-PA)

In Home Supportive Services - Public Authority (IHSS-PA) will require an ongoing County General Fund contribution due to the elimination of the IHSS MOE.

### CalWORKs Max Family Grant Increase

With the repeal of the CalWORKs Max Family Grant (MFG), CalWORKs recipients will now be entitled to an increase in benefits as the size of their families grow. In the 1990's California implemented the Max Family Grant law that would not allow for additional cash benefits to be awarded to a CalWORKs recipient who had a child while receiving cash aide. As of January 1, 2017, recipients who were previously denied benefits for children under this law will now receive an increase to their cash assistance payments.

### Permanent Homeless Assistance

Also, as of January 1, 2017, the CalWORKs "Once in a Lifetime" Permanent Homeless Assistance payment was repealed and Permanent Homeless Assistance now can be claimed by a recipient annually. SSD has already seen a marked increase in the processing of applications for this benefit; while the State simultaneously cut the budgeted allocation for CalWORKs administrative activities.

## AB 403 - Continuum of Care Reform

AB 403, the Continuum of Care Reform (CCR) for Child Welfare Services (CWS), went into effect January 1, 2017. CCR reforms CWS programs with an increase to services and support for children in Foster Care, a reduction in the amount of children placed in high level group homes, and a restructuring of the foster care assistance payments from an age based system to needs based. Additional programs include the Resource Family Approval (RFA) and the implementation of Child and Family Teams (CFT). The State is assuming that the stepping down of children from high cost group homes will result in savings that could be used to fund the increase in administrative activities for children's programs. In reality, the restructuring of Foster Care Assistance resulted in an across the board benefit increase to children placed in low level care and family settings. Any savings from successfully stepping children down from group home placements will not be enough to offset the benefit increases. If the County does realize assistance savings in the average cost per case, the savings will be recouped by the State from the 2011 Protective Services Realignment Subaccount to fund the State's increased cost in administrative activities. The savings calculation is being evaluated by the State on a county by county basis.

### Child Welfare Services - AB 12

In 2010 AB 12 was implemented, which extends foster care services to children up to 21 years of age, and was considered by California Counties to be mandated and reimbursable. However, in March of 2016, counties were notified that as a result of 2011 Realignment, the level of services above the original realigned amount is discretionary and increased costs are not reimbursable. Counties grew the programs under AB 12, and now are looking at potentially cutting back the levels of service due to an increasing shortage of realignment funding.

### Community Services Division

### Targeted Case Management Program

Public Guardian (PG) Target Case Management (TCM) Program has been recently going through audits that are retroactive back to FY 2010-11. This is due to the State changing the methodologies for TCM time studies and financial reporting in FY 2013-14, and applying the new regulations back to FY 2010-11. This resulted in amounts due back to the State for audited prior years' over collections. It is estimated that the PG TCM program could be required to return an estimated \$100,000 to the State over the next couple of years, as prior year audits are completed.

Going forward, PG receives TCM revenues periodically throughout the year by invoicing the State for case management services provided to the target populations. After the close of the fiscal year, the revenues received during the year are trued up to the cost of doing business and available funding for Certified Public Expenditures (CPE) through an annual cost report. The cost report also establishes the rate for services for the following year. Due to the fiscal nature of the TCM Program, the annual cost report will often result in an amount due back to the State for the prior year. PG is a General Fund program, so the cost report settlements can create General Fund issues. It is recommended that the audit reserve, established in FY 2015-16, continue to be funded and utilized for the stability of cash flow.

### Workforce Innovation and Opportunity Act

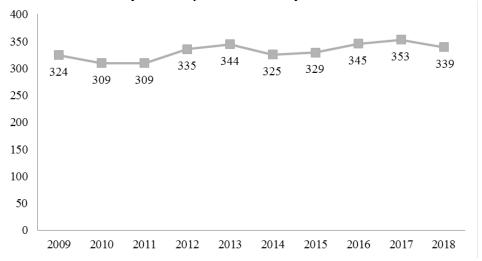
Continual decreases of El Dorado County's funding in the Workforce Innovation and Opportunity Act (WIOA) are an area of concern. The grant decreased funding for program staff while the client service output requirement doubled. HHSA is concerned that we will not be able to meet the requirements of this grant with the current staffing and funding. It is projected this program will require a higher level of ongoing general fund support.

## Public Housing Authority

Public Housing Authority's operation funding continues to be short of actual cost, resulting in on going use of fund balance. HHSA anticipates exhausting this fund balance and the need for General Fund support going forward. The program requirements and fair market rent cost changes create a challenge for program operations.

# STAFFING TREND

Staffing for the Department of Human Services has increased slightly in recent years due to changes in workload and program funding. The recommended staff allocation for FY 2017-18 is 338.62. This includes the department request to delete 2.0 vacant Employment & Training Worker I/II positions in Community Services, as well as adjustments for true-ups among HHSA divisions. Part of the solution to absorb the increased IHSS costs, was to delete 6.4 chronically vacant positions in the Income Maintenance Division. The recommended staff allocation also includes the reduction of 3.5 positions in the Senior Legal Program. As currently recommended, this would result in a Reduction in Force of 3.5 FTEs, with a recommended effective date of August 4<sup>th</sup>. There is also one over-fill position that will be vacant and deleted effective in July. The Department currently has 352.52 FTEs.



# RECOMMENDED BUDGET

Overall, the Budget for Human Services is recommended at \$73,449,969. The Recommended Budget reflects an increase in revenue of \$1,559,107 (2%) and an increase in appropriations of \$1,578,012 (2%) when compared to the FY 2016-17 Adopted Budget.

Net County Cost is \$3,996,983, which is an increase of \$18,905 (0% increase) compared to the FY 2016-17 Adopted Budget. General Fund Contribution is \$2,311,273, which is a decrease of (\$152,662) or 6% compared to FY 2016-17 Adopted Budget.

### Social Services Division

The Social Services budget is recommended at \$59,174,716, which includes \$2,345,571 in General Fund support. General Fund support represents approximately 4% of the total Social Services budget for FY 2017-18. General Fund support is increasing by \$92,105 from the FY 2016-17 Adopted Budget primarily due to an increase in General Admin costs of \$32,477, an increase in indigent burials based on actuals of \$24,000, and an increase in unfunded A-87 Cost Plan allocation costs of \$36,628.

As a result of the Governor's proposal to eliminate the Coordinated Care Initiative (CCI) and the In Home Support Services (IHSS) Maintenance of Effort (MOE), approximately \$1.6 million in cost will be transferred from the State to the County in FY 2017-18. This amount is proposed to be absorbed by HHSA by the following actions, all of which are included in the Recommended Budget:

- 1. The Department will exercise transfer authority to move 1991 Realignment funding from Public Health (10%) and Behavioral Health (10%) divisions of \$860,593.
- 2. Chronically vacant positions will be reduced within Social Services for 6.4 Eligibility Worker I/II positions, offset by a decrease in the budgeted vacancy rate for the division for a net cost decrease of (\$288,043).
- 3. Reduce Foster Care and Adoption Assistance, net cost impact zero.
- 4. Reduce other expenses that are billed from other Departments (IT custom programming and District Attorney Fraud Transfer) to match what those Departments have budgeted to bill out for and increase Special Revenue Fund Balance for a total of (\$299,987).
- 5. Delete the vacant Chief Assistant Director position from the Administrative and Financial Services Division for a savings of (\$151,377).

#### Community Services Division

The Community Services budget is recommended at \$14,275,253, which includes \$3,962,685 in General Fund support. General Fund support represents approximately 27.8% of the total Community Services budget for FY 2017-18. General Fund support is decreasing by (\$225,862), or (5.4%) from the FY 2016-17 Adopted Budget of \$4,188,547.

#### CAO Adjustments

The Chief Administrative Office asked the Department to reduce PC and Desktop purchases due to the rollout of VDI to HHSA. As a result the budget for the Social Services division was reduced by \$15,720.

The CAO office requested that HHSA absorb the entire \$1.6 million IHSS Social Services cost increase due to the change in State funding for the IHSS MOE, thereby further reducing the General Fund impact by approximately \$1.1 million. The Department budget request included absorbing \$466,731 from Realignment transfers in their original budget submission.

The CAO office is recommending the elimination of the Senior Legal Services Program in Community Services. The Senior Legal program in El Dorado County is the only model in the State that employs our own attorneys and this has resulted in a very high level of service to our residents, such as free legal services regardless of their income and ability to pay. However, this also carries a certain level of risk and liability to the County. Due to the budget challenges facing the County in future years, the Board should prioritize mandated programs and service levels, as well as those programs and priorities that are consistent with the County's strategic plan. While Senior Legal provides a valuable service, unlike our other senior programs such as senior day care and meals on wheels which have a direct relationship to Healthy Communities, senior legal services does not have a direct relationship to our strategic plan. Furthermore, the Chief Administrative Office believes that there are alternatives to providing legal aid to vulnerable populations, and these alternatives should be explored and promoted.

The recommendation results in a Reduction in Force of 3.5 positions: 1.5 Senior Citizen Attorney I/II positions, 1.0 Paralegal I/II position and 1.0 Secretary position. There is also one over-fill position that was previously planned to be vacant and deleted effective in July, and does not result in a reduction in force. This reduces the General Fund costs by (\$267,778). It is recommended that the positions be reduced no later than August 4<sup>th</sup>, 2017. It is further recommended that the Department work with the State to update the Area Agency on Aging plan and to determine alternative service delivery methods, including updating the Department web-site, to provide a listing of alternate sources of information to ensure that low-income seniors are able to access necessary resources to assist with legal matters which fall under the core purpose of a senior legal program.

#### Sources and Uses of Funds

#### Social Services Division

Revenue changes net to an increase of about \$2.3 million from the prior fiscal year:

- Increase of about \$1.5 million in federal revenue mostly due to CCR and an increase in Child Welfare Services costs.
- A net decrease of about (\$74,000) in State revenue due to State Budget cuts in CalWORKs and Cal-Fresh administrative allocations, offset by a slight increase in State General Fund support for Children's programs.

• Increase of about \$900,000 in Realignment funding due to CCR and an increased usage of 2011 Protective Services Realignment for Child Welfare Services.

The Social Services Division (SSD) SB 163 Wraparound program in Fund Type 11 is budgeted to utilize all of its fund balance of \$58,040 in FY 2017-18.

#### Community Services Division

#### Revenue Changes:

- The Workforce Innovation and Opportunity Act (WIOA) grant has steadily decreased over the past few years. The program has increased the required client services to be delivered while substantially reducing the funding for staffing. Additionally, the grant limits the amount of reimbursement for indirect costs. In FY 2017-18 WIOA will be integrated into the Social Services CalWORKs program, the increased management costs are resulting in an increase in general fund of about \$8,000.
- Over the last several years, the Public Housing Authority (PHA) has not received sufficient funding for operations, requiring the use of fund balance to maintain current service levels. HHSA anticipates the administration fund balance to be depleted in FY 2017-18, requiring general fund support to continue the delivery of services. PHA is requesting about \$19,000 in General Fund support for FY 2017-18.
- Senior Day Care, rebranded as Adult Day Services, continues to struggle with maintaining sufficient client attendance to meet budgeted revenues. The program is performing outreach activities, with plans to employ the HHSA Continuous Quality Improvement (CQI) team to develop a more effective outreach approach. Additionally, the client base is vulnerable, and therefore unpredictable as long term revenue support. SDC is requesting about \$50,000 in County General Fund support.

General Fund Contribution (GFC) Changes:

- Low-Income Home Energy Program (LIHEAP), including Weatherization Inventory, and Community Services Administration decreased GFC by (\$3,000) for a total GFC request of \$120,000.
- Senior Day Care Program (SDC) and Special Services increased GFC by \$49,708 for a total GFC request of \$522,623.
- Workforce Innovation and Opportunity Act (WIOA, formally known as WIA) increased GFC by \$8,091 for a total GFC request of \$80,000.
- Area Agency on Aging Programs (AAA) is recommended to decrease in GFC by (\$246,478) for a total GFC request of \$1,477,633. This includes a reduction of the Senior Legal Services Program of (\$267,778) offset by an increase for Cameron Park Senior Nutrition site cost of \$21,300, which was not included in the FY 2016-17 budget.

- In-Home Supportive Services, Public Authority (IHSS PA) is requesting an increase in GFC of \$20,616 for a total GFC request of \$90,616 to accommodate change in State law regarding the In Home Support Services Maintenance of Effort (IHSS MOE). The IHSS MOE will end as of July 1, 2017.
- Public Housing Authority (PHA) is requesting GFC support of \$19,401. PHA operations have been using Fund Balance for the past several years. HHSA anticipates fund balance will be exhausted and require GFC support going forward.
- Public Guardian Program (PG) and Community Corrections Partnership (CCP) is requesting a decrease in Net County Cost of \$73,200 due to salary and benefit savings, The total NCC request for these programs is \$1,651,412.

FUND TYPE:10GENERAL FUNDDEPARTMENT:53HUMAN SERVICES

|                                        | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|----------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                        |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                    |                        |                                  |                       |                              |                                    |
| 0580 ST: ADMIN PUBLIC ASSISTANCE       | 4,796,940              | 4,613,769                        | 4,515,779             | 4,515,779                    | -97,990                            |
| 0581 ST: ADMIN CAL FRESH               | 2,310,954              | 2,310,954                        | 2,237,454             | 2,237,454                    | -73,500                            |
| 0603 ST: FOSTER CARE                   | 149,556                | 95,590                           | 180,000               | 180,000                      | 84,410                             |
| 0605 ST: BOARDING HOME LICENSE         | 506,323                | 506,323                          | 506,323               | 506,323                      | 0                                  |
| CLASS: 05 REV: STATE INTERGOVERNMENTAI | L 7,763,773            | 7,526,636                        | 7,439,556             | 7,439,556                    | -87,080                            |
| 1000 FED: ADMIN PUBLIC ASSISTANCE      | 9,471,076              | 10,418,520                       | 11,420,100            | 11,420,100                   | 1,001,580                          |
| 1001 FED: SUPPLEMENTAL NUTRITION ASST  | 3,301,960              | 3,301,960                        | 2,812,468             | 2,812,468                    | -489,492                           |
| 1021 FED: CW TWO PARENT FAMILIES       | 289,452                | 407,212                          | 431,439               | 431,439                      | 24,227                             |
| 1022 FED: CW ZERO PARENT/ALL OTHER     | 1,398,265              | 1,628,850                        | 1,725,758             | 1,725,758                    | 96,908                             |
| 1023 FED: FOSTER CARE                  | 2,632,630              | 2,818,430                        | 3,198,430             | 3,198,430                    | 380,000                            |
| 1024 FED: ADOPTION                     | 1,782,811              | 1,921,000                        | 2,156,000             | 2,156,000                    | 235,000                            |
| 1107 FED: MEDI CAL                     | 4,651,457              | 4,651,457                        | 4,746,789             | 4,746,789                    | 95,332                             |
| CLASS: 10 REV: FEDERAL                 | 23,527,651             | 25,147,429                       | 26,490,984            | 26,490,984                   | 1,343,555                          |
| 1200 REV: OTHER GOVERNMENTAL AGENCIES  | 5,000                  | 5,000                            | 5,000                 | 5,000                        | 0                                  |
| CLASS: 12 REV: OTHER GOVERNMENTAL      | 5,000                  | 5,000                            | 5,000                 | 5,000                        | 0                                  |
| 1541 PUBLIC GUARDIAN                   | 180,689                | 152,000                          | 152,000               | 152,000                      | 0                                  |
| 1740 CHARGES FOR SERVICES              | 35,916                 | 35,000                           | 35,000                | 35,000                       | 0                                  |
| CLASS: 13 REV: CHARGE FOR SERVICES     | 216,605                | 187,000                          | 187,000               | 187,000                      | 0                                  |
| 1900 WELFARE REPAYMENTS                | 135,000                | 135,000                          | 135,000               | 135,000                      | 0                                  |
| 1901 RECOUP CW TWO PARENT/ALL OTHER    | 580                    | 550                              | 550                   | 550                          | 0                                  |
| 1902 RECOUP CW ZERO PARENT/ALL OTHER   | 39,600                 | 39,600                           | 39,600                | 39,600                       | 0                                  |
| 1903 RECOUP CW FOSTER CARE             | 284,900                | 284,900                          | 284,900               | 284,900                      | 0                                  |
| 1940 MISC: REVENUE                     | 14,200                 | 14,200                           | 14,200                | 14,200                       | 0                                  |
| 1945 STALED DATED CHECK                | 5,800                  | 5,800                            | 5,800                 | 5,800                        | 0                                  |
| CLASS: 19 REV: MISCELLANEOUS           | 480,080                | 480,050                          | 480,050               | 480,050                      | 0                                  |
| 2020 OPERATING TRANSFERS IN            | 7,528,010              | 8,812,677                        | 9,595,925             | 9,595,925                    | 783,248                            |
| 2021 OPERATING TRANSFERS IN: VEHICLE   | 240,690                | 240,690                          | 240,690               | 240,690                      | 0                                  |
| 2027 OPERATING TRSNF IN: SALES TAX     | 11,115,534             | 12,093,584                       | 12,169,700            | 12,722,548                   | 628,964                            |
| CLASS: 20 REV: OTHER FINANCING SOURCES | 18,884,234             | 21,146,951                       | 22,006,315            | 22,559,163                   | 1,412,212                          |
| TYPE: R SUBTOTAL                       | 50,877,343             | 54,493,066                       | 56,608,905            | 57,161,753                   | 2,668,687                          |

FUND TYPE:10GENERAL FUNDDEPARTMENT:53HUMAN SERVICES

|         |                                     | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|---------|-------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: E | EXPENDITURE                         |                        |                                  |                       |                              |                                    |
| SUBOB.  | J SUBOBJ TITLE                      |                        |                                  |                       |                              |                                    |
| 3000    | PERMANENT EMPLOYEES / ELECTED       | 12,852,874             | 14,211,735                       | 14,365,114            | 14,232,831                   | 21,096                             |
| 3001    | TEMPORARY EMPLOYEES                 | 59,564                 | 0                                | 0                     | 0                            | 0                                  |
| 3002    | OVERTIME                            | 440,835                | 228,000                          | 399,619               | 399,711                      | 171,711                            |
| 3003    | STANDBY PAY                         | 121,297                | 100,087                          | 100,087               | 100,087                      | 0                                  |
| 3004    | OTHER COMPENSATION                  | 151,713                | 121,928                          | 121,508               | 121,508                      | -420                               |
| 3005    | TAHOE DIFFERENTIAL                  | 118,752                | 107,280                          | 116,208               | 117,312                      | 10,032                             |
| 3006    | BILINGUAL PAY                       | 50,106                 | 49,753                           | 48,464                | 49,005                       | -748                               |
| 3020    | RETIREMENT EMPLOYER SHARE           | 2,703,442              | 3,240,152                        | 3,039,989             | 3,030,753                    | -209,399                           |
| 3022    | MEDI CARE EMPLOYER SHARE            | 187,316                | 208,339                          | 210,664               | 208,771                      | 432                                |
| 3040    | HEALTH INSURANCE EMPLOYER           | 3,421,115              | 3,759,405                        | 3,997,934             | 3,887,717                    | 128,312                            |
| 3042    | LONG TERM DISABILITY EMPLOYER       | 24,608                 | 35,529                           | 35,912                | 35,580                       | 51                                 |
| 3043    | DEFERRED COMPENSATION EMPLOYER      | 6,252                  | 9,180                            | 8,991                 | 8,991                        | -189                               |
| 3046    | RETIREE HEALTH: DEFINED             | 303,697                | 303,697                          | 334,068               | 334,068                      | 30,371                             |
| 3060    | WORKERS' COMPENSATION EMPLOYER      | 521,604                | 521,604                          | 526,115               | 526,115                      | 4,511                              |
| 3080    | FLEXIBLE BENEFITS                   | 2,018                  | 63,600                           | 62,461                | 62,461                       | -1,139                             |
| CLASS:  | 30 SALARY & EMPLOYEE BENEFITS       | 20,965,193             | 22,960,289                       | 23,367,134            | 23,114,910                   | 154,621                            |
| 4020    | CLOTHING & PERSONAL SUPPLIES        | 2,400                  | 2,400                            | 2,400                 | 2,400                        | 0                                  |
| 4040    | TELEPHONE COMPANY VENDOR            | 7,332                  | 7,200                            | 7,500                 | 7,500                        | 300                                |
| 4041    | COUNTY PASS THRU TELEPHONE CHARGES  | S 15,591               | 15,800                           | 15,800                | 15,800                       | 0                                  |
| 4060    | FOOD AND FOOD PRODUCTS              | 165                    | 0                                | 0                     | 0                            | 0                                  |
| 4080    | HOUSEHOLD EXPENSE                   | 4,300                  | 4,300                            | 4,000                 | 4,000                        | -300                               |
| 4082    | HOUSEHOLD EXP: OTHER                | 2,500                  | 2,500                            | 2,500                 | 2,500                        | 0                                  |
| 4087    | EXTERMINATION / FUMIGATION SERVICES | 200                    | 200                              | 200                   | 200                          | 0                                  |
| 4100    | INSURANCE: PREMIUM                  | 394,462                | 394,462                          | 285,143               | 285,143                      | -109,319                           |
| 4124    | WITNESS FEE                         | 500                    | 500                              | 500                   | 500                          | 0                                  |
| 4141    | MAINT: OFFICE EQUIPMENT             | 2,000                  | 2,000                            | 2,000                 | 2,000                        | 0                                  |
| 4144    | MAINT: COMPUTER                     | 41,775                 | 42,300                           | 42,300                | 42,300                       | 0                                  |
| 4160    | VEH MAINT: SERVICE CONTRACT         | 290                    | 2,000                            | 2,000                 | 2,000                        | 0                                  |
| 4180    | MAINT: BUILDING & IMPROVEMENTS      | 114                    | 114                              | 114                   | 114                          | 0                                  |
| 4220    | MEMBERSHIPS                         | 4,410                  | 4,410                            | 4,610                 | 4,610                        | 200                                |
| 4221    | MEMBERSHIPS: LEGISLATIVE ADVOCACY   | 45,271                 | 45,423                           | 49,965                | 49,965                       | 4,542                              |
| 4260    | OFFICE EXPENSE                      | 119,250                | 119,250                          | 123,952               | 123,952                      | 4,702                              |
| 4261    | POSTAGE                             | 106,798                | 153,750                          | 138,750               | 138,750                      | -15,000                            |
| 4262    | SOFTWARE                            | 3,600                  | 3,600                            | 3,600                 | 3,600                        | 0                                  |
| 4263    | SUBSCRIPTION / NEWSPAPER / JOURNALS | 5,750                  | 5,750                            | 5,750                 | 5,750                        | 0                                  |
| 4264    | BOOKS / MANUALS                     | 700                    | 700                              | 700                   | 700                          | 0                                  |
| 4266    | PRINTING / DUPLICATING SERVICES     | 15,329                 | 15,329                           | 15,329                | 15,329                       | 0                                  |
| 4267    | ON-LINE SUBSCRIPTIONS               | 1,055                  | 0                                | 0                     | 0                            | 0                                  |
| 4300    | PROFESSIONAL & SPECIALIZED SERVICES | 661,750                | 667,980                          | 900,090               | 900,090                      | 232,110                            |
| 4308    | EXTERNAL DATA PROCESSING SERVICES   | 51,924                 | 109,650                          | 102,982               | 102,982                      | -6,668                             |
| 4318    | INTERPRETER                         | 3,063                  | 3,063                            | 3,063                 | 3,063                        | 0                                  |

FUND TYPE:10GENERAL FUNDDEPARTMENT:53HUMAN SERVICES

|                |                                                    | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|----------------|----------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 4320           | VERBATIM: TRANSCRIPTION                            | 1,000                  | 1,000                            | 1,000                 | 1,000                        | 0                                  |
| 4324           | MEDICAL, DENTAL, LAB & AMBULANCE SRV               | 4,491                  | 15,100                           | 15,100                | 15,100                       | 0                                  |
| 4330           | FOOD STAMP SERVICE                                 | 8,470                  | 8,470                            | 8,470                 | 8,470                        | 0                                  |
|                | OTHER GOVERNMENTAL AGENCIES                        | 6,230                  | 0                                | 0                     | 0                            | 0                                  |
| 4400           | PUBLICATION & LEGAL NOTICES                        | 2,000                  | 2,000                            | 2,000                 | 2,000                        | 0                                  |
| 4420           | RENT & LEASE: EQUIPMENT                            | 15,582                 | 15,582                           | 17,182                | 17,182                       | 1,600                              |
|                | RENT & LEASE: SECURITY SYSTEM                      | 1,500                  | 1,500                            | 1,500                 | 1,500                        | 0                                  |
| 4440           | RENT & LEASE: BUILDING &                           | 44,796                 | 43,296                           | 44,160                | 44,160                       | 864                                |
|                | EQUIP: MINOR                                       | 40,389                 | 40,389                           | 136,977               | 136,977                      | 96,588                             |
|                | EQUIP: COMPUTER<br>EQUIP: TELEPHONE & RADIO        | 256,098                | 256,098<br>0                     | 354,501<br>0          | 354,501<br>0                 | 98,403<br>0                        |
| 4403           | SPECIAL DEPT EXPENSE                               | 1,435<br>51,308        | 51,000                           | 51,300                | 51,300                       | 300                                |
|                | SPECIAL DEPT EXPENSE<br>SPECIAL PROJECTS           | 88,129                 | 117,446                          | 51,300<br>0           | 0                            | -117,446                           |
|                | EDUCATIONAL MATERIALS                              | 800                    | 800                              | 800                   | 800                          | 0                                  |
| 4503           | STAFF DEVELOPMENT                                  | 100,778                | 75,235                           | 99,855                | 99,855                       | 24,620                             |
|                | FILM DEVELOPMENT & PHOTOGRAPHY                     | 150                    | 150                              | 150                   | 150                          | 0                                  |
| 4529           | SOFTWARE LICENSE                                   | 3,835                  | 4,600                            | 4,600                 | 4,600                        | 0                                  |
|                | TRANSPORTATION & TRAVEL                            | 99,746                 | 99,308                           | 91,478                | 91,478                       | -7,830                             |
|                | <b>VOLUNTEER: TRANSPORTATION &amp; TRAVEL</b>      | 800                    | 800                              | 800                   | 800                          | 0                                  |
|                | MILEAGE: EMPLOYEE PRIVATE AUTO                     | 95,400                 | 95,215                           | 64,650                | 64,650                       | -30,565                            |
| 4605           | RENT & LEASE: VEHICLE                              | 170,930                | 172,600                          | 168,800               | 168,800                      | -3,800                             |
| 4606           | FUEL PURCHASES                                     | 65,044                 | 65,550                           | 70,650                | 70,650                       | 5,100                              |
| 4608           | HOTEL ACCOMMODATIONS                               | 39,260                 | 39,260                           | 23,180                | 23,180                       | -16,080                            |
| 4620           | UTILITIES                                          | 16,513                 | 16,513                           | 16,153                | 16,153                       | -360                               |
| CLASS:         | 40 SERVICE & SUPPLIES                              | 2,605,213              | 2,724,593                        | 2,886,554             | 2,886,554                    | 161,961                            |
| 5000           | SUPPORT & CARE OF PERSONS                          | 1,854,324              | 2,388,669                        | 3,650,386             | 3,650,386                    | 1,261,717                          |
| 5004           | RESIDENT EXPENSE GENERAL                           | 19,955                 | 24,000                           | 24,000                | 24,000                       | 0                                  |
| 5005           | CASH AID GENERAL RELIEF                            | 80,997                 | 71,000                           | 70,000                | 70,000                       | -1,000                             |
| 5006           | CHILD CARE                                         | 195,300                | 195,300                          | 195,300               | 195,300                      | 0                                  |
| 5007           | INDEPENDENT LIVING PROGRAM:                        | 1,000                  | 1,000                            | 1,000                 | 1,000                        | 0                                  |
| 5008           | INDEPENDENT LIVING PROGRAM: EXPENSE                | S 41,250               | 41,250                           | 41,250                | 41,250                       | 0                                  |
| 5009           | HOUSING                                            | 691,390                | 686,100                          | 696,868               | 696,776                      | 10,676                             |
|                | TRANSPORTATION SERVICES                            | 26,000                 | 26,000                           | 31,316                | 31,316                       | 5,316                              |
|                | TRANSPORTATION EXPENSES                            | 198,125                | 196,250                          | 196,250               | 196,250                      | 0                                  |
|                | ANCILLARY SERVICES                                 | 116,500                | 116,500                          | 140,500               | 140,500                      | 24,000                             |
|                | ANCILLARY EXPENSES                                 | 84,000                 | 84,000                           | 84,000                | 84,000                       | 0                                  |
|                | HEALTH SERVICES                                    | 1,203,335              | 1,203,335                        | 1,165,961             | 1,165,961                    | -37,374                            |
|                | CW: TWO PARENT FAMILIES                            | 855,026                | 1,176,000                        | 1,234,800             | 1,234,800                    | 58,800                             |
|                | CW: ZERO PARENT/ALL OTHER FAMILIES                 | 4,748,610              | 5,371,813                        | 5,640,404             | 5,640,404                    | 268,591                            |
|                | FOSTER CARE                                        | 7,590,296              | 7,810,000                        | 8,591,000             | 8,591,000                    | 781,000                            |
|                |                                                    | 4,423,623              | 4,700,000                        | 5,170,000             | 5,170,000                    | 470,000                            |
|                | KINSHIP GUARDIAN                                   | 302,105                | 250,000                          | 250,000               | 250,000                      | 0<br>0                             |
|                | COUNTY FOSTER CARE                                 | 2,810                  | 5,000                            | 5,000                 | 5,000                        | 0                                  |
| 5300<br>CLASS: | INTERFND: SERVICE BETWEEN FUND<br>50 OTHER CHARGES | 239,527<br>22,674,173  | 239,527<br>24,585,744            | 208,829<br>27,396,864 | 208,829<br>27,396,772        | -30,698<br>2,811,028               |
| 7200           | INTRAFUND TRANSFERS: ONLY GENERAL                  | 7,048,091              | 7,444,459                        | 7,217,920             | 7,182,191                    | -262,268                           |
| 7201           | INTRAFND: SOCIAL SERVICES                          | 158,770                | 158,770                          | 122,525               | 122,525                      | -36,245                            |
| 7202           | INTRAFND: DA/FS CONTRACT                           | 476,000                | 476,000                          | 476,000               | 425,000                      | -51,000                            |
| 7210           | INTRAFND: COLLECTIONS                              | 300                    | 300                              | 300                   | 300                          | 0                                  |
|                | INTRAFND: MAIL SERVICE                             | 9,215                  | 9,215                            | 9,888                 | 9,888                        | 673                                |
| 7224           | INTRAFND: STORES SUPPORT                           | 2,574                  | 2,574                            | 1,396                 | 1,396                        | -1,178                             |
|                | INTRAFND: IS PROGRAMMING SUPPORT                   | 100,000                | 100,000                          | 100,000               | 10,000                       | -90,000                            |
| 7232           | INTRAFND: MAINT BLDG & IMPROVMNTS                  | 9,200                  | 9,200                            | 9,200                 | 9,200                        | 0                                  |
| CLASS:         | 72 INTRAFUND TRANSFERS                             | 7,804,150              | 8,200,518                        | 7,937,229             | 7,760,500                    | -440,018                           |
| TYPE: E        | SUBTOTAL                                           | 54,048,729             | 58,471,144                       | 61,587,781            | 61,158,736                   | 2,687,592                          |
| FUND TY        | PE: 10 SUBTOTAL                                    | 3,171,386              | 3,978,078                        | 4,978,876             | 3,996,983                    | 18,905                             |

FUND TYPE:11SPECIAL REVENUE FUNDDEPARTMENT:53HUMAN SERVICES

|                                                                           | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|---------------------------------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                                                           |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                                                       |                        |                                  |                       |                              |                                    |
| 0400 REV: INTEREST                                                        | -1,206                 | 1,119                            | 1,480                 | 1,480                        | 361                                |
| CLASS: 04 REV: USE OF MONEY & PROPERTY                                    | -1,206                 | 1,119                            | 1,480                 | 1,480                        | 361                                |
| 0880 ST: OTHER                                                            | 72,848                 | 72,848                           | 72,848                | 72,848                       | 0                                  |
| CLASS: 05 REV: STATE INTERGOVERNMENTA                                     | ,                      | 72,848                           | 72,848                | 72,848                       | 0                                  |
| 1100 FED: OTHER                                                           | 2,847,325              | 3,382,975                        | 2,746,820             | 2,746,820                    | -636,155                           |
| 1107 FED: MEDI CAL                                                        | 53,000                 | 53,000                           | 53,000                | 53,000                       | 0                                  |
| 1109 FED: C1 SENIOR NUTRITION<br>1110 FED: C2 SENIOR NUTRITION            | 296,306<br>182,466     | 303,976                          | 296,306<br>182,466    | 296,306<br>182,466           | -7,670<br>27,036                   |
| 1111 FED: 111B SOCIAL PROGRAMS                                            | 236,137                | 155,430<br>231,366               | 236,137               | 236,137                      | 4,771                              |
| 1113 FED: TITLE 7B ELDER ABUSE                                            | 3,220                  | 3,137                            | 3,220                 | 230,137                      | -3,137                             |
| 1114 FED: TITLE 7A OMBUDSMAN SUPPLEMENT                                   | 23,797                 | 23,245                           | 23,797                | 23,797                       | 552                                |
| 1116 FED: NSIP:NUTRITION SRV INCENTIVE PRG                                | ,                      | 118,429                          | 118,429               | 118,429                      | 0                                  |
| 1120 FED: IIID PREVENTIVE HEALTH                                          | 12,918                 | 12,411                           | 12,918                | 12,918                       | 507                                |
| 1122 FED:IIIE - FAMILY CAREGIVER SUPPORT                                  | 114,010                | 102,279                          | 114,010               | 114,010                      | 11,731                             |
| CLASS: 10 REV: FEDERAL                                                    | 3,887,608              | 4,386,248                        | 3,787,103             | 3,783,883                    | -602,365                           |
| 1740 CHARGES FOR SERVICES                                                 | 526,243                | 773,505                          | 594,900               | 594,900                      | -178,605                           |
| 1759 SENIOR NUTRITION SERVICES                                            | 214,519                | 235,500                          | 215,000               | 215,000                      | -20,500                            |
| 1800 INTERFND REV: SERVICE BETWEEN FUND                                   | 21,796                 | 19,418                           | 27,342                | 27,342                       | 7,924                              |
| CLASS: 13 REV: CHARGE FOR SERVICES                                        | 762,558                | 1,028,423                        | 837,242               | 837,242                      | -191,181                           |
| 1940 MISC: REVENUE                                                        | 10,614                 | 10,000                           | 10,000                | 10,000                       | 0                                  |
| 1942 MISC: REIMBURSEMENT                                                  | 40,566                 | 40,566                           | 34,279                | 34,279                       | -6,287                             |
| 1943 MISC: DONATION                                                       | 207,896                | 407,100                          | 400,000               | 327,000                      | -80,100                            |
| CLASS: 19 REV: MISCELLANEOUS                                              | 259,076                | 457,666                          | 444,279               | 371,279                      | -86,387                            |
| 2020 OPERATING TRANSFERS IN                                               | 2,321,591              | 2,393,935                        | 2,469,034             | 2,201,256                    | -192,679                           |
| CLASS: 20 REV: OTHER FINANCING SOURCES                                    | 2,321,591              | 2,393,935                        | 2,469,034             | 2,201,256                    | -192,679                           |
| 0001 FUND BALANCE                                                         | 99,841                 | 696,305                          | 650,420               | 650,420                      | -45,885                            |
| CLASS: 22 FUND BALANCE                                                    | 99,841                 | 696,305                          | 650,420               | 650,420                      | -45,885                            |
| TYPE: R SUBTOTAL                                                          | 7,402,316              | 9,036,544                        | 8,262,406             | 7,918,408                    | -1,118,136                         |
| TYPE: E EXPENDITURE<br>SUBOBJ SUBOBJ TITLE                                |                        |                                  |                       |                              |                                    |
| 3000 PERMANENT EMPLOYEES / ELECTED                                        | 2,347,118              | 2,363,464                        | 2,411,362             | 2,173,761                    | -189,703                           |
| 3001 TEMPORARY EMPLOYEES                                                  | 59,251                 | 49,988                           | 49,988                | 49,988                       | 0                                  |
| 3002 OVERTIME                                                             | 21,239                 | 46,000                           | 78,000                | 78,000                       | 32,000                             |
| 3004 OTHER COMPENSATION                                                   | 21,840                 | 1,998                            | 1,998                 | 1,998                        | 0                                  |
| 3005 TAHOE DIFFERENTIAL                                                   | 9,632                  | 10,800                           | 10,800                | 10,800                       | 0                                  |
| 3006 BILINGUAL PAY                                                        | 2,100                  | 2,080                            | 2,080                 | 2,080                        | 0                                  |
| 3020 RETIREMENT EMPLOYER SHARE                                            | 492,584                | 520,272                          | 525,263               | 503,019                      | -17,253                            |
| 3022 MEDI CARE EMPLOYER SHARE                                             | 31,684                 | 33,262                           | 33,958                | 30,512                       | -2,750                             |
| 3040 HEALTH INSURANCE EMPLOYER<br>3042 LONG TERM DISABILITY EMPLOYER      | 637,360<br>5,915       | 623,835<br>5,915                 | 639,307<br>6,029      | 605,365<br>5,436             | -18,470<br>-479                    |
| 3042 LONG FERM DISABILITY EMPLOYER<br>3043 DEFERRED COMPENSATION EMPLOYER | 6,776                  | 5,915<br>7,196                   | 6,029<br>7,169        | 5,436<br>4,492               | -479<br>-2,704                     |
| 3046 RETIREE HEALTH: DEFINED                                              | 50,937                 | 50,937                           | 55,710                | 55,710                       | 4,773                              |
| 3060 WORKERS' COMPENSATION EMPLOYER                                       | 18,829                 | 18,829                           | 29,843                | 29,843                       | 11,014                             |
| 3080 FLEXIBLE BENEFITS                                                    | 14,880                 | 16,200                           | 16,200                | 10,680                       | -5,520                             |
| CLASS: 30 SALARY & EMPLOYEE BENEFITS                                      | 3,720,145              | 3,750,776                        | 3,867,707             | 3,561,684                    | -189,092                           |

FUND TYPE:11SPECIAL REVENUE FUNDDEPARTMENT:53HUMAN SERVICES

|       |                                      | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|-------|--------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 4020  | CLOTHING & PERSONAL SUPPLIES         | 2,400                  | 2,400                            | 3,300                 | 3,300                        | 900                                |
| 4040  | TELEPHONE COMPANY VENDOR             | 5,296                  | 5,296                            | 6,200                 | 6,200                        | 904                                |
| 4041  | COUNTY PASS THRU TELEPHONE CHARGES   | 5 7,699                | 8,105                            | 8,468                 | 8,168                        | 63                                 |
| 4044  | CABLE/INTERNET SERVICE               | 3,272                  | 2,208                            | 2,520                 | 2,520                        | 312                                |
| 4060  | FOOD AND FOOD PRODUCTS               | 538,300                | 538,300                          | 689,151               | 626,714                      | 88,414                             |
| 4080  | HOUSEHOLD EXPENSE                    | 9,255                  | 2,100                            | 11,250                | 11,250                       | 9,150                              |
| 4081  | PAPER GOODS                          | 39,711                 | 63,000                           | 80,000                | 80,000                       | 17,000                             |
| 4082  | HOUSEHOLD EXP: OTHER                 | 6,714                  | 4,500                            | 10,000                | 10,000                       | 5,500                              |
| 4083  | LAUNDRY                              | 6,480                  | 8,000                            | 10,000                | 10,000                       | 2,000                              |
| 4084  | EXPENDABLE EQUIPMENT                 | 3,053                  | 3,000                            | 4,000                 | 4,000                        | 1,000                              |
| 4085  | REFUSE DISPOSAL                      | 7,613                  | 8,500                            | 8,340                 | 8,340                        | -160                               |
| 4086  | JANITORIAL / CUSTODIAL SERVICES      | 0                      | 5,500                            | 0                     | 0                            | -5,500                             |
| 4100  | INSURANCE: PREMIUM                   | 17,449                 | 17,449                           | 17,848                | 17,848                       | 399                                |
| 4101  | INSURANCE: ADDITIONAL LIABILITY      | 6,140                  | 6,140                            | 6,000                 | 6,000                        | -140                               |
| 4140  | MAINT: EQUIPMENT                     | 2,250                  | 2,250                            | 2,750                 | 2,750                        | 500                                |
| 4141  | MAINT: OFFICE EQUIPMENT              | 2,820                  | 0                                | 0                     | 0                            | 0                                  |
| 4144  | MAINT: COMPUTER                      | 56,690                 | 57,160                           | 48,021                | 45,436                       | -11,724                            |
| 4160  | VEH MAINT: SERVICE CONTRACT          | 0                      | 25                               | 0                     | 0                            | -25                                |
| 4220  | MEMBERSHIPS                          | 18,425                 | 68,753                           | 70,990                | 69,910                       | 1,157                              |
| 4221  | MEMBERSHIPS: LEGISLATIVE ADVOCACY    | 300                    | 300                              | 300                   | 300                          | 0                                  |
| 4260  | OFFICE EXPENSE                       | 29,600                 | 28,600                           | 43,652                | 40,652                       | 12,052                             |
| 4261  | POSTAGE                              | 18,608                 | 19,030                           | 22,850                | 18,850                       | -180                               |
| 4262  | SOFTWARE                             | 22,820                 | 22,820                           | 22,620                | 22,620                       | -200                               |
| 4263  | SUBSCRIPTION / NEWSPAPER / JOURNALS  | 578                    | 500                              | 200                   | 200                          | -300                               |
| 4264  | BOOKS / MANUALS                      | 900                    | 1.900                            | 600                   | 300                          | -1,600                             |
| 4265  | LAW BOOKS                            | 4,000                  | 4,000                            | 5,000                 | 0                            | -4,000                             |
| 4266  | PRINTING / DUPLICATING SERVICES      | 62,192                 | 61,800                           | 89,476                | 88,976                       | 27,176                             |
| 4267  | ON-LINE SUBSCRIPTIONS                | 2,500                  | 2,500                            | 3,000                 | 0                            | -2,500                             |
| 4300  | PROFESSIONAL & SPECIALIZED SERVICES  | 46,144                 | 62,800                           | 50,120                | 50,120                       | -12,680                            |
| 4324  | MEDICAL, DENTAL, LAB & AMBULANCE SRV | 0                      | 0                                | 950                   | 950                          | 950                                |
| 4337  | OTHER GOVERNMENTAL AGENCIES          | 320                    | 0                                | 0                     | 0                            | 0                                  |
| 4400  | PUBLICATION & LEGAL NOTICES          | 194                    | 100                              | 40,000                | 40,000                       | 39,900                             |
| 4420  | RENT & LEASE: EQUIPMENT              | 43,265                 | 46,638                           | 52,668                | 51,018                       | 4,380                              |
| 4421  | RENT & LEASE: SECURITY SYSTEM        | 7,504                  | 7,320                            | 7,020                 | 7,020                        | -300                               |
| 4440  | RENT & LEASE: BUILDING &             | 28,848                 | 27,148                           | 28,948                | 28,948                       | 1,800                              |
| 4460  | EQUIP: SMALL TOOLS & INSTRUMENTS     | 8,000                  | 8,000                            | 10,000                | 10,000                       | 2,000                              |
| 4461  | EQUIP: MINOR                         | 19,957                 | 19,450                           | 19,350                | 19,350                       | -100                               |
| 4462  | EQUIP: COMPUTER                      | 21,565                 | 21,565                           | 1,800                 | 1,800                        | -19,765                            |
| 4500  | SPECIAL DEPT EXPENSE                 | 69,578                 | 59,500                           | 28,000                | 28,000                       | -31,500                            |
| 4501  | SPECIAL PROJECTS                     | 122,876                | 792,938                          | 365,799               | 365,799                      | -427,139                           |
| 4503  | STAFF DEVELOPMENT                    | 28,365                 | 28,125                           | 19,425                | 19,425                       | -8,700                             |
| 4532  | CLIENT PROGRAM SERVICES              | 20,598                 | 365,369                          | 0                     | 0                            | -365,369                           |
| 4600  | TRANSPORTATION & TRAVEL              | 6,251                  | 5,902                            | 48,772                | 48,589                       | 42,687                             |
| 4602  | MILEAGE: EMPLOYEE PRIVATE AUTO       | 16,435                 | 19,305                           | 15,775                | 12,933                       | -6,372                             |
| 4604  | MILEAGE: VOLUNTEER PRIVATE AUTO      | 59,421                 | 59,800                           | 62,800                | 62,800                       | 3,000                              |
| 4605  | RENT & LEASE: VEHICLE                | 39,828                 | 39,950                           | 44,900                | 44,900                       | 4,950                              |
| 4606  | FUEL PURCHASES                       | 14,600                 | 14,600                           | 17,050                | 17,050                       | 2,450                              |
| 4608  | HOTEL ACCOMMODATIONS                 | 8,950                  | 8,950                            | 7,150                 | 3,650                        | -5,300                             |
| 4620  | UTILITIES                            | 125,601                | 142,200                          | 146,400               | 146,400                      | 4,200                              |
| CLASS | : 40 SERVICE & SUPPLIES              | 1,563,365              | 2,673,796                        | 2,133,463             | 2,043,086                    | -630,710                           |

| FUND TYPE:  | 11 | SPECIAL REVENUE FUND |
|-------------|----|----------------------|
| DEPARTMENT: | 53 | HUMAN SERVICES       |

|                                             | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|---------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 5000 SUPPORT & CARE OF PERSONS              | 1,813                  | 15,000                           | 62,540                | 62,540                       | 47,540                             |
| 5010 TRANSPORTATION SERVICES                | 36,430                 | 115                              | 0                     | 0                            | -115                               |
| 5011 TRANSPORTATION EXPENSES                | 14,092                 | 300,000                          | 300,000               | 300,000                      | 0                                  |
| 5012 ANCILLARY SERVICES                     | 261,154                | 21,500                           | 199,919               | 199,919                      | 178,419                            |
| 5013 ANCILLARY EXPENSES                     | 984,325                | 1,453,290                        | 857,875               | 857,875                      | -595,415                           |
| 5014 HEALTH SERVICES                        | 486                    | 0                                | 0                     | 0                            | 0                                  |
| 5300 INTERFND: SERVICE BETWEEN FUND         | 740,445                | 739,921                          | 670,578               | 670,578                      | -69,343                            |
| 5304 INTERFND: MAIL SERVICE                 | 14,918                 | 14,918                           | 14,344                | 14,344                       | -574                               |
| 5305 INTERFND: STORES SUPPORT               | 2,457                  | 2,457                            | 2,932                 | 2,932                        | 475                                |
| 5316 INTERFND: IS PROGRAMMING SUPPORT       | 1,470                  | 3,470                            | 0                     | 0                            | -3,470                             |
| 5318 INTERFND: MAINTENANCE BLDG & IMPRV     | 18,000                 | 18,000                           | 54,000                | 50,000                       | 32,000                             |
| CLASS: 50 OTHER CHARGES                     | 2,075,590              | 2,568,671                        | 2,162,188             | 2,158,188                    | -410,483                           |
| 6040 FIXED ASSET: EQUIPMENT                 | 43,300                 | 43,300                           | 30,450                | 30,450                       | -12,850                            |
| CLASS: 60 FIXED ASSETS                      | 43,300                 | 43,300                           | 30,450                | 30,450                       | -12,850                            |
| 7000 OPERATING TRANSFERS OUT                | 1                      | 1                                | 0                     | 0                            | -1                                 |
| CLASS: 70 OTHER FINANCING USES              | 1                      | 1                                | 0                     | 0                            | -1                                 |
| 7250 INTRAFND: NOT GEN FUND / SAME FUND     | 137,321                | 162,911                          | 184,115               | 184,115                      | 21,204                             |
| CLASS: 72 INTRAFUND TRANSFERS               | 137,321                | 162,911                          | 184,115               | 184,115                      | 21,204                             |
| 7380 INTRFND ABATEMENTS: NOT GENERAL        | -137,406               | -162.911                         | -184,115              | -184,115                     | -21,204                            |
| CLASS: 73 INTRAFUND ABATEMENTS. NOT GENERAL | -137,406               | -162,911                         | -184,115              | -184,115                     | -21,204                            |
|                                             | - ,                    | - /-                             | ,                     | - , -                        | ,                                  |
| 7700 APPROPRIATION FOR CONTINGENCIES        | 0                      | 0                                | 68,598                | 0                            | 0                                  |
| CLASS: 77 APPROPRIATION FOR                 | 0                      | 0                                | 68,598                | 0                            | 0                                  |
| 7805 DESIGNATION FOR AUDIT RESERVE          | 0                      | 0                                | 0                     | 125,000                      | 125,000                            |
| CLASS: 78 RESERVES: BUDGETARY ONLY          | 0                      | 0                                | 0                     | 125,000                      | 125,000                            |
| TYPE: E SUBTOTAL                            | 7,402,316              | 9,036,544                        | 8,262,406             | 7,918,408                    | -1,118,136                         |
| FUND TYPE: 11 SUBTOTAL                      | 0                      | 0                                | 0                     | 0                            | 0                                  |

FUND TYPE:12SPECIAL REVENUE: BOS GOVERNED DISTRICTSDEPARTMENT:53HUMAN SERVICES

|                                                                                             | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|---------------------------------------------------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                                                                             |                        |                                  |                       |                              |                                    |
|                                                                                             | 0.000                  | 0.500                            | 4 700                 | 4 700                        | 000                                |
| 0400         REV: INTEREST           CLASS:         04         REV: USE OF MONEY & PROPERTY | 2,289<br>2,289         | 2,500<br>2,500                   | 1,700<br>1,700        | 1,700<br>1,700               | -800<br>-800                       |
| 0580 ST: ADMIN PUBLIC ASSISTANCE<br>CLASS: 05 REV: STATE INTERGOVERNMENTAL                  | 483,529<br>483,529     | 555,986<br>555,986               | 357,603<br>357,603    | 357,603<br>357,603           | -198,383<br>-198,383               |
| 1100 FED: OTHER                                                                             | 2,812,690              | 3,123,152                        | 3,200,000             | 3,200,000                    | 76,848                             |
| 1107 FED: MEDI CAL                                                                          | 402,440                | 402,440                          | 552,005               | 552,005                      | 149,565                            |
| 1115 FED: HAP PORTABLE ADMINISTRATION FEE<br>CLASS: 10 REV: FEDERAL                         | 1,016<br>3,216,146     | 2,000<br>3,527,592               | 2,000<br>3,754,005    | 2,000<br>3,754,005           | 0<br>226,413                       |
| 1200 REV: OTHER GOVERNMENTAL AGENCIES<br>CLASS: 12 REV: OTHER GOVERNMENTAL                  | 4,914<br>4,914         | 13,000<br>13.000                 | 13,000<br>13.000      | 13,000<br>13.000             | 0<br>0                             |
| 1800 INTERFND REV: SERVICE BETWEEN FUND                                                     | 65.170                 | 65.170                           | 76.500                | 76.500                       | 11.330                             |
| CLASS: 13 REV: CHARGE FOR SERVICES                                                          | 65,170                 | 65,170                           | 76,500                | 76,500                       | 11,330                             |
| 2020 OPERATING TRANSFERS IN                                                                 | 70,000                 | 70,000                           | 110,017               | 110,017                      | 40,017                             |
| CLASS: 20 REV: OTHER FINANCING SOURCES                                                      | 70,000                 | 70,000                           | 110,017               | 110,017                      | 40,017                             |
| 0001 FUND BALANCE                                                                           | 95,195                 | 130,021                          | 60,000                | 60,000                       | -70,021                            |
| CLASS: 22 FUND BALANCE                                                                      | 95,195                 | 130,021                          | 60,000                | 60,000                       | -70,021                            |
| TYPE: R SUBTOTAL                                                                            | 3,937,243              | 4,364,269                        | 4,372,825             | 4,372,825                    | 8,556                              |

FUND TYPE:12SPECIAL REVENUE: BOS GOVERNED DISTRICTSDEPARTMENT:53HUMAN SERVICES

|              |                                                                       | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|--------------|-----------------------------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: E      |                                                                       |                        |                                  |                       |                              |                                    |
|              | J SUBOBJ TITLE                                                        |                        |                                  |                       |                              |                                    |
| 3000         | PERMANENT EMPLOYEES / ELECTED                                         | 381,709                | 397,780                          | 388,811               | 388,811                      | -8,969                             |
| 3002         | OVERTIME                                                              | 328                    | 40,000                           | 6,999                 | 6,999                        | -33,001                            |
| 3004         | OTHER COMPENSATION                                                    | 6,749                  | 1,250                            | 1,250                 | 1,250                        | 0                                  |
| 3005         | TAHOE DIFFERENTIAL                                                    | 1,207                  | 1,200                            | 1,200                 | 1,200                        | 0                                  |
| 3020         | RETIREMENT EMPLOYER SHARE                                             | 80,173                 | 89,634                           | 84,296                | 84,296                       | -5,338                             |
| 3022         | MEDI CARE EMPLOYER SHARE                                              | 5,357                  | 5,785                            | 5,656                 | 5,656                        | -129                               |
| 3040         | HEALTH INSURANCE EMPLOYER                                             | 83,403                 | 103,395                          | 95,110                | 95,110                       | -8,285                             |
| 3042         | LONG TERM DISABILITY EMPLOYER                                         | 995                    | 995                              | 971                   | 971                          | -24                                |
| 3043         | DEFERRED COMPENSATION EMPLOYER                                        | 2,911                  | 738                              | 736                   | 736                          | -2                                 |
| 3046         | RETIREE HEALTH: DEFINED                                               | 8,572                  | 8,572                            | 8,983                 | 8,983                        | 411                                |
| 3060         | WORKERS' COMPENSATION EMPLOYER                                        | 3,168                  | 3,168                            | 4,812                 | 4,812                        | 1,644                              |
| 3080         | FLEXIBLE BENEFITS                                                     | 1,200                  | 1,500                            | 1,500                 | 1,500                        | 0                                  |
| CLASS:       | 30 SALARY & EMPLOYEE BENEFITS                                         | 575,772                | 654,017                          | 600,324               | 600,324                      | -53,693                            |
| 4040         | TELEPHONE COMPANY VENDOR                                              | 38                     | 456                              | 0                     | 0                            | -456                               |
| 4041         | COUNTY PASS THRU TELEPHONE CHARGE                                     | S 450                  | 450                              | 450                   | 450                          | 0                                  |
| 4100         | INSURANCE: PREMIUM                                                    | 2,875                  | 2,875                            | 2,819                 | 2,819                        | -56                                |
| 4144         | MAINT: COMPUTER                                                       | 17,765                 | 14,327                           | 22,977                | 22,977                       | 8,650                              |
| 4220         | MEMBERSHIPS                                                           | 1,100                  | 1,100                            | 1,100                 | 1,100                        | 0                                  |
| 4221         | MEMBERSHIPS: LEGISLATIVE ADVOCACY                                     | 3,100                  | 3,100                            | 3,500                 | 3,500                        | 400                                |
| 4260         | OFFICE EXPENSE                                                        | 6,450                  | 6,450                            | 4,167                 | 4,167                        | -2,283                             |
| 4261         | POSTAGE                                                               | 6,134                  | 7,800                            | 7,000                 | 7,000                        | -800                               |
| 4262         | SOFTWARE                                                              | 6,000                  | 6,000                            | 5,500                 | 5,500                        | -500                               |
| 4263         | SUBSCRIPTION / NEWSPAPER / JOURNALS                                   | 1,600                  | 1,600                            | 1,600                 | 1,600                        | 0                                  |
| 4264         | BOOKS / MANUALS                                                       | 117                    | 1,000                            | 200                   | 200                          | -800                               |
| 4266         | PRINTING / DUPLICATING SERVICES                                       | 3,091                  | 3,500                            | 500                   | 500                          | -3,000                             |
| 4300         | PROFESSIONAL & SPECIALIZED SERVICES                                   | 8,500                  | 9,300                            | 8,500                 | 8,500                        | -800                               |
| 4400         | PUBLICATION & LEGAL NOTICES                                           | 83                     | 300                              | 300                   | 300                          | 0                                  |
| 4461         | EQUIP: MINOR                                                          | 3,450                  | 3,450                            | 1,000                 | 1,000                        | -2,450                             |
| 4462         |                                                                       | 9,595                  | 9,595                            | 0                     | 0                            | -9,595                             |
| 4500         | SPECIAL DEPT EXPENSE                                                  | 8,500                  | 8,500                            | 12,000                | 12,000                       | 3,500                              |
| 4501<br>4503 | SPECIAL PROJECTS<br>STAFF DEVELOPMENT                                 | 0<br>1,325             | 10,783                           | 0                     | 0<br>3,500                   | -10,783                            |
| 4503<br>4520 | HAP: RENTALS HOUSING ASSIST PYMN                                      | ,                      | 1,825<br>15,000                  | 3,500                 | 3,500<br>15,000              | 1,675<br>0                         |
| 4520<br>4521 | HAP: PORTABLE RENT TO OTHER COUNTIE                                   | - , -                  | 15,000                           | 15,000<br>10,000      | 10,000                       | -5,000                             |
| 4521         | HAP: PORTABLE RENT TO OTHER COUNTE<br>HAP: PORTABLE ADMINSTRATION FEE | 3 4,488<br>432         | 750                              | 1,000                 | 1,000                        | -5,000                             |
| 4522         | FSS: ESCROW ACCOUNT FAM SELF                                          | 1,163                  | 20,000                           | 25,000                | 25,000                       | 5,000                              |
| 4535         | HAP - UTILITY REIMBURSEMENT                                           | 11,740                 | 25,000                           | 20,000                | 20,000                       | -5,000                             |
| 4555         | TRANSPORTATION & TRAVEL                                               | 1,240                  | 1,240                            | 20,000                | 1,400                        | -5,000                             |
| 4600         | VOLUNTEER: TRANSPORTATION & TRAVEL                                    | 65                     | 300                              | 300                   | 300                          | 0                                  |
| 4602         | MILEAGE: EMPLOYEE PRIVATE AUTO                                        | 200                    | 1,210                            | 600                   | 600                          | -610                               |
| 4604         | MILEAGE: VOLUNTEER PRIVATE AUTO                                       | 155                    | 300                              | 300                   | 300                          | -010                               |
|              |                                                                       | 100                    | 000                              | 000                   | 000                          | 0                                  |

FUND TYPE:12SPECIAL REVENUE: BOS GOVERNED DISTRICTSDEPARTMENT:53HUMAN SERVICES

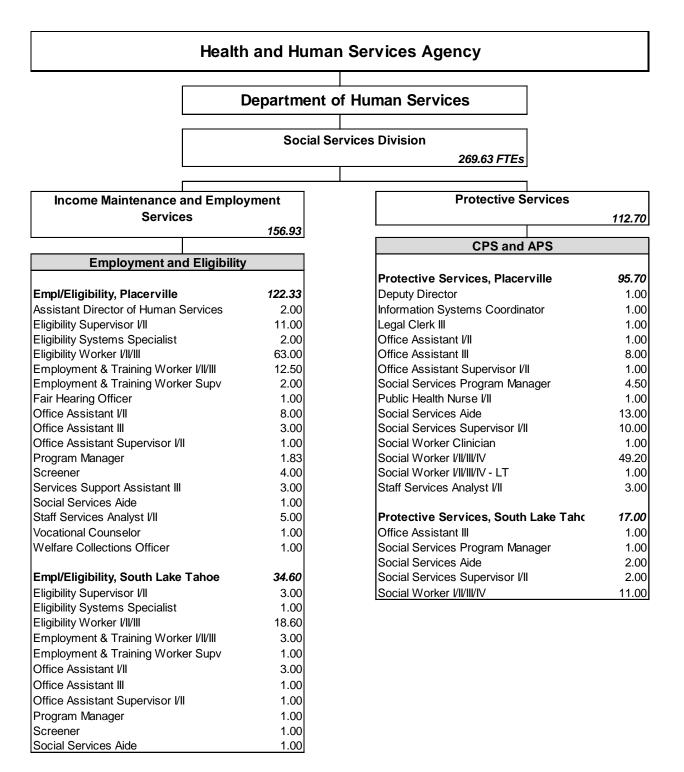
|                                       | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|---------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 4605 RENT & LEASE: VEHICLE            | 3,388                  | 2,600                            | 4,000                 | 4,000                        | 1,400                              |
| 4606 FUEL PURCHASES                   | 1,247                  | 1,200                            | 1,300                 | 1,300                        | 100                                |
| 4608 HOTEL ACCOMMODATIONS             | 840                    | 1,540                            | 700                   | 700                          | -840                               |
| CLASS: 40 SERVICE & SUPPLIES          | 114,805                | 176,551                          | 154,713               | 154,713                      | -21,838                            |
| 5000 SUPPORT & CARE OF PERSONS        | 114,207                | 114,207                          | 140,537               | 140,537                      | 26,330                             |
| 5009 HOUSING                          | 2,481,701              | 2,763,256                        | 2,830,459             | 2,830,459                    | 67,203                             |
| 5024 IHSS HEALTH BENEFIT COSTS        | 510,000                | 510,000                          | 510,000               | 510,000                      | 0                                  |
| 5300 INTERFND: SERVICE BETWEEN FUND   | 138,758                | 141,338                          | 126,792               | 126,792                      | -14,546                            |
| 5316 INTERFND: IS PROGRAMMING SUPPORT | 2,000                  | 4,900                            | 10,000                | 10,000                       | 5,100                              |
| CLASS: 50 OTHER CHARGES               | 3,246,666              | 3,533,701                        | 3,617,788             | 3,617,788                    | 84,087                             |
| TYPE: E SUBTOTAL                      | 3,937,243              | 4,364,269                        | 4,372,825             | 4,372,825                    | 8,556                              |
| FUND TYPE: 12 SUBTOTAL                | 0                      | 0                                | 0                     | 0                            | 0                                  |
| DEPARTMENT: 53 SUBTOTAL               | 3,171,386              | 3,978,078                        | 4,978,876             | 3,996,983                    | 18,905                             |

# ORGANIZATIONAL CHART

| Health                                                                      | and Humar     | Services Agency                          |                  |
|-----------------------------------------------------------------------------|---------------|------------------------------------------|------------------|
| De                                                                          | partment of H | luman Services                           |                  |
|                                                                             | Community Se  | vices Division                           |                  |
|                                                                             |               | 68.99 FTEs                               |                  |
| In Home Supportive Services Public Auth<br>PA) (Fund 12)                    | ority (IHSS   | Community Services Program               | ms<br>46.04 FTEs |
| IHSS Public Authority, Placerville                                          | 4.2 FTEs      | Community Programs, Adult and            | Aaina            |
| •                                                                           | 2.00          | Programs, Workforce Innovation           |                  |
| IHSS Public Authority Registry/Training Specialist<br>Office Assistant I/II | 1.00          | Opportunity Act (WIOA) (Fund             |                  |
| Omce Assistant Mi<br>Program Coordinator                                    | 1.00          |                                          | ,                |
| Program Manager                                                             | 0.20          | Community Services, Placerville          | 42.8 FTEs        |
| Sr. Fiscal Assistant                                                        | -             | Care Management Supervisor               | 0.80             |
|                                                                             |               | Cook I/II                                | 2.00             |
|                                                                             |               | Department Analyst I/II                  | 1.00             |
| Public Housing Authority (PHA) (Fund 12)                                    |               | Employment & Training Worker I/II/III    | 3.0              |
| ,(,                                                                         |               | Employment & Training Worker Supv        | 1.0              |
| Public Housing Authority, Placerville                                       | 3.05 FTEs     | Energy Weatherization Supervisor         | 1.00             |
| , , , , , , , , , , , , , , , , , , ,                                       |               | Energy Weatherization Technician I/II    | 3.00             |
| Housing Program Coordinator                                                 | 1.00          | Energy Weatherization Technician I/II LT | 1.00             |
| Housing Program Specialist I/II                                             | 1.00          | Food Services Aide                       | 0.63             |
| Program Assistant                                                           | 1.00          | Food Services Supervisor                 | 1.00             |
| Program Manager                                                             | 0.05          | Mealsite Coordinator                     | 5.50             |
| Public Housing Authority, South Lake Tahoe                                  | 0.5 FTEs      | Office Assistant I/II                    | 1.00             |
| Housing Program Coordinator                                                 | 0.50          | Paralegal I/II*                          | -                |
|                                                                             |               | Program Aide                             | 7.55             |
|                                                                             |               | Program Assistant                        | 7.50             |
| Public Guardian (Fund 10)                                                   |               | Program Assistant Limited Term           | 0.50             |
|                                                                             |               | Program Coordinator                      | 3.00             |
| Public Guardian, Placerville                                                | 13.5 FTEs     | Program Manager                          | 1.12             |
| Deputy Public Guardian I/II                                                 | 7.00          | Registered Nurse                         | 0.20             |
| Fiscal Services Supervisor                                                  | 1.00          | Secretary*                               | -                |
| Fiscal Technician                                                           | 1.00          | Senior Citizens Attorney I/II/III*       | -                |
| Program Assistant                                                           | 2.00          | Seniors' Daycare Program Supervisor      | 2.00             |
| Social Services Program Manager                                             | 0.50          | Community Complete Courts Late Takes     |                  |
| Sr. Fiscal Assistant                                                        | 1.00          | Community Services, South Lake Tahoe     |                  |
| Supervising Deputy Public Guardian                                          | 1.00          | Cook I/II                                | 0.81             |
| Community Corrections Destroyed in (E                                       | 4 4 0 \       | Employment & Training Worker I/II/III    | -                |
| Community Corrections Partnership (Fund                                     | u 10)         | Food Services Aide                       | 1.12             |
| CCB Blacomillo                                                              | 1.7 FTEs      | Housing Program Coordinator              | 0.50             |
| CCP, Placerville                                                            |               | Mealsite Coordinator                     | 0.81             |
| Program Manager                                                             | 0.20          |                                          |                  |

\*Recommended reduction no later than August 4, 2017

# ORGANIZATIONAL CHART (CONTINUED)





## MISSION

The mission of the County of El Dorado Health and Human Services Agency, Department of Health Services - Public Health Division is to promote the health and safety of people, their animals, and the communities of El Dorado County. The division provides leadership and expertise in the areas of prevention, health care access, information sharing, collaboration with community partners, health and safety education, and direct client services aimed at promoting individual and family health and wellness particularly for at-risk, underserved, and uninsured populations.

The Division provides these services in a caring, professional, and fiscally responsible way, maximizing the resources available.

### DEPARTMENT BUDGET SUMMARY

|                           | 15/16            | 16/17             |    | 17/18       |    | 17/18       |    | ange from   | %      |
|---------------------------|------------------|-------------------|----|-------------|----|-------------|----|-------------|--------|
|                           | Actuals          | Budget            |    | Dept        |    | CAO         |    | -           | Change |
|                           |                  |                   | R  | equested    | R  | ecommend    | Re | ecommend    |        |
| Taxes                     | \$<br>4,625,035  | \$<br>4,712,379   | \$ | 4,899,500   | \$ | 4,899,500   | \$ | 187,121     | 4%     |
| Licenses, Permits         | \$<br>340,912    | \$<br>408,350     | \$ | 384,000     | \$ | 384,000     | \$ | (24,350)    | -6%    |
| Fines, Forfeitures        | \$<br>361,822    | \$<br>463,170     | \$ | 415,450     | \$ | 415,450     | \$ | (47,720)    | -10%   |
| Use of Money              | \$<br>78,396     | \$<br>58,025      | \$ | 57,525      | \$ | 57,525      | \$ | (500)       | -1%    |
| State                     | \$<br>1,262,723  | \$<br>1,518,834   | \$ | 1,417,124   | \$ | 1,417,124   | \$ | (101,710)   | -7%    |
| Federal                   | \$<br>2,393,637  | \$<br>3,065,516   | \$ | 3,166,181   | \$ | 3,166,181   | \$ | 100,665     | 3%     |
| Other Governmental        | \$<br>797,235    | \$<br>719,200     | \$ | 1,205,192   | \$ | 1,205,192   | \$ | 485,992     | 68%    |
| Charges for Service       | \$<br>11,151,815 | \$<br>10,478,749  | \$ | 10,791,127  | \$ | 10,791,127  | \$ | 312,378     | 3%     |
| Miscellaneous             | \$<br>1,273,991  | \$<br>383,300     | \$ | 379,725     | \$ | 379,725     | \$ | (3,575)     | -1%    |
| Other Financing Sources   | \$<br>8,529,793  | \$<br>9,617,378   | \$ | 9,472,091   | \$ | 9,472,091   | \$ | (145,287)   | -2%    |
| Use of Fund Balance       | \$<br>-          | \$<br>20,177,520  | \$ | 13,519,710  | \$ | 13,519,710  | \$ | (6,657,810) | -33%   |
| Total Revenue             | \$<br>30,815,359 | \$<br>51,602,421  | \$ | 45,707,625  | \$ | 45,707,625  | \$ | (5,894,796) | -11%   |
| Salaries and Benefits     | \$<br>7,934,757  | \$<br>9,505,977   | \$ | 10,107,113  | \$ | 10,107,113  | \$ | 601,136     | 6%     |
| Services & Supplies       | \$<br>5,608,305  | \$<br>8,424,975   | \$ | 7,518,165   | \$ | 7,518,165   | \$ | (906,810)   | -11%   |
| Other Charges             | \$<br>16,013,625 | \$<br>17,522,591  | \$ | 17,442,107  | \$ | 17,442,107  | \$ | (80,484)    | 0%     |
| Fixed Assets              | \$<br>8,656      | \$<br>420,000     | \$ | 420,000     | \$ | 420,000     | \$ | -           | 0%     |
| Operating Transfers       | \$<br>147,278    | \$<br>1,568,318   | \$ | 1,840,832   | \$ | 1,840,832   | \$ | 272,514     | 17%    |
| Intrafund Transfers       | \$<br>1,334,410  | \$<br>2,119,165   | \$ | 2,576,070   | \$ | 2,576,070   | \$ | 456,905     | 22%    |
| Intrafund Abatements      | \$<br>(961,737)  | \$<br>(1,139,739) | \$ | (1,390,231) | \$ | (1,390,231) | \$ | (250,492)   | 22%    |
| Contingency               | \$<br>-          | \$<br>10,333,425  | \$ | 9,256,360   | \$ | 9,256,360   | \$ | (1,077,065) | -10%   |
| Increase to Reserve       | \$<br>-          | \$<br>5,000,000   | \$ | -           | \$ | -           | \$ | (5,000,000) | -100%  |
| Total Appropriations      | \$<br>30,085,294 | \$<br>53,754,712  | \$ | 47,770,416  | \$ | 47,770,416  | \$ | (5,984,296) | -11%   |
| NCC - Animal Services     | \$<br>1,221,263  | \$<br>2,152,291   | \$ | 2,062,791   | \$ | 2,062,791   | \$ | (89,500)    | -4%    |
| General Fund Contribution | \$<br>3,797,582  | \$<br>3,981,429   | \$ | 4,043,336   | \$ | 4,043,336   | \$ | 61,907      | 2%     |
| FTEs                      | 83               | 94                |    | 95          |    | 95          |    | 1           | 1%     |

## MAJOR BUDGET CHANGES

### Revenues

Taxes

\$187,121 Increase in property taxes and special tax (primarily in CSA-7) for ambulance/prehospital medical services.

### State Funding

(\$101,710) Decrease in State revenue due to anticipated reductions in State matching funds for California Children's Services, and reductions in Medi-Cal and Tobacco Tax revenues.

### Federal Funding

\$100,665 Increase in funding for SNAP Ed program, an evidence-based program that helps people lead healthier lives through education and community outreach.

### Other Governmental

- \$385,992 Increase in revenue from the Cities of Placerville and South Lake Tahoe for share of cost for Animal Services.
- \$100,000 Increase due to the new County Medical Services Program (CMSP) pilot project.

### Charges for Service

\$312,378 Increase due primarily to ambulance fees (\$407,208), offset by a decrease in Animal Service fees based on prior year actual (\$47,600) and a decrease in SNAP Ed revenue from Social Services (\$47,230).

### **Other Financing Sources**

(\$145,287) Realignment transfer decreased due to additional 10% transfer to Social Services.

### Use of Fund Balance

- (\$5,000,000) Decrease due to one-time increase in reserves in FY 2016-17 to set aside funds for a Public Health facility in South Lake Tahoe.
- (\$1,657,810) General decrease in use of Fund Balance based on anticipated funding requirements.

### Appropriations

### Salaries and Benefits

\$601,136 Increase due to the Community HUB Program being fully funded for FY 2017-18, whereas the positions were partially funded FY 2016-17. The program was approved in late 2016.

### Services and Supplies

(\$906,810) Decreases in several expenditures to bring budget in line with prior year actual, primarily in Special Department Expense (\$1,084,983), Computer Maintenance (\$51,255), offset by an increase in Medical, Dental and Lab Supplies of \$381,080.

### **Operating Transfers**

\$272,514 Increase primarily due to Tobacco settlement funding and changes in Administrative transfers to other programs.

### Intrafund Transfers

- \$206,272 Increase in A-87 Cost Plan charges allocated to Animal Services.
- \$250,492 Increase in Administration and other allocations that are charged to other Public Health divisions via the Intrafund Abatement (below).

### Intrafund Abatements

(\$250,492) Increase in abatements to match incoming transfers above.

### Contingency

(\$1,077,065) Decrease due to less undesignated fund balance available to include in the overall budget.

### Increase to Reserve

(\$5,000,000) Decrease due to one-time increase to reserves in FY 2016-17 to set aside funds for a Public Health facility in South Lake Tahoe.

|                                                   | Ap | propriations | F        | Revenues   | Re | ealignment |    | General<br>Fund<br>ntribution | N  | et County<br>Cost | Staffing |
|---------------------------------------------------|----|--------------|----------|------------|----|------------|----|-------------------------------|----|-------------------|----------|
| General Fund (FT 10)<br>Animal Services           | ¢  | 2 (01 171    | <u>_</u> | 1 (20 (02  | ÷  |            | ÷  |                               | ¢  | 0.060 501         | 10.00    |
|                                                   | \$ | 3,691,474    | \$       | 1,628,683  | \$ | -          | \$ | -                             | \$ | 2,062,791         | 19.00    |
| Public Health Fund (FT 11)<br>Public Health Admin | \$ | 2,047,480    | \$       | 2,047,480  | \$ | 3,561,873  | \$ | -                             | \$ | -                 | 3.10     |
| CD, Vital Stats, & Preparedness                   | \$ | 2,415,008    | \$       | 2,415,008  | \$ | 1,685,005  | \$ | -                             | \$ | -                 | 14.33    |
| Community Nursing                                 | \$ | 5,602,851    | \$       | 5,602,851  | \$ | 1,543,623  | \$ | 374,954                       | \$ | -                 | 34.35    |
| MSSP                                              | \$ | 459,005      | \$       | 459,005    | \$ | 201,905    | \$ | -                             | \$ | -                 | 2.75     |
| Aids & HIV Programs                               | \$ | 17,892       | \$       | 17,892     | \$ | 5,261      | \$ | -                             | \$ | -                 | 0.10     |
| Public Health Laboratory                          | \$ | 459,949      | \$       | 459,949    | \$ | 244,891    | \$ | -                             | \$ | -                 | 1.00     |
| Emergency Medical Services                        | \$ | 1,630,682    | \$       | 1,630,682  | \$ | -          | \$ | -                             | \$ | -                 | 3.40     |
| Institutional Care Program                        | \$ | 3,918,382    | \$       | 3,918,382  | \$ | -          | \$ | 3,668,382                     | \$ | -                 | -        |
| WIC                                               | \$ | 1,039,425    | \$       | 1,039,425  | \$ | 209,322    | \$ | -                             | \$ | -                 | 9.25     |
| Tobacco Programs                                  | \$ | 1,338,318    | \$       | 1,338,318  | \$ | -          | \$ | -                             | \$ | -                 | -        |
| Health Promotions                                 | \$ | 610,137      | \$       | 610,137    | \$ | 9,677      | \$ | -                             | \$ | -                 | 2.82     |
| County Medical Services                           | \$ | 100,000      | \$       | 100,000    | \$ | -          | \$ | -                             | \$ | -                 | 0.80     |
| Tobacco Use Prevention                            | \$ | 294,703      | \$       | 294,703    | \$ | 144,703    | \$ | -                             | \$ | -                 | 1.90     |
| Special Districts (FT 12)                         |    |              |          |            |    |            |    |                               |    |                   |          |
| CSAs                                              | \$ | 24,145,110   | \$       | 24,145,110 | \$ | -          | \$ | -                             | \$ | -                 | 2.00     |
| Total                                             | \$ | 47,770,416   | \$       | 45,707,625 | \$ | 7,606,260  | \$ | 4,043,336                     | \$ | 2,062,791         | 94.80    |

## BUDGET SUMMARY BY PROGRAM

## PROGRAM SUMMARIES

### Animal Services

For both the Western Slope and South Lake Tahoe areas of the County, Animal Services provides mandated services such as rabies control, impoundment of animals at large, investigations of aggressive dogs threatening humans and livestock, sheltering stray animals, veterinary treatment for sick or injured animals, animal licensing, and enforcement of State and local animal laws. Revenues in this program come from licensing, fees for services, penalties/fines, State Sales Tax Realignment, and contract payments from the City of Placerville and City of South Lake Tahoe.

### Public Health (PH) Administration

This section includes the programmatic administrative support to the Public Health Division (which manages about 40 programs), primarily addressing the areas of policies and procedures and accreditation. Revenues include use of Realignment to assist programs within Public Health for the purposes of supporting administrative cost within the same sub fund 11-109- 001 and for programs within their own sub fund that have non-billable administrative cost. There is a slight decrease in the 1991 PH realignment funding from Special Revenue fund as additional 10% is budgeted to transfer to Social Services to reduce the burden on County General Fund for this fiscal year.

### Communicable Disease (CD), Vital Stats, & Public Health Preparedness

Programs in this section address Public Health preparedness planning and emergency response, communicable disease prevention, surveillance and control, vital statistics, and health information collection, analysis, and reporting. Preparedness programs address bioterrorism preparedness, hospital readiness, regional City readiness initiatives, and pandemic flu preparedness. Revenues in these programs include PH Realignment, health fees, State funding, Alpine County contract revenue, and Federal funding.

### Community Nursing

The Public Health nurses and associated staff provide community/school based skilled early intervention and case management services designed to improve health outcomes, reduce disease incidence and protect the public from vaccine preventable illness with special emphasis on women of child bearing age and medically fragile children. In addition, the Public Health Nurses provide direct support to preparedness and communicable disease areas related to mitigation efforts as appropriate. These activities are accomplished through administration of the following core programs: Maternal, Child, Adolescent Health (MCAH); California Children Services (CCS); Healthy Families; Community Hub Program, Child Health and Disability Prevention (CHDP); the Early Periodic Screening, Diagnosis, and Treatment (EPSDT, a State and Federal mandate of Medi-Cal), Health Care for Children in Foster Care, Child Lead Poisoning Prevention Program, High Risk CPS Intervention and Immunization campaigns. Extra help funding is for public health nursing staff to assist with seasonal flu clinics and to assist with the CHDP program. The General Fund contribution reflects a required County match (from Department 15) for the CCS and Healthy Families programs. Revenues in these programs include PH Realignment, Social Services Realignment, Mental Health Services Act (MHSA) Innovation Fund, First 5, Probation AB 109 Realignment, County General Fund (required match), Health Fees, transfer from Human Services, and State and Federal funding.

### Multipurpose Senior Services Program (MSSP)

The Multipurpose Senior Services Program (MSSP) prevents premature institutionalization by offering comprehensive physical and psychosocial assessments and provides ongoing case management services. Revenues in this program come from the State, Federal and PH Realignment.

### AIDS and HIV Programs

These programs provide for surveillance and testing activities related to AIDS and HIV, as well as services and assistance, such as housing and case management, to persons affected by HIV. Revenues in these programs come from State and Federal funding for AIDS/HIV and PH Realignment.

### Public Health Laboratory/LEA

The Laboratory tests specimens to identify infections and prevent/control the spread of communicable disease. Other testing services, such as water testing, are also provided. In addition, the Lab participates in bioterrorism preparedness and response planning and serves as a resource for emergency/medical personnel to protect public and environmental health. Local Enforcement Agency (LEA) responsibilities are mandated under the Public Resources Code and involve enforcement of State solid waste laws (currently primarily through contracted services). Revenue in this program comes from health fees, the State, transfer from various County departments for services, and PH Realignment.

### Emergency Medical Services Agency (EMS) and EMS Fund

The EMS Agency serves to coordinate and maintain an integrated system of rapid emergency response, high quality pre hospital care, and transportation services to victims of illness or injury in El Dorado County. The EMS Agency also provides training and certification of emergency medical response personnel. The EMS program maintains a position for the Medical Director. This position is required within the EMS Agency to ensure medical oversight of the policies and protocols of pre-hospital care governing paramedics, etc. as mandated by Division 2.5 of the Health and Safety Code, Section 1797.202. The EMS Agency is also responsible for management of the Medical Marijuana Identification Card program. This section also includes the EMS Fund which receives court fines that fund emergency room services for indigents. Revenues in these programs include fund balance from Ground Emergency Medical Transportation (GEMT) funds, fees for services, and court fines.

### Institutional Care Programs

This section addresses the institutional medical care program, providing medical services for the inmate/ward populations at the County adult/juvenile detention facilities through a contract with the California Forensic Medical Group. The General Fund contribution reflects required County support (from Department 15) for detention medical services. Revenue in this program includes County General Fund, Probation AB 109 Realignment, and State and local program Realignment (SLPR) match.

### Women Infants and Children (WIC)

The Supplemental Food Program for Women, Infants and Children (WIC) serves low to moderateincome pregnant, breastfeeding, and postpartum women, and infant/children up to age 5 who are at nutritional risk. The program offers nutrition education, breastfeeding support and food vouchers. Revenue in this program includes Federal funding and PH Realignment.

# Public Health Division RECOMMENDED BUDGET • FY 2017 - 18

### Tobacco Settlement Programs

Funds made available through the Tobacco Settlement Agreement are allocated to several programs designed to prevent tobacco use, enhance the community health services system, and deliver improved health services.

### Health Promotions

This section includes a variety of health promotion programs and targeted services. Included are outreach and enrollment services to identify and provide health insurance options, (particularly for uninsured/underinsured children), implement focused nutrition education interventions, (particular for the people eligible for Supplemental Nutrition Assistance Program (SNAP)), services to connect individuals to appropriate health care services, programs aimed at increasing child safety through the proper use of car seats and safety helmets, and other aligned services. Responsibilities also include evaluation and development of health promotion strategies to prevent chronic disease and improve health outcomes for general and targeted populations (including indigent, institutionalized, and CMSP populations) and administration of domestic violence prevention and response contracts. Revenues in these programs include marriage licenses, court fines and Federal funding.

### County Medical Services Program (CMSP)

CMSP County Wellness & Prevention Pilot Project was approved by County Medical Services Program Governing Board on October 2016. This pilot project is to focus on Community Wellness through collaboration with community based healthcare providers, Eligibility Workers employed through the County Social Services Division of HHSA and Public Health division of HHSA in an effort to increase the number of CMSP enrollees and to further the efforts of Community Wellness within the County. The program was approved for a three –year period.

### Tobacco Use Prevention Program (TUPP)

This program provides services targeted at tobacco use prevention and cessation. Revenues in these programs come from State tobacco funds available through AB 75 and the transfer of Realignment funds.

### CSA 3, CSA 7, Ambulance Billing

County Service Areas (Pre-Hospital Medical Services) and Ambulance Billing

This section addresses pre-hospital medical services provided within County Service Area (CSA) 7, for the West Slope area, and CSA 3, for the South Lake Tahoe and Tahoe West Shore areas. This section also includes Ambulance Billing (i.e., patient billing and collection for ambulance services operating in the County), a service performed by Intermedix (Advanced Data Processing) under a contract administered by Public Health. Revenues in these programs come from taxes, State funding, interest, ambulance fees, and contract payments from the Miwok Tribe.

## PENDING ISSUES AND POLICY CONSIDERATIONS

### Fund Types 10 and 11 – General Fund & Public Health Fund

### 1991 Realignment

Public Health 1991 Realignment is expected to meet increased program demands as other revenue sources expire and the county share of costs increase. Historically, 1991 Public Health Realignment has developed a fund balance, but this is expected to be significantly depleted over the next couple of years.

- The 10% transfer of \$467,000 to Behavioral Health to offset the increased costs with the Alcohol Drug Program and to offset the costs of clients utilizing State hospital beds.
- The 10% transfer of \$467,000 to Social Services to partially offset the increase in the county share of costs of the IHSS program. The increases in IHSS costs are anticipated to exceed Realignment revenues at least through FY 2018-19. In the long term, if the statewide sales tax and vehicle license fee collections continue to slow, Realignment revenue sources may not be able to fully fund the additional IHSS cost growth.
- The support of the Community Hubs for FY 2017-18 of \$228K. Post MHSA funding, the annual 1991 Realignment support is estimated at \$900,000.

### **Emergency Medical Services**

Historically, the Emergency Medical Services (EMS) Division was supported by County General Fund. The Ground Emergency Medical Transportation (GEMT) funding, outlined in AB 678, allows for supplemental Medi-Cal reimbursements for ambulance services operating under a Public Utility Model. During the last two fiscal years, the State made four years of retroactive Medi-Cal supplemental payments, which provided EMS the ability to establish a fund balance.

Although beneficial, GEMT funding has proven to be an unreliable revenue source as revenue is not collected consistently during the fiscal year. HHSA has not yet been fully reimbursed for all of the submitted and accepted cost reports. In FY 2016-17 HHSA received only partial reimbursements, and are awaiting clarification from the State regarding revenue distribution. It is anticipated that General Fund Support will be needed in future years once the funding becomes normalized within FY 2017-18.

### Public Health Accreditation

Significant progress has been made toward the Public Health Accreditation, which is Project 3.6 of the HHSA strategic plan, as well as the County's Healthy Communities strategic plan goal. Benefits of accreditation include identification of strengths and opportunities for improvement, and enhanced validity and accountability of Public Health programs and services. The accreditation process is expected to take several years to complete, and will provide the Public Health Division with enhanced funding opportunities, which could allow for the expansion of services to underserved populations. In addition, many of the principles learned through this process can be used to strengthen other divisions in HHSA as we move toward service integration.

## California Forensic Medical Group (CFMG)

During FY 2016-17, the State of California released guidance for Counties that wanted to opt-in to the Medi-Cal Inmate Program. This program allows medical providers to bill for Medi-Cal services for inmates who are admitted to a medical institution (i.e. hospital) for at least 24 hours. During the current fiscal year, El Dorado County opted-in to participating in the program. By agreeing to participate, the

County will now need to work with CFMG and determine if there are any contract language changes needed to be in compliance with the Medi-Cal program requirements. HHSA has been working closely with the Sheriff's office to determine if there are expenditure changes necessary in the FY 2017-18 budget. Since the County is in the beginning of the negotiations with CFMG, we have decided to not make any changes to expenditures in the proposed budget submission and both departments will return to the Board of Supervisors at a later date with the appropriate contract amendment and budget transfer if necessary.

### New Electronic Health Record System

The PHD Nursing Programs purchased a case management software system, Patagonia, which will provide client tracking and billing for certain Medi-Cal and Medicare services, such as immunizations. Patagonia will provide reports to track client services at all the HHSA locations including the Hubs. The PHD has not billed Medicare for nursing services for many years, therefore reestablishing the connection with state requirements for billing is a FY 2017-18 goal. The anticipated new revenues are not included in the FY 2017-18 Proposed budget but are expected to be available for the FY 2018-19 Recommended budget submission.

### Deferred Maintenance for the Animal Shelter Building

While the animal shelter facility is relatively new, HHSA recommends the County create a deferred maintenance reserve to ensure facility issues and maintenance can be regularly scheduled. This will help the County prepare for costly unexpected building issues as well as maintain a regular maintenance schedule on the building infrastructure.

### Fund Type 12—Special Districts

### Service Provider Contracts

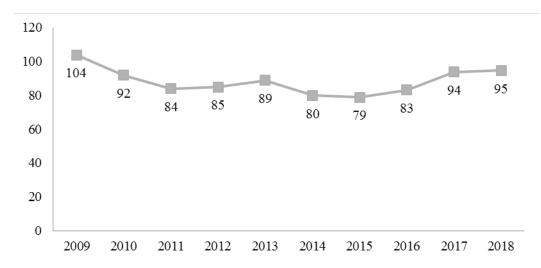
The contract for ambulance services with the El Dorado County Emergency Services Authority expires in 2018, and the contract with the California Tahoe Emergency Services Operations Authority expires in 2019. Both contractors already anticipate costs for the existing levels of service to be increasing beyond existing revenues. While there is sufficient fund balance available to pay the increased costs for the short term, without additional revenue streams, the increased costs will not be sustainable. As a result, the County needs to begin considering ways to increase revenue, or begin discussing possible changes to operations and service levels.

### Ambulance Service Delivery Changes on West Slope

In FY 2017-18, the contract provider on the West Slope has budgeted the addition of a half-time medic unit to provide for service coverage related to the additional impacts to the ambulance system due to increased inter-facility transfers in and out of county. The "move-up and cover" system increases expenditures for fuel, ambulance maintenance and staffing assignments. The provider is hoping to see overall cost savings due to this addition to the ambulance system.

## STAFFING TREND

The recommended staff allocation for FY 2017-18 is 94.80 FTEs. The allocations are split as follows: 82.04 FTEs on the West Slope and 12.76 FTEs at South Lake Tahoe. Staff allocations include 73.80 FTEs for Public Health Programs, 2.0 FTEs for County Service Areas 3 & 7, and 19.0 FTEs for Animal Services.



## RECOMMENDED BUDGET

The total Budget for the Public Health Division is recommended at \$47,770,416. This reflects a decrease in appropriations of \$5,984,296, or 11%, when compared to the FY 2016-17 Adopted Budget.

Net County Cost is \$2,062,791 and this is attributed to the Animal Services program which resides in the General Fund in Fund Type 10. There is also a General Fund Contribution of \$4,043,336 to Public Health non-General Fund programs, representing \$3,668,382 for Institutional Care, and \$374,954 for California Children's Services (CCS) Administrative, Diagnostic & Healthy Families Program (i.e., Community Nursing).

## Animal Services – General Fund

The Recommended Budget includes an increase of \$277,316 (21%) in revenues and an increase of \$187,816 (5%) in appropriations when compared to the FY 2016-17 Adopted Budget. As a result, the Net County Cost is decreasing by \$89,500 (4%). This represents a status quo budget.

The increase in revenues is primarily due to the City of Placerville's and the City of South Lake Tahoe's contribution for the shared expenditures of the Animal Services program of \$385,992 (includes A-87 overhead costs), which is offset by a decrease in animal licenses, impounds, adoptions and other financing sources of \$108,676.

The increase in appropriations is primarily due to an increase in County overhead costs allocated through the County's A-87 Cost Allocation Plan of \$239,497. There is also an increase of \$28,500 for animal medical, dental and lab costs. These increases are offset by reductions in Salary and Benefits of \$36,626 (adjustments to overtime and retirement), professional and specialized services of \$12,500, insurance premiums of \$8,733, computer equipment of \$14,400, utilities of \$9,800 and various other adjustments.

Fixed asset purchases are increasing by \$10,000 for the purchase of replacement dog boxes that are at end of life. Animal Services has budgeted for the purchase of two dog boxes at \$35,000 each, for a total of \$70,000.

### Public Health Fund Type 11

The Recommended Budget includes a decrease of \$6,472,034 (25%) in revenues and appropriations. In FY 2016-17 a one-time designated reserve of \$5,000,000 for a public health facility in South Lake Tahoe was budgeted and processed. This represented an increase in the FY 2016-17 Adopted Budget and will not be included in future years. The funds will remain in the reserve account for future use.

Overall, the General Fund Contribution is increasing by \$61,907 (1.6%) for a total General Fund contribution of \$4,043,336.

The General Fund contribution for Institution Care is \$3,688,382. This reflects an increase of \$127,098 (3.6%) when compared to the FY 2016-17 Adopted Budget due to a contract cost increase from California Forensic Medical Group (CFMG) for support to the Jail and Juvenile Hall. HHSA serves as a pass-through for the funding, with the Sheriff and Probation responsible for determining the service levels provided by CFMG.

The General Fund contribution for California Children's Services (CCS) Administrative, Diagnostic & Healthy Families Program (i.e. Community Nursing) of \$374,954 reflects a decrease of \$65,191 (14.8%) when compared to the FY 2016-17 Adopted Budget. This decrease is based on operating expenditure savings.

Fixed asset purchases are decreasing by \$10,000 to \$350,000, for the purchase, implementation and maintenance for an Electronic Prehospital Care Report (ePCR) system. This was budgeted in FY 2016-17 however costs will likely roll over to next fiscal year.

### CSA-3, CSA-7 and Ambulance Billing – Fund Type 12

Public Health Division (PHD) Fund Type 12 consists of pre-hospital medical services provided through the various area fire districts. Ambulance billing services are also provided for County Service Area (CSA) 3, the South Lake Tahoe region, and CSA 7, the Western Slope of El Dorado County.

The Recommended Budget represents an increase of \$299,922 (1%) in revenues and appropriations. There is no Net County Cost or General Fund Contribution associated with these programs.

Revenues for CSA-3 and CSA-7 pre-hospital medical services and ambulance billing programs include charges for services (primarily ambulance services), assessments and taxes, and contract payments from the Miwok Tribe. The increase in revenue is due to increases in property tax of \$119,363, special taxes and assessments \$82,086, and ambulance services \$392,880, offset by a decrease in use of fund balance of \$294,407. Ambulance service fees were increased in November 2015 by 28%, in order to help offset the decrease in fund balance. The increase of \$392,880 is based on the current payer mix and historical revenue trends.

Appropriations for contingency were increased by \$360,284 in order to reflect a corresponding decrease of the use of fund balance.

### CAO Adjustments

Departments were asked to align budgets to prior year actuals where possible. As a result, the Public Health Division reduced budget appropriations in overtime (\$50,000), Medical, Dental and Laboratory Supplies (\$40,000) and fixed assets (\$10,000) for a net reduction to the General Fund of \$89,500.

### Sources & Uses of Funds

The Public Health Division (PHD) is budgeting the transfer of the legislative allowable 10% of 1991 Realignment revenue, in the amount of \$466,731, to the Behavioral Health Division to offset the increased costs with the Alcohol Drug Program and to offset the costs of clients utilizing State hospital beds. PHD is also budgeting the transfer of the same amount to the Social Service Division to partially offset the increase to In-Home Supportive Services (IHSS) costs that are anticipated to be in excess of available 1991 Social Services realignment revenues. It should be noted that this is an interim solution to help offset the increased County cost for IHSS that will occur as a result of the State's recent actions to eliminate the Coordinated Care Initiative and the related Maintenance of Effort arrangement between the State and counties. Should the State develop a long-term solution to the significant cost shift to counties, which reduces the need to transfer 1991 Public Health Realignment funds, the Department will return to the Board with recommended budget changes.

The Community Hub program will begin to use 1991 Realignment in FY 2017-18 as it becomes fully staffed. The Hubs are supported by a number of revenue sources, including Mental Health Services Act (MHSA) Innovation Plan. The MHSA funding is limited to three years, providing funding to the Hubs through FY 2018-19. For FY 2017-18, the MHSA contribution is \$673,000. Once this funding is expired, and for the continuation of the program, 1991 Realignment will need to cover program expenses. 1991 Realignment funding for the Hubs is \$228,000 for FY 2017-18.

To address the growing need for facility space, HHSA has set aside \$5,000,000 of Public Health fund balance to be reserved for a South Lake Tahoe building purchase (yet to be determined). Additionally, the Tobacco Settlement fund balance totaling approximately \$1,173,318 is being reserved for capital improvements to accommodate the co-location of services, and for the potential establishment of a Mental Health Rehabilitation Center (MHRC) within the County for mitigate the impact of out-of-county placements.

FUND TYPE:10GENERAL FUNDDEPARTMENT:40HEALTH

| TYPE: R REVENUE           SUBOBJ SUBOBJ TITLE           0200         LICENSE: ANIMAL         221,229         265,000         245,000         9,000           0201         LICENSE: VISCIOUS/DANGEROUS DOG         6,771         11,000         9,000         9,000           0202         KENNEL PERMITS         13,494         17,350         15,000         15,000           0202         VENNEL PERMIT: CONSTRUCTION         829         0         0         0           0220         COURT FINE: OTHER         13,104         18,500         13,500         13,500           0320         COURT FINE: OTHER         13,104         18,500         13,500         13,500           1200         REV: FINE, FORFEITURE &         13,104         18,500         13,500         13,500           1200         REV: OTHER GOVERNMENTAL AGENCIES         552,706         452,100         838,092         838,092           1206         REV: OTHER GOVERNMENTAL         569,174         467,100         853,092         853,092           1560         HUMANE: SERVICES         3,431         6,100         3,000         3,000           1562         HUMANE: MICROCHIPS         924         2,000         1,000         15,000           <                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | -20,000<br>-2,000<br>-2,350<br>0<br>-24,350<br>-5,000<br>-5,000<br>385,992<br>0<br>385,992<br>-3,100<br>-15,000<br>-25,000 |
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| 0200         LICENSE: ANIMAL         221,229         265,000         245,000         245,000           0201         LICENSE: VISCIOUS/DANGEROUS DOG         6,771         11,000         9,000         9,000           0202         KENNEL PERMITS         13,494         17,350         15,000         15,000           0202         PERMIT: CONSTRUCTION         829         0         0         0           0203         COURT FINE: OTHER         13,104         18,500         13,500         13,500           0320         COURT FINE: OTHER         13,104         18,500         13,500         13,500           1200         REV: OTHER GOVERNMENTAL AGENCIES         552,706         452,100         838,092         838,092           1206         REV: OTHER GOVERNMENTAL         569,174         467,100         853,092         853,092           1560         HUMANE: SERVICES         3,431         6,100         3,000         3,000           1561         HUMANE: IMPOUNDS         125,271         140,000         125,000         125,000           1562         HUMANE: MOCOLIPIS         924         2,000         1,000         1,000           1563         HUMANE: RESTITUTION         1,100         5,000         2,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | -2,000<br>-2,350<br>0<br>-24,350<br>-5,000<br>-5,000<br>385,992<br>0<br>385,992<br>-3,100<br>-15,000                       |
| 0201         LICENSE: VISCIOUS/DANGEROUS DOG         6,771         11,000         9,000         9,000           0202         KENNEL PERMITS         13,494         17,350         15,000         15,000           0220         PERMIT: CONSTRUCTION         829         0         0         0           0320         COURT FINE: OTHER         13,104         18,500         13,500         13,500           0320         COURT FINE: OTHER         13,104         18,500         13,500         13,500           1200         REV: FINE, FORFEITURE &         13,104         18,500         13,500         13,500           1200         REV: OTHER GOVERNMENTAL AGENCIES         552,706         452,100         838,092         838,092           1206         REV: OTHER GOVERNMENTAL         569,174         467,100         853,092         853,092           1560         HUMANE: SERVICES         3,431         6,100         3,000         3,000           1561         HUMANE: IMPOUNDS         125,271         140,000         125,000         125,000           1562         HUMANE: MICROCHIPS         924         2,000         1,000         1,000           1563         HUMANE: RESTITUTION         1,100         5,000         2,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | -2,000<br>-2,350<br>0<br>-24,350<br>-5,000<br>-5,000<br>385,992<br>0<br>385,992<br>-3,100<br>-15,000                       |
| 0202         KENNEL PERMITS         13,494         17,350         15,000         15,000           0220         PERMIT: CONSTRUCTION         829         0         0         0           0220         PERMIT: CONSTRUCTION         829         0         0         0           0230         CURT FINE: OTHER         13,104         18,500         13,500         13,500           0320         COURT FINE: OTHER         13,104         18,500         13,500         13,500           1200         REV: OTHER GOVERNMENTAL AGENCIES         552,706         452,100         838,092         838,092           1206         REV: SLT SURCHARGE         16,468         15,000         15,000         15,000           1206         REV: OTHER GOVERNMENTAL         569,174         467,100         853,092         853,092           1560         HUMANE: SERVICES         3,431         6,100         3,000         125,000           1561         HUMANE: MOUNDS         125,271         140,000         125,000         125,000           1562         HUMANE: MICROCHIPS         924         2,000         1,000         13,000           1564         HUMANE: RESTITUTION         1,100         5,000         2,000         2,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | -2,350<br>0<br>-24,350<br>-5,000<br>-5,000<br>385,992<br>0<br>385,992<br>-3,100<br>-15,000                                 |
| 0220         PERMIT: CONSTRUCTION         829         0         0         0           02ASS:         02         REV: LICENSE, PERMIT, &         242,323         293,350         269,000         269,000           0320         COURT FINE: OTHER         13,104         18,500         13,500         13,500           CLASS:         03         REV: FINE, FORFEITURE &         13,104         18,500         13,500         13,500           1200         REV: OTHER GOVERNMENTAL AGENCIES         552,706         452,100         838,092         838,092           1206         REV: SLT SURCHARGE         16,468         15,000         15,000         15,000           CLASS:         12         REV: OTHER GOVERNMENTAL         569,174         467,100         853,092         853,092           1560         HUMANE: SERVICES         3,431         6,100         3,000         125,000           1561         HUMANE: IMPOUNDS         125,271         140,000         125,000         125,000           1563         HUMANE: RESTITUTION         121,406         138,000         113,000         113,000           1564         HUMANE: RESTITUTION         1,100         5,000         2,000         2,000           1740         CHARGES                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 0<br>-24,350<br>-5,000<br>-5,000<br>385,992<br>0<br>385,992<br>-3,100<br>-15,000                                           |
| CLASS:         02         REV: LICENSE, PERMIT, &         242,323         293,350         269,000         269,000           0320         COURT FINE: OTHER         13,104         18,500         13,500         13,500           CLASS:         03         REV: FINE, FORFEITURE &         13,104         18,500         13,500         13,500           1200         REV: OTHER GOVERNMENTAL AGENCIES         552,706         452,100         838,092         838,092           1206         REV: SLT SURCHARGE         16,468         15,000         15,000         15,000           CLASS:         12         REV: OTHER GOVERNMENTAL         569,174         467,100         853,092         853,092           1560         HUMANE: SERVICES         3,431         6,100         3,000         3,000           1561         HUMANE: MPOUNDS         125,271         140,000         125,000         125,000           1562         HUMANE: MICROCHIPS         924         2,000         1,000         1,000           1563         HUMANE: RESTITUTION         1,100         5,000         2,000         2,000           1564         HUMANE: RESTITUTION         1,100         5,000         2,000         2,000           1740         CHARGES F                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | -24,350<br>-5,000<br>385,992<br>0<br>385,992<br>-3,100<br>-15,000                                                          |
| COURT FINE: OTHER         13,104         18,500         13,500         13,500           CLASS:         03         REV: FINE, FORFEITURE &         13,104         18,500         13,500         13,500           1200         REV: OTHER GOVERNMENTAL AGENCIES         552,706         452,100         838,092         838,092           1206         REV: SLT SURCHARGE         16,468         15,000         15,000         15,000           1206         REV: OTHER GOVERNMENTAL         569,174         467,100         853,092         853,092           1260         HUMANE: SERVICES         3,431         6,100         3,000         3,000           1561         HUMANE: MPOUNDS         125,271         140,000         125,000         125,000           1562         HUMANE: MICROCHIPS         924         2,000         1,000         1,000           1563         HUMANE: RESTITUTION         1,100         5,000         2,000         2,000         2,000           1564         HUMANE: RESTITUTION         1,100         5,000         2,000         2,000         2,000           1740         CHARGE FOR SERVICES         2,54,192         293,600         2,46,000         246,000           1940         MISC: REVENUE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | -5,000<br>-5,000<br>385,992<br>0<br>385,992<br>-3,100<br>-15,000                                                           |
| CLASS:         03         REV: FINE, FORFEITURE &         13,104         18,500         13,500         13,500           1200         REV: OTHER GOVERNMENTAL AGENCIES         552,706         452,100         838,092         838,092           1206         REV: SLT SURCHARGE         16,468         15,000         15,000           CLASS:         12         REV: OTHER GOVERNMENTAL         569,174         467,100         853,092         853,092           1560         HUMANE: SERVICES         3,431         6,100         3,000         3,000           1561         HUMANE: MPOUNDS         125,271         140,000         125,000         125,000           1562         HUMANE: ADOPTIONS         121,406         138,000         113,000         13,000           1563         HUMANE: RESTITUTION         1,100         5,000         2,000         1,000           1564         HUMANE: RESTITUTION         1,100         5,000         2,000         2,000           1740         CHARGE FOR SERVICES         2,060         2,500         2,000         2,000           1940         MISC: REVENUE         8,735         11,100         8,600         8,600           1940         MISC: REVENUE         8,735         11,100                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | -5,000<br>385,992<br>0<br>385,992<br>-3,100<br>-15,000                                                                     |
| 1200         REV: OTHER GOVERNMENTAL AGENCIES         552,706         452,100         838,092         838,092           1206         REV: SLT SURCHARGE         16,468         15,000         15,000         15,000           CLASS:         12         REV: OTHER GOVERNMENTAL         569,174         467,100         853,092         853,092           1560         HUMANE: SERVICES         3,431         6,100         3,000         3,000           1561         HUMANE: IMPOUNDS         125,271         140,000         125,000         125,000           1562         HUMANE: ADOPTIONS         121,406         138,000         113,000         113,000           1563         HUMANE: RESTITUTION         1,100         5,000         2,000         2,000           1564         HUMANE: RESTITUTION         1,100         5,000         2,000         2,000           1740         CHARGES FOR SERVICES         2,060         2,500         2,000         2,000           1740         CHARGE FOR SERVICES         254,192         293,600         246,000         246,000           1940         MISC: REVENUE         8,735         11,100         8,600         8,600           2021         OPERATING TRANSFERS IN: VEHICLE         185,817                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 385,992<br>0<br>385,992<br>-3,100<br>-15,000                                                                               |
| 1206         REV: SLT SURCHARGE         16,468         15,000         15,000           CLASS:         12         REV: OTHER GOVERNMENTAL         569,174         467,100         853,092         853,092           1560         HUMANE: SERVICES         3,431         6,100         3,000         3,000           1561         HUMANE: IMPOUNDS         125,271         140,000         125,000         125,000           1562         HUMANE: ADOPTIONS         121,406         138,000         113,000         13000           1563         HUMANE: MICROCHIPS         924         2,000         1,000         1,000           1564         HUMANE: RESTITUTION         1,100         5,000         2,000         2,000           1740         CHARGES FOR SERVICES         2,060         2,500         2,000         2,000           1740         CHARGE FOR SERVICES         254,192         293,600         246,000         246,000           1940         MISC: REVENUE         8,735         11,100         8,600         8,600           1940         REV: MISCELLANEOUS         8,735         11,100         8,600         8,600           2021         OPERATING TRANSFERS IN: VEHICLE         185,817         185,817         191,171                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 0<br>385,992<br>-3,100<br>-15,000                                                                                          |
| CLASS:         12         REV: OTHER GOVERNMENTAL         569,174         467,100         853,092         853,092           1560         HUMANE: SERVICES         3,431         6,100         3,000         3,000           1561         HUMANE: IMPOUNDS         125,271         140,000         125,000         125,000           1562         HUMANE: ADOPTIONS         121,406         138,000         113,000         113,000           1563         HUMANE: MICROCHIPS         924         2,000         1,000         1,000           1564         HUMANE: RESTITUTION         1,100         5,000         2,000         2,000           1740         CHARGES FOR SERVICES         2,060         2,500         2,000         2,000           1740         CHARGE FOR SERVICES         254,192         293,600         246,000         246,000           1940         MISC: REVENUE         8,735         11,100         8,600         8,600           1940         MISC: REVENUE         8,735         11,100         8,600         8,600           2021         OPERATING TRANSFERS IN: VEHICLE         185,817         185,817         191,171         191,171           2027         OPERATING TRSNF IN: SALES TAX         81,900         81                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 385,992<br>-3,100<br>-15,000                                                                                               |
| 1560         HUMANE: SERVICES         3,431         6,100         3,000         3,000           1561         HUMANE: IMPOUNDS         125,271         140,000         125,000         125,000           1562         HUMANE: ADOPTIONS         121,406         138,000         113,000         113,000           1563         HUMANE: MICROCHIPS         924         2,000         1,000         1,000           1564         HUMANE: RESTITUTION         1,100         5,000         2,000         2,000           1740         CHARGES FOR SERVICES         2,060         2,500         2,000         2,000           1740         CHARGE FOR SERVICES         254,192         293,600         246,000         246,000           1940         MISC: REVENUE         8,735         11,100         8,600         8,600           1940         MISC: REVENUE         8,735         11,100         8,600         8,600           2021         OPERATING TRANSFERS IN: VEHICLE         185,817         185,817         191,171         191,171           2027         OPERATING TRSNF IN: SALES TAX         81,900         81,900         47,320         47,320                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | -3,100<br>-15,000                                                                                                          |
| 1561         HUMANE: IMPOUNDS         125,271         140,000         125,000         125,000           1562         HUMANE: ADOPTIONS         121,406         138,000         113,000         113,000           1563         HUMANE: MICROCHIPS         924         2,000         1,000         1,000           1564         HUMANE: RESTITUTION         1,100         5,000         2,000         2,000           1740         CHARGES FOR SERVICES         2,060         2,500         2,000         2,000           1740         CHARGE FOR SERVICES         254,192         293,600         246,000         246,000           1940         MISC: REVENUE         8,735         11,100         8,600         8,600           CLASS:         19         REV: MISCELLANEOUS         8,735         11,100         8,600         8,600           2021         OPERATING TRANSFERS IN: VEHICLE         185,817         185,817         191,171         191,171           2027         OPERATING TRSNF IN: SALES TAX         81,900         81,900         47,320         47,320                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | -15,000                                                                                                                    |
| 1561         HUMANE: IMPOUNDS         125,271         140,000         125,000         125,000           1562         HUMANE: ADOPTIONS         121,406         138,000         113,000         113,000           1563         HUMANE: MICROCHIPS         924         2,000         1,000         1,000           1564         HUMANE: RESTITUTION         1,100         5,000         2,000         2,000           1740         CHARGES FOR SERVICES         2,060         2,500         2,000         2,000           1740         CHARGE FOR SERVICES         254,192         293,600         246,000         246,000           1940         MISC: REVENUE         8,735         11,100         8,600         8,600           CLASS:         19         REV: MISCELLANEOUS         8,735         11,100         8,600         8,600           2021         OPERATING TRANSFERS IN: VEHICLE         185,817         185,817         191,171         191,171           2027         OPERATING TRSNF IN: SALES TAX         81,900         81,900         47,320         47,320                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | -15,000                                                                                                                    |
| 1562         HUMANE: ADOPTIONS         121,406         138,000         113,000         113,000           1563         HUMANE: MICROCHIPS         924         2,000         1,000         1,000           1564         HUMANE: RESTITUTION         1,100         5,000         2,000         2,000           1740         CHARGES FOR SERVICES         2,060         2,500         2,000         2,000           1940         MISC: REVENUE         8,735         11,100         8,600         8,600           1940         MISC: REVENUE         8,735         11,100         8,600         8,600           2021         OPERATING TRANSFERS IN: VEHICLE         185,817         185,817         191,171         191,171           2027         OPERATING TRSNF IN: SALES TAX         81,900         81,900         47,320         47,320                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | ,                                                                                                                          |
| 1563         HUMANE: MICROCHIPS         924         2,000         1,000         1,000           1564         HUMANE: RESTITUTION         1,100         5,000         2,000         2,000           1740         CHARGES FOR SERVICES         2,060         2,500         2,000         2,000           1740         CHARGE FOR SERVICES         2,060         2,500         2,000         2,000           CLASS:         13         REV: CHARGE FOR SERVICES         254,192         293,600         246,000         246,000           1940         MISC: REVENUE         8,735         11,100         8,600         8,600           CLASS:         19         REV: MISCELLANEOUS         8,735         11,100         8,600         8,600           2021         OPERATING TRANSFERS IN: VEHICLE         185,817         185,817         191,171         191,171           2027         OPERATING TRSNF IN: SALES TAX         81,900         81,900         47,320         47,320                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                            |
| 1564         HUMANE: RESTITUTION         1,100         5,000         2,000         2,000           1740         CHARGES FOR SERVICES         2,060         2,500         2,000         2,000           CLASS:         13         REV: CHARGE FOR SERVICES         254,192         293,600         246,000         246,000           1940         MISC: REVENUE         8,735         11,100         8,600         8,600           CLASS:         19         REV: MISCELLANEOUS         8,735         11,100         8,600         8,600           2021         OPERATING TRANSFERS IN: VEHICLE         185,817         185,817         191,171         191,171           2027         OPERATING TRSNF IN: SALES TAX         81,900         81,900         47,320         47,320                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | -1,000                                                                                                                     |
| 1740         CHARGES FOR SERVICES         2,060         2,500         2,000         2,000           CLASS:         13         REV: CHARGE FOR SERVICES         254,192         293,600         246,000         246,000           1940         MISC: REVENUE         8,735         11,100         8,600         8,600           CLASS:         19         REV: MISCELLANEOUS         8,735         11,100         8,600         8,600           2021         OPERATING TRANSFERS IN: VEHICLE         185,817         185,817         191,171         191,171           2027         OPERATING TRSNF IN: SALES TAX         81,900         81,900         47,320         47,320                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | -3,000                                                                                                                     |
| CLASS:         13         REV: CHARGE FOR SERVICES         254,192         293,600         246,000         246,000           1940         MISC: REVENUE         8,735         11,100         8,600         8,600           CLASS:         19         REV: MISCELLANEOUS         8,735         11,100         8,600         8,600           2021         OPERATING TRANSFERS IN: VEHICLE         185,817         185,817         191,171         191,171           2027         OPERATING TRSNF IN: SALES TAX         81,900         81,900         47,320         47,320                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | -500                                                                                                                       |
| CLASS:         19         REV: MISCELLANEOUS         8,735         11,100         8,600         8,600           2021         OPERATING TRANSFERS IN: VEHICLE         185,817         185,817         191,171         191,171           2027         OPERATING TRSNF IN: SALES TAX         81,900         81,900         47,320         47,320                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | -47,600                                                                                                                    |
| CLASS:         19         REV: MISCELLANEOUS         8,735         11,100         8,600         8,600           2021         OPERATING TRANSFERS IN: VEHICLE         185,817         185,817         191,171         191,171           2027         OPERATING TRSNF IN: SALES TAX         81,900         81,900         47,320         47,320                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | -2.500                                                                                                                     |
| 2027         OPERATING TRSNF IN: SALES TAX         81,900         81,900         47,320         47,320                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | -2,500                                                                                                                     |
| 2027         OPERATING TRSNF IN: SALES TAX         81,900         81,900         47,320         47,320                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 5.354                                                                                                                      |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | -34,580                                                                                                                    |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | -29,226                                                                                                                    |
| TYPE: R SUBTOTAL         1,355,245         1,351,367         1,628,683         1,628,683                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 277,316                                                                                                                    |
| TYPE: E EXPENDITURE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                            |
| SUBOBJ SUBOBJ TITLE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 0 707                                                                                                                      |
| 3000         PERMANENT EMPLOYEES / ELECTED         930,681         966,205         969,912         969,912           3001         TEMPORARY EMPLOYEES         121.799         51.166         51.166         51.166                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 3,707<br>0                                                                                                                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | -                                                                                                                          |
| 3002         OVERTIME         31,430         94,500         70,000         70,000           3003         STANDBY PAY         13,040         20,000         25,000         25,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | -24,500<br>5,000                                                                                                           |
| 3004 OTHER COMPENSATION 36,093 9,400 9,400 9,400 9,400                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 5,000<br>0                                                                                                                 |
| 3005 TAHOE DIFFERENTIAL 10,496 12,000 12,000 12,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 0                                                                                                                          |
| 3003 TARDE DIFFERENTIAL 10,496 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,0000 12,000 12,000 12,000 12,0000 12,000 12,000 12,000 12,000 12,0 | -11,078                                                                                                                    |
| 3022 MEDI CARE EMPLOYER SHARE 15,966 14,927 14,977 14,977                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 50                                                                                                                         |
| 3040 HEALTH INSURANCE EMPLOYER 336,784 349,050 339,899 339,899                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | -9,151                                                                                                                     |
| 3042 LONG TERM DISABILITY EMPLOYER 2,417 2,417 2,423 2,423                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 6                                                                                                                          |
| 3043 DEFERRED COMPENSATION EMPLOYER 2.044 0 0 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                            |
| 3046 RETIREE HEALTH: DEFINED 19,990 19,990 16,965 16,965                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 0                                                                                                                          |
| 3060 WORKERS' COMPENSATION EMPLOYER 11,117 11,117 13,482 13,482                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 0<br>-3,025                                                                                                                |
| 3080 FLEXIBLE BENEFITS 2,549 12,000 12,000 12,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | -                                                                                                                          |
| CLASS: 30         SALARY & EMPLOYEE BENEFITS         1,715,099         1,753,655         1,717,029         1,717,029                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | -3,025                                                                                                                     |

FUND TYPE:10GENERAL FUNDDEPARTMENT:40HEALTH

|              |                                                              | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|--------------|--------------------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 4020         | CLOTHING & PERSONAL SUPPLIES                                 | 11,000                 | 11,000                           | 11,700                | 11,700                       | 700                                |
| 4040         | TELEPHONE COMPANY VENDOR                                     | 2,812                  | 2,812                            | 6,000                 | 6,000                        | 3,188                              |
| 4041         | COUNTY PASS THRU TELEPHONE CHARGES                           | 1,983                  | 10,400                           | 6,500                 | 6,500                        | -3,900                             |
| 4080         | HOUSEHOLD EXPENSE                                            | 4,765                  | 4,900                            | 7,000                 | 7,000                        | 2,100                              |
| 4082         | HOUSEHOLD EXP: OTHER                                         | 220                    | 220                              | 300                   | 300                          | 80                                 |
| 4085         | REFUSE DISPOSAL                                              | 8,003                  | 14,700                           | 14,700                | 14,700                       | 0                                  |
| 4086         | JANITORIAL / CUSTODIAL SERVICES                              | 29,100                 | 29,100                           | 29,100                | 29,100                       | 0                                  |
| 4100         | INSURANCE: PREMIUM                                           | 13,093                 | 13,093                           | 4,356                 | 4,356                        | -8,737                             |
| 4101         | INSURANCE: ADDITIONAL LIABILITY                              | 8,082                  | 8,082                            | 8,082                 | 8,082                        | 0                                  |
| 4140<br>4143 | MAINT: EQUIPMENT<br>MAINT: SERVICE CONTRACT                  | 1,150<br>2,940         | 1,150<br>2,970                   | 750<br>2,960          | 750<br>2,960                 | -400<br>-10                        |
| 4143         | MAINT: COMPUTER                                              | 7,300                  | 7,300                            | 7,300                 | 7,300                        | -10                                |
| 4162         | VEH MAINT: SUPPLIES                                          | 4,000                  | 4,000                            | 3,500                 | 3,500                        | -500                               |
| 4164         | VEH MAINT: TIRE & TUBES                                      | 500                    | 4,000<br>500                     | 500                   | 500                          | 0                                  |
| 4180         | MAINT: BUILDING & IMPROVEMENTS                               | 2,500                  | 2,500                            | 000                   | 0                            | -2,500                             |
| 4200         | MEDICAL, DENTAL & LABORATORY                                 | 32,000                 | 32,000                           | 60,500                | 60,500                       | 28,500                             |
| 4220         | MEMBERSHIPS                                                  | 550                    | 550                              | 800                   | 800                          | 250                                |
| 4221         | MEMBERSHIPS: LEGISLATIVE ADVOCACY                            | 578                    | 578                              | 590                   | 590                          | 12                                 |
| 4260         | OFFICE EXPENSE                                               | 7,000                  | 7,000                            | 7,000                 | 7,000                        | 0                                  |
| 4261         | POSTAGE                                                      | 6,000                  | 6,000                            | 6,000                 | 6,000                        | 0                                  |
| 4262         | SOFTWARE                                                     | 2,040                  | 2,040                            | 0                     | 0                            | -2,040                             |
| 4263         | SUBSCRIPTION / NEWSPAPER / JOURNALS                          | 500                    | 500                              | 1,500                 | 1,500                        | 1,000                              |
| 4264         | BOOKS / MANUALS                                              | 620                    | 620                              | 1,200                 | 1,200                        | 580                                |
| 4266         | PRINTING / DUPLICATING SERVICES                              | 338                    | 300                              | 500                   | 500                          | 200                                |
| 4300         | PROFESSIONAL & SPECIALIZED SERVICES                          | 108,925                | 108,925                          | 96,425                | 96,425                       | -12,500                            |
| 4306         | COLLECTION SERVICES                                          | 700                    | 700                              | 0                     | 0                            | -700                               |
| 4313         | LEGAL SERVICES                                               | 5,000                  | 5,000                            | 5,000                 | 5,000                        | 0                                  |
| 4324         | MEDICAL, DENTAL, LAB & AMBULANCE SRV                         | 800                    | 800                              | 3,300                 | 3,300                        | 2,500                              |
| 4337         | OTHER GOVERNMENTAL AGENCIES                                  | 192                    | 0                                | 0                     | 0                            | 0                                  |
| 4400         | PUBLICATION & LEGAL NOTICES                                  | 450                    | 450                              | 500                   | 500                          | 50                                 |
| 4420         | RENT & LEASE: EQUIPMENT                                      | 8,740                  | 8,740                            | 10,000                | 10,000                       | 1,260                              |
| 4421         | RENT & LEASE: SECURITY SYSTEM                                | 2,412                  | 2,460                            | 2,460                 | 2,460                        | 0                                  |
| 4460         | EQUIP: SMALL TOOLS & INSTRUMENTS                             | 1,508                  | 1,500                            | 2,000                 | 2,000                        | 500                                |
| 4461         | EQUIP: MINOR                                                 | 6,000                  | 6,000                            | 6,000                 | 6,000                        | 0                                  |
| 4462         | EQUIP: COMPUTER                                              | 14,400                 | 14,400                           | 0                     | 0                            | -14,400                            |
| 4463         | EQUIP: TELEPHONE & RADIO                                     | 4,109                  | 4,100                            | 1,900                 | 1,900                        | -2,200                             |
| 4464         | EQUIP: LAW ENFORCEMENT                                       | 0                      | 0                                | 12,000                | 12,000                       | 12,000                             |
| 4500<br>4503 | SPECIAL DEPT EXPENSE<br>STAFF DEVELOPMENT                    | 25,344                 | 44,738                           | 65,000                | 65,000                       | 20,262<br>-830                     |
| 4503<br>4600 | TRANSPORTATION & TRAVEL                                      | 10,105                 | 10,105                           | 9,275                 | 9,275<br>5,282               | -2,900                             |
| 4600         | MILEAGE: EMPLOYEE PRIVATE AUTO                               | 8,182<br>1,325         | 8,182<br>1,325                   | 5,282<br>1,325        | 1,325                        | -2,900                             |
| 4605         | RENT & LEASE: VEHICLE                                        | 66,225                 | 66,225                           | 69,125                | 69,125                       | 2,900                              |
| 4606         | FUEL PURCHASES                                               | 60,475                 | 60.475                           | 60,225                | 60,225                       | -250                               |
| 4607         | RENT & LEASE: MILEAGE RATE REBATE                            | 750                    | 750                              | 00,220                | 00,220                       | -750                               |
| 4608         | HOTEL ACCOMMODATIONS                                         | 1,000                  | 1,000                            | 1,750                 | 1,750                        | 750                                |
| 4620         | UTILITIES                                                    | 94,800                 | 94,800                           | 85,000                | 85,000                       | -9,800                             |
| CLASS:       |                                                              | 568,516                | 602,990                          | 617,405               | 617,405                      | 14,415                             |
| 5300         | INTERFND: SERVICE BETWEEN FUND                               | 107,520                | 107,587                          | 101,342               | 101,342                      | -6,245                             |
| CLASS:       |                                                              | 107,520                | 107,587                          | 101,342               | 101,342                      | -6,245                             |
| 6040         | FIXED ASSET: EQUIPMENT                                       | 60,000                 | 60,000                           | 70,000                | 70,000                       | 10,000                             |
| CLASS:       |                                                              | 60,000                 | 60,000                           | 70,000                | 70,000                       | 10,000                             |
| 7200         | INTRAFUND TRANSFERS: ONLY GENERAL                            |                        | 939,620                          |                       |                              | 203,468                            |
|              |                                                              | 950,183                | ,                                | 1,143,088             | 1,143,088                    | ,                                  |
| 7210<br>7221 | INTRAFND: COLLECTIONS<br>INTRAFND: RADIO EQUIPMENT & SUPPORT | 350<br>3,500           | 350<br>3,500                     | 350<br>0              | 350<br>0                     | 0<br>-3,500                        |
| 7223         | INTRAIND: KADIO EQUIFIMENT & SUPPORT                         | 3,300<br>4,435         | 4,435                            | 4,352                 | 4,352                        | -3,500<br>-83                      |
| 7224         | INTRAFND: STORES SUPPORT                                     | 1,521                  | 1,521                            | 908                   | 908                          | -613                               |
| 7232         | INTRAFND: MAINT BLDG & IMPROVMNTS                            | 5,499                  | 30,000                           | 37,000                | 37,000                       | 7,000                              |
| CLASS:       |                                                              | 965,488                | 979,426                          | 1,185,698             | 1,185,698                    | 206,272                            |
| TYPE: E      | SUBTOTAL                                                     | 3,416,623              | 3,503,658                        | 3,691,474             | 3,691,474                    | 187,816                            |
| FUND TY      | (PE: 10 SUBTOTAL                                             | 2,061,378<br>30        | 2,152,291<br>)7                  | 2,062,791             | 2,062,791                    | -89,500                            |

# Public Health Division RECOMMENDED BUDGET • FY 2017 - 18

## FINANCIAL INFORMATION BY FUND TYPE

FUND TYPE:11SPECIAL REVENUE FUNDDEPARTMENT:40HEALTH

|                                                                              | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST  | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|------------------------------------------------------------------------------|------------------------|----------------------------------|------------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                                                              |                        |                                  |                        |                              |                                    |
| SUBOBJ SUBOBJ TITLE                                                          |                        |                                  |                        |                              |                                    |
| 0261 LICENSE: MARRIAGE                                                       | 91,425                 | 115,000                          | 115,000                | 115,000                      | 0                                  |
| CLASS: 02 REV: LICENSE, PERMIT, &                                            | 91,425                 | 115,000                          | 115,000                | 115,000                      | 0                                  |
| 0320 COURT FINE: OTHER                                                       | 12,547                 | 72,642                           | 23,200                 | 23,200                       | -49,442                            |
| 0324 COURT FINE: EMS COUNTY                                                  | 285,588                | 31,257                           | 350,000                | 350,000                      | 318,743                            |
| 0325 COURT FINE: EMS ADMINISTRATION                                          | 0                      | 39,341                           | 0                      | 0                            | -39,341                            |
| 0326 COURT FINE: EMS PHYSICIAN                                               | 0                      | 190,548                          | 0                      | 0                            | -190,548                           |
| 0327 COURT FINE: EMS HOSPITAL                                                | 0                      | 82,132                           | 0                      | 0                            | -82,132                            |
| CLASS: 03 REV: FINE, FORFEITURE &                                            | 298,135                | 415,920                          | 373,200                | 373,200                      | -42,720                            |
| 0400 REV: INTEREST                                                           | 48,052                 | 18,025                           | 17,525                 | 17,525                       | -500                               |
| CLASS: 04 REV: USE OF MONEY & PROPERTY                                       | 48,052                 | 18,025                           | 17,525                 | 17,525                       | -500                               |
| 0640 ST: CCS CA CHILDREN SERVICES                                            | 422,935                | 443,478                          | 425,965                | 425,965                      | -17,513                            |
| 0670 ST: TUBERCULOSIS CONTROL                                                | 13,365                 | 20,000                           | 20,000                 | 20,000                       | 0                                  |
| 0680 ST: HEALTH                                                              | 104,665                | 104,665                          | 104,665                | 104,665                      | 0                                  |
| 0681 ST: HEALTH CHDP - CHILD DISABLITY                                       | 3,988                  | 4,446                            | 4,000                  | 4,000                        | -446                               |
| 0687 ST: HEALTH DISCRETIONARY GENERAL                                        | 65,990                 | 65,990                           | 65,990                 | 65,990                       | 0                                  |
| 0688 ST: HEALTH MEDI CAL GENERAL FUND                                        | 272,479                | 340,449                          | 328,954                | 328,954                      | -11,495                            |
| 0880 ST: OTHER<br>0895 ST: AB75 TOBACCO                                      | 114,503                | 128,550                          | 128,550                | 128,550                      | 0                                  |
| 0895 ST: AB75 TOBACCO<br>0908 ST: TOBACCO SETTLEMENT FUND                    | 196,138<br>160,000     | 222,256                          | 150,000<br>160,000     | 150,000<br>160,000           | -72,256<br>0                       |
| CLASS: 05 REV: STATE INTERGOVERNMENTA                                        | ,                      | 160,000<br>1,489,834             | 1,388,124              | 1,388,124                    | -101,710                           |
|                                                                              | ,,                     |                                  |                        |                              | ,                                  |
| 1100 FED: OTHER<br>1101 FED: BLOCK GRANT REVENUES                            | 1,506,285              | 1,465,274<br>281,906             | 1,568,998              | 1,568,998<br>260.481         | 103,724<br>-21.425                 |
| 1107 FED: MEDI CAL                                                           | 266,679<br>1,181,339   | 1,318,336                        | 260,481<br>1,336,702   | 1,336,702                    | -21,425<br>18,366                  |
| CLASS: 10 REV: FEDERAL                                                       | 2,954,303              | 3,065,516                        | 3,166,181              | 3,166,181                    | 100,665                            |
| 1200 REV: OTHER GOVERNMENTAL AGENCIES                                        | 242,500                | 252,100                          | 352,100                | 352,100                      | 100,000                            |
| CLASS: 12 REV: OTHER GOVERNMENTAL AGENCIES                                   | 242,500                | 252,100                          | 352,100                | 352,100                      | 100,000                            |
|                                                                              |                        | ,                                |                        |                              | ,                                  |
| 1603 VITAL HEALTH STATISTIC FEE<br>1620 HEALTH FEES                          | 84,912                 | 95,000                           | 95,000                 | 95,000                       | 0<br>2.295                         |
| 1620 HEALTH FEES<br>1650 CCS - CA CHILDREN SERVICES                          | 81,470<br>220          | 113,705<br>220                   | 116,000<br>100         | 116,000<br>100               | -120                               |
| 1800 INTERFND REV: SERVICE BETWEEN FUND                                      | 348.032                | 410.176                          | 360,771                | 360.771                      | -49.405                            |
| CLASS: 13 REV: CHARGE FOR SERVICES                                           | 514,634                | 619,101                          | 571,871                | 571,871                      | -47,230                            |
| 1940 MISC: REVENUE                                                           | 73,680                 | 72,200                           | 71,125                 | 71,125                       | -1,075                             |
| CLASS: 19 REV: MISCELLANEOUS                                                 | 73,680                 | 72,200                           | 71,125                 | 71,125                       | -1,075                             |
| 2020 OPERATING TRANSFERS IN                                                  |                        | 4,847,668                        | 5,078,574              | 5,078,574                    | ,                                  |
| 2020 OPERATING TRANSFERS IN<br>2021 OPERATING TRANSFERS IN: VEHICLE          | 4,793,809<br>3,188,048 | 4,847,668<br>3,188,048           | 5,078,574<br>3,020,916 | 3,020,916                    | 230,906<br>-167.132                |
| 2021 OPERATING TRANSFERS IN: VEHICLE<br>2026 OPERATING TRANSFERS IN: PHD SRF | 193,100                | 395,000                          | 482,514                | 482,514                      | 87,514                             |
| 2027 OPERATING TRSNF IN: SALES TAX                                           | 866,503                | 918,945                          | 651,596                | 651,596                      | -267,349                           |
| CLASS: 20 REV: OTHER FINANCING SOURCES                                       | 9,041,460              | 9,349,661                        | 9,233,600              | 9,233,600                    | -116,061                           |
| 0001 FUND BALANCE                                                            | 7,055,447              | 11,008,509                       | 4,645,106              | 4,645,106                    | -6,363,403                         |
|                                                                              | , ,                    | , ,                              | , ,                    | , ,                          |                                    |
| CLASS: 22 FUND BALANCE                                                       | 7,055,447              | 11,008,509                       | 4,645,106              | 4,645,106                    | -6,363,403                         |
| TYPE: R SUBTOTAL                                                             | 21,673,699             | 26,405,866                       | 19,933,832             | 19,933,832                   | -6,472,034                         |

FUND TYPE:11SPECIAL REVENUE FUNDDEPARTMENT:40HEALTH

|              |                                                          | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|--------------|----------------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
|              | E EXPENDITURE                                            |                        |                                  |                       |                              |                                    |
|              | J SUBOBJ TITLE                                           |                        |                                  |                       |                              |                                    |
| 3000         | PERMANENT EMPLOYEES / ELECTED                            | 4,162,587              | 4,501,948                        | 5,062,451             | 5,062,451                    | 560,503                            |
| 3001         | TEMPORARY EMPLOYEES                                      | 0                      | 65,562                           | 65,562                | 65,562                       | 0                                  |
| 3002         | OVERTIME                                                 | 14,823                 | 245,000                          | 81,500                | 81,500                       | -163,500                           |
| 3003         | STANDBY PAY                                              | 47,728                 | 41,500                           | 54,000                | 54,000                       | 12,500                             |
| 3004         | OTHER COMPENSATION                                       | 73,709                 | 26,740                           | 27,040                | 27,040                       | 300                                |
| 3005         |                                                          | 21,083                 | 21,600                           | 21,600                | 21,600                       | 0<br>0                             |
| 3006<br>3020 | BILINGUAL PAY<br>RETIREMENT EMPLOYER SHARE               | 20,717<br>831,183      | 24,960<br>1,008,229              | 24,960<br>1,005,369   | 24,960<br>1,005,369          | -2,860                             |
| 3020         | O.A.S.D.I. EMPLOYER SHARE                                | 41                     | 1,008,229                        | 1,003,309             | 1,003,309                    | -2,800                             |
| 3022         | MEDI CARE EMPLOYER SHARE                                 | 59,140                 | 65,973                           | 74,115                | 74,115                       | 8,142                              |
| 3040         | HEALTH INSURANCE EMPLOYER                                | 1,025,320              | 993,416                          | 1,164,624             | 1,164,624                    | 171,208                            |
| 3042         | LONG TERM DISABILITY EMPLOYER                            | 11,260                 | 11,260                           | 12,652                | 12,652                       | 1,392                              |
| 3043         | DEFERRED COMPENSATION EMPLOYER                           | 9,629                  | 14,661                           | 13,044                | 13,044                       | -1,617                             |
| 3046         | RETIREE HEALTH: DEFINED                                  | 65,580                 | 65,580                           | 88,558                | 88,558                       | 22,978                             |
| 3060         | WORKERS' COMPENSATION EMPLOYER                           | 434,915                | 434,915                          | 468,240               | 468,240                      | 33,325                             |
| 3080         | FLEXIBLE BENEFITS                                        | 9,579                  | 42,300                           | 44,100                | 44,100                       | 1,800                              |
| CLASS        | 30 SALARY & EMPLOYEE BENEFITS                            | 6,787,294              | 7,563,644                        | 8,207,815             | 8,207,815                    | 644,171                            |
| 4040         | TELEPHONE COMPANY VENDOR                                 | 8,760                  | 13,610                           | 9,440                 | 9,440                        | -4,170                             |
| 4041         | COUNTY PASS THRU TELEPHONE CHARGES                       | S 15,904               | 16,500                           | 16,000                | 16,000                       | -500                               |
| 4044         | CABLE/INTERNET SERVICE                                   | 1,224                  | 1,224                            | 720                   | 720                          | -504                               |
| 4060         | FOOD AND FOOD PRODUCTS                                   | 3,260                  | 3,200                            | 3,180                 | 3,180                        | -20                                |
| 4080         | HOUSEHOLD EXPENSE                                        | 1,508                  | 5,200                            | 5,150                 | 5,150                        | -50                                |
| 4082         | HOUSEHOLD EXP: OTHER                                     | 200                    | 200                              | 0                     | 0                            | -200                               |
| 4083         | LAUNDRY                                                  | 4,422                  | 4,500                            | 4,500                 | 4,500                        | 0                                  |
| 4085         | REFUSE DISPOSAL                                          | 4,368                  | 4,368                            | 4,368                 | 4,368                        | 0                                  |
| 4086         | JANITORIAL / CUSTODIAL SERVICES                          | 578                    | 4,598                            | 0                     | 0                            | -4,598                             |
| 4100<br>4101 | INSURANCE: PREMIUM<br>INSURANCE: ADDITIONAL LIABILITY    | 45,416                 | 45,416                           | 37,173                | 37,173                       | -8,243<br>0                        |
| 4101<br>4140 | MAINT: EQUIPMENT                                         | 150,437<br>16,900      | 151,220<br>16,900                | 151,220<br>15,000     | 151,220<br>15,000            | -1,900                             |
| 4140         | MAINT: COMPUTER                                          | 169,342                | 167,458                          | 109,424               | 109,424                      | -58,034                            |
| 4160         | VEH MAINT: SERVICE CONTRACT                              | 500                    | 500                              | 03,424                | 0                            | -500                               |
| 4200         | MEDICAL, DENTAL & LABORATORY                             | 54,125                 | 54,125                           | 58,925                | 58,925                       | 4,800                              |
| 4201         | MEDICAL: FIELD SUPPLY                                    | 38,314                 | 42,700                           | 65,198                | 65,198                       | 22,498                             |
| 4220         | MEMBERSHIPS                                              | 7,267                  | 7,267                            | 7,419                 | 7,419                        | 152                                |
| 4221         | MEMBERSHIPS: LEGISLATIVE ADVOCACY                        | 13,058                 | 13,258                           | 13,576                | 13,576                       | 318                                |
| 4240         | MISC: EXPENSE                                            | 1,000                  | 1,000                            | 20,000                | 20,000                       | 19,000                             |
| 4260         | OFFICE EXPENSE                                           | 33,902                 | 36,325                           | 58,102                | 58,102                       | 21,777                             |
| 4261         | POSTAGE                                                  | 9,914                  | 11,208                           | 12,957                | 12,957                       | 1,749                              |
| 4262         | SOFTWARE                                                 | 1,414                  | 1,325                            | 250                   | 250                          | -1,075                             |
| 4263         | SUBSCRIPTION / NEWSPAPER / JOURNALS                      | 1,110                  | 1,185                            | 1,350                 | 1,350                        | 165                                |
| 4264         | BOOKS / MANUALS                                          | 5,824                  | 6,450                            | 6,250                 | 6,250                        | -200                               |
| 4266         | PRINTING / DUPLICATING SERVICES                          | 22,044                 | 22,720                           | 21,773                | 21,773                       | -947                               |
| 4300         | PROFESSIONAL & SPECIALIZED SERVICES                      | 358,353                | 415,267                          | 378,547               | 378,547                      | -36,720                            |
| 4313         | LEGAL SERVICES                                           | 0                      | 9,600                            | 9,600                 | 9,600                        | 0                                  |
| 4318         | INTERPRETER                                              | 203                    | 0                                | 0                     | 0                            | 0                                  |
| 4324         | MEDICAL, DENTAL, LAB & AMBULANCE SRV                     | 3,575,365              | 3,575,365                        | 3,956,445             | 3,956,445                    | 381,080                            |
| 4327         | EMS: HOSPITAL EMERG MEDICAL                              | 60,302                 | 82,132                           | 75,000                | 75,000                       | -7,132                             |
| 4328         | EMS: PHYSICIAN EMERG MEDICAL                             | 139,752                | 190,548                          | 165,000               | 165,000                      | -25,548                            |
| 4337         |                                                          | 20,000                 | 20,000                           | 20,000                | 20,000                       | 0                                  |
| 4351<br>4400 | JAIL MEDICAL OVERRUNS                                    | 136,737                | 136,737<br>150                   | 136,737               | 136,737<br>0                 | 0<br>-150                          |
| 4400<br>4420 | PUBLICATION & LEGAL NOTICES<br>RENT & LEASE: EQUIPMENT   | 150<br>38,151          | 35,380                           | 0<br>28,380           | 28,380                       | -150<br>-7,000                     |
| 4420<br>4421 | RENT & LEASE: EQUIPMENT<br>RENT & LEASE: SECURITY SYSTEM | 6,076                  | 35,380<br>6,100                  | 28,380<br>6,100       | 28,380<br>6,100              | -7,000                             |
| 4440         | RENT & LEASE: BUILDING &                                 | 5,372                  | 3,000                            | 3,000                 | 3,000                        | 0                                  |
| 4460         | EQUIP: SMALL TOOLS & INSTRUMENTS                         | 3,500                  | 3,500                            | 3,500                 | 3,500                        | 0                                  |
| 4461         | EQUIP: MINOR                                             | 14,323                 | 13,700                           | 4,200                 | 4,200                        | -9,500                             |
| 4462         | EQUIP: COMPUTER                                          | 61,661                 | 64,000                           | 24,700                | 24,700                       | -39,300                            |
| 4463         | EQUIP: TELEPHONE & RADIO                                 | 40                     | 0                                | 0                     | 0                            | 0                                  |

# Public Health Division RECOMMENDED BUDGET • FY 2017 - 18

## FINANCIAL INFORMATION BY FUND TYPE

FUND TYPE:11SPECIAL REVENUE FUNDDEPARTMENT:40HEALTH

|                                                                            | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|----------------------------------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 4500 SPECIAL DEPT EXPENSE                                                  | 448,224                | 1,144,668                        | 59,685                | 59,685                       | -1,084,983                         |
| 4501 SPECIAL PROJECTS                                                      | 91,649                 | 135,405                          | 84,150                | 84,150                       | -51,255                            |
| 4502 EDUCATIONAL MATERIALS                                                 | 5,090                  | 4,590                            | 4,040                 | 4,040                        | -550                               |
| 4503 STAFF DEVELOPMENT                                                     | 52,735                 | 52,635                           | 56,555                | 56,555                       | 3,920                              |
| 4529 SOFTWARE LICENSE                                                      | 1,180                  | 1,180                            | 280                   | 280                          | -900                               |
| 4540 STAFF DEVELOPMENT (NOT 1099)                                          | 541                    | 0                                | 0                     | 0                            | 0                                  |
| 4600 TRANSPORTATION & TRAVEL                                               | 30,769                 | 31,369                           | 30,539                | 30,539                       | -830                               |
| 4602 MILEAGE: EMPLOYEE PRIVATE AUTO                                        | ,                      | 52,400                           | 49,910                | 49,910                       | -2,490                             |
| 4605 RENT & LEASE: VEHICLE                                                 | 28,557                 | 28,275                           | 35,600                | 35,600                       | 7,325                              |
| 4606 FUEL PURCHASES                                                        | 8,453                  | 7,765                            | 10,690                | 10,690                       | 2,925                              |
| 4608 HOTEL ACCOMMODATIONS                                                  | 8,601                  | 8,450                            | 8,550                 | 8,550                        | 100                                |
| 4620 UTILITIES                                                             | 37,000                 | 37,000                           | 37,000                | 37,000                       | 0                                  |
| CLASS: 40 SERVICE & SUPPLIES                                               | 5,793,805              | 6,691,673                        | 5,810,183             | 5,810,183                    | -881,490                           |
| 5000 SUPPORT & CARE OF PERSONS                                             | 169,172                | 178,159                          | 145,000               | 145,000                      | -33,159                            |
| 5009 HOUSING                                                               | 30,000                 | 30,000                           | 0                     | 0                            | -30,000                            |
| 5011 TRANSPORTATION EXPENSES                                               | 6,794                  | 6,794                            | 10,994                | 10,994                       | 4,200                              |
| 5012 ANCILLARY SERVICES                                                    | 131,725                | 165,640                          | 152,140               | 152,140                      | -13,500                            |
| 5013 ANCILLARY EXPENSES                                                    | 840                    | 0                                | 0                     | 0                            | 0                                  |
| 5014 HEALTH SERVICES                                                       | 4,230                  | 30,000                           | 30,000                | 30,000                       | 0                                  |
| 5300 INTERFND: SERVICE BETWEEN FUND                                        | 1,958,086              | 2,076,865                        | 2,173,082             | 2,173,082                    | 96,217                             |
| 5304 INTERFND: MAIL SERVICE                                                | 8,455                  | 8,455                            | 8,742                 | 8,742                        | 287                                |
| 5305 INTERFND: STORES SUPPORT                                              | 1,053                  | 1,053                            | 628                   | 628                          | -425                               |
| 5310 INTERFND: COUNTY COUNSEL                                              | 0                      | 17,000                           | 0                     | 0                            | -17,000                            |
| 5316 INTERFND: IS PROGRAMMING SUPPORT                                      | 32,500                 | 89,000                           | 0                     | 0                            | -89,000                            |
| 5318 INTERFND: MAINTENANCE BLDG & IMPRV                                    | 24,000                 | 32,000                           | 54,500                | 54,500                       | 22,500                             |
| CLASS: 50 OTHER CHARGES                                                    | 2,366,855              | 2,634,966                        | 2,575,086             | 2,575,086                    | -59,880                            |
| 6040 FIXED ASSET: EQUIPMENT                                                | 360,000                | 360,000                          | 350,000               | 350,000                      | -10,000                            |
| CLASS: 60 FIXED ASSETS                                                     | 360,000                | 360,000                          | 350,000               | 350,000                      | -10,000                            |
| 7000 OPERATING TRANSFERS OUT                                               | 1,364,389              | 1,568,318                        | 1,840,832             | 1,840,832                    | 272,514                            |
| CLASS: 70 OTHER FINANCING USES                                             | 1,364,389              | 1,568,318                        | 1,840,832             | 1,840,832                    | 272,514                            |
| 7254 INTRAFND: PUBLIC HEALTH                                               | 148,179                | 214,622                          | 379,648               | 379,648                      | 165,026                            |
| 7259 INTRAFND: PHD SRF                                                     | 69.803                 | 70.598                           | 80.000                | 80,000                       | 9,402                              |
| CLASS: 72 INTRAFUND TRANSFERS                                              | 217,982                | 285,220                          | 459,648               | 459,648                      | 174,428                            |
| 7384 INTREND ABATEMENTS: PUBLIC HEALTH                                     |                        | ,                                | ,                     | ,                            | ,                                  |
| 7384 INTREND ABATEMENTS: POBLIC HEALTH<br>7389 INTREND ABATEMENTS: PHD SRF | -147,480<br>-69,803    | -214,622<br>-70,598              | -379,648<br>-80,000   | -379,648<br>-80,000          | -165,026<br>-9,402                 |
| CLASS: 73 INTRAFUND ABATEMENTS. PHD SRF                                    | -69,803<br>-217,283    | -285,220                         | -80,000<br>-459,648   | -459,648                     | -9,402<br>-174,428                 |
|                                                                            |                        |                                  | ,                     |                              |                                    |
| 7700 APPROPRIATION FOR CONTINGENCIES                                       | 0                      | 2,587,265                        | 1,149,916             | 1,149,916                    | -1,437,349                         |
| CLASS: 77 APPROPRIATION FOR                                                | 0                      | 2,587,265                        | 1,149,916             | 1,149,916                    | -1,437,349                         |
| 7801 DESIGNATIONS OF FUND BALANCE                                          | 5,000,000              | 5,000,000                        | 0                     | 0                            | -5,000,000                         |
| CLASS: 78 RESERVES: BUDGETARY ONLY                                         | 5,000,000              | 5,000,000                        | 0                     | 0                            | -5,000,000                         |
| TYPE: E SUBTOTAL                                                           | 21,673,042             | 26,405,866                       | 19,933,832            | 19,933,832                   | -6,472,034                         |
| FUND TYPE: 11 SUBTOTAL                                                     | -657                   | 0                                | 0                     | 0                            | 0                                  |

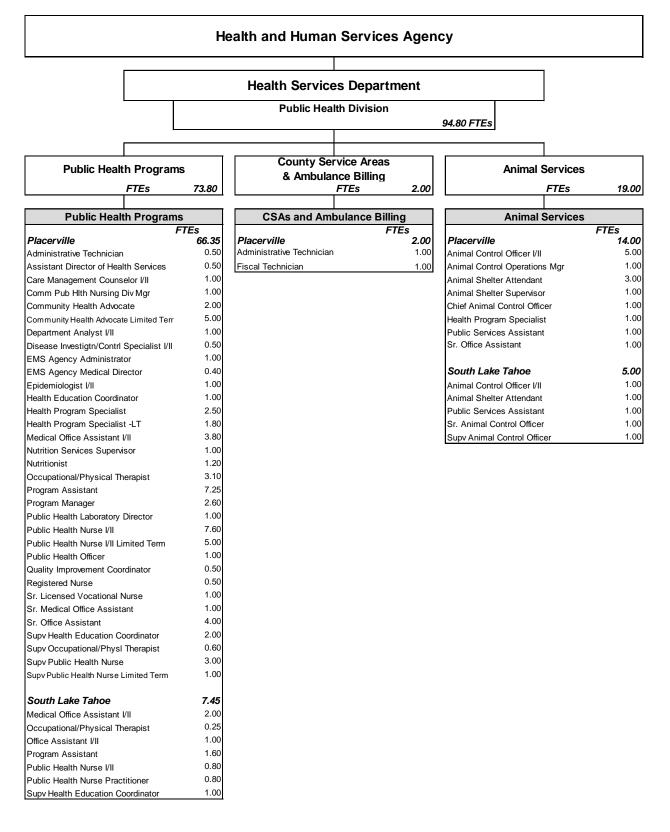
FUND TYPE:12SPECIAL REVENUE: BOS GOVERNED DISTRICTSDEPARTMENT:40HEALTH

|                                        | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|----------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                        |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                    |                        |                                  |                       |                              |                                    |
| 0100 PROP TAX: CURR SECURED            | 3,127,305              | 2,986,137                        | 3,105,500             | 3,105,500                    | 119,363                            |
| 0175 TAX: SPECIAL TAX                  | 1,726,242              | 1,726,242                        | 1,794,000             | 1,794,000                    | 67,758                             |
| CLASS: 01 REV: TAXES                   | 4,853,547              | 4,712,379                        | 4,899,500             | 4,899,500                    | 187,121                            |
| 0360 PENALTY & COST DELINQUENT TAXES   | 14,065                 | 28,750                           | 28,750                | 28,750                       | 0                                  |
| CLASS: 03 REV: FINE, FORFEITURE &      | 14,065                 | 28,750                           | 28,750                | 28,750                       | 0                                  |
| 0400 REV: INTEREST                     | 56,582                 | 40,000                           | 40,000                | 40,000                       | 0                                  |
| CLASS: 04 REV: USE OF MONEY & PROPERTY | 56,582                 | 40,000                           | 40,000                | 40,000                       | 0                                  |
| 0820 ST: HOMEOWNER PROP TAX RELIEF     | 33,312                 | 29,000                           | 29,000                | 29,000                       | 0                                  |
| CLASS: 05 REV: STATE INTERGOVERNMENTA  | L 33,312               | 29,000                           | 29,000                | 29,000                       | 0                                  |
| 1310 SPECIAL ASSESSMENTS               | 560,672                | 560,672                          | 575,000               | 575,000                      | 14,328                             |
| 1686 AMBULANCE SERVICES                | 8,552,293              | 9,005,376                        | 9,398,256             | 9,398,256                    | 392,880                            |
| CLASS: 13 REV: CHARGE FOR SERVICES     | 9,112,965              | 9,566,048                        | 9,973,256             | 9,973,256                    | 407,208                            |
| 1940 MISC: REVENUE                     | 424,000                | 300,000                          | 300,000               | 300,000                      | 0                                  |
| CLASS: 19 REV: MISCELLANEOUS           | 424,000                | 300,000                          | 300,000               | 300,000                      | 0                                  |
| 0001 FUND BALANCE                      | 1,490,443              | 9,169,011                        | 8,874,604             | 8,874,604                    | -294,407                           |
| CLASS: 22 FUND BALANCE                 | 1,490,443              | 9,169,011                        | 8,874,604             | 8,874,604                    | -294,407                           |
| TYPE: R SUBTOTAL                       | 15,984,914             | 23,845,188                       | 24,145,110            | 24,145,110                   | 299,922                            |

FUND TYPE:12SPECIAL REVENUE: BOS GOVERNED DISTRICTSDEPARTMENT:40HEALTH

|                                           | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST  | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|-------------------------------------------|------------------------|----------------------------------|------------------------|------------------------------|------------------------------------|
| TYPE: E EXPENDITURE                       |                        |                                  |                        |                              |                                    |
| SUBOBJ SUBOBJ TITLE                       |                        |                                  |                        |                              |                                    |
| 3000 PERMANENT EMPLOYEES / ELECTED        | 88,388                 | 117,593                          | 118,470                | 118,470                      | 877                                |
| 3020 RETIREMENT EMPLOYER SHARE            | 20,084                 | 26,787                           | 24,941                 | 24,941                       | -1,846                             |
| 3022 MEDI CARE EMPLOYER SHARE             | 1,220                  | 1,705                            | 1,718                  | 1,718                        | 13                                 |
| 3040 HEALTH INSURANCE EMPLOYER            | 21,230                 | 29,225                           | 23,815                 | 23,815                       | -5,410                             |
| 3042 LONG TERM DISABILITY EMPLOYER        | 294                    | 294                              | 296                    | 296                          | 2                                  |
| 3046 RETIREE HEALTH: DEFINED              | 1,714                  | 1,714                            | 2,072                  | 2,072                        | 358                                |
| 3060 WORKERS' COMPENSATION EMPLOYER       | 11,360                 | 11,360                           | 10,957                 | 10,957                       | -403                               |
| CLASS: 30 SALARY & EMPLOYEE BENEFITS      | 144,290                | 188,678                          | 182,269                | 182,269                      | -6,409                             |
| 4041 COUNTY PASS THRU TELEPHONE CHARGE    | S 6,300                | 6,300                            | 6,300                  | 6,300                        | 0                                  |
| 4100 INSURANCE: PREMIUM                   | 1,169                  | 1,169                            | 859                    | 859                          | -310                               |
| 4161 VEH MAINT: PARTS DIRECT CHARGE       | 36                     | 0                                | 0                      | 0                            | 0                                  |
| 4260 OFFICE EXPENSE                       | 750                    | 750                              | 750                    | 750                          | 0                                  |
| 4261 POSTAGE                              | 2,033                  | 2,025                            | 2,100                  | 2,100                        | 75                                 |
| 4266 PRINTING / DUPLICATING SERVICES      | 10,000                 | 10,000                           | 10,500                 | 10,500                       | 500                                |
| 4300 PROFESSIONAL & SPECIALIZED SERVICES  | 873,618                | 873,618                          | 983,618                | 983,618                      | 110,000                            |
| 4306 COLLECTION SERVICES                  | 7,500                  | 7,500                            | 7,500                  | 7,500                        | 0                                  |
| 4313 LEGAL SERVICES                       | 75,000                 | 75,000                           | 75,000                 | 75,000                       | 0                                  |
| 4400 PUBLICATION & LEGAL NOTICES          | 150                    | 150                              | 150                    | 150                          | 0                                  |
| 4500 SPECIAL DEPT EXPENSE                 | 10,150                 | 150,000                          | 0                      | 0                            | -150,000                           |
| 4503 STAFF DEVELOPMENT                    | 1,800                  | 1,800                            | 1,800                  | 1,800                        | 0                                  |
| 4600 TRANSPORTATION & TRAVEL              | 1,400                  | 1,400                            | 1,400                  | 1,400                        | 0                                  |
| 4602 MILEAGE: EMPLOYEE PRIVATE AUTO       | 100                    | 100                              | 100                    | 100                          | 0                                  |
| 4605 RENT & LEASE: VEHICLE                | 500                    | 500                              | 500                    | 500                          | 0                                  |
| CLASS: 40 SERVICE & SUPPLIES              | 990,506                | 1,130,312                        | 1,090,577              | 1,090,577                    | -39,735                            |
| 5240 CONTRIB: NON-CNTY GOVERNMENTAL       | 14,617,610             | 14,617,610                       | 14,617,610             | 14,617,610                   | 0                                  |
| 5300 INTERFND: SERVICE BETWEEN FUND       | 48,138                 | 61,728                           | 57,369                 | 57,369                       | -4,359                             |
| 5301 INTERFND: TELEPHONE EQUIPMENT &      | 10,000                 | 10,000                           | 0                      | 0                            | -10,000                            |
| 5310 INTERFND: COUNTY COUNSEL             | 80,000                 | 80,000                           | 80,000                 | 80,000                       | 0                                  |
| 5321 INTERFND: COLLECTIONS                | 10,700                 | 10,700                           | 10,700                 | 10,700                       | 0                                  |
| CLASS: 50 OTHER CHARGES                   | 14,766,448             | 14,780,038                       | 14,765,679             | 14,765,679                   | -14,359                            |
| 7223 INTRAFND: MAIL SERVICE               | 0                      | 0                                | 141                    | 141                          | 141                                |
| 7250 INTRAFND: NOT GEN FUND / SAME FUND   | 7,289                  | 4,550                            | 4,550                  | 4,550                        | 0                                  |
| 7259 INTRAFND: PHD SRF                    | 753,021                | 849,969                          | 926,033                | 926,033                      | 76,064                             |
| CLASS: 72 INTRAFUND TRANSFERS             | 760,310                | 854,519                          | 930,724                | 930,724                      | 76,205                             |
| 7380 INTRFND ABATEMENTS: NOT GENERAL      | -7,289                 | -4,550                           | -4,550                 | -4,550                       | 0                                  |
| 7389 INTRFND ABATEMENTS: PHD SRF          | -753,021               | -849,969                         | -926,033               | -926,033                     | -76,064                            |
| CLASS: 73 INTRAFUND ABATEMENT             | -760,310               | -854,519                         | -930,583               | -930,583                     | -76,064                            |
| 7700 APPROPRIATION FOR CONTINGENCIES      | 0                      |                                  |                        |                              |                                    |
| CLASS: 77 APPROPRIATION FOR CONTINGENCIES | 0                      | 7,746,160<br>7,746,160           | 8,106,444<br>8,106,444 | 8,106,444<br>8,106,444       | 360,284<br>360,284                 |
| CLASS. II AFFROFRIATION FOR               | 0                      | 7,740,100                        | 0,100,444              | 0,100,444                    | 300,204                            |
| TYPE: E SUBTOTAL                          | 15,901,244             | 23,845,188                       | 24,145,110             | 24,145,110                   | 299,922                            |
| FUND TYPE: 12 SUBTOTAL                    | -83,670                | 0                                | 0                      | 0                            | 0                                  |
| DEPARTMENT: 40 SUBTOTAL                   | 1,977,051              | 2,152,291                        | 2,062,791              | 2,062,791                    | -89,500                            |

## ORGANIZATIONAL CHART





## MISSION

The El Dorado County Library enriches the lives of residents by promoting lifelong learning and literacy for all ages through its research and information services, educational programs and classes, community facilities, and comprehensive collections of traditional and current resources.

The Mission of the El Dorado County Historical Museum is to exhibit and interpret the heritage of the County in a current, accurate, and engaging manner; to be a valuable historical resource to the community through its well organized research facility, historical exhibits and educational programs; to collect, document, and preserve artifacts and records significant to the history of El Dorado County using the highest standards of scholarship and professional museum and archival practices; and to provide a rewarding experience for volunteers and visitors and enhance the Museum's significance to the community.

## DEPARTMENT BUDGET SUMMARY

|                                 | 15/16<br>Actuals | 16/17<br>Budget |    | 17/18<br>Dept |    | 17/18<br>CAO | ange from<br>Judget to | %<br>Change |
|---------------------------------|------------------|-----------------|----|---------------|----|--------------|------------------------|-------------|
|                                 | / of data        | Duagot          | R  | equested      | Re | ecommend     | commend                | onungo      |
| Use of Money                    | \$<br>8,235      | \$<br>7,300     | \$ | 7,750         | \$ | 7,750        | \$<br>450              | 6%          |
| State                           | \$<br>214,132    | \$<br>263,000   | \$ | 263,000       | \$ | 263,000      | \$<br>-                | 0%          |
| Federal                         | \$<br>22,116     | \$<br>26,206    | \$ | -             | \$ | -            | \$<br>(26,206)         | -100%       |
| Charges for Service             | \$<br>412,918    | \$<br>407,260   | \$ | 406,560       | \$ | 406,560      | \$<br>(700)            | 0%          |
| Miscellaneous                   | \$<br>182,445    | \$<br>261,010   | \$ | 153,095       | \$ | 153,095      | \$<br>(107,915)        | -41%        |
| Other Financing Sources         | \$<br>1,232,650  | \$<br>1,659,575 | \$ | 1,512,471     | \$ | 1,512,471    | \$<br>(147,104)        | -9%         |
| Special Tax                     | \$<br>1,002,407  | \$<br>996,000   | \$ | 1,019,000     | \$ | 1,019,000    | \$<br>23,000           | 2%          |
| Fines & Penalties               | \$<br>10,743     | \$<br>8,800     | \$ | 10,500        | \$ | 10,500       | \$<br>1,700            | 19%         |
| Fund Balance                    | \$<br>-          | \$<br>875,783   | \$ | 747,572       | \$ | 747,572      | \$<br>(128,211)        | -15%        |
| Total Revenue                   | \$<br>3,085,646  | \$<br>4,504,934 | \$ | 4,119,948     | \$ | 4,119,948    | \$<br>(384,986)        | -9%         |
| Salaries and Benefits           | \$<br>2,641,106  | \$<br>2,900,490 | \$ | 2,776,439     | \$ | 2,776,439    | \$<br>(124,051)        | -4%         |
| Services & Supplies             | \$<br>705,084    | \$<br>997,336   | \$ | 836,813       | \$ | 836,813      | \$<br>(160,523)        | -16%        |
| Other Charges                   | \$<br>3,711      | \$<br>2,000     | \$ | 2,000         | \$ | 2,000        | \$<br>-                | 0%          |
| Intrafund Transfers             | \$<br>47,565     | \$<br>22,847    | \$ | 26,713        | \$ | 26,713       | \$<br>3,866            | 17%         |
| Operating Transfers             | \$<br>1,229,406  | \$<br>1,631,575 | \$ | 1,496,471     | \$ | 1,496,471    | \$<br>(135,104)        | -8%         |
| Appropriation for Contingencies | \$<br>-          | \$<br>495,393   | \$ | 530,886       | \$ | 530,886      | \$<br>35,493           | 7%          |
| Total Appropriations            | \$<br>4,626,872  | \$<br>6,049,641 | \$ | 5,669,322     | \$ | 5,669,322    | \$<br>(280,708)        | -5%         |
| Net County Cost                 | \$<br>1,541,226  | \$<br>1,544,707 | \$ | 1,549,374     | \$ | 1,549,374    | \$<br>4,667            | 0%          |
| FTEs                            | 38.00            | 37.65           |    | 35.25         |    | 35.25        | -2.40                  | -6%         |

## MAJOR BUDGET CHANGES

#### Revenue

- (\$147,104) Decrease in Operating Transfers between Library funds reflecting reduced use of Department Fund Balance.
- (\$107,915) Decrease in Miscellaneous Revenue as a result of decreased donations and funds required to fund upfront costs of improved public Internet.

### Appropriations

### Salaries and Benefits

(\$124,051) Decrease due primarily to the deletion of 2.4 FTE vacant positions.

Services and Supplies

(\$160,523) Reduction due to decreased cost of computer equipment to connect to CENIC, decreased book expenditures, and decreased expenses required to fund upfront costs of improved public Internet.

### **Operating Transfers**

(\$135,104) Decrease in Operating Transfers between Library funds primarily as a result of a reduced use of Department Fund Balance.

## **PROGRAM SUMMARIES**

Central Administration and Support

Provides oversight, direction and support for the department and is responsible for administrative and business support functions including budgeting, accounting, payroll, personnel, purchasing and contract coordination, computer services and support and clerical operations. Also provides book ordering, cataloging and processing support for all branches.

### Bookmobile

Provides access to library materials and collections at various community sites. Limited Bookmobile service was reinstated in October 2009 with the use of donations.

### First 5 Early Literacy Program

Promotes the development of early literacy skills by providing early literacy programs and services for children 0-5 years old and their caregivers. Services are provided at all county branch libraries. This program is partially funded by a grant from First 5 El Dorado.

### Law Library

This division represents the County's contribution to the Law Library for rent, custodial services, and utilities. Other expenses associated with the Law Library are funded with court filing fees and administered by the County Law Library Board.

Libraries

### Cameron Park Library

Provides access to library materials and collections, public computers, reference and research assistance, and adult and children's programs that promote education and literacy. Maintains collection of 66,000 books and other items, and circulates 140,000 items annually. Open five days per week. Revenue sources are library assessments, fines and fees, donations, and fund balance.

### El Dorado Hills Library

Provides access to library materials and collections, public computers, reference and research assistance, and adult and children's programs that promote education and literacy. Maintains collection of 70,000 books and other items, and circulates 203,000 items annually. Open six days per week. Revenue sources are library taxes, fines and fees, donations, and fund balance.

### Georgetown Library

Provides access to library materials and collections, public computers, reference and research assistance, and children's programs that promote education and literacy. Maintains collection of 23,000 books and other items, and circulates 35,000 items annually. Open five days per week. Revenue sources are library taxes, fines and fees, donations, and fund balance.

### Main Library – Placerville

Provides access to library materials and collections, public computers, reference and research assistance, and adult and children's programs that promote education and literacy. Maintains collection of 133,000 books and other items, and circulates 270,000 items annually. Open five days per week. Revenue sources are fines and fees, donations, and fund balance.

### Pollock Pines Library

Provides access to library materials and collections, public computers, reference and research assistance, and children's programs that promote education and literacy. Maintains collection of 15,000 books and other items, and circulates 22,000 items annually. Open three days per week. Revenue sources are fines and fees, and donations.

### South Lake Tahoe Library

Provides access to library materials and collections, public computers, reference and research assistance, and adult and children's programs that promote education and literacy. Maintains collection of 60,000 books and other items, and circulates 130,000 items annually. Open five days per week. Revenue sources are library taxes, fines and fees, donations, and fund balance.

### Museum

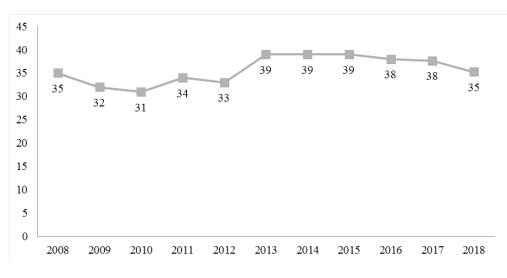
Provides public access to a large collection of exhibits, artifacts and documents related to El Dorado County. Open six days per week. Revenues are from entrance fees and the sale of historical books and photographs. Volunteers are used extensively to provide access to the museum and for historical research.

|                                | Арр | ropriations | R  | levenues  | Ne | t County Cost | Staffing |
|--------------------------------|-----|-------------|----|-----------|----|---------------|----------|
| Administration & Support       | \$  | 783,561     | \$ | -         | \$ | 783,561       | 7.15     |
| Bookmobile                     | \$  | 4,274       | \$ | -         | \$ | 4,274         | 0.25     |
| First 5 Early Literacy Program | \$  | 263,000     | \$ | 263,000   | \$ | -             | 4        |
| Law Library                    | \$  | 35,010      | \$ | -         | \$ | 35,010        | 0        |
| Libraries                      |     |             |    |           |    |               |          |
| Cameron Park Library           | \$  | 858,975     | \$ | 847,408   | \$ | 11,567        | 4.1      |
| El Dorado Hills Library        | \$  | 1,210,831   | \$ | 1,204,615 | \$ | 6,216         | 4.95     |
| Georgetown Library             | \$  | 330,056     | \$ | 270,755   | \$ | 59,301        | 1.2      |
| Main Library – Placerville     | \$  | 687,626     | \$ | 284,281   | \$ | 403,345       | 6.3      |
| Pollock Pines Library          | \$  | 69,089      | \$ | 13,902    | \$ | 55,187        | 0.95     |
| South Lake Tahoe Library       | \$  | 1,223,655   | \$ | 1,194,987 | \$ | 28,668        | 5.35     |
| Museum                         | \$  | 203,245     | \$ | 41,000    | \$ | 162,245       | 1        |
| Total                          | \$  | 5,669,322   | \$ | 4,119,948 | \$ | 1,549,374     | 35.25    |

## BUDGET SUMMARY BY PROGRAM

## STAFFING TREND

Staffing for the Library was reduced from 37.65 FTEs to 35.25 FTEs in FY 2017-18 due to the deletion of 2.4 vacant FTEs.



## RECOMMENDED BUDGET

This Budget is recommended at \$5,669,322. The Recommended Budget reflects a decrease in revenue of \$384,986 (9%) and a decrease in appropriations of \$280,708 (5%) when compared to the FY 2016-17 Adopted Budget.

Net County Cost is recommended at \$1,549,374. The overall budget represents a small increase in Net County Cost, \$4,667, when compared to the FY 2016-17 Adopted Budget.

This represents a status quo budget, as no services are increasing, and the changes in costs are associated with a \$124,051 decrease in cost of salaries and benefits, as well as a \$160,523 decrease in the cost of services and supplies due to decreased costs of computer equipment to connect to CENIC, decreased book expenditures, and decreased expenses required to fund upfront costs of improved public Internet.

### Sources & Uses of Funds

The Department is primarily funded with discretionary General Fund revenue and special revenue funds, including \$1,505,984 from CSA 10, with smaller amounts of revenue from state grant funds, charges for services, and operating transfers.

## FINANCIAL INFORMATION BY FUND TYPE

FUND TYPE:10GENERAL FUNDDEPARTMENT:60LIBRARY

|                                                               | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|---------------------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                                               |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                                           |                        |                                  |                       |                              |                                    |
| 0400 REV: INTEREST                                            | 600                    | 1,000                            | 0                     | 0                            | -1,000                             |
| 0420 RENT: LAND & BUILDINGS                                   | 2,200                  | 2,100                            | 2,650                 | 2,650                        | 550                                |
| CLASS: 04 REV: USE OF MONEY & PROPERTY                        | 2,800                  | 3,100                            | 2,650                 | 2,650                        | -450                               |
| 0880 ST: OTHER                                                | 327,750                | 263,000                          | 263,000               | 263,000                      | 0                                  |
| CLASS: 05 REV: STATE INTERGOVERNMENTAL                        | L 327,750              | 263,000                          | 263,000               | 263,000                      | 0                                  |
| 1100 FED: OTHER                                               | 52,412                 | 26,206                           | 0                     | 0                            | -26,206                            |
| CLASS: 10 REV: FEDERAL                                        | 52,412                 | 26,206                           | 0                     | 0                            | -26,206                            |
| 1700 LIBRARY SERVICES                                         | 94,450                 | 95,850                           | 92,700                | 92.700                       | -3,150                             |
| 1701 LIBRARY SVCS - VIDEO RENTAL                              | 44,000                 | 45,300                           | 44,300                | 44,300                       | -1,000                             |
| 1702 LIBRARY SVCS - COMP LAB PRINTING                         | 15,900                 | 13,500                           | 16,100                | 16,100                       | 2,600                              |
| 1703 LIBRARY SVCS - MICROFILM                                 | 25                     | 100                              | 50                    | 50                           | -50                                |
| 1704 LIBRARY SVCS - COPY MACHINE                              | 500                    | 2,375                            | 450                   | 450                          | -1,925                             |
| 1705 LIBRARY SVCS - LOST & PAID BOOKS                         | 7,900                  | 7,950                            | 7,775                 | 7,775                        | -175                               |
| CLASS: 13 REV: CHARGE FOR SERVICES                            | 162,775                | 165,075                          | 161,375               | 161,375                      | -3,700                             |
| 1940 MISC: REVENUE                                            | 7,000                  | 71,190                           | 47,095                | 47,095                       | -24,095                            |
| 1943 MISC: DONATION                                           | 67,239                 | 65,500                           | 38,500                | 38,500                       | -27,000                            |
| 1954 MISC DONATIONS: FRIENDS OF LIBRARY                       | 107,318                | 124,320                          | 67,500                | 67,500                       | -56,820                            |
| CLASS: 19 REV: MISCELLANEOUS                                  | 181,557                | 261,010                          | 153,095               | 153,095                      | -107,915                           |
| 2020 OPERATING TRANSFERS IN                                   | 1,417,140              | 1,659,575                        | 1,512,471             | 1,512,471                    | -147,104                           |
| CLASS: 20 REV: OTHER FINANCING SOURCES                        | 1,417,140              | 1,659,575                        | 1,512,471             | 1,512,471                    | -147,104                           |
| TYPE: R SUBTOTAL                                              | 2,144,434              | 2,377,966                        | 2,092,591             | 2,092,591                    | -285,375                           |
| TYPE: E EXPENDITURE<br>SUBOBJ SUBOBJ TITLE                    |                        |                                  |                       |                              |                                    |
| 3000 PERMANENT EMPLOYEES / ELECTED                            | 1,663,537              | 1,891,499                        | 1,725,477             | 1,725,477                    | -166,022                           |
| 3001 TEMPORARY EMPLOYEES                                      | 0                      | 0                                | 43,300                | 43,300                       | 43,300                             |
| 3005 TAHOE DIFFERENTIAL                                       | 15,600                 | 15,600                           | 15,600                | 15,600                       | 0                                  |
| 3006 BILINGUAL PAY                                            | 4,680                  | 4,680                            | 4,680                 | 4,680                        | 0                                  |
| 3020 RETIREMENT EMPLOYER SHARE                                | 417,333                | 418,333                          | 417,133               | 417,133                      | -1,200                             |
| 3022 MEDI CARE EMPLOYER SHARE                                 | 23,914                 | 23,914                           | 24,221                | 24,221                       | 307                                |
| 3040 HEALTH INSURANCE EMPLOYER                                | 416,380                | 416,380                          | 441,235               | 441,235                      | 24,855                             |
| 3042 LONG TERM DISABILITY EMPLOYER                            | 4,611                  | 4,611                            | 4,619                 | 4,619                        | 8                                  |
| 3043 DEFERRED COMPENSATION EMPLOYER                           | 3,697                  | 3,697                            | 3,683                 | 3,683                        | -14                                |
| 3046 RETIREE HEALTH: DEFINED                                  | 39,615                 | 39,615                           | 43,117                | 43,117                       | 3,502                              |
| 3060 WORKERS' COMPENSATION EMPLOYER<br>3080 FLEXIBLE BENEFITS | 70,161                 | 70,161                           | 41,374                | 41,374                       | -28,787<br>0                       |
| CLASS: 30 SALARY & EMPLOYEE BENEFITS                          | 12,000                 | 12,000<br>2,900,490              | 12,000                | 12,000                       | 0<br>-124,051                      |
| CLASS. JU SALAKI & EMPLUTEE BENEFIIS                          | 2,671,528              | 2,900,490                        | 2,776,439             | 2,776,439                    | -124,051                           |

FUND TYPE:10GENERAL FUNDDEPARTMENT:60LIBRARY

|                                                               | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|---------------------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 4041 COUNTY PASS THRU TELEPHONE CHARGES                       | 5 14,360               | 4,970                            | 13,550                | 13,550                       | 8,580                              |
| 4044 CABLE/INTERNET SERVICE                                   | 13,200                 | 71,190                           | 52,826                | 52,826                       | -18,364                            |
| 4081 PAPER GOODS                                              | 1,527                  | 1,750                            | 1,500                 | 1,500                        | -250                               |
| 4085 REFUSE DISPOSAL                                          | 4,880                  | 4,975                            | 5,000                 | 5,000                        | 25                                 |
| 4086 JANITORIAL / CUSTODIAL SERVICES                          | 31,316                 | 29,520                           | 31,740                | 31,740                       | 2,220                              |
| 4100 INSURANCE: PREMIUM                                       | 16,265                 | 16,265                           | 11,494                | 11,494                       | -4,771                             |
| 4140 MAINT: EQUIPMENT                                         | 15,750                 | 17,750                           | 15,750                | 15,750                       | -2,000                             |
| 4141 MAINT: OFFICE EQUIPMENT                                  | 1,664                  | 1,664                            | 0                     | 0                            | -1,664                             |
| 4144 MAINT: COMPUTER                                          | 60,409                 | 59,759                           | 61,423                | 61,423                       | 1,664                              |
| 4180 MAINT: BUILDING & IMPROVEMENTS<br>4220 MEMBERSHIPS       | 300                    | 300                              | 0                     | 0                            | -300<br>1,030                      |
|                                                               | 4,975                  | 4,600                            | 5,630                 | 5,630                        | 1,030                              |
| 4221 MEMBERSHIPS: LEGISLATIVE ADVOCACY<br>4260 OFFICE EXPENSE | 1,400<br>28,650        | 1,415<br>32,300                  | 1,425<br>30,200       | 1,425<br>30,200              | -2,100                             |
| 4260 OFFICE EXPENSE<br>4261 POSTAGE                           | 4,909                  | 5,325                            | 5,300                 | 5,300                        | -2,100                             |
| 4266 PRINTING / DUPLICATING SERVICES                          | 2,750                  | 2,750                            | 3,500                 | 3,500                        | -25<br>750                         |
| 4267 ON-LINE SUBSCRIPTIONS                                    | 63,000                 | 68,000                           | 64,000                | 64,000                       | -4,000                             |
| 4300 PROFESSIONAL & SPECIALIZED SERVICES                      | 38,375                 | 39,840                           | 56,500                | 56,500                       | 16,660                             |
| 4324 MEDICAL, DENTAL, LAB & AMBULANCE SRV                     | 1,100                  | 1,200                            | 1,050                 | 1,050                        | -150                               |
| 4400 PUBLICATION & LEGAL NOTICES                              | 45                     | 155                              | 155                   | 155                          | 0                                  |
| 4420 RENT & LEASE: EQUIPMENT                                  | 11,660                 | 9,600                            | 11,800                | 11,800                       | 2,200                              |
| 4421 RENT & LEASE: SECURITY SYSTEM                            | 7,631                  | 7,432                            | 6,128                 | 6,128                        | -1,304                             |
| 4440 RENT & LEASE: BUILDING &                                 | 53,784                 | 52,800                           | 54,686                | 54,686                       | 1,886                              |
| 4461 EQUIP: MINOR                                             | 67,300                 | 68,500                           | 42,500                | 42,500                       | -26,000                            |
| 4462 EQUIP: COMPUTER                                          | 1,200                  | 1,250                            | 3,250                 | 3,250                        | 2,000                              |
| 4500 SPECIAL DEPT EXPENSE                                     | 166,710                | 119,300                          | 34,445                | 34,445                       | -84,855                            |
| 4501 SPECIAL PROJECTS                                         | 8,500                  | 8,500                            | 7,500                 | 7,500                        | -1,000                             |
| 4503 STAFF DEVELOPMENT                                        | 3,689                  | 3,800                            | 1,800                 | 1,800                        | -2,000                             |
| 4508 SNOW REMOVAL                                             | 500                    | 500                              | 500                   | 500                          | 0                                  |
| 4516 LIBRARY: CIRCULATING LIBRARY BOOKS                       | 133,635                | 137,170                          | 102,691               | 102,691                      | -34,479                            |
| 4517 LIBRARY: AUDIO                                           | 28,400                 | 28,900                           | 19,250                | 19,250                       | -34,479<br>-9,650                  |
| 4517 LIBRARY: SUBSCRIPTIONS                                   | 18,850                 | 19,125                           | 19,230                | 19,125                       | -9,050                             |
| 4519 LIBRARY: MICROFILM PURCHASE                              | 3,375                  | 3,225                            | 3,225                 | 3,225                        | 0                                  |
| 4529 SOFTWARE LICENSE                                         | 2,400                  | 1,200                            | 0,220                 | 0                            | -1,200                             |
| 4540 STAFF DEVELOPMENT (NOT 1099)                             | 1,500                  | 1,500                            | 1,500                 | 1,500                        | 0                                  |
| 4542 LIBRARY: VIDEO                                           | 15,000                 | 15,000                           | 15,000                | 15,000                       | 0                                  |
| 4600 TRANSPORTATION & TRAVEL                                  | 1,585                  | 4,660                            | 2,600                 | 2,600                        | -2,060                             |
| 4602 MILEAGE: EMPLOYEE PRIVATE AUTO                           | 10,077                 | 7,796                            | 5,370                 | 5,370                        | -2,426                             |
| 4605 RENT & LEASE: VEHICLE                                    | 1,000                  | 1,350                            | 1,250                 | 1,250                        | -100                               |
| 4606 FUEL PURCHASES                                           | 820                    | 1,900                            | 1,250                 | 1,250                        | -650                               |
| 4608 HOTEL ACCOMMODATIONS                                     | 0                      | 0                                | 600                   | 600                          | 600                                |
| 4620 UTILITIES                                                | 138,775                | 140,100                          | 141,300               | 141,300                      | 1,200                              |
| CLASS: 40 SERVICE & SUPPLIES                                  | 981,266                | 997,336                          | 836,813               | 836,813                      | -160,523                           |
| 5300 INTERFND: SERVICE BETWEEN FUND                           | 2,000                  | 2,000                            | 2,000                 | 2,000                        | 0                                  |
| CLASS: 50 OTHER CHARGES                                       | 2,000                  | 2,000                            | 2,000                 | 2,000                        | 0                                  |
| 6042 FIXED ASSET: COMPUTER SYSTEM                             | 11,500                 | _,0                              | _,0                   | _,                           | 0                                  |
| CLASS: 60 FIXED ASSETS                                        | 11,500                 | 0                                | 0                     | 0                            | 0                                  |
|                                                               |                        |                                  |                       |                              |                                    |
| 7210 INTRAFND: COLLECTIONS                                    | 2,500                  | 2,500                            | 2,500                 | 2,500                        | 0                                  |
| 7223 INTRAFND: MAIL SERVICE                                   | 14,088                 | 14,088                           | 14,028                | 14,028                       | -60                                |
| 7224 INTRAFND: STORES SUPPORT                                 | 3,159                  | 3,159                            | 5,585                 | 5,585                        | 2,426                              |
| 7232 INTRAFND: MAINT BLDG & IMPROVMNTS                        | 3,100                  | 3,100                            | 4,600                 | 4,600                        | 1,500                              |
| CLASS: 72 INTRAFUND TRANSFERS                                 | 22,847                 | 22,847                           | 26,713                | 26,713                       | 3,866                              |
| TYPE: E SUBTOTAL                                              | 3,689,141              | 3,922,673                        | 3,641,965             | 3,641,965                    | -280,708                           |
| FUND TYPE: 10 SUBTOTAL                                        | 1,544,707              | 1,544,707                        | 1,549,374             | 1,549,374                    | 4,667                              |

FUND TYPE:12SPECIAL REVENUE: BOS GOVERNED DISTRICTSDEPARTMENT:60LIBRARY

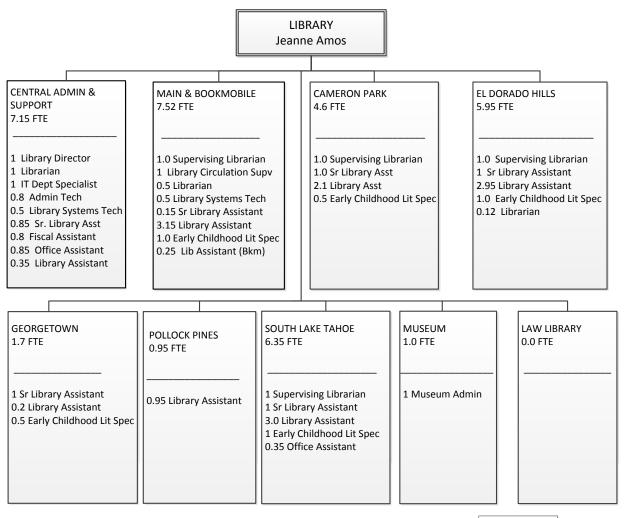
|                                            | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|--------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                            |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                        |                        |                                  |                       |                              |                                    |
| 0175 TAX: SPECIAL TAX                      | 1,015,500              | 996,000                          | 1,019,000             | 1,019,000                    | 23,000                             |
| CLASS: 01 REV: TAXES                       | 1,015,500              | 996,000                          | 1,019,000             | 1,019,000                    | 23,000                             |
| 0360 PENALTY & COST DELINQUENT TAXES       | 7,800                  | 8,800                            | 10,500                | 10,500                       | 1,700                              |
| CLASS: 03 REV: FINE, FORFEITURE &          | 7,800                  | 8,800                            | 10,500                | 10,500                       | 1,700                              |
| 0400 REV: INTEREST                         | 5,300                  | 4,200                            | 5,100                 | 5,100                        | 900                                |
| CLASS: 04 REV: USE OF MONEY & PROPERTY     | 5,300                  | 4,200                            | 5,100                 | 5,100                        | 900                                |
| 1310 SPECIAL ASSESSMENTS                   | 244,973                | 242,185                          | 245,185               | 245,185                      | 3,000                              |
| CLASS: 13 REV: CHARGE FOR SERVICES         | 244,973                | 242,185                          | 245,185               | 245,185                      | 3,000                              |
| 0001 FUND BALANCE                          | 875,783                | 875,783                          | 747,572               | 747,572                      | -128,211                           |
| CLASS: 22 FUND BALANCE                     | 875,783                | 875,783                          | 747,572               | 747,572                      | -128,211                           |
| TYPE: R SUBTOTAL                           | 2,149,356              | 2,126,968                        | 2,027,357             | 2,027,357                    | -99,611                            |
| TYPE: E EXPENDITURE<br>SUBOBJ SUBOBJ TITLE |                        |                                  |                       |                              |                                    |
| 5300 INTERFND: SERVICE BETWEEN FUND        | 974                    | 0                                | 0                     | 0                            | 0                                  |
| CLASS: 50 OTHER CHARGES                    | 974                    | 0                                | 0                     | 0                            | 0                                  |
| 7000 OPERATING TRANSFERS OUT               | 1,400,810              | 1,631,575                        | 1,496,471             | 1,496,471                    | -135,104                           |
| CLASS: 70 OTHER FINANCING USES             | 1,400,810              | 1,631,575                        | 1,496,471             | 1,496,471                    | -135,104                           |
| 7700 APPROPRIATION FOR CONTINGENCIES       | 747,572                | 495,393                          | 530,886               | 530,886                      | 35,493                             |
| CLASS: 77 APPROPRIATION FOR                | 747,572                | 495,393                          | 530,886               | 530,886                      | 35,493                             |
|                                            | *                      | ,                                | ,                     | ,                            | ,                                  |
| TYPE: E SUBTOTAL                           | 2,149,356              | 2,126,968                        | 2,027,357             | 2,027,357                    | -99,611                            |
| FUND TYPE: 12 SUBTOTAL                     | 0                      | 0                                | 0                     | 0                            | 0                                  |
| DEPARTMENT: 60 SUBTOTAL                    | 1,544,707              | 1,544,707                        | 1,549,374             | 1,549,374                    | 4,667                              |

# PERSONNEL ALLOCATION

| <b>Classification Title</b>         | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO<br>Recm'd | Diff from<br>Adjusted |
|-------------------------------------|-----------------------------------|----------------------------|--------------------------|-----------------------|
| Director of Library Services        | 1.00                              | 1.00                       | 1.00                     | -                     |
| Administrative Technician           | 0.80                              | 0.80                       | 0.80                     | -                     |
| Early Childhood Literacy Specialist | 4.00                              | 4.00                       | 4.00                     | -                     |
| Fiscal Assistant I/II               | 0.80                              | 0.80                       | 0.80                     | -                     |
| IT Department Specialist            | 1.00                              | 1.00                       | 1.00                     | -                     |
| Librarian I/II                      | 1.50                              | 1.50                       | 1.50                     | -                     |
| Library Assistant 1/11              | 13.15                             | 12.95                      | 12.95                    | (0.20)                |
| Library Circulation Supervisor      | 1.00                              | 1.00                       | 1.00                     | -                     |
| Library Systems Technician          | 1.00                              | 1.00                       | 1.00                     | -                     |
| Museum Administrator                | 1.00                              | 1.00                       | 1.00                     | -                     |
| Office Assistant I/II               | 1.50                              | 1.20                       | 1.20                     | (0.30)                |
| Sr. Library Assistant               | 6.90                              | 5.00                       | 5.00                     | (1.90)                |
| Supervising Librarian               | 4.00                              | 4.00                       | 4.00                     | -                     |
| Department Total                    | 37.65                             | 35.25                      | 35.25                    | (2.40)                |

# Library & Museum RECOMMENDED BUDGET • FY 2017 - 18

## ORGANIZATIONAL CHART



Total FTE: 35.25



## MISSION

The mission of Veteran Affairs is to assist veterans with any facet of their military experience and the administration of laws resulting from such service as well as to assist their dependents and survivors through entitlement assistance and successful litigation of claims to the U.S. Government.

|                         | 15/16   |         | 15/16 16/17 |         |         | 17/18    |     | 17/18    |           | hange from | %      |
|-------------------------|---------|---------|-------------|---------|---------|----------|-----|----------|-----------|------------|--------|
|                         | Actuals |         | Actuals     |         | et Dept |          | CAO |          | Budget to |            | Change |
|                         |         |         |             |         | R       | equested | Re  | ecommend | R         | ecommend   |        |
| State                   | \$      | 46,524  | \$          | 46,000  | \$      | 54,000   | \$  | 54,000   | \$        | 8,000      | 17%    |
| Federal                 | \$      | 1,169   | \$          | 1,164   | \$      | 7,367    | \$  | 7,367    | \$        | 6,203      | 533%   |
| Other Financing Sources | \$      | -       | \$          | 32,429  | \$      | 23,442   | \$  | 23,442   | \$        | (8,987)    | -28%   |
| Total Revenue           | \$      | 47,693  | \$          | 79,593  | \$      | 84,809   | \$  | 84,809   | \$        | 5,216      | 7%     |
| Salaries and Benefits   | \$      | 395,507 | \$          | 451,035 | \$      | 447,406  | \$  | 422,242  | \$        | (28,793)   | -6%    |
| Services & Supplies     | \$      | 72,428  | \$          | 83,415  | \$      | 81,906   | \$  | 81,906   | \$        | (1,509)    | -2%    |
| Intrafund Transfers     | \$      | 4,357   | \$          | 15,408  | \$      | 5,313    | \$  | 4,719    | \$        | (10,689)   | -69%   |
| Total Appropriations    | \$      | 472,292 | \$          | 549,858 | \$      | 534,625  | \$  | 508,867  | \$        | (40,991)   | -7%    |
| Net County Cost         | \$      | 424,599 | \$          | 470,265 | \$      | 449,816  | \$  | 424,058  | \$        | (46,207)   | -10%   |
| FTEs                    |         | 5       |             | 5       |         | 6        |     | 5        |           | 0          | 0%     |

## DEPARTMENT BUDGET SUMMARY

## MAJOR BUDGET CHANGES

### Revenue

### Intergovernmental

- \$8,000 Increase in California Department of Veteran Affairs (Cal-Vet) administration funding based on current trend. This funding is for administration and training, and is distributed to counties based on a pro-rata basis using allowable subvention workload units according to the California Military and Veteran Code (CMVC) § 972.1.
- \$6,203 Increase in Federal Medi-Cal based on current trend. The Federal Department of Veteran Affairs obtains matching funds to contribute toward expenses of county Veteran Services Officers on a pro-rata basis for Medi-Cal related activities under CMVC § 972.5.

### **Other Financing Sources**

(\$8,987) Decrease in transfer from the Veterans License Plate Program under CMVC § 972.2 based upon updated CVSO cost estimates. The amount being transferred in from the License Plate Program totals \$23,442 and will offset specific costs related to extra office help and veteran outreach objectives such as brochures, advertising, logo design, and computer monitor upgrades.

### Appropriations

### Salaries and Benefits

(\$28,793) General decreases based on on-going staff cost changes, and a reduction in Temporary Employees expense.

### Intra-fund Transfers

(\$10,689) Decreases attributed to adjustments to bring budget in line with actuals for charges from other departments such as mail service and building maintenance.

### PROGRAM SUMMARY

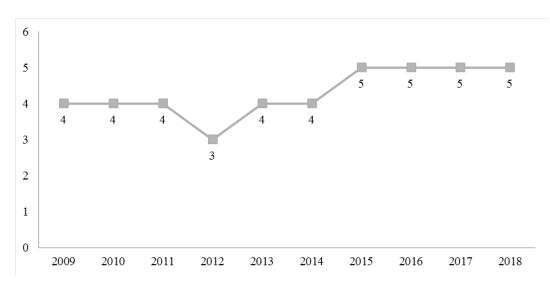
Staff provides information, benefit counseling, application assistance, case management, intercession and appellate advocacy with any facet of State and Federal law providing for the relief and assistance of persons who served in the military as well as for their dependents and survivors. Assistance may include home loans, pension, compensation, insurance, medical and domiciliary care, education programs, work study, veterans preference, survivors benefits, military retirement benefits, and many others.

This program also provides community based coordination and delivery of federal and state programs providing relief for chronically homeless veterans and their survivors caused by disability or death, as well as providing services that ensure the re-assimilation of returning war veterans, the rehabilitation of wounded, and when necessary, limited coordination and assistance in the return and burial of the dead. Staff must be trained and knowledgeable in all aspects of Title 38 United States Code (U.S.C.), much of Title 10 U.S.C., the California Military and Veterans Code and changing legislation. Staff also provides administrative support to the Commission on Veterans Affairs, payment coordination associated with the Veterans Memorial Building and coordination between the County and the various veterans' organizations in the community.

|                 | Арр | ropriations | Revenues     | Ν  | let County Cost | Staffing |
|-----------------|-----|-------------|--------------|----|-----------------|----------|
| Veteran Affairs | \$  | 508,867     | \$<br>84,809 | \$ | 424,058         | 5        |
| Total           | \$  | 508,867     | \$<br>84,809 | \$ | 424,058         | 5        |

## BUDGET SUMMARY BY PROGRAM

## STAFFING TREND



The proposed staff allocation for FY 2017-18 remains at 5 FTEs.

## RECOMMENDED BUDGET

This Budget is recommended at \$508,867. The Recommended Budget reflects an increase in revenue of \$5,216 (7%) and a decrease in appropriations of \$40,991 (7%) when compared to the FY 2016-17 Adopted Budget.

Total Net County Cost is recommended at \$424,058. Overall, Net County Cost is decreasing by \$46,207 (10%).

The Recorder-Clerk/Registrar of Voters continues to act as the department head for Veteran Affairs.

CAO Adjustments

Salary and Benefit costs have been decreased by \$25,164 to reflect updated projections for recent hires for the positions of Veteran Service Officer (VSO) and Senior Veteran Service Representative.

The Department requested the addition of an Office Assistant I position to help provide clerical support (67%) as well as enhanced outreach (33%). This supplemental request is not recommended at this time.

Extra Help is recommended to be funded by the Vehicle License Plate Program.

Sources & Uses of Funds

The department is primarily funded with discretionary General Fund revenue. These revenues are collected in Department 15 – General Fund Other Operations.

The department also plans to transfer \$23,442 from a special revenue fund established under CMVC § 972.2 for the collection of special interest license plate fees. These funds will be used to pay for Extra Help and operating costs related to Veteran outreach programs.

FUND TYPE:10GENERAL FUNDDEPARTMENT:51VETERAN AFFAIRS

|                                                                 | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|-----------------------------------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| TYPE: R REVENUE                                                 |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                                             |                        |                                  |                       |                              |                                    |
| 0800 ST: VETERANS' AFFAIRS                                      | 61,795                 | 46,000                           | 54,000                | 54,000                       | 8,000                              |
| CLASS: 05 REV: STATE INTERGOVERNMEN                             | <b>TAL</b> 61,795      | 46,000                           | 54,000                | 54,000                       | 8,000                              |
| 1107 FED: MEDI CAL                                              | 3,414                  | 1,164                            | 7,367                 | 7,367                        | 6,203                              |
| CLASS: 10 REV: FEDERAL                                          | 3,414                  | 1,164                            | 7,367                 | 7,367                        | 6,203                              |
| 2020 OPERATING TRANSFERS IN                                     | 32,429                 | 32,429                           | 23,442                | 23,442                       | -8,987                             |
| CLASS: 20 REV: OTHER FINANCING SOURCE                           | ,                      | 32,429                           | 23,442                | 23,442                       | -8,987                             |
| TYPE: R SUBTOTAL                                                | 97,638                 | 79,593                           | 84,809                | 84,809                       | 5,216                              |
| TYPE: E EXPENDITURE                                             |                        |                                  |                       |                              |                                    |
| SUBOBJ SUBOBJ TITLE                                             |                        |                                  |                       |                              |                                    |
| 3000 PERMANENT EMPLOYEES / ELECTED                              | 196,563                | 269,101                          | 281,677               | 256,513                      | -12,588                            |
| 3001 TEMPORARY EMPLOYEES                                        | 25,298                 | 40,228                           | 17,642                | 17,642                       | -22,586                            |
| 3004 OTHER COMPENSATION                                         | 16,838                 | 15,000                           | 0                     | 0                            | -15,000                            |
| 3020 RETIREMENT EMPLOYER SHARE                                  | 47,117                 | 61,301                           | 62,696                | 62,696                       | 1,395                              |
| 3022 MEDI CARE EMPLOYER SHARE                                   | 3,515                  | 3,902                            | 4,085                 | 4,085                        | 183                                |
| 3040 HEALTH INSURANCE EMPLOYER                                  | 49,051                 | 46,421                           | 66,801                | 66,801                       | 20,380                             |
| 3042 LONG TERM DISABILITY EMPLOYER                              | 673                    | 673                              | 704                   | 704                          | 31                                 |
| 3046 RETIREE HEALTH: DEFINED                                    | 5,261                  | 5,261                            | 5,726                 | 5,726                        | 465                                |
| 3060 WORKERS' COMPENSATION EMPLOYE                              | ,                      | 3,148                            | 2,075                 | 2,075                        | -1,073                             |
| 3080 FLEXIBLE BENEFITS                                          | 6,000                  | 6,000                            | 6,000                 | 6,000                        | 0                                  |
| CLASS: 30 SALARY & EMPLOYEE BENEFITS                            | 353,464                | 451,035                          | 447,406               | 422,242                      | -28,793                            |
| 4040 TELEPHONE COMPANY VENDOR                                   | 277                    | 0                                | 733                   | 733                          | 733                                |
| 4041 COUNTY PASS THRU TELEPHONE CHARG                           | GES 1,239              | 1,239                            | 1,310                 | 1,310                        | 71                                 |
| 4080 HOUSEHOLD EXPENSE                                          | 50                     | 50                               | 0                     | 0                            | -50                                |
| 4085 REFUSE DISPOSAL                                            | 6,801                  | 6,761                            | 6,919                 | 6,919                        | 158                                |
| 4086 JANITORIAL / CUSTODIAL SERVICES                            | 5,880                  | 5,880                            | 4,380                 | 4,380                        | -1,500                             |
| 4100 INSURANCE: PREMIUM                                         | 5,835                  | 5,835                            | 3,793                 | 3,793                        | -2,042                             |
| 4101 INSURANCE: ADDITIONAL LIABILITY                            | 777                    | 1,300                            | 1,494                 | 1,494                        | 194                                |
| 4140 MAINT: EQUIPMENT                                           | 186                    | 186                              | 186                   | 186                          | 0                                  |
| 4143 MAINT: SERVICE CONTRACT                                    | 1,000                  | 1,000                            | 0                     | 0                            | -1,000                             |
| 4160 VEH MAINT: SERVICE CONTRACT                                | 230                    | 230                              | 230                   | 230                          | 0                                  |
| 4163 VEH MAINT: INVENTORY                                       | 75                     | 75<br>200                        | 75                    | 75                           | 0                                  |
| 4180 MAINT: BUILDING & IMPROVEMENTS                             | 193                    |                                  | 0                     | 0                            | -200                               |
| 4197 MAINTENANCE BUILDING: SUPPLIES                             | 0                      | 0                                | 200                   | 200                          | 200                                |
| 4220 MEMBERSHIPS<br>4260 OFFICE EXPENSE                         | 2,000<br>3,000         | 2,000<br>3,000                   | 2,000<br>3,000        | 2,000<br>3,000               | 0                                  |
| 4260 OFFICE EXPENSE<br>4261 POSTAGE                             | 3,000<br>506           | 3,000<br>1,073                   | 3,000<br>500          | 3,000<br>500                 | -573                               |
| 4261 POSTAGE<br>4263 SUBSCRIPTION / NEWSPAPER / JOURNAL         |                        | 208                              | 208                   | 208                          | -573                               |
| 4263 SUBSCRIPTION / NEWSPAPER / JOURNAL<br>4264 BOOKS / MANUALS | -3 134 430             | 430                              | 490                   | 490                          | 60                                 |
| 4266 PRINTING / DUPLICATING SERVICES                            | 430<br>500             | 430<br>500                       | 490<br>650            | 490<br>650                   | 150                                |
| 4300 PROFESSIONAL & SPECIALIZED SERVICE                         |                        | 6,024                            | 3.172                 | 3.172                        | -2,852                             |
| 4324 MEDICAL,DENTAL,LAB & AMBULANCE SR                          |                        | 200                              | 0                     | 0                            | -200                               |

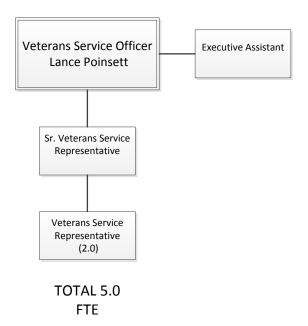
FUND TYPE:10GENERAL FUNDDEPARTMENT:51VETERAN AFFAIRS

|                                        | MID-YEAR<br>PROJECTION | CURRENT YR<br>APPROVED<br>BUDGET | DEPARTMENT<br>REQUEST | CAO<br>RECOMMENDED<br>BUDGET | DIFFERENCE<br>CURR YR<br>CAO RECMD |
|----------------------------------------|------------------------|----------------------------------|-----------------------|------------------------------|------------------------------------|
| 4400 PUBLICATION & LEGAL NOTICES       | 350                    | 350                              | 0                     | 0                            | -350                               |
| 4420 RENT & LEASE: EQUIPMENT           | 5,868                  | 5,868                            | 5,868                 | 5,868                        | 0                                  |
| 4461 EQUIP: MINOR                      | 999                    | 1,500                            | 1,500                 | 1,500                        | 0                                  |
| 4462 EQUIP: COMPUTER                   | 0                      | 0                                | 3,410                 | 3,410                        | 3,410                              |
| 4500 SPECIAL DEPT EXPENSE              | 0                      | 0                                | 1,250                 | 1,250                        | 1,250                              |
| 4529 SOFTWARE LICENSE                  | 335                    | 335                              | 0                     | 0                            | -335                               |
| 4540 STAFF DEVELOPMENT (NOT 1099)      | 1,900                  | 1,600                            | 1,800                 | 1,800                        | 200                                |
| 4600 TRANSPORTATION & TRAVEL           | 3,062                  | 3,062                            | 3,817                 | 3,817                        | 755                                |
| 4602 MILEAGE: EMPLOYEE PRIVATE AUT     | O 473                  | 641                              | 750                   | 750                          | 109                                |
| 4604 MILEAGE: VOLUNTEER PRIVATE AU     | TO 1,882               | 3,238                            | 3,238                 | 3,238                        | 0                                  |
| 4605 RENT & LEASE: VEHICLE             | 2,111                  | 2,197                            | 2,300                 | 2,300                        | 103                                |
| 4606 FUEL PURCHASES                    | 512                    | 1,050                            | 750                   | 750                          | -300                               |
| 4608 HOTEL ACCOMMODATIONS              | 2,500                  | 2,500                            | 3,000                 | 3,000                        | 500                                |
| 4620 UTILITIES                         | 24,883                 | 24,883                           | 24,883                | 24,883                       | 0                                  |
| CLASS: 40 SERVICE & SUPPLIES           | 80,162                 | 83,415                           | 81,906                | 81,906                       | -1,509                             |
| 7223 INTRAFND: MAIL SERVICE            | 2,825                  | 2,825                            | 2,669                 | 2,669                        | -156                               |
| 7227 INTRAFND: MAINFRAME SUPPORT       | 1,748                  | 1,748                            | 0                     | 0                            | -1,748                             |
| 7229 INTRAFND: PC SUPPORT              | 1,800                  | 1,800                            | 0                     | 0                            | -1,800                             |
| 7231 INTRAFND: IS PROGRAMMING SUPPORT  | 1,144                  | 1,144                            | 1,144                 | 550                          | -594                               |
| 7232 INTRAFND: MAINT BLDG & IMPROVMNTS | 3,500                  | 3,500                            | 1,500                 | 1,500                        | -2,000                             |
| 7234 INTRAFND: NETWORK SUPPORT         | 4,391                  | 4,391                            | 0                     | 0                            | -4,391                             |
| CLASS: 72 INTRAFUND TRANSFERS          | 15,408                 | 15,408                           | 5,313                 | 4,719                        | -10,689                            |
| TYPE: E SUBTOTAL                       | 449,034                | 549,858                          | 534,625               | 508,867                      | -40,991                            |
| FUND TYPE: 10 SUBTOTAL                 | 351,396                | 470,265                          | 449,816               | 424,058                      | -46,207                            |
| DEPARTMENT: 51 SUBTOTAL                | 351,396                | 470,265                          | 449,816               | 424,058                      | -46,207                            |

# PERSONNEL ALLOCATION

| <b>Classification Title</b>         | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO<br>Recm'd | Diff from<br>Adjusted |
|-------------------------------------|-----------------------------------|----------------------------|--------------------------|-----------------------|
| Veterans Service Officer            | 1.00                              | 1.00                       | 1.00                     | -                     |
| Executive Assistant                 | 1.00                              | 1.00                       | 1.00                     | -                     |
| Office Assistant I/II               | -                                 | 1.00                       | -                        | -                     |
| Sr. Veterans Service Representative | 1.00                              | 1.00                       | 1.00                     | -                     |
| Veterans Service Representative     | 2.00                              | 2.00                       | 2.00                     |                       |
| Department Total                    | 5.00                              | 6.00                       | 5.00                     | -                     |

## ORGANIZATIONAL CHART



## **FIXED ASSETS**

| Department<br>Name | Sub-<br>Object   | Qty      | Item Descr              | iption                     | Unit Cost                 | То              | otal Cost                |
|--------------------|------------------|----------|-------------------------|----------------------------|---------------------------|-----------------|--------------------------|
|                    |                  |          | Fund Type 10: (         | General Fund               |                           |                 |                          |
| Assessor           | 6040             | 6        | Modular workstations    |                            |                           | \$              | 28,000                   |
|                    |                  |          |                         |                            | Assessor Total            | \$              | 28,000                   |
| Chief Administr    | ative Office     | <u>e</u> |                         |                            |                           |                 |                          |
|                    | 6040             | 4        | Truck tool box          | \$                         | 5,000                     | \$              | 20,000                   |
|                    |                  |          |                         | Chief Administrat          | ive Office Total          | \$              | 20,000                   |
| Health and Hun     | nan Service      | es Agen  | с <u>v</u>              |                            |                           |                 |                          |
| Administration     | & Finance        |          |                         |                            |                           |                 |                          |
|                    | 6040             | 1        | Pod buildout and design | \$                         | 30,000                    | \$              | 30,000                   |
|                    | 6040             | 1        | Security upgrades       | \$                         | 6,000                     | \$              | 6,000                    |
|                    | 6040             | 1        | Tenant improvements     | \$                         | 6,000                     | \$              | 6,000                    |
|                    | 6040             | 1        | Security equipment      | \$                         |                           | \$              | 5,000                    |
|                    |                  | -        |                         |                            | & Finance Total           | •               | 47,000                   |
| Public Health      |                  |          |                         |                            |                           |                 |                          |
|                    | 6040             | 2        | Dog box                 | \$                         | 35,000                    | \$              | 70,000                   |
|                    |                  |          |                         | Pub                        | lic Health Total          | \$              | 70,000                   |
|                    |                  |          |                         | Health and Human Service   | es Agency Total           | \$              | 117,000                  |
| Information Tec    | hnologies        |          |                         |                            |                           |                 |                          |
|                    | 6042             | 2        | Load balancer           | \$                         | 33,500                    | \$              | 67,000                   |
|                    | 6042             | 1        | Core switch replacement | \$                         |                           | \$              | 120,000                  |
|                    | 6042             | 1        | Vault                   | \$                         |                           | \$              | 36,000                   |
|                    | 6042             | 3        | Firewall                | \$                         |                           | \$              | 94,800                   |
|                    | 6042             | 14       | Server blade            | \$                         | 14,300                    | \$              | 200,200                  |
|                    | 6042             | 10       | VDI server blade        | \$                         |                           | \$              | 200,000                  |
|                    | 6042             | 4        | Blade switch            | \$<br>Information Tec      | 12,000<br>hnologies Total | \$<br><b>\$</b> | 60,000<br><b>778,000</b> |
|                    |                  |          |                         |                            |                           | •               |                          |
| Probation          |                  |          |                         |                            |                           |                 |                          |
|                    | 6040             | 1        | Dishwasher              | \$                         | 12,814                    |                 | 12,814                   |
|                    |                  |          |                         |                            | Probation Total           | \$              | 12,814                   |
| Public Defende     | <u>r</u><br>6042 | 2        | Smartboard              | \$                         | 12,000                    | ¢               | 12,000                   |
|                    | 0042             | 2        | Smanovaru               |                            | Defender Total            |                 | 12,000<br>12,000         |
| Recorder-Clerk     | / Registrar      | of Vote  | ers                     |                            |                           |                 |                          |
|                    | 6040             | 1        | Camera audit system     | \$                         | 14,547                    | \$              | 14,547                   |
|                    |                  |          |                         | Recorder-Clerk / Registrar | of Voters Total           | \$              | 14,547                   |

### Recommended Budget Fixed Assets FY 2017-18

# **FIXED ASSETS**

| Recommended Budget Fixed Assets FY 2017-18 |
|--------------------------------------------|
| •                                          |

| Department<br>Name               | Sub-<br>Object | Qty    | Item Description                     |                    | Unit Cost                   |                 | Total Cost              |
|----------------------------------|----------------|--------|--------------------------------------|--------------------|-----------------------------|-----------------|-------------------------|
| Sheriff                          | 60.40          | 0      | File comor                           | ¢                  | 40.000                      | ¢               | 20,000                  |
|                                  | 6042           | 2      | File server                          | \$                 | 18,000                      | \$              | 36,000                  |
|                                  | 6042           | 1      | VDI virtual desktop expansion server | \$                 | 42,000                      | \$              | 42,000                  |
|                                  | 6042           | 3      | VM replacement and upgrade           | \$                 | 15,000                      | \$              | 45,000                  |
|                                  | 6042           | 2      | Camera system and storage            | \$                 | 30,000                      | \$              | 60,000                  |
|                                  | 6042<br>6042   | 1<br>2 | Data storage array                   | \$<br>\$           | 45,000                      | \$              | 45,000                  |
|                                  |                |        | Video storage                        |                    | 45,000                      | \$              | 90,000                  |
|                                  | 6040           | 40     | Multi-band radio                     | \$                 | 5,000                       | \$              | 200,000                 |
|                                  | 6040           | 1      | Truck                                | \$                 | 33,000                      | \$              | 33,000                  |
|                                  | 6042           | 1      | Live Scan machine                    | \$                 | 19,000                      | \$              | 19,000                  |
|                                  | 6040           | 2      | Swiftwater raft                      | \$                 | 5,690                       | \$              | 11,380                  |
|                                  | 6040           | 2      | SCBA kit                             | \$                 | 7,000                       | \$              | 14,000                  |
|                                  | 6040           | 11     | Night vision device                  | \$                 | 4,155                       | \$              | 45,700                  |
|                                  | 6040           | 1      | Throw phone                          | \$                 | 10,918                      | \$              | 10,918                  |
|                                  | 6020           | 1      | Jail visit room                      | \$                 | 150,000                     | \$              | 150,000                 |
|                                  | 6040           | 1      | Freezer                              | \$                 | 115,000                     | \$              | 115,000                 |
|                                  | 6040           | 1      | Hot box                              | \$                 | 8,000                       | \$              | 8,000                   |
|                                  | 6040           | 1      | Fryer                                | \$                 | 7,500                       | \$              | 7,500                   |
|                                  | 6040           | 1      | Metal detector                       | \$                 | 11,000                      | \$              | 11,000                  |
|                                  | 6040           | 1      | Metal detector                       | \$                 | 15,000                      | \$              | 15,000                  |
|                                  | 6042           | 1      | Camera project                       | \$                 | 35,000                      | \$              | 35,000                  |
|                                  | 6020           | 1      | Camera project                       | \$                 | 35,000                      | \$              | 35,000                  |
|                                  | 6045           | 1      | Replacement jeep                     | \$                 | 46,000                      | \$              | 46,000                  |
|                                  |                |        |                                      |                    | Sheriff Total               | \$              | 1,074,498               |
| Treasurer-Tax C                  |                | 4      | Folder/Inserter                      | ¢                  | 12.000                      | ¢               | 12.000                  |
|                                  | 6040           | 1      | Folder/Inserter                      | \$<br>Treasurer-Ta | 12,000<br>x Collector Total | \$<br><b>\$</b> | 12,000<br><b>12,000</b> |
|                                  |                |        | Fur                                  | nd Type 10: Ge     | neral Fund Total            | \$              | 2,068,859               |
|                                  |                |        | Fund Type 11: Special Revenu         | ıe Funds           |                             |                 |                         |
| Troponortation                   |                |        |                                      |                    |                             |                 |                         |
| <u>Transportation</u>            | 6040           | 4      | Radar detection system w/CAT 5 cable | \$                 | 9,250                       | \$              | 37,000                  |
|                                  | 6040           | 1      | Dump/Swap loader cab & chassis 4x4   | \$                 | 215,723                     | \$              | 215,723                 |
|                                  | 6040           | 1      | Utility bed for bridge truck         | \$                 | 27,000                      | \$              | 27,000                  |
|                                  | 6040           | 1      | Dump/swap loader cab & chasis 4x4    | \$                 | 220,000                     | \$              | 220,000                 |
|                                  | 6040           | 4      | Pedestrian/bicycle counters          | \$                 | 9,000                       | \$              | 36,000                  |
|                                  | 6040           | 2      | Radio repeaters                      | \$                 | 9                           | \$              | 18,000                  |
|                                  |                |        |                                      | Tran               | sportation Total            | \$              | 553,723                 |
|                                  |                |        | cy                                   |                    |                             |                 |                         |
| Health and Hum                   |                | S Agen |                                      |                    |                             |                 |                         |
| Health and Hum<br>Human Services |                | -      |                                      | \$                 | 23.450                      | \$              | 23.450                  |
|                                  |                | 1<br>1 | Fast freezer<br>Stove/Oven           | \$<br>\$           | 23,450<br>7,000             | \$<br>\$        | 23,450<br>7,000         |

## **FIXED ASSETS**

| Department<br>Name | Sub-<br>Object   | Qty            | Item Description                      | Unit Cost                       |    | Total Cost     |
|--------------------|------------------|----------------|---------------------------------------|---------------------------------|----|----------------|
| Behavioral Heal    | th               |                |                                       |                                 |    |                |
|                    | 6040             | 2              | PHF Appliance/Furniture               | \$ 5,000                        | \$ | 10,000         |
|                    |                  |                |                                       | Behavioral Health Tota          | \$ | 10,000         |
| Public Health      | 6040             | 1              | ePCR system                           | \$ 350,000                      | \$ | 350,000        |
|                    | 0040             | 1              | er on system                          | Public Health Total             |    | <b>350,000</b> |
|                    |                  |                | Health and                            | Human Services Agency Total     |    | 390,450        |
|                    |                  |                | Fund Type 11                          | : Special Revenue Funds Tota    | \$ | 944,173        |
|                    |                  | Fur            | nd Type 12: Special Revenue Fur       | -                               | F  | ,              |
| -                  |                  |                |                                       |                                 |    |                |
| Environmental      | Manageme<br>6040 | <u>nt</u><br>1 | Variable frequency drive              | \$ 10,000                       | \$ | 10.000         |
|                    | 6040             | 1              | Tembered eyewash shower unit          | \$ 10,000                       | \$ | 45,000         |
|                    | 6040             | 2              | Sludge box                            | \$ 7,500                        | \$ | 15,000         |
|                    | 6040             | 3              | Dewatering box                        | \$ 11,670                       | \$ | 35,010         |
|                    | 6040             | 2              | Polymer injection system              | \$ 11,670<br>\$ 12,500          | \$ | 25,000         |
|                    | 6040             | 1              | Blower                                | \$ 25,000                       | \$ | 25,000         |
|                    | 6045             | 1              | Truck, 4WD full size, extra cab       | \$ 65,000                       | \$ | 65,000         |
|                    |                  |                | Envi                                  | ronmental Management Tota       | \$ | 220,010        |
| Fund Type 12:      | Special Rev      | venue F        | unds: Districts Total                 |                                 | \$ | 220,010        |
|                    |                  |                | Fund Type 13: Capital Projec          | t Fund                          |    |                |
| Chief Administr    |                  | e              |                                       |                                 |    |                |
|                    | 6042             |                | FENIX Project and Property Tax System |                                 | \$ | 3,710,132      |
|                    |                  |                | Chi                                   | ief Administrative Office Tota  | \$ | 3,710,132      |
|                    |                  |                | Fund Type                             | 13: Capital Project Fund Tota   | \$ | 3,710,132      |
|                    |                  |                | Fund Type 32: Internal Servic         | e Fund                          |    |                |
| Transportation     |                  |                |                                       |                                 |    |                |
|                    | 6045             | 41             | Replacement fleet vehicles            |                                 | \$ | 1,287,000      |
|                    | 6045             | 1              | SLT Sheriff Sergeant vehicle          |                                 | \$ | 50,000         |
|                    | 6045             | 1              | Code Enforcement vehicle              |                                 | \$ | 26,000         |
|                    | 6045             | 4              | Probation Vehicles                    |                                 | \$ | 128,000        |
|                    |                  | -              |                                       | Transportation Total            |    | 1,491,000      |
|                    |                  |                | Fund Type 3                           | 32: Internal Service Fund Total |    | 1,491,000      |
|                    |                  |                |                                       |                                 | r  | , - ,          |
|                    |                  |                |                                       | Grand Tota                      | \$ | 8,434,174      |

## Recommended Budget Fixed Assets FY 2017-18

State Controller Schedules County Budget Act January 2010 Edition, revision #1

#### El Dorado County All Funds Summary Fiscal Year 2016-17

|                                      | Total Financing                                                             | y So | ources                                                 |                                    |                               |                   |             | Tot | al Financing Use                                         | es |                            |
|--------------------------------------|-----------------------------------------------------------------------------|------|--------------------------------------------------------|------------------------------------|-------------------------------|-------------------|-------------|-----|----------------------------------------------------------|----|----------------------------|
| Fund Name                            | Fund Balance<br>Unreserved/<br>Undesignated<br>June 30, 2016<br>(estimated) | De   | ecreases to<br>Reserves/<br>esignations/<br>Net Assets | Additional<br>Financing<br>Sources | Total<br>Available<br>Sources | Financing<br>Uses |             |     | Increases to<br>Reserves/<br>Designations/<br>Net Assets |    | Total<br>Financing<br>Uses |
| 1                                    | 2                                                                           |      | 3                                                      | 4                                  | 5                             |                   | 6           |     | 7                                                        |    | 8                          |
| Governmental Funds                   |                                                                             |      |                                                        |                                    |                               |                   |             |     |                                                          |    |                            |
| General                              | \$ 26,312,666                                                               | \$   | 5,836,500                                              | \$ 247,627,524                     | \$ 279,776,690                | \$                | 274,393,990 | \$  | 5,382,700                                                | \$ | 279,776,690                |
| Special Revenue Funds                | 34,481,937                                                                  |      | 10,466,447                                             | 184,730,264                        | 229,678,648                   |                   | 226,083,889 |     | 3,594,759                                                |    | 229,678,648                |
| Capital Project Funds                | 1,453,554                                                                   |      | 3,635,969                                              | 21,664,945                         | 26,754,468                    |                   | 26,754,468  |     | -                                                        |    | 26,754,468                 |
| Debt Service Funds                   | -                                                                           |      | -                                                      | -                                  | -                             |                   | -           |     |                                                          |    |                            |
| Total Governmental Funds             | \$ 62,248,157                                                               | \$   | 19,938,916                                             | \$ 454,022,733                     | \$ 536,209,806                | \$                | 527,232,347 | \$  | 8,977,459                                                | \$ | 536,209,806                |
| Other Funds                          |                                                                             |      |                                                        |                                    |                               |                   |             |     |                                                          |    |                            |
| Internal Service Funds               | \$-                                                                         | \$   | -                                                      | \$ 51,529,197                      | \$ 51,529,197                 | \$                | 51,529,197  | \$  | -                                                        | \$ | 51,529,197                 |
| Enterprise Funds                     | 340,000                                                                     |      | 2,197,639                                              | -                                  | 2,537,639                     |                   | 1,319,542   |     | 1,218,097                                                |    | 2,537,639                  |
| Special Districts and Other Agencies | 18,371,150                                                                  |      | 126,247                                                | 29,918,103                         | 48,415,500                    |                   | 47,559,453  |     | 856,047                                                  |    | 48,415,500                 |
| Total Other Funds                    | \$ 18,711,150                                                               | \$   | 2,323,886                                              | \$ 81,447,300                      | \$ 102,482,336                | \$                | 100,408,192 | \$  | 2,074,144                                                | \$ | 102,482,336                |
| Total All Funds                      | \$ 80,959,307                                                               | \$   | 22,262,802                                             | \$ 535,470,033                     | \$ 638,692,142                | \$                | 627,640,539 | \$  | 11,051,603                                               | \$ | 638,692,142                |

State Controller Schedules County Budget Act January 2010 Edition, revision #1

#### El Dorado County Governmental Funds Summary Fiscal Year 2017-18

Schedule 2

|                                  |                |                                                                          |     |                                         |                                    |                               | 1  |                   |    |                                           |    |                            |
|----------------------------------|----------------|--------------------------------------------------------------------------|-----|-----------------------------------------|------------------------------------|-------------------------------|----|-------------------|----|-------------------------------------------|----|----------------------------|
|                                  | То             | tal Financing                                                            | Sou | rces                                    |                                    |                               |    |                   | Тс | otal Financing Use                        | s  |                            |
| Fund Name                        | Մ։<br>Մ։<br>Մ։ | und Balance<br>Inreserved/<br>ndesignated<br>une 30, 2017<br>(estimated) |     | ecreases to<br>Reserves/<br>esignations | Additional<br>Financing<br>Sources | Total<br>Available<br>Sources |    | Financing<br>Uses |    | Increases to<br>Reserves/<br>Designations |    | Total<br>Financing<br>Uses |
| 1                                |                | 2                                                                        |     | 3                                       | 4                                  | 5                             |    | 6                 |    | 7                                         |    | 8                          |
| General Fund                     |                |                                                                          |     |                                         |                                    |                               |    |                   |    |                                           |    |                            |
| General                          | \$             | 26,312,666                                                               | \$  | 5,836,500                               | \$ 247,627,524                     | \$<br>279,776,690             | \$ | 274,393,990       | \$ | 5,382,700                                 | \$ | 279,776,690                |
| Total General Fund               | \$             | 26,312,666                                                               | \$  | 5,836,500                               | \$ 247,627,524                     | \$<br>279,776,690             | \$ | 274,393,990       | \$ | 5,382,700                                 | \$ | 279,776,690                |
| Special Revenue Funds            |                |                                                                          |     |                                         |                                    |                               |    |                   |    |                                           |    |                            |
| Erosion Control                  | \$             | -                                                                        |     |                                         | \$ 2,957,253                       | \$<br>2,957,253               | \$ | 2,957,253         | \$ | ; -                                       | \$ | 2,957,253                  |
| Road Fund                        |                | 2,817,839                                                                |     | -                                       | 71,416,008                         | 74,233,847                    |    | 74,233,847        |    |                                           |    | 74,233,847                 |
| County Road District Tax Fund    |                | 203,421                                                                  |     | -                                       | 6,256,327                          | 6,459,748                     |    | 6,459,748         |    |                                           |    | 6,459,748                  |
| Special Aviation                 |                | -                                                                        |     | -                                       | 20,030                             | 20,030                        |    | 20,030            |    |                                           |    | 20,030                     |
| Fish and Game                    |                | -                                                                        |     | -                                       | 3,000                              | 3,000                         |    | 3,000             |    |                                           |    | 3,000                      |
| Community Services               |                | 592,500                                                                  |     | -                                       | 7,131,549                          | 7,724,049                     |    | 7,599,049         |    | 125,000                                   |    | 7,724,049                  |
| Housing, Community & Econ Devlp  |                | 164,776                                                                  |     | -                                       | 904,179                            | 1,068,955                     |    | 1,068,955         |    |                                           |    | 1,068,955                  |
| Public Health                    |                | 4,645,106                                                                |     | -                                       | 15,288,726                         | 19,933,832                    |    | 19,933,832        |    |                                           |    | 19,933,832                 |
| Mental Health                    |                | 13,664,307                                                               |     | -                                       | 24,624,314                         | 38,288,621                    |    | 38,288,621        |    |                                           |    | 38,288,621                 |
| Social Services SB163 Wraparound |                | 57,920                                                                   |     | -                                       | 136,439                            | 194,359                       |    | 194,359           |    |                                           |    | 194,359                    |
| Planning: EIR Development Fees   |                | -                                                                        |     | -                                       | -                                  | -                             |    | -                 |    |                                           |    | -                          |
| Federal Forest Reserve           |                | -                                                                        |     | -                                       | 65,570                             | 65,570                        |    | 65,570            |    |                                           |    | 65,570                     |
| Jail Commissary                  |                | 1,300,000                                                                |     | -                                       | 412,801                            | 1,712,801                     |    | 1,712,801         |    |                                           |    | 1,712,801                  |
| Placerville Union Cemetery       |                | 14,658                                                                   |     | -                                       | 37,406                             | 52,064                        |    | 52,064            |    |                                           |    | 52,064                     |
| Countywide Special Revenue       |                | 11,021,410                                                               |     | 10,466,447                              | 55,476,662                         | 76,964,519                    |    | 73,494,760        |    | 3,469,759                                 |    | 76,964,519                 |
| Total Special Revenue Funds      | \$             | 34,481,937                                                               | \$  | 10,466,447                              | \$ 184,730,264                     | \$<br>229,678,648             | \$ | 226,083,889       | \$ | 3,594,759                                 | \$ | 229,678,648                |
| Capital Project Funds            |                |                                                                          |     |                                         |                                    |                               |    |                   |    |                                           |    |                            |
| Accumulative Capital Outlay      | \$             | 1,453,554                                                                | \$  | 3,635,969                               | \$ 21,664,945                      | \$<br>26,754,468              | \$ | 26,754,468        | \$ | ; -                                       | \$ | 26,754,468                 |
| Total Capital Project Funds      | \$             | 1,453,554                                                                | \$  | 3,635,969                               | \$ 21,664,945                      | \$<br>26,754,468              | \$ | 26,754,468        | \$ | -                                         | \$ | 26,754,468                 |
| Debt Service Funds               |                |                                                                          |     |                                         |                                    |                               |    |                   |    |                                           |    |                            |
| El Dorado Hills Business Park    | \$             | -                                                                        | \$  | -                                       | \$-                                | \$<br>-                       | \$ | -                 | \$ | -                                         | \$ | -                          |
| Total Debt Service Funds         | \$             | -                                                                        | \$  | -                                       | \$-                                | \$<br>-                       | \$ | -                 | \$ | -                                         | \$ | -                          |
| Total Governmental Funds         | \$             | 62,248,157                                                               | \$  | 19,938,916                              | \$ 454,022,733                     | \$<br>536,209,806             | \$ | 527,232,347       | \$ | 8,977,459                                 | \$ | 536,209,806                |

State Controller Schedules County Budget Act January 2010 Edition, revision #1

# El Dorado County Fund Balance - Governmental Funds Fiscal Year 2017-18

Schedule 3

| January 2010 Edition, revision #1 |          |                                               | FI       | scal Year 2 | 017      | -10                                     |          |                |    | Actual<br>Estimated   ✓                                |
|-----------------------------------|----------|-----------------------------------------------|----------|-------------|----------|-----------------------------------------|----------|----------------|----|--------------------------------------------------------|
|                                   |          |                                               |          | Le          | ess:     | Obligated Fund Balance                  | es       |                |    |                                                        |
| Fund Name                         | J        | I Fund Balance<br>une 30, 2017<br>(estimated) | End      |             | Noi      | nspendable, Restricted<br>and Committed |          | Assigned       |    | Fund Balance Available<br>June 30, 2017<br>(estimated) |
| 1                                 |          | 2                                             |          | 3           |          | 4                                       |          | 5              |    | 6                                                      |
| General Fund                      | •        | 40.005.444                                    | <b>^</b> |             | <b>^</b> | 44.000 500                              | <b>^</b> | 0.040          | *  | 00.040.000                                             |
| General<br>Total General Fund     | \$<br>\$ | 40,925,414                                    |          |             | \$<br>\$ | 14,603,508                              | \$<br>\$ | 9,240<br>9,240 |    | 26,312,666                                             |
| Special Revenue Funds             | φ        | 40,923,414                                    | φ        |             | φ        | 14,003,308                              | φ        | 5,240          | φ  | 20,312,000                                             |
| Erosion Control                   | \$       | 16.930                                        | \$       | -           | \$       | 16,930                                  | \$       | -              | \$ |                                                        |
| Road Fund                         | ·        | 7,333,795                                     |          | -           | •        | 4,515,956                               |          |                | •  | 2,817,839                                              |
| County Road District Tax Fund     |          | 203,421                                       |          |             |          | -                                       |          |                |    | 203,421                                                |
| Special Aviation                  |          | 24                                            |          | -           |          | 24                                      |          |                |    | -                                                      |
| Fish and Game                     |          | 7,721                                         |          | -           |          | -                                       |          | 7,721          |    | -                                                      |
| Community Services                |          | 684,220                                       |          | -           |          | 91,720                                  |          |                |    | 592,500                                                |
| Housing, Community & Econ Devlp   |          | 164,776                                       |          | -           |          | -                                       |          |                |    | 164,776                                                |
| Public Health                     |          | 9,645,831                                     |          | -           |          | 725                                     |          | 5,000,000      |    | 4,645,106                                              |
| Mental Health                     |          | 15,562,631                                    |          | -           |          | 1,898,324                               |          |                |    | 13,664,307                                             |
| Social Services SB163 Wraparound  |          | 57,920                                        |          | -           |          | -                                       |          |                |    | 57,920                                                 |
| Planning: EIR Development Fees    |          | 25,717                                        |          | -           |          | 25,717                                  |          |                |    | -                                                      |
| Federal Forest Reserve            |          | 131,041                                       |          | -           |          | 131,041                                 |          |                |    | -                                                      |
| Jail Commissary                   |          | 1,300,000                                     |          | -           |          | -                                       |          |                |    | 1,300,000                                              |
| Placerville Union Cemetery        |          | 14,658                                        |          | -           |          | -                                       |          |                |    | 14,658                                                 |
| Countywide Special Revenue        |          | 65,395,826                                    |          | -           |          | 52,779,434                              |          | 1,594,982      |    | 11,021,410.00                                          |
| Total Special Revenue Funds       | \$       | 100,544,511                                   | \$       | -           | \$       | 59,459,871                              | \$       | 6,602,703      | \$ | 34,481,937                                             |
| Capital Projects Funds            |          |                                               |          |             |          |                                         |          |                |    |                                                        |
| Accumulative Capital Outlay       | \$       | 5,689,523                                     | \$       | -           | \$       | 4,235,969                               | \$       | -              | \$ | 1,453,554                                              |
| Total Capital Project Funds       | \$       | 5,689,523                                     | \$       | -           | \$       | 4,235,969                               | \$       | -              | \$ | 1,453,554                                              |
| Debt Service Funds                |          |                                               |          |             |          |                                         |          |                |    |                                                        |
| El Dorado Hills Business Park     | \$       | 1,822,183                                     |          |             | \$       |                                         | \$       | 1,822,183      | -  | -                                                      |
| Total Debt Service Funds          | \$       | 1,822,183                                     |          |             | \$       |                                         | \$       | 1,822,183      |    | -                                                      |
| Total Governmental Funds          | \$       | 148,981,631                                   | \$       | -           | \$       | 78,299,348                              | \$       | 8,434,126      | \$ | 62,248,157                                             |

| State Controller Schedules<br>County Budget Act<br>January 2010 Edition, revision #1                                                                       | Obligate                                                         | d Fund E | Balance              | do County<br>es - By Governmenta<br>ear 2017-18 | l Fur | nds                           |                                        | Schedule 4<br>Actual<br>Estimated                                |
|------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|----------|----------------------|-------------------------------------------------|-------|-------------------------------|----------------------------------------|------------------------------------------------------------------|
|                                                                                                                                                            |                                                                  | De       | ecreases             | s or Cancellations                              | Inc   | reases or New                 | Obligated Fund Balances                |                                                                  |
| Fund Name and<br>Fund Balance Descriptions                                                                                                                 | Obligated Fund Balances<br>June 30, 2017                         |          | ended                | Adopted by the<br>Board of Supervisors          | Re    | commended                     | Adopted by the<br>Board of Supervisors | Total Obligated Fund Balances<br>for the Budget Year             |
| 1<br>General Fund                                                                                                                                          | 2                                                                | 3        |                      | 4                                               |       | 5                             | 6                                      | 7                                                                |
| General Reserve<br>Committed - Capital Projects<br>Assigned - Imprest Cash                                                                                 | \$ 8,307,008<br>6,296,500<br>9,240                               | -        | -<br>36,500<br>-     | \$ -<br>-<br>-                                  | \$    | 162,700<br>5,220,000<br>-     | \$ -<br>-<br>-                         | \$ 8,469,708<br>5,680,000<br>9,240                               |
| Total General Fund                                                                                                                                         | \$ 14,612,748                                                    | \$ 5,83  | 86,500               | \$-                                             | \$    | 5,382,700                     | \$-                                    | \$ 14,158,948                                                    |
| Special Revenue Funds<br>Erosion Control                                                                                                                   | \$ 16,930                                                        | ¢        |                      | \$ -                                            | \$    |                               | \$ -                                   | \$ 16.930                                                        |
| Restricted - Other<br>Road Fund<br>Nonspendable - Inventory<br>Restricted - Imprest Cash<br>Committed - Capital Projects                                   | \$ 16,930<br>660,293<br>3,400<br>3,852,263                       | Φ        | -                    | φ -<br>-<br>-<br>-                              | φ     | -                             | - پ<br>-<br>-                          | \$ 16,930<br>660,293<br>3,400<br>3,852,263                       |
| Special Aviation<br>Assigned - Other                                                                                                                       | 24                                                               |          | -                    | -                                               |       | -                             | -                                      | 24                                                               |
| Fish and Game<br>Assigned - Other                                                                                                                          | 7,721                                                            |          | -                    |                                                 |       | -                             |                                        | 7,721                                                            |
| Community Services<br>Nonspendable - Inventory<br>Restricted - Imprest Cash<br>Assigned - Other                                                            | 91,270<br>450<br>-                                               |          | -                    | -                                               |       | -<br>-<br>125,000             | -                                      | 91,270<br>450<br>125,000                                         |
| Public Health<br>Restricted - Imprest Cash<br>Assigned - Other                                                                                             | 725<br>5,000,000                                                 |          | -                    | -                                               |       | -                             | :                                      | 725<br>5,000,000                                                 |
| Mental Health<br>Restricted - Imprest Cash<br>Assigned - Other                                                                                             | 40<br>1,898,284                                                  |          | -                    | -                                               |       | -                             | -                                      | 40<br>1,898,284                                                  |
| Planning: EIR Development Fees<br>Committed - Other                                                                                                        | 25,717                                                           |          | -                    | -                                               |       | -                             | -                                      | 25,717                                                           |
| Federal Forest Reserve<br>Restricted - Other                                                                                                               | 131,041                                                          |          | -                    | -                                               |       | -                             | -                                      | 131,041                                                          |
| Countywide Special Revenue<br>Restricted - Capital Projects<br>Restricted - Other<br>Committed - Capital Projects<br>Committed - Other<br>Assigned - Other | 23,686,837<br>10,910,567<br>12,275,387<br>5,906,643<br>1,594,982 | 10,46    | 6,447<br>-<br>-<br>- |                                                 |       | 3,469,759<br>-<br>-<br>-<br>- |                                        | 16,690,149<br>10,910,567<br>12,275,387<br>5,906,643<br>1,594,982 |
| Total Special Revenue Funds                                                                                                                                | \$ 66,062,574                                                    | \$ 10,46 | 6,447                | \$ -                                            | \$    | 3,594,759                     | \$ -                                   | \$ 59,190,886                                                    |
| Capital Project Funds                                                                                                                                      |                                                                  |          |                      |                                                 |       |                               |                                        |                                                                  |
| Accumulative Capital Outlay<br>Committed - Capital Projects                                                                                                | \$ 4,235,969                                                     | \$ 3,63  | 35,969               | \$ -                                            | \$    | -                             | \$ -                                   | \$ 600,000                                                       |
| Total Capital Project Funds                                                                                                                                | \$ 4,235,969                                                     | \$ 3,63  | 35,969               | \$ -                                            | \$    | -                             | \$-                                    | \$ 600,000                                                       |
| Debt Service Funds                                                                                                                                         |                                                                  |          |                      |                                                 |       |                               |                                        |                                                                  |
| El Dorado Hills Business Park<br>Assigned - Debt Service                                                                                                   | \$ 1,822,183                                                     | \$       | -                    | \$ -                                            | \$    | -                             | \$-                                    | \$ 1,822,183                                                     |
| Total Debt Service Funds                                                                                                                                   | \$ 1,822,183                                                     | \$       | -                    | \$-                                             | \$    | -                             | \$-                                    | \$ 1,822,183                                                     |
| Total Governmental Funds                                                                                                                                   | \$ 86,733,474                                                    | \$ 19,93 | 88,916               | \$-                                             | \$    | 8,977,459                     | \$-                                    | \$ 75,772,017                                                    |

|                                                                                     | nary o | f Additional Financ                    | ing |                                        | e ar | nd Fund                                |    | Schedule 5                             |
|-------------------------------------------------------------------------------------|--------|----------------------------------------|-----|----------------------------------------|------|----------------------------------------|----|----------------------------------------|
| January 2010 Edition, revision #1                                                   |        | Governm<br>Fiscal Y                    |     | al Funds<br>2017-18                    |      |                                        |    |                                        |
| Description                                                                         |        | 2015-16<br>Actual                      |     | 2016-17<br>Actual<br>Estimated √       |      | 2017-18<br>Department<br>Requested     | 6  | 2017-18<br>CAO<br>Recommended          |
| Description                                                                         |        |                                        |     |                                        |      | •                                      |    |                                        |
| 1                                                                                   |        | 2                                      |     | 3                                      |      | 4                                      |    | 5                                      |
| Summarization by Source                                                             |        |                                        |     |                                        |      |                                        |    |                                        |
| Taxes<br>Licenses and Permits<br>Fines, Forfeitures and Penalties                   | \$     | 105,501,298<br>10,175,791<br>2,238,727 | \$  | 110,078,797<br>11,745,880<br>1,609,121 | \$   | 113,557,399<br>11,879,066<br>1,583,228 | \$ | 113,557,399<br>11,879,066<br>1,583,228 |
| Use of Money and Property<br>Intergovernmental Revenues                             |        | 866,671<br>156,683,495                 |     | 791,091<br>159,419,495                 |      | 763,676<br>170,534,118                 |    | 763,676<br>173,330,898                 |
| Charges for Services<br>Miscellaneous Revenues<br>Other Financing Sources           |        | 38,408,450<br>5,280,734<br>90,402,353  |     | 40,290,665<br>3,648,462<br>101,955,969 |      | 39,302,385<br>7,130,147<br>106,629,724 |    | 39,324,385<br>7,060,147<br>106,523,933 |
| Residual Equity Transfers                                                           |        | 2,167,585                              |     | 27,170                                 |      | -                                      |    | -                                      |
| Total Summarization by Source                                                       | \$     | 411,725,103                            | \$  | 429,566,647                            | \$   | 451,379,743                            | \$ | 454,022,732                            |
| Summarization by Fund                                                               |        |                                        |     |                                        |      |                                        |    |                                        |
| General Fund<br>Erosion Control                                                     | \$     | 231,885,913<br>2,782,027               | \$  | 239,717,575<br>1,546,952               | \$   | 246,952,676<br>2,957,253               | \$ | 247,627,52<br>2,957,25                 |
| Road Fund<br>County Road District Tax Fund                                          |        | 51,649,704<br>5,620,977                |     | 54,126,114<br>6,015,500                |      | 71,416,008<br>6,256,327                |    | 71,416,00<br>6,256,32                  |
| Special Aviation<br>Fish and Game<br>Community Services                             |        | 20,046<br>1,677<br>7,043,153           |     | 20,030<br>23,000<br>7,166,036          |      | 20,030<br>-<br>7,475,547               |    | 20,03<br>3,00<br>7,131,54              |
| Housing, Community & Econ Devlp<br>Public Health                                    |        | 532,770<br>14,178,757                  |     | 731,602<br>14,618,252                  |      | 904,179<br>15,288,726                  |    | 904,17<br>15,288,72                    |
| Mental Health<br>Social Services SB163 Wraparound<br>Planning: EIR Development Fees |        | 24,559,290<br>247<br>110               |     | 24,146,051<br>136,439                  |      | 25,018,175<br>136,439                  |    | 24,624,31<br>136,43                    |
| Federal Forest Reserve<br>Jail Commissary                                           |        | 131,107<br>442,565                     |     | -<br>99<br>412,801                     |      | -<br>65,570<br>412,801                 |    | -<br>65,57<br>412,80                   |
| Placerville Union Cemetery<br>Countywide Special Revenue                            |        | 13,849<br>64,066,267<br>8 788 805      |     | 37,405<br>57,063,606<br>23 805 185     |      | 37,405<br>52,773,662<br>21,664,045     |    | 37,40<br>55,476,66<br>21 664 04        |
| Accumulative Capital Outlay<br>El Dorado Hills Business Park                        |        | 8,788,895<br>7,749                     |     | 23,805,185<br>-                        |      | 21,664,945<br>-                        |    | 21,664,94<br>-                         |
| Total Summarization by Fund                                                         | \$     | 411,725,103                            | \$  | 429,566,647                            | \$   | 451,379,743                            | \$ | 454,022,732                            |

| Fund<br>Name<br>1<br><b>eneral F</b><br>General F | Financing<br>Source<br>Category | Financing Source Account               | T  |                   |    |                              |    |                                    |    |                             |
|---------------------------------------------------|---------------------------------|----------------------------------------|----|-------------------|----|------------------------------|----|------------------------------------|----|-----------------------------|
| eneral F                                          |                                 |                                        |    | 2015-16<br>Actual |    | 2016-17<br>actual stimated 🗹 |    | 2017-18<br>Department<br>Requested | R  | 2017-18<br>CAO<br>ecommende |
|                                                   | 2                               | 3                                      |    | 4                 |    | 5                            |    | 6                                  |    | 7                           |
|                                                   | Fund                            |                                        |    |                   |    |                              |    |                                    |    |                             |
| Jenerali                                          |                                 |                                        |    |                   |    |                              |    |                                    |    |                             |
| Taxes                                             | unu                             |                                        |    |                   |    |                              |    |                                    |    |                             |
|                                                   | ) Proporty T                    | axes - Current Secured                 | \$ | 58,237,641        | ¢  | 61,149,523                   | ¢  | 63,900,000                         | ¢  | 63,900,0                    |
| 0100                                              |                                 |                                        | φ  | 1,259,315         | φ  |                              | φ  |                                    | φ  |                             |
| 0120                                              |                                 | axes - Current Unsecured               |    |                   |    | 1,314,495                    |    | 1,323,208                          |    | 1,323,2                     |
| 0120                                              |                                 | axes - Prior Secured                   |    | (18,785)          |    | (19,724)<br>44,036           |    | -                                  |    |                             |
|                                                   |                                 | axes - Prior Unsecured                 |    | 41,939            |    | -                            |    | -                                  |    | 704 7                       |
| 0140                                              |                                 | ntal Property Taxes - Current          |    | 690,257           |    | 724,770                      |    | 724,770                            |    | 724,7                       |
| 0150                                              |                                 | ntal Property Taxes - Prior            |    | 335,624           |    | 352,405                      |    | 425,000                            |    | 425,0                       |
| 0160                                              |                                 |                                        |    | 9,557,150         |    | 11,812,028                   |    | 12,040,000                         |    | 12,040,0                    |
|                                                   |                                 | cal Sales and Use Tax                  |    | 2,023,270         |    | -                            |    | -                                  |    | c c==                       |
| 0171                                              |                                 | Motel Occupancy Tax                    |    | 3,191,054         |    | 3,191,054                    |    | 3,257,050                          |    | 3,257,0                     |
| 0172                                              |                                 | ransfer Tax                            |    | 2,387,172         |    | 2,506,531                    |    | 2,478,211                          |    | 2,478,2                     |
| 0174                                              |                                 |                                        |    | 73,135            |    | 73,135                       |    | 73,100                             |    | 73,1                        |
| 0178                                              |                                 |                                        |    | 2,829,986         |    | 2,829,986                    |    | 2,829,000                          |    | 2,829,0                     |
| 0179                                              | Property T                      | ax In-Lieu of Vehicle License Fee      |    | 17,877,484        |    | 18,771,358                   |    | 18,837,200                         |    | 18,837,2                    |
| Lieenee                                           | o Dormito o                     | Total Taxes                            | \$ | 98,485,241        | \$ | 102,749,597                  | \$ | 105,887,539                        | \$ | 105,887,5                   |
|                                                   |                                 | nd Franchises                          | ۴  | 047 504           | ¢  | 004 000                      | ۴  | 0.45 000                           | ¢  | 045.0                       |
|                                                   | ) Animal Lic                    |                                        | \$ | 247,564           | \$ | 221,229                      | \$ | 245,000                            | \$ | 245,0                       |
| 0201                                              |                                 | Dangerous Dog                          |    | 5,980             |    | 6,771                        |    | 9,000                              |    | 9,0                         |
|                                                   | 2 Kennel Pe                     |                                        |    | 12,170            |    | 13,494                       |    | 15,000                             |    | 15,0                        |
| 0210                                              |                                 |                                        |    | 377,514           |    | 437,000                      |    | 442,800                            |    | 442,8                       |
| 0220                                              |                                 | on Permits                             |    | 4,976,542         |    | 6,223,321                    |    | 6,558,189                          |    | 6,558,1                     |
| 0230                                              |                                 | leges and Permits                      |    | 3,100             |    | 73,385                       |    | 32,000                             |    | 32,0                        |
| 0240                                              | 0                               | rmits Administration                   |    | 80,757            |    | 82,600                       |    | 90,600                             |    | 90,6                        |
|                                                   |                                 | - Public Utility                       |    | 340,389           |    | 400,000                      |    | 416,091                            |    | 416,0                       |
| 0251                                              | Franchise                       | - Garbage                              |    | 831,484           |    | 831,484                      |    | 840,000                            |    | 840,0                       |
|                                                   | 2 Franchise                     |                                        |    | 817,281           |    | 817,281                      |    | 815,000                            |    | 815,0                       |
| 0260                                              | Other Lice                      | nse and Permits                        |    | 173,301           |    | 319,830                      |    | 316,375                            |    | 316,3                       |
| 0261                                              | Marriage L                      | icense                                 |    | 88,329            |    | 79,000                       |    | 79,000                             |    | 79,0                        |
| 0263                                              | 8 Under Gro                     | und Storage Tank Permit                |    | 120,199           |    | 123,084                      |    | 109,224                            |    | 109,2                       |
| 0265                                              | 5 Health Pe                     | rmit                                   |    | 19,954            |    | 17,657                       |    | 24,600                             |    | 24,6                        |
| 0267                                              | 7 Food Faci                     | lity Permit                            |    | 514,099           |    | 464,378                      |    | 449,108                            |    | 449,1                       |
| 0268                                              | B Pool and S                    | Spa Permit                             |    | 109,578           |    | 103,294                      |    | 114,964                            |    | 114,9                       |
| 0269                                              | Water Sys                       | tem Permit                             |    | 77,564            |    | 71,601                       |    | 71,340                             |    | 71,3                        |
| 0270                                              | Well Perm                       | it                                     |    | 54,074            |    | 39,000                       |    | 14,000                             |    | 14,0                        |
| 0274                                              | Alarm Per                       | mit                                    |    | 96,235            |    | 130,000                      |    | 130,000                            |    | 130,0                       |
| 0275                                              | 5 Carry Con                     | sealed Weapon Permit                   |    | 45,720            |    | 30,000                       |    | 32,000                             |    | 32,0                        |
|                                                   |                                 | Total Licenses, Permits and Franchises | \$ | 8,991,833         | \$ | 10,484,409                   | \$ | 10,804,291                         | \$ | 10,804,2                    |
| Fines, F                                          | Forfeitures a                   | nd Penalties                           |    |                   |    |                              |    |                                    |    |                             |
| 0300                                              | Vehicle Co                      | ode Fines                              | \$ | 59,236            | \$ | 48,536                       | \$ | 44,963                             | \$ | 44,9                        |
| 0301                                              | Vehicle Co                      | ode Fines - Court                      |    | 351,452           |    | 352,356                      |    | 351,452                            |    | 351,4                       |
| 0320                                              | Other Cou                       | rt Fines                               |    | 52,854            |    | 51,000                       |    | 50,159                             |    | 50,1                        |
| 0341                                              | Restitutior                     | n Fee                                  |    | 10,991            |    | 3,750                        |    | 3,750                              |    | 3,7                         |
| 0342                                              | 2 Bad Chec                      | k Restitution Fee                      |    | 2,391             |    | 1,623                        |    | -                                  |    |                             |
| 0348                                              | B Penalty - S                   | Suspended Drivers License              |    | 10,400            |    | 7,714                        |    | 10,000                             |    | 10,0                        |
|                                                   | -                               | and Costs on Delinquent Taxes          |    | 449,392           |    | 458,822                      |    | 372,000                            |    | 372,0                       |
|                                                   |                                 | Total Fines, Forfeitures and Penalties | \$ | 936,717           | \$ | 923,801                      | \$ | 832,324                            | \$ | 832,3                       |
| Revenue                                           | e from Use o                    | of Money and Property                  |    |                   |    |                              |    |                                    |    |                             |

| ounty B                  | ntroller Sched<br>udget Act<br>2010 Edition, i | Detail of Additional Financing                            | Sou<br>ntal | rces by Fun<br>Funds   | d and | d Account                    |    |                                    | Sc | hedule 6                    |
|--------------------------|------------------------------------------------|-----------------------------------------------------------|-------------|------------------------|-------|------------------------------|----|------------------------------------|----|-----------------------------|
| <sup>-</sup> und<br>Jame | Financing<br>Source<br>Category                | Financing Source Account                                  |             | 2015-16<br>Actual      | Act   | 2016-17<br>ual 🗌<br>imated 🗹 |    | 2017-18<br>Department<br>Requested | Re | 2017-18<br>CAO<br>ecommende |
| 1                        | 2                                              | 3                                                         |             | 4                      |       | 5                            |    | 6                                  |    | 7                           |
| 040                      | 01 Commun                                      | ty Dev Block Grant Note                                   |             | 586                    |       | -                            |    | -                                  |    |                             |
| 042                      |                                                | nd and Buildings                                          |             | 7,332                  |       | 17,200                       |    | 17,650                             |    | 17,65                       |
| 042                      |                                                | -                                                         |             | 60                     |       | 300                          |    | 300                                |    | 30                          |
| 042                      | 22 Rent - Mi                                   |                                                           |             | 4,200                  |       | 4,200                        |    | 9,600                              |    | 9,6                         |
|                          |                                                | Total Revenue from Use of Money and Property              | \$          | 282,186                | \$    | 286,138                      | \$ | 347,550                            | \$ | 347,5                       |
| Interac                  | overnmental                                    | Revenue - State                                           |             |                        |       | ,                            |    | ,                                  |    | ,                           |
| -                        |                                                | ptor Vehicle In-lieu Tax                                  | \$          | 62,169                 | \$    | -                            | \$ | 68,700                             | \$ | 68,7                        |
|                          |                                                | ehicle Abatement Surcharge                                | Ť           | 125,410                | Ŧ     | 110,000                      | Ŷ  | -                                  | Ŧ  | 00,1                        |
|                          |                                                | chicle License Collection                                 |             | 214,996                |       | -                            |    | -                                  |    |                             |
| 054                      | 45 State - Ve                                  | eh Lic Realignment - Health                               |             | 4,203,438              |       | -                            |    | -                                  |    |                             |
| 054                      |                                                | eh Lic Realignment - Soc Serv                             |             | 240,690                |       | -                            |    | -                                  |    |                             |
| 058                      | 80 State - Pu                                  | ublic Assistance Administration                           |             | 4,695,127              |       | 4,796,940                    |    | 4,515,779                          |    | 4,515,7                     |
| 058                      | B1 State - Fo                                  | ood Stamp Administration                                  |             | 2,828,426              |       | 2,310,954                    |    | 2,237,454                          |    | 2,237,4                     |
| 060                      | 01 State - Cv                                  | v Two Parent Families                                     |             | 373,941                |       | -                            |    | -                                  |    |                             |
| 060                      | 02 State - C                                   | v Zero Parent/All Other Families                          |             | 294,757                |       | -                            |    | -                                  |    |                             |
| 060                      | 03 State - Fo                                  | oster Care                                                |             | 6,998                  |       | 149,556                      |    | 180,000                            |    | 180,0                       |
| 060                      | 04 State - Ad                                  | loption                                                   |             | (2,503)                |       | -                            |    | -                                  |    |                             |
| 060                      | 05 State - Bo                                  | parding Home License                                      |             | 31,842                 |       | 506,323                      |    | 506,323                            |    | 506,3                       |
| 060                      | 07 State - Ki                                  | nship Guardian                                            |             | 39,392                 |       | -                            |    | -                                  |    |                             |
| 072                      | 20 State - Ag                                  | griculture                                                |             | 132,701                |       | 143,157                      |    | 168,157                            |    | 168,1                       |
|                          |                                                | esticide Use Enforcement                                  |             | 149,693                |       | 146,692                      |    | 146,692                            |    | 146,6                       |
| 072                      | 23 State - Se                                  | eed Inspection                                            |             | -                      |       | 200                          |    | 200                                |    | 2                           |
|                          |                                                | ursery Inspection                                         |             | -                      |       | 500                          |    | 500                                |    | 5                           |
| 072                      |                                                | eights and Measures                                       |             | 5,327                  |       | 6,460                        |    | 6,460                              |    | 6,4                         |
| 072                      |                                                | uit and Vegetable Certificate                             |             | 1,220                  |       | 200                          |    | 200                                |    | 2                           |
| 072                      |                                                | nclaimed Gas Tax Refund                                   |             | 288,816                |       | 288,816                      |    | 287,165                            |    | 287,1                       |
| 076                      |                                                |                                                           |             | 56,160                 |       | 59,020                       |    | 117,000                            |    | 117,0                       |
| 080                      |                                                | eterans' Affairs                                          |             | 46,524                 |       | 61,795                       |    | 54,000                             |    | 54,0                        |
| 082                      |                                                | omeowners' Property Tax Relief                            |             | 599,537                |       | 599,537                      |    | 605,100                            |    | 605,1                       |
| 086                      |                                                | Iblic Safety Sales Tax                                    |             | 9,603,329              |       | 9,952,326                    |    | 9,667,437                          |    | 9,767,4                     |
| 088                      |                                                |                                                           |             | 2,509,598              |       | 2,084,021                    |    | 2,882,252                          |    | 2,882,2                     |
| 080<br>080               |                                                | andated Reimbursements                                    |             | 153,246                |       | 23,500                       |    | 23,000                             |    | 23,0<br>35.0                |
| 088<br>080               |                                                | eace Officers Training Program                            |             | 40,995                 |       | 45,000<br>1 714 813          |    | 35,000<br>1 704 795                |    | 35,0<br>1 704 7             |
| 080                      |                                                | nild Support Incentives<br>shicle Theft Alloc - VC9250.14 |             | 1,670,070<br>196,897   |       | 1,714,813<br>200,000         |    | 1,704,795<br>199,000               |    | 1,704,7<br>199,0            |
| 089                      |                                                | frice of Emergency Serv (OES)                             |             | 88,935                 |       | 200,000<br>970,855           |    | 120,000                            |    | 199,0<br>120,0              |
| 00:                      |                                                | pating and Waterways                                      |             | 315,208                |       | 319,546                      |    | 319,546                            |    | 319,5                       |
|                          |                                                | bbacco Settlement Fund                                    |             | 1,404,515              |       | 1,404,515                    |    | 1,404,500                          |    | 1,404,5                     |
| 000                      |                                                | Total Intergovernmental Revenue - State                   | \$          | 30,377,454             | \$    | 25,894,726                   | \$ | 25,249,260                         | \$ | 25,349,20                   |
| Interac                  | Warnmontel                                     | •                                                         | Ψ           | 00,017,404             | Ψ     | 20,007,720                   | Ψ  | 20,270,200                         | Ψ  | 20,040,2                    |
| -                        |                                                | Revenue - Federal Public Assistance Admin.                | \$          | 8,298,796              | ¢     | 9,546,076                    | ¢  | 11,495,100                         | ¢  | 11,495,10                   |
|                          |                                                | Fublic Assistance Aumin.<br>Food Stamps                   | φ           | 0,290,790<br>2,987,584 | Ψ     | 9,546,076<br>3,301,960       | φ  | 2,812,468                          | φ  | 2,812,4                     |
|                          |                                                | Cw Two Parent Families                                    |             | 2,967,564              |       | 289,452                      |    | 431,439                            |    | 431,4                       |
|                          |                                                | Cw Zero Parent/All Other Families                         |             | 1,362,281              |       | 1,398,265                    |    | 1,725,758                          |    | 1,725,7                     |
|                          | 23 Federal -                                   |                                                           |             | 2,433,921              |       | 2,632,630                    |    | 3,198,430                          |    | 3,198,4                     |
|                          | 24 Federal -                                   |                                                           |             | 1,828,100              |       | 1,782,811                    |    | 2,156,000                          |    | 2,156,0                     |
|                          |                                                | Kinship Guardian                                          |             | 64,054                 |       |                              |    | _,100,000                          |    | _,,0                        |
| 102                      |                                                | Refugee Cash Assistance                                   |             | (490)                  |       | -                            |    | -                                  |    |                             |
| 105                      |                                                | U.S. Forest Serv - B. Santini                             |             | -                      |       | 1,400,000                    |    | -                                  |    |                             |
| 100                      |                                                | Emerg Mngt Agency (FEMA)                                  |             | 605,837                |       | 682                          |    |                                    |    |                             |

| County B     | udge | ler Schedu<br>et Act<br>) Edition, r | Detail of Additional Financing<br>evision #1 Governm            | g Sou<br>ental | rces by Fun<br>Funds | id a | and Account       |          |                                    | Sc               | hedule 6                    |
|--------------|------|--------------------------------------|-----------------------------------------------------------------|----------------|----------------------|------|-------------------|----------|------------------------------------|------------------|-----------------------------|
| Fund<br>Name | S    | nancing<br>Source<br>ategory         | Fiscal Ye                                                       |                | 2015-16<br>Actual    |      | 2016-17<br>Actual |          | 2017-18<br>Department<br>Requested | Re               | 2017-18<br>CAO<br>ecommende |
| 1            |      | 2                                    | 3                                                               |                | 4                    |      | 5                 |          | 6                                  | $\left  \right $ | 7                           |
| 10           | 61   |                                      | Highway Administration (FHWA)                                   |                | 14,204               |      |                   | <b>I</b> |                                    |                  |                             |
|              |      |                                      | Grazing Fee                                                     |                | 87                   |      | -<br>87           |          | -                                  |                  |                             |
|              |      |                                      | In-Lieu Taxes                                                   |                | 560,604              |      | 560,604           |          | 400,000                            |                  | 400,0                       |
|              |      | Federal -                            |                                                                 |                | 879,840              |      | 1,294,253         |          | 338,728                            |                  | 338,7                       |
|              |      |                                      | Block Grant Revenues                                            |                | 12,625               |      | 1,294,255         |          | 149,985                            |                  | 149,9                       |
|              |      |                                      | Child Support 356 66%                                           |                | 3,241,906            |      | 3,328,756         |          | 3,309,308                          |                  | 3,309,3                     |
|              |      | Federal -                            |                                                                 |                | 5,334,225            |      | 4,654,871         |          | 4,754,156                          |                  | 4,754,1                     |
|              |      |                                      | SCAAP - ST Criminal Alien Asst P                                |                | 6,383                |      | 6,383             |          | 4,754,150                          |                  | 4,734,1                     |
|              |      | Federal -                            |                                                                 |                | 136,883              |      | 160,000           |          | 88,934                             |                  | 88,9                        |
|              |      | Federal -                            |                                                                 |                | 39,980               |      | 235,013           |          | 235,012                            |                  | 235,0                       |
|              | -    |                                      |                                                                 |                |                      |      | 235,015           |          | 235,012                            |                  | 235,0                       |
| 11.          | 20   | recerai -                            | HAVA (Sec 261)                                                  |                | 10,110               | •    | -                 | ¢        | -                                  | •                | 04 400 0                    |
| Reven        | ue ( | Other Gov                            | Total Intergovernmental Revenue - Federa<br>rernmental Agencies | al \$          | 28,082,096           | \$   | 30,691,843        | \$       | 31,103,604                         | \$               | 31,103,6                    |
|              |      |                                      | overnmental Agencies                                            | \$             | 904,812              | \$   | 806,458           | \$       | 1,131,719                          | \$               | 1,131,7                     |
|              |      |                                      | ty Action- Responsive Educ                                      |                | 25,584               |      | 25,000            | ·        | 25,000                             |                  | 25,0                        |
|              |      | SLT Surch                            |                                                                 |                | 14,700               |      | 16,468            |          | 15,000                             |                  | 15,0                        |
|              |      |                                      | prings Rancheria                                                |                | 5,900,000            |      | 7,400,000         |          | 7,502,000                          |                  | 7,502,0                     |
|              | •    | <u>-</u>                             | Total Revenue Other Governmental Agencie                        | s \$           | 6,845,096            | \$   | 8,247,926         | \$       | 8,673,719                          | \$               | 8,673,7                     |
| •            |      | or Service                           |                                                                 |                | 0 557 400            | •    | 0 450 055         | •        | 0 744 000                          | •                | 0.744.0                     |
|              |      |                                      | ent and Tax Collection Fees                                     | \$             | 2,557,163            | \$   | 2,450,955         | \$       | 2,711,900                          | \$               | 2,711,9                     |
|              |      | •                                    | ssessments                                                      |                | 89,764               |      | 94,760            |          | 94,760                             |                  | 94,7                        |
|              |      |                                      | Accounting Fees                                                 |                | 141,803              |      | 156,966           |          | 103,500                            |                  | 103,5                       |
| 13           |      |                                      | nt and Cash Management Fee                                      |                | 519,367              |      | 603,000           |          | 612,000                            |                  | 612,0                       |
|              |      |                                      | cation Services                                                 |                | 5,174                |      | 7,000             |          | 7,000                              |                  | 7,0                         |
|              |      | Election S                           |                                                                 |                | 101,613              |      | 469,575           |          | 120,000                            |                  | 120,0                       |
|              |      |                                      | e Filing Fee                                                    |                | 42,562               |      | -                 |          | 20,000                             |                  | 20,0                        |
|              |      | Legal Ser                            |                                                                 |                | 101,146              |      | 90,000            |          | 120,000                            |                  | 120,0                       |
|              |      |                                      | fender: Indigents                                               |                | 1,000                |      | 300               |          | 100                                |                  | 1                           |
| 14           |      | •                                    | and Engineering Services                                        |                | 338,125              |      | 460,000           |          | 460,000                            |                  | 460,0                       |
| 14           |      | •                                    | and Engineering Fees                                            |                | 24,686               |      | 34,927            |          | 20,000                             |                  | 20,0                        |
|              |      |                                      | al Parcel Map                                                   |                | 5,845                |      | 6,000             |          | 5,500                              |                  | 5,5                         |
|              |      |                                      | ap Inspection Fee                                               |                | 64,163               |      | 64,500            |          | 66,088                             |                  | 66,0                        |
| 14           |      |                                      | entative / Final Map Plan Check                                 |                | 54,577               |      | 142,000           |          | 143,000                            |                  | 143,0                       |
|              |      | -                                    | pplication Fee                                                  |                | 85,403               |      | 102,000           |          | 82,000                             |                  | 82,0                        |
| 14           |      | -                                    | nspection Plan Check (PC) Fee                                   |                | 45,184               |      | 86,000            |          | 62,000                             |                  | 62,0                        |
|              |      | •                                    | ent Projects (T&M)                                              |                | 1,006,430            |      | 976,600           |          | 817,763                            |                  | 817,7                       |
|              |      | •                                    | l Preserve Fee                                                  |                | 2,881                |      | 4,400             |          | 4,400                              |                  | 4,4                         |
|              |      | -                                    | al Services                                                     |                | 26,933               |      | 31,050            |          | 31,050                             |                  | 31,0                        |
|              |      |                                      | ess Services                                                    |                | 49,159               |      | 45,000            |          | 45,000                             |                  | 45,0                        |
|              |      |                                      | es and Costs                                                    |                | 943                  |      | 585               |          | 573                                |                  | 5                           |
|              |      | Court Adr                            |                                                                 |                | 349                  |      | 272               |          | 500                                |                  | 5                           |
|              |      |                                      | ninistration Fee - PC1205.d                                     |                | 24                   |      | -                 |          | -                                  |                  | 0.0                         |
|              |      | •                                    | Judgment                                                        |                | 8,059                |      | 8,000             |          | 8,000                              |                  | 8,0                         |
|              |      | Booking F                            |                                                                 |                | 91,830               |      | 90,000            |          | 90,000                             |                  | 90,0                        |
|              |      |                                      | hool Bail - VC42007                                             |                | 351,831              |      | 359,534           |          | 351,831                            |                  | 351,8                       |
| 15           |      |                                      | hool Fees - VC42007.1                                           |                | 77,600               |      | 78,918            |          | 77,600                             |                  | 77,6                        |
|              |      |                                      | - PC1463.07 GC29550                                             |                | 455                  |      | 390               |          | 390                                |                  | 3                           |
|              |      |                                      | County Share State Penalty                                      |                | 192,650              |      | 180,429           |          | 180,429                            |                  | 180,4                       |
|              |      |                                      | ttorney Reimbursement                                           |                | 4,759                |      | 5,936             |          | 1,000                              |                  | 1,0                         |
| 15           | 40   | Estate Fe                            | es                                                              |                | 21,668               |      | 12,000            |          | 20,000                             |                  | 20,0                        |

| ounty B      | ntroller Schedu<br>udget Act<br>2010 Edition, re | Detail of Additional Financin<br>evision #1 Governm | ado County<br>g Sources by Fun<br>nental Funds<br>ear 2017-18 | d and Account                  |                                    | Schedule (                  |
|--------------|--------------------------------------------------|-----------------------------------------------------|---------------------------------------------------------------|--------------------------------|------------------------------------|-----------------------------|
| Fund<br>Name | Financing<br>Source<br>Category                  | Financing Source Account                            | 2015-16<br>Actual                                             | 2016-17<br>Actual<br>Estimated | 2017-18<br>Department<br>Requested | 2017-18<br>CAO<br>Recommend |
| 1            | 2                                                | 3                                                   | 4                                                             | 5                              | 6                                  | 7                           |
| 154          | 41 Public Gu                                     | ardian                                              | 180,539                                                       | 180,689                        | 152,000                            | 152,0                       |
| 15           |                                                  |                                                     | 1,955                                                         | 3,431                          | 3,000                              | 3,                          |
| 15           |                                                  |                                                     | 123,423                                                       | 125,271                        | 125,000                            | 3,<br>125,                  |
|              | 62 Adoptions                                     |                                                     | 109,850                                                       | 121,406                        | 113,000                            | 120,                        |
| 15           | •                                                |                                                     | 1,245                                                         | 924                            | 1,000                              | 1,                          |
| 15           | •                                                |                                                     | 1,243                                                         | 1,100                          | 2,000                              | 2,                          |
| 15           |                                                  | rcement Services                                    | 92,871                                                        | 95,000                         | 68,600                             | 68                          |
| 15           |                                                  | ates Forest Service (USFS)                          | 12,005                                                        | 37,000                         | 37,000                             | 37                          |
| 15           |                                                  | ( )                                                 | 32,248                                                        |                                | 35,000                             | -                           |
|              |                                                  | cement: Fingerprinting Services                     |                                                               | 25,000                         | 35,000                             | 35,                         |
| 15           |                                                  | cement: Vehicle Abatement                           | 1,710                                                         | -                              | -                                  | 004                         |
| 16           |                                                  |                                                     | 943,157                                                       | 897,241                        | 940,000                            | 961,                        |
| 16           |                                                  | th Statistic Fee                                    | 1,120                                                         | -                              | -                                  | -                           |
| 16           | -                                                | Fees CD Reproduction                                | 8,580                                                         | 6,500                          | 8,000                              | 9                           |
| 16           |                                                  |                                                     | 57                                                            | 100                            | 100                                |                             |
| 16           |                                                  |                                                     | 3,433                                                         | 3,000                          | 3,000                              | 3                           |
| 16           |                                                  |                                                     | 202,953                                                       | 190,234                        | 206,640                            | 206                         |
| 16           |                                                  | al Care and Services                                | 127,850                                                       | 215,000                        | 175,000                            | 175,                        |
| 16           |                                                  | - Adult Defendant                                   | 47,525                                                        | 40,000                         | 40,000                             | 40                          |
| 16           |                                                  | uvenile Hall                                        | 66,964                                                        | 60,000                         | 60,000                             | 60                          |
| 16           | 85 Urinalysis                                    | Testing                                             | 3,147                                                         | 3,000                          | 3,000                              | 3,                          |
| 16           | 88 Probation                                     | : Juvenile Supervision                              | -                                                             | 300                            | -                                  |                             |
| 17           | 00 Library Se                                    | ervices                                             | 97,175                                                        | 94,450                         | 92,700                             | 92                          |
| 170          | 01 Library Se                                    | ervices - Video Rental                              | 47,147                                                        | 44,000                         | 44,300                             | 44                          |
| 170          | 02 Library Se                                    | ervices - Comp Lab Printing                         | 15,112                                                        | 15,900                         | 16,100                             | 16                          |
| 17           | 03 Library Se                                    | ervices - Microfilm                                 | 42                                                            | 25                             | 50                                 |                             |
| 17           | 04 Library Se                                    | ervices - Copy Machine                              | 2,069                                                         | 500                            | 450                                |                             |
| 17           | 05 Library Se                                    | ervices - Lost & Paid Books                         | 7,517                                                         | 7,900                          | 7,775                              | 7                           |
| 17           | 20 Park and                                      | Recreation Fees                                     | -                                                             | -                              | 100,000                            | 100                         |
| 174          | 40 Charges f                                     | or Services                                         | 1,211,057                                                     | 1,077,668                      | 530,088                            | 530                         |
| 174          | 41 Special Pi                                    | roject Staff Hours                                  | 200                                                           | -                              | -                                  |                             |
| 174          | 42 Miscellane                                    | eous Copy Fees                                      | 8,027                                                         | 8,600                          | 8,100                              | 8                           |
| 174          | 43 Certificatio                                  | on Fees                                             | 13                                                            | -                              | -                                  |                             |
| 174          | 44 Miscellane                                    | eous Inspections or Services                        | 2,100                                                         | 2,000                          | 2,000                              | 2                           |
| 174          |                                                  |                                                     | 30,547                                                        | 35,000                         | 35,000                             | 35                          |
|              |                                                  | ctronic Monitoring Prog (HEMP)                      | 17,999                                                        | 13,000                         | 13,000                             | 13                          |
| 174          |                                                  | y Weekender Work Program                            | 17,040                                                        | 12,000                         | 16,000                             | 16                          |
| 174          |                                                  | er Work Program                                     | 57,328                                                        | 58,000                         | 55,000                             | 55                          |
| 17           |                                                  | - Present Report Fee                                | 3,123                                                         | 3,000                          | 3,000                              | 3                           |
| 17           |                                                  | nvestigation Fee                                    | 28,830                                                        | 50,000                         | 50,000                             | 50                          |
| 17           | 0                                                | cy Response Recovery (ERR)                          | 2,893                                                         | -                              | -                                  | 00                          |
| 17           | •                                                | Irrigation District (EID)                           | 2,000                                                         | 480                            | 480                                |                             |
| 17           |                                                  | gional Planning Agency (TRPA)                       | 162,930                                                       | 270,000                        | 185,000                            | 185,                        |
| 18           |                                                  |                                                     | 8,183,291                                                     | 8,300,922                      | 8,578,427                          | 8,578                       |
| 18           |                                                  | v: Radio Equip & Support                            | 0,100,201                                                     | 1,000                          | 1,000                              | 0,578                       |
| 18           |                                                  | v: Mail Services                                    | -<br>31,274                                                   | 40,836                         | 40,329                             | 40                          |
| 18           |                                                  |                                                     |                                                               |                                |                                    |                             |
|              |                                                  | v: Stores Support                                   | 6,890<br>220,023                                              | 6,551<br>280,000               | 5,515                              | 5.                          |
| 18           |                                                  | v: County Counsel                                   | 220,033                                                       | 280,000                        | 354,225                            | 354                         |
| 18           |                                                  | v: IS Programming Support                           | 9,455                                                         | 35,000                         | 45,000                             | 45                          |
| 18           |                                                  | v: Maint Buildg & Improvmnt                         | 117,597<br>7,231                                              | 96,790                         | 67,164                             | 67                          |
| 18           |                                                  | v: Collections                                      | 7 231                                                         | 7,648                          | 14,350                             | 14,                         |

| County B     | ntroller Sched<br>udget Act     | Detail of Additional Financing                 | Sοι  | irces by Fun      | d a | and Account                    |    |                                    | So | chedule 6                   |
|--------------|---------------------------------|------------------------------------------------|------|-------------------|-----|--------------------------------|----|------------------------------------|----|-----------------------------|
| anuary 2     | 2010 Edition, r                 | Ouvernine                                      |      |                   |     |                                |    |                                    |    |                             |
|              |                                 | Fiscal Yea                                     | r ZU |                   | Т   |                                | 1  |                                    | 1  |                             |
| Fund<br>Name | Financing<br>Source<br>Category | Financing Source Account                       |      | 2015-16<br>Actual |     | 2016-17<br>Actual<br>Estimated |    | 2017-18<br>Department<br>Requested | R  | 2017-18<br>CAO<br>ecommende |
| 1            | 2                               | 3                                              | ╈    | 4                 |     | 5                              |    | 6                                  |    | 7                           |
| 18           | 56 Intrfnd Re                   | ev: Road Dst Tax Fund                          |      | 12,116            |     | 10,800                         |    | 12,075                             |    | 12,0                        |
| 10           |                                 | Total Charges for Services                     | \$   | 22,263,518        | \$  | 22,508,847                     | \$ | 21,514,618                         | \$ | 21,536,6                    |
| Misce        | llaneous Rev                    | -                                              | Ψ    | 22,200,010        | Ψ   | 22,000,011                     | Ψ  | 21,011,010                         | Ψ  | 21,000,0                    |
|              | 00 Welfare F                    |                                                | \$   | 170,749           | \$  | 135,000                        | \$ | 135,000                            | \$ | 135,0                       |
| 19           |                                 | Cw Two Parent/All Other Families               | Ψ    | 409               | Ψ   | 580                            | Ψ  | 550                                | Ψ  | 5                           |
|              |                                 | w Zero Parent/All Other Families               |      | 41,594            |     | 39,600                         |    | 39,600                             |    | 39,6                        |
| 19           | •                               | Cw Foster Care                                 |      | 262,509           |     | 284,900                        |    | 284,900                            |    | 284,9                       |
| 19           | •                               |                                                |      | 9,865             |     | 11,559                         |    | 11,200                             |    | 11,2                        |
| 19           |                                 | eous Revenue                                   |      | 735,590           |     | 603,323                        |    | 872,941                            |    | 872,9                       |
| 19           |                                 | eous Refund                                    |      | 325               |     |                                |    |                                    |    | 072,0                       |
| 19           |                                 | eous Reimbursement                             |      | 838,465           |     | 855,490                        |    | 1,236,000                          |    | 1,236,0                     |
| 19           |                                 | eous Donation                                  |      | 38,220            |     | 72,239                         |    | 43,500                             |    | 43,5                        |
| 19           |                                 | ited Check                                     |      | 9,277             |     | 5,800                          |    | 5,800                              |    | 5,8                         |
| 19           |                                 |                                                |      | 56,520            |     | 50,000                         |    | 55,000                             |    | 55,0                        |
|              | 52 Unclaime                     | -                                              |      | 3,345             |     | 800                            |    | 800                                |    | 8                           |
| 19           |                                 | ations: Friends of Library                     |      | 147,890           |     | 107,318                        |    | 67,500                             |    | 67,5                        |
| 19           |                                 | evenue Clearing                                |      | 33                |     | - ,                            |    | - ,                                |    | - ,-                        |
| -            |                                 | Total Miscellaneous Revenues                   | \$   | 2,314,790         | \$  | 2,166,609                      | \$ | 2,752,791                          | \$ | 2,752,7                     |
| Other        | Financing Sc                    |                                                | Ψ    | 2,011,100         | Ψ   | 2,100,000                      | Ψ  | 2,102,101                          | Ψ  | 2,702,1                     |
|              | 00 Sale of Fi                   |                                                | \$   | 21,807            | \$  | -                              | \$ | -                                  | \$ |                             |
|              |                                 | rransfers In                                   | Ŷ    | 21,088,088        | Ŷ   | 23,213,283                     | Ŷ  | 26,258,544                         | Ŧ  | 26,258,5                    |
| 20           |                                 | Transfers In: Veh Lic Fee                      |      | 686,553           |     | 426,507                        |    | 431,861                            |    | 431,8                       |
| 20           |                                 | Transfers In: Sales Tax Realingment            |      | 11,024,144        |     | 11,580,719                     |    | 12,575,575                         |    | 13,128,4                    |
| 20           |                                 | Transfers In: Computer Recording               |      | 270,000           |     | 200,000                        |    | 200,000                            |    | 200.0                       |
| 20           |                                 | Transfers In: Micrographics                    |      | 190,389           |     | 290,000                        |    | 290,000                            |    | 290,0                       |
|              |                                 | Transfers In: Vital Statistics                 |      | 25,000            |     | 25,000                         |    | 30,000                             |    | 30,0                        |
|              |                                 | Transfers In: License Notary                   |      | 1,000             |     | 1,000                          |    | 1,000                              |    | 1,0                         |
| -            |                                 | Total Other Financing Sources                  | \$   | 33,306,981        | \$  | 35,736,509                     | \$ | 39,786,980                         | \$ | 40,339,8                    |
| Residu       | ual Equity Tra                  |                                                | Ŧ    | 00,000,001        | Ŧ   | 00,100,000                     | Ŷ  | 00,100,000                         | Ŧ  | 10,000,0                    |
|              |                                 | Equity Transfers In                            | \$   | -                 | \$  | 27,170                         | \$ | -                                  | \$ |                             |
|              |                                 | Total Residual Equity Transfers                | \$   |                   | \$  | 27,170                         |    |                                    | \$ |                             |
|              |                                 |                                                | Ψ    |                   |     |                                |    |                                    |    |                             |
| тс           | TAL General                     | Fund Financing Sources                         | \$   | 231,885,913       | \$  | 239,717,575                    | \$ | 246,952,676                        | \$ | 247,627,5                   |
| ΤΟΤΑ         | L General F                     | und Financing Sources                          | \$   | 231,885,913       | \$  | 239,717,575                    | \$ | 246,952,676                        | \$ | 247,627,5                   |
| necial       | Revenue I                       | Funds                                          |      |                   |     |                                |    |                                    |    |                             |
| •            | Control                         |                                                |      |                   |     |                                |    |                                    |    |                             |
|              |                                 | of Money and Property                          |      |                   |     |                                |    |                                    |    |                             |
|              | 00 Interest                     |                                                | \$   | (1,577)           | \$  | 2,800                          | \$ | -                                  | \$ |                             |
|              |                                 | Total Revenue from Use of Money and Property   | -    |                   |     | 2,800                          | -  |                                    | \$ |                             |
| Interes      | Wernmentel                      |                                                | Ψ    | (1,017)           | Ψ   | 2,000                          | Ψ  |                                    | Ψ  |                             |
| -            |                                 | Revenue - State<br>alifornia Tahoe Conservancy | \$   | 252,703           | ¢   | 146,408                        | ¢  | 966,000                            | ¢  | 966,0                       |
|              | 42 State - Ca<br>80 State - Of  | -                                              | φ    | -                 |     |                                | φ  |                                    | φ  |                             |
|              | 80 State - Of<br>04 State - Ca  |                                                |      | (694)<br>519 193  |     | 35,000                         |    | 150,000                            |    | 150,0                       |
| 09           | UH State - Ca                   |                                                | ¢    | 519,193           | ۴   | -                              | ۴  | -                                  | ¢  | 4 4 4 0 0                   |
|              |                                 | Total Intergovernmental Revenue - State        | \$   | 771,202           | \$  | 181,408                        | \$ | 1,116,000                          | \$ | 1,116,0                     |
| -            |                                 | Revenue - Federal                              | ~    |                   | *   |                                | *  |                                    | •  |                             |
|              |                                 | U.S. Forest Serv - B. Santini                  | \$   | 1,232,371         | \$  | 833,224                        | \$ | 1,334,726                          | \$ | 1,334,7                     |
|              |                                 |                                                |      |                   |     |                                |    |                                    |    |                             |

232,298

1056 Federal - Congestion Mitig/Air Quality

| County Bu        | troller Sched<br>udget Act<br>010 Edition, r | Detail of Additional Financing                     | Sour<br>ental | rces by Fun<br>Funds | id a | nd Account                     |    |                                    | Sc | hedule 6                    |
|------------------|----------------------------------------------|----------------------------------------------------|---------------|----------------------|------|--------------------------------|----|------------------------------------|----|-----------------------------|
| Fund<br>Name     | Financing<br>Source<br>Category              | Financing Source Account                           |               | 2015-16<br>Actual    |      | 2016-17<br>Actual<br>Estimated |    | 2017-18<br>Department<br>Requested | Re | 2017-18<br>CAO<br>commended |
| 1                | 2                                            | 3                                                  |               | 4                    |      | 5                              |    | 6                                  |    | 7                           |
|                  |                                              | Total Intergovernmental Revenue - Federal          | \$            | 1,464,669            | \$   | 833,224                        | \$ | 1,334,726                          | \$ | 1,334,726                   |
| Charge           | es for Service                               | -                                                  |               |                      |      |                                |    |                                    |    |                             |
| -                |                                              | gional Planning Agency (TRPA)                      | \$            | 535,910              | \$   | 310,694                        | \$ | 432,000                            | \$ | 432,000                     |
|                  |                                              | Total Charges for Services                         | \$            | 535,910              | \$   | 310,694                        | \$ | 432,000                            | \$ | 432,000                     |
| Miscell          | aneous Rev                                   | enues                                              |               |                      |      |                                |    |                                    |    |                             |
| 194              | 2 Miscellan                                  | eous Reimbursement                                 | \$            | 11,823               | \$   | 18,826                         | \$ | 74,527                             | \$ | 74,527                      |
|                  |                                              | Total Miscellaneous Revenues                       | \$            | 11,823               | \$   | 18,826                         | \$ | 74,527                             | \$ | 74,527                      |
| Other F          | Financing Sc                                 | urces                                              |               |                      |      |                                |    |                                    |    |                             |
| 202              | 20 Operating                                 | Transfers In                                       | \$            | -                    | \$   | 200,000                        | \$ | -                                  | \$ |                             |
|                  |                                              | Total Other Financing Sources                      | \$            | -                    | \$   | 200,000                        | \$ | -                                  | \$ |                             |
| то               | TAL Erosion                                  | Control Financing Sources                          | \$            | 2,782,027            | ¢    | 1,546,952                      | ¢  | 2,957,253                          | ¢  | 2,957,253                   |
|                  |                                              | Control Financing Sources                          | φ             | 2,102,021            | φ    | 1,540,952                      | φ  | 2,951,255                          | φ  | 2,937,23                    |
| Road Fu<br>Taxes | ina                                          |                                                    |               |                      |      |                                |    |                                    |    |                             |
|                  | 1 Trans Tay                                  | <ul> <li>Transportation Dev Act (TDA)</li> </ul>   | \$            | 168,225              | \$   | (45,103)                       | \$ | -                                  | \$ |                             |
|                  | 74 Timber Yi                                 |                                                    | Ψ             | 7,863                | Ψ    | 5,000                          | Ψ  | 5,000                              | Ψ  | 5,00                        |
| 017              |                                              | Total Taxes                                        | \$            | 176,087              | \$   | (40,103)                       | \$ | 5,000                              | ¢  | 5,00                        |
| Licono           | oo Bormito d                                 | Ind Franchises                                     | ψ             | 170,007              | Ψ    | (40,103)                       | Ψ  | 5,000                              | Ψ  | 5,00                        |
|                  |                                              | ileges and Permits                                 | \$            | 62,735               | ¢    | 77,350                         | ¢  | 60,000                             | ¢  | 60,00                       |
|                  |                                              | - Public Utility                                   | φ             | 769,923              | φ    | 700,000                        | φ  | 704,909                            | φ  | 704,90                      |
| 020              |                                              | Total Licenses, Permits and Franchises             | ¢             | 832,658              | ¢    | 777,350                        | ¢  | 764,909                            | ¢  | 764,909                     |
| Devee            |                                              |                                                    | \$            | 032,030              | φ    | 777,350                        | φ  | 764,909                            | φ  | 764,908                     |
|                  | 0 Interest                                   | of Money and Property                              | \$            | 16,627               | ¢    | 20,090                         | ¢  | 15,000                             | ¢  | 15,000                      |
|                  |                                              | nd and Buildings                                   | φ             | 24,406               | φ    | 20,090                         | φ  | 24,401                             | φ  | 24,40 <sup>-</sup>          |
| 042              |                                              | Total Revenue from Use of Money and Property       | , ¢           | 41,033               | ¢    | 44,491                         | ¢  | 39,401                             | ¢  | 39,40                       |
| Intorgo          | vornmontol                                   | , , ,                                              | φ             | 41,055               | φ    | 44,491                         | φ  | 39,401                             | φ  | 39,40                       |
| 052              |                                              | <b>Revenue - State</b><br>vy Tax - 2104a Adm / Eng | \$            | 20,004               | \$   | 20,000                         | \$ | 20,000                             | \$ | 20,000                      |
| 052              |                                              | vy Tax - 2104b Snow Removal                        | Ψ             | 882,445              | Ψ    | 705,930                        | Ψ  | 705,929                            | Ψ  | 705,929                     |
| 052              |                                              | vy Tax - 2104d,e,f, Unrestric                      |               | 2,219,902            |      | 2,341,382                      |    | 2,521,052                          |    | 2,521,05                    |
| 052              |                                              | vy Tax - 2105 Prop 111                             |               | 1,742,331            |      | 1,794,138                      |    | 1,795,927                          |    | 1,795,92                    |
| 052              |                                              | vy Tax - 2106 Unrestricted                         |               | 763,883              |      | 795,590                        |    | 764,562                            |    | 764,56                      |
| 052              | 26 State - Hv                                | vy Tax - 2103 Unrestricted                         |               | 1,515,361            |      | 1,071,516                      |    | 1,200,852                          |    | 1,200,85                    |
| 074              | 4 State - Re                                 | egional Surface Trans 182.6d1                      |               | 423,119              |      | 427,232                        |    | 450,000                            |    | 450,00                      |
| 074              | 15 State - Re                                | egional Surface Trans 182.6g                       |               | 154,752              |      | -                              |    | -                                  |    |                             |
| 074              | 6 State - Re                                 | egional Surface Trans 185.6h                       |               | 321,909              |      | 396,419                        |    | 359,164                            |    | 359,16                      |
| 074              | 7 State - Re                                 | egional Surface Trans 182.9                        |               | 100,000              |      | 100,000                        |    | 100,000                            |    | 100,00                      |
| 078              | 30 State - Di                                | saster Relief                                      |               | -                    |      | -                              |    | 1,682,224                          |    | 1,682,22                    |
| 088              | 30 State - Ot                                | her                                                |               | 225,009              |      | 54,087                         |    | 350,000                            |    | 350,00                      |
| 090              | 04 State - Ca                                | al Trans                                           |               | -                    |      | 140,000                        |    | 1,060,000                          |    | 1,060,000                   |
| 091              | 4 State - Pr                                 | ор ІВ                                              | _             | 1,458,593            |      | 55,653                         |    | -                                  |    |                             |
|                  |                                              | Total Intergovernmental Revenue - State            | e \$          | 9,827,309            | \$   | 7,901,947                      | \$ | 11,009,710                         | \$ | 11,009,710                  |
| -                |                                              | Revenue - Federal                                  |               |                      |      |                                |    |                                    |    |                             |
| 105              | 52 Federal -                                 | Highway Bridges (HBRD)                             | \$            | 7,792,122            | \$   | 10,000,000                     | \$ | 13,108,151                         | \$ | 13,108,15                   |
| 105              |                                              | Hazard Elimination                                 |               | 1,854,264            |      | 1,000,000                      |    | 846,757                            |    | 846,75                      |
| 105              |                                              | Congestion Mitig/Air Quality                       |               | 567,229              |      | 2,000,000                      |    | 3,678,256                          |    | 3,678,25                    |
| 105              |                                              | Surface Trans Program (STP)                        |               | 858,719              |      | 40,000                         |    | 378,500                            |    | 378,50                      |
| 106              |                                              | Emerg Mngt Agency (FEMA)                           |               | 11,679               |      | 1,181                          |    | 6,087,835                          |    | 6,087,83                    |
| 106              |                                              | Highway Administration (FHWA)                      |               | -                    |      | •                              |    | 1,649,314                          |    | 1,649,31                    |
| 107              | 70 Federal -                                 | Forest Reserve Revenue                             |               | 791,648              |      | 368,383                        |    | 368,383                            |    | 368                         |

|              | roller Sched<br>dget Act<br>10 Edition, r | Detail of Additional Financing                                 | j Sou | rces by Fun         | d a | nd Account       |    |                         | 50 | hedule 6              |
|--------------|-------------------------------------------|----------------------------------------------------------------|-------|---------------------|-----|------------------|----|-------------------------|----|-----------------------|
| anuary 20    |                                           | evision #1 Governm<br>Fiscal Ye                                |       |                     |     |                  |    |                         |    |                       |
|              | Financing                                 |                                                                | T     | 2015-16             |     | 2016-17          |    | 2017-18                 | Γ  | 2017-18               |
| Fund<br>Name | Source<br>Category                        | Financing Source Account                                       |       | Actual              |     | stimated         |    | Department<br>Requested | Re | CAO<br>ecommende      |
| 1            | 2                                         | 3                                                              |       | 4                   |     | 5                |    | 6                       |    | 7                     |
| 1100         | ) Federal -                               | Other                                                          |       | 2,519,531           |     | 2,189,726        |    | 388,123                 |    | 388,12                |
|              |                                           | Total Intergovernmental Revenue - Federa                       | al \$ | 14,395,193          | \$  | 15,599,290       | \$ | 26,505,319              | \$ | 26,505,3 <sup>2</sup> |
| Revenu       | e Other Gov                               | vernmental Agencies                                            |       |                     |     |                  |    |                         |    |                       |
| 1200         | Other - G                                 | overnmental Agencies                                           | \$    | 583,527             | \$  | -                | \$ | -                       | \$ |                       |
|              |                                           | Total Revenue Other Governmental Agencie                       | s \$  | 583,527             | \$  | -                | \$ | -                       | \$ |                       |
| Charges      | s for Service                             | 25                                                             |       |                     |     |                  |    |                         |    |                       |
| 1406         | 6 Abandonr                                | nent of Easement                                               | \$    | 1,444               | \$  | -                | \$ | -                       | \$ |                       |
| 1740         | Charges f                                 | or Services                                                    |       | (685,025)           |     | 1,589,472        |    | 1,974,278               |    | 1,974,2               |
| 1745         | 5 Public Uti                              | lity Inspections                                               |       | 281,623             |     | 434,000          |    | 568,343                 |    | 568,3                 |
| 1763         | 3 Capital Im                              | nprovement Project                                             |       | 116,038             |     | 220,000          |    | -                       |    |                       |
| 1765         | 5 El Dorado                               | Irrigation District (EID)                                      |       | 87,967              |     | 87,000           |    | -                       |    |                       |
| 1768         | 3 Tahoe Re                                | gional Planning Agency (TRPA)                                  |       | -                   |     | 191,257          |    | -                       |    |                       |
| 1800         | 0 Interfund                               | Revenue                                                        |       | 170,778             |     | 126,025          |    | 122,751                 |    | 122,7                 |
| 1830         | ) Intrfnd Re                              | ev: Allocated Salaries & Benefits                              |       | 198,208             |     | 184,887          |    | 230,266                 |    | 230,2                 |
| 1850         | ) Intrfnd Re                              | ev: Parks and Recreation                                       |       | 12,661              |     | -                |    | -                       |    |                       |
| 1851         | I Intrfnd Re                              | ev: County Engineer                                            |       | 1,450,910           |     | 1,463,200        |    | 1,325,606               |    | 1,325,6               |
| 1856         | 6 Intrfnd Re                              | ev: Road Dst Tax Fund                                          | _     | 159,844             |     | 618,500          |    | 410,868                 |    | 410,8                 |
|              |                                           | Total Charges for Service                                      | s \$  | 1,794,449           | \$  | 4,914,341        | \$ | 4,632,112               | \$ | 4,632,1               |
|              | aneous Rev                                |                                                                | •     | 4 070               | •   | 4 000            | •  | 4 000                   | •  |                       |
|              | Other Sal                                 |                                                                | \$    | 1,670               | \$  | 1,000            | \$ | 1,000                   | \$ | 1,0                   |
| 1940         |                                           | eous Revenue<br>eous Reimbursement                             |       | 182,315             |     | 263,795          |    | 2,099,995               |    | 2,099,9               |
| 1942         | z wiscellan                               | Total Miscellaneous Revenue                                    |       | 45,910              | ¢   | 266,068          | ¢  | 449,579                 | •  | 449,5                 |
| Other F      | inancing Sc                               |                                                                | s \$  | 229,896             | φ   | 530,863          | φ  | 2,550,574               | φ  | 2,550,5               |
| 2001         | _                                         | xed Assets - Roads                                             | \$    | 43,377              | \$  | 5,000            | \$ | 5,000                   | \$ | 5,0                   |
|              |                                           | Transfers In: Silva Valley Interchange                         | *     | 13,962,300          | *   | 8,155,614        | Ŧ  | 3,547,834               | +  | 3,547,8               |
|              |                                           | Transfers In: County TIM                                       |       | 876,479             |     | 4,119,044        |    | 3,071,446               |    | 3,071,4               |
| 2014         |                                           | Transfers In: Interim HWY 50 TIM                               |       | 147,313             |     | 136,426          |    | -                       |    |                       |
| 2015         |                                           | Transfers In: Utility Inspections                              |       | 4,081               |     | 5,000            |    | 10,000                  |    | 10,0                  |
| 2020         | ) Operating                               | Transfers In                                                   |       | 1,711,636           |     | 5,988,300        |    | 11,849,714              |    | 11,849,7              |
| 2023         |                                           | Transfers In: RIF Advances                                     |       | 882,197             |     | 176,472          |    | 965,241                 |    | 965,2                 |
| 2024         | 1 Operating                               | Transfers In: RDT                                              |       | 6,142,170           |     | 5,812,079        |    | 6,459,748               |    | 6,459,7               |
|              |                                           | Total Other Financing Source                                   | s \$  | 23,769,553          | \$  | 24,397,935       | \$ | 25,908,983              | \$ | 25,908,9              |
| тот          | AL Road Fu                                | und Financing Sources                                          | \$    | 51,649,704          | \$  | 54,126,114       | \$ | 71,416,008              | \$ | 71,416,0              |
| Road Dis     | trict Tax Fu                              | Ind                                                            |       |                     |     |                  |    |                         |    |                       |
| Taxes        |                                           |                                                                |       |                     |     |                  |    |                         |    |                       |
|              |                                           | Taxes - Current Secured                                        | \$    | 5,346,595           | \$  | 5,742,500        | \$ | 5,972,200               | \$ | 5,972,2               |
|              |                                           | Taxes - Current Unsecured                                      |       | 108,797             |     | 110,000          |    | 114,400                 |    | 114,4                 |
|              |                                           | Taxes - Prior Secured                                          |       | (1,754)             |     | (2,000)          |    | -                       |    |                       |
| 0130         |                                           | Taxes - Prior Unsecured                                        |       | 2,968               |     | (700)            |    | -                       |    |                       |
| 0140         |                                           | ental Property Taxes - Current                                 |       | 63,787<br>30,720    |     | 66,500           |    | 69,160<br>41,600        |    | 69,1<br>41.6          |
| 0150         | Suppleme                                  | ental Property Taxes - Prior<br>Total Taxe                     | s \$  | 30,720<br>5,551,114 | \$  | 40,000 5,956,300 | \$ | 41,600 6,197,360        | \$ | 41,6<br>6,197,3       |
| Fines        | Forfeitures                               | and Penalties                                                  | φ.    | 0,001,114           | Ψ   | 0,000,000        | Ψ  | 0,107,000               | Ψ  | 0,107,0               |
|              |                                           | and Costs on Delinguent Taxes                                  | \$    | 998                 | \$  | 2,600            | \$ | 2,704                   | \$ | 2,7                   |
| 0360         |                                           | · · · · · · · · · · · · · · · · · · ·                          | -     |                     | -   | _,               | τ. | _,                      | *  | -, •                  |
| 0360         |                                           | Total Fines. Forfeitures and Penaltie                          | s \$  | 998                 | \$  | 2,600            | \$ | 2.704                   | \$ | 2.7                   |
|              |                                           | Total Fines, Forfeitures and Penaltie<br>of Money and Property | s \$  | 998                 | \$  | 2,600            | \$ | 2,704                   | \$ | 2,7                   |

|                                                             | ntroller Sched<br>udget Act<br>2010 Edition,                                                                                                                                                                                                                                 | Detail of Additional Financing                                                                                                                                                                              | Sour<br>ntal l | ces by Fun<br>Funds                                                              | d a      | nd Account                                                                      |          |                                                                                 | Sc       | hedule 6                                                                                                                     |
|-------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|----------------------------------------------------------------------------------|----------|---------------------------------------------------------------------------------|----------|---------------------------------------------------------------------------------|----------|------------------------------------------------------------------------------------------------------------------------------|
| Fund<br>Name                                                | Financing<br>Source<br>Category                                                                                                                                                                                                                                              | Financing Source Account                                                                                                                                                                                    |                | 2015-16<br>Actual                                                                |          | 2016-17<br>ctual<br>stimated                                                    | [        | 2017-18<br>Department<br>Requested                                              | Re       | 2017-18<br>CAO<br>commended                                                                                                  |
| 1                                                           | 2                                                                                                                                                                                                                                                                            | 3                                                                                                                                                                                                           |                | 4                                                                                |          | 5                                                                               |          | 6                                                                               |          | 7                                                                                                                            |
|                                                             |                                                                                                                                                                                                                                                                              | Total Revenue from Use of Money and Property                                                                                                                                                                | \$             | 13,510                                                                           | \$       | 2,500                                                                           | \$       | -                                                                               | \$       | -                                                                                                                            |
| Interge                                                     | overnmental                                                                                                                                                                                                                                                                  | Revenue - State                                                                                                                                                                                             |                |                                                                                  |          |                                                                                 |          |                                                                                 |          |                                                                                                                              |
| -                                                           |                                                                                                                                                                                                                                                                              | omeowners' Property Tax Relief                                                                                                                                                                              | \$             | 55,355                                                                           | \$       | 54,100                                                                          | \$       | 56,263                                                                          | \$       | 56,263                                                                                                                       |
|                                                             |                                                                                                                                                                                                                                                                              | Total Intergovernmental Revenue - State                                                                                                                                                                     | \$             | 55,355                                                                           | \$       | 54,100                                                                          | \$       | 56,263                                                                          | \$       | 56,263                                                                                                                       |
| тс                                                          | )TAL Road D                                                                                                                                                                                                                                                                  | istrict Tax Fund Financing Sources                                                                                                                                                                          | \$             | 5,620,977                                                                        | \$       | 6,015,500                                                                       | \$       | 6,256,327                                                                       | \$       | 6,256,327                                                                                                                    |
|                                                             | Aviation                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                             | Ŧ              | 0,020,011                                                                        | Ŧ        | 0,010,000                                                                       | Ŧ        | 0,200,021                                                                       | Ŧ        | 0,200,021                                                                                                                    |
| -                                                           |                                                                                                                                                                                                                                                                              | of Money and Property                                                                                                                                                                                       |                |                                                                                  |          |                                                                                 |          |                                                                                 |          |                                                                                                                              |
|                                                             | 00 Interest                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                             | \$             | 46                                                                               | \$       | 30                                                                              | \$       | 30                                                                              | \$       | 30                                                                                                                           |
| 0.11                                                        |                                                                                                                                                                                                                                                                              | Total Revenue from Use of Money and Property                                                                                                                                                                | ·              | 46                                                                               | •        | 30                                                                              | · ·      | 30                                                                              |          | 30                                                                                                                           |
| Interg                                                      | overnmental                                                                                                                                                                                                                                                                  | Revenue - State                                                                                                                                                                                             | Ψ              | -10                                                                              | Ψ        | 00                                                                              | Ψ        | 00                                                                              | Ψ        | 00                                                                                                                           |
| -                                                           | 00 State - A                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                             | \$             | 20,000                                                                           | \$       | 20,000                                                                          | \$       | 20,000                                                                          | \$       | 20,000                                                                                                                       |
|                                                             |                                                                                                                                                                                                                                                                              | Total Intergovernmental Revenue - State                                                                                                                                                                     | ·              | 20,000                                                                           | -        | 20,000                                                                          | -        | 20,000                                                                          | -        | 20,000                                                                                                                       |
|                                                             |                                                                                                                                                                                                                                                                              | -                                                                                                                                                                                                           |                |                                                                                  |          | ,                                                                               | <u> </u> |                                                                                 |          |                                                                                                                              |
|                                                             |                                                                                                                                                                                                                                                                              | Aviation Financing Sources                                                                                                                                                                                  | \$             | 20,046                                                                           | \$       | 20,030                                                                          | \$       | 20,030                                                                          | \$       | 20,030                                                                                                                       |
|                                                             | d Game                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                             |                |                                                                                  |          |                                                                                 |          |                                                                                 |          |                                                                                                                              |
|                                                             |                                                                                                                                                                                                                                                                              | and Penalties                                                                                                                                                                                               | <b>^</b>       | 4.044                                                                            | <b>^</b> | 0.000                                                                           | ٠        |                                                                                 | <b>^</b> |                                                                                                                              |
| 03                                                          | 20 Other Co                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                             | \$             | 1,644                                                                            |          | 3,000                                                                           | -        | -                                                                               | \$       |                                                                                                                              |
| _                                                           |                                                                                                                                                                                                                                                                              | Total Fines, Forfeitures and Penalties                                                                                                                                                                      | \$             | 1,644                                                                            | \$       | 3,000                                                                           | \$       | -                                                                               | \$       | -                                                                                                                            |
|                                                             |                                                                                                                                                                                                                                                                              | of Money and Property                                                                                                                                                                                       | ¢              | 22                                                                               | ¢        |                                                                                 | ¢        |                                                                                 | ¢        |                                                                                                                              |
| 040                                                         | 00 Interest                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                             | \$             | 33                                                                               | \$       | -                                                                               | \$       | -                                                                               | \$       | -                                                                                                                            |
|                                                             |                                                                                                                                                                                                                                                                              | Total Revenue from Use of Money and Property                                                                                                                                                                | \$             | 33                                                                               | \$       | -                                                                               | \$       | -                                                                               | \$       | -                                                                                                                            |
|                                                             | Financing So                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                             | ¢              |                                                                                  | ¢        | 20,000                                                                          | ¢        |                                                                                 | ¢        | 2 000                                                                                                                        |
| 20.                                                         | 20 Operating                                                                                                                                                                                                                                                                 | g Transfers In                                                                                                                                                                                              | \$             | -                                                                                | \$       | 20,000                                                                          | \$       |                                                                                 | \$       | 3,000                                                                                                                        |
|                                                             |                                                                                                                                                                                                                                                                              | Total Other Financing Sources                                                                                                                                                                               | \$             | -                                                                                | \$       | 20,000                                                                          | \$       | -                                                                               | \$       | 3,000                                                                                                                        |
| тс                                                          | OTAL Fish an                                                                                                                                                                                                                                                                 | d Game Financing Sources                                                                                                                                                                                    | \$             | 1,677                                                                            | \$       | 23,000                                                                          | \$       | -                                                                               | \$       | 3,000                                                                                                                        |
| Commu                                                       | inity Service                                                                                                                                                                                                                                                                | S                                                                                                                                                                                                           |                |                                                                                  |          |                                                                                 |          |                                                                                 |          |                                                                                                                              |
|                                                             |                                                                                                                                                                                                                                                                              | of Money and Property                                                                                                                                                                                       |                |                                                                                  |          |                                                                                 |          |                                                                                 |          |                                                                                                                              |
| 040                                                         | 00 Interest                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                             | \$             | (2,360)                                                                          | \$       | (1,326)                                                                         | \$       | 1,360                                                                           | \$       | 1,360                                                                                                                        |
|                                                             |                                                                                                                                                                                                                                                                              | Total Revenue from Use of Money and Property                                                                                                                                                                | \$             | (2,360)                                                                          | \$       | (1,326)                                                                         | \$       | 1,360                                                                           | \$       | 1,360                                                                                                                        |
| -                                                           |                                                                                                                                                                                                                                                                              | Revenue - State                                                                                                                                                                                             |                |                                                                                  |          |                                                                                 |          |                                                                                 |          |                                                                                                                              |
| 08                                                          | 80 State - O                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                             | \$             | 62,349                                                                           |          | 72,848                                                                          | -        | 72,848                                                                          | -        | 72,848                                                                                                                       |
|                                                             |                                                                                                                                                                                                                                                                              | Total Intergovernmental Revenue - State                                                                                                                                                                     | \$             | 62,349                                                                           | \$       | 72,848                                                                          | \$       | 72,848                                                                          | \$       | 72,848                                                                                                                       |
|                                                             | overnmental                                                                                                                                                                                                                                                                  | Revenue - Federal                                                                                                                                                                                           |                |                                                                                  |          |                                                                                 |          |                                                                                 |          |                                                                                                                              |
| -                                                           |                                                                                                                                                                                                                                                                              | Emerg Mngt Agency (FEMA)                                                                                                                                                                                    | \$             | 294                                                                              | \$       | -                                                                               | \$       | -                                                                               | \$       |                                                                                                                              |
| 10                                                          |                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                             |                |                                                                                  |          |                                                                                 |          | 2,610,501                                                                       |          | 2,610,501                                                                                                                    |
| 100<br>110                                                  | 00 Federal -                                                                                                                                                                                                                                                                 | Other                                                                                                                                                                                                       |                | 2,400,162                                                                        |          | 2,711,006                                                                       |          |                                                                                 |          | E0.000                                                                                                                       |
| 100<br>110<br>110                                           | 00 Federal -<br>07 Federal -                                                                                                                                                                                                                                                 | Other<br>Medi Cal                                                                                                                                                                                           |                | 310,273                                                                          |          | 53,000                                                                          |          | 53,000                                                                          |          |                                                                                                                              |
| 100<br>110<br>110<br>110                                    | 00 Federal -<br>07 Federal -<br>09 Federal -                                                                                                                                                                                                                                 | Other<br>Medi Cal<br>C1 Senior Nutrition                                                                                                                                                                    |                | 310,273<br>229,644                                                               |          | 53,000<br>296,306                                                               |          | 53,000<br>296,306                                                               |          | 296,306                                                                                                                      |
| 100<br>110<br>110<br>110<br>110                             | 00 Federal -<br>07 Federal -<br>09 Federal -<br>10 Federal -                                                                                                                                                                                                                 | Other<br>Medi Cal<br>C1 Senior Nutrition<br>C2 Senior Nutrition                                                                                                                                             |                | 310,273<br>229,644<br>220,720                                                    |          | 53,000<br>296,306<br>182,466                                                    |          | 53,000<br>296,306<br>182,466                                                    |          | 296,306<br>182,466                                                                                                           |
| 100<br>110<br>110<br>110<br>110<br>111                      | 00 Federal -<br>07 Federal -<br>09 Federal -<br>10 Federal -<br>11 Federal -                                                                                                                                                                                                 | Other<br>Medi Cal<br>C1 Senior Nutrition                                                                                                                                                                    |                | 310,273<br>229,644                                                               |          | 53,000<br>296,306                                                               |          | 53,000<br>296,306                                                               |          | 296,306<br>182,466                                                                                                           |
| 100<br>110<br>110<br>110<br>111<br>111<br>111               | 00 Federal -<br>07 Federal -<br>09 Federal -<br>10 Federal -<br>11 Federal -<br>13 Federal -                                                                                                                                                                                 | Other<br>Medi Cal<br>C1 Senior Nutrition<br>C2 Senior Nutrition<br>IIIB Social Programs                                                                                                                     |                | 310,273<br>229,644<br>220,720<br>236,185                                         |          | 53,000<br>296,306<br>182,466<br>236,137                                         |          | 53,000<br>296,306<br>182,466<br>236,137                                         |          | 296,300<br>182,460<br>236,137                                                                                                |
| 100<br>110<br>110<br>110<br>111<br>111<br>111<br>111        | 00 Federal -<br>07 Federal -<br>09 Federal -<br>10 Federal -<br>11 Federal -<br>13 Federal -<br>14 Federal -                                                                                                                                                                 | Other<br>Medi Cal<br>C1 Senior Nutrition<br>C2 Senior Nutrition<br>IIIB Social Programs<br>Title 7B Elder Abuse                                                                                             |                | 310,273<br>229,644<br>220,720<br>236,185<br>3,188                                |          | 53,000<br>296,306<br>182,466<br>236,137<br>3,220                                |          | 53,000<br>296,306<br>182,466<br>236,137<br>3,220                                |          | 296,306<br>182,466<br>236,137<br>                                                                                            |
| 100<br>110<br>110<br>110<br>111<br>111<br>111<br>111<br>111 | 00 Federal -<br>07 Federal -<br>09 Federal -<br>10 Federal -<br>11 Federal -<br>13 Federal -<br>14 Federal -<br>16 Federal -                                                                                                                                                 | Other<br>Medi Cal<br>C1 Senior Nutrition<br>C2 Senior Nutrition<br>IIIB Social Programs<br>Title 7B Elder Abuse<br>7A Ombudsman Supplement                                                                  |                | 310,273<br>229,644<br>220,720<br>236,185<br>3,188<br>23,590                      |          | 53,000<br>296,306<br>182,466<br>236,137<br>3,220<br>23,797                      |          | 53,000<br>296,306<br>182,466<br>236,137<br>3,220<br>23,797                      |          | 296,306<br>182,466<br>236,137<br>23,797<br>118,429                                                                           |
| 100<br>111<br>111<br>111<br>111<br>111<br>111<br>111<br>111 | 00         Federal -           07         Federal -           09         Federal -           10         Federal -           11         Federal -           13         Federal -           14         Federal -           16         Federal -           20         Federal - | Other<br>Medi Cal<br>C1 Senior Nutrition<br>C2 Senior Nutrition<br>IIIB Social Programs<br>Title 7B Elder Abuse<br>7A Ombudsman Supplement<br>Dept of Agricultural (USDA)                                   |                | 310,273<br>229,644<br>220,720<br>236,185<br>3,188<br>23,590<br>116,836           |          | 53,000<br>296,306<br>182,466<br>236,137<br>3,220<br>23,797<br>118,429           |          | 53,000<br>296,306<br>182,466<br>236,137<br>3,220<br>23,797<br>118,429           |          | 296,306<br>182,466<br>236,137<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- |
| 100<br>111<br>111<br>111<br>111<br>111<br>111<br>111<br>111 | 00         Federal -           07         Federal -           09         Federal -           10         Federal -           11         Federal -           13         Federal -           14         Federal -           16         Federal -           20         Federal - | Other<br>Medi Cal<br>C1 Senior Nutrition<br>C2 Senior Nutrition<br>IIIB Social Programs<br>Title 7B Elder Abuse<br>7A Ombudsman Supplement<br>Dept of Agricultural (USDA)<br>IIIF Disease Prevention- Aging | \$             | 310,273<br>229,644<br>220,720<br>236,185<br>3,188<br>23,590<br>116,836<br>12,935 | \$       | 53,000<br>296,306<br>182,466<br>236,137<br>3,220<br>23,797<br>118,429<br>12,918 | \$       | 53,000<br>296,306<br>182,466<br>236,137<br>3,220<br>23,797<br>118,429<br>12,918 | \$       | 53,000<br>296,306<br>182,466<br>236,137<br>-<br>-<br>23,797<br>118,429<br>12,918<br>114,010<br>3,647,564                     |

| County B     | ntroller Schedi<br>udget Act<br>2010 Edition, r | Detail of Additional Financing               | Sou<br>ntal | rces by Fun<br>Funds | d a      | and Account                    |    |                                    | Sc       | hedule 6                    |
|--------------|-------------------------------------------------|----------------------------------------------|-------------|----------------------|----------|--------------------------------|----|------------------------------------|----------|-----------------------------|
| Fund<br>Name | Financing<br>Source<br>Category                 | Financing Source Account                     |             | 2015-16<br>Actual    |          | 2016-17<br>Actual<br>Estimated |    | 2017-18<br>Department<br>Requested | Re       | 2017-18<br>CAO<br>commended |
| 1            | 2                                               | 3                                            |             | 4                    |          | 5                              |    | 6                                  |          | 7                           |
| 175          | 59 Senior Nu                                    | trition Services                             |             | 216,824              |          | 214,519                        |    | 215,000                            |          | 215,00                      |
| 180          | 00 Interfund                                    | Revenue                                      |             | 64,283               |          | 21,796                         |    | 27,342                             |          | 27,34                       |
|              |                                                 | Total Charges for Services                   | \$          | 860,859              | \$       | 762,558                        | \$ | 837,242                            | \$       | 837,24                      |
| Miscel       | laneous Revo                                    | enues                                        |             |                      |          |                                |    |                                    |          |                             |
| 194          | 40 Miscellan                                    | eous Revenue                                 | \$          | 11,608               | \$       | 10,614                         | \$ | 10,000                             | \$       | 10,00                       |
| -            |                                                 | eous Reimbursement                           |             | 30,177               |          | 40,566                         |    | 34,279                             |          | 34,27                       |
| 194          | 43 Miscellan                                    | eous Donation                                | .—          | 175,304              |          | 207,896                        |    | 400,000                            |          | 327,00                      |
|              |                                                 | Total Miscellaneous Revenues                 | \$          | 217,088              | \$       | 259,076                        | \$ | 444,279                            | \$       | 371,27                      |
|              | Financing So                                    |                                              | <b>^</b>    | 4 000                | <b>~</b> |                                | ¢  |                                    | <b>^</b> |                             |
|              | 00 Sale of Fi                                   |                                              | \$          | 1,962<br>2,244,022   | \$       | -                              | \$ | -<br>2,469,034                     | \$       | 2,201,25                    |
| 202          | 20 Operating                                    |                                              | ¢           |                      | ¢        | 2,321,591                      | ¢  | , ,                                | ¢        |                             |
|              |                                                 | Total Other Financing Sources                | \$          | 2,245,984            | \$       | 2,321,591                      | \$ | 2,469,034                          | \$       | 2,201,25                    |
| то           | OTAL Commu                                      | nity Services Financing Sources              | \$          | 7,043,153            | \$       | 7,166,036                      | \$ | 7,475,547                          | \$       | 7,131,54                    |
| Housing      | g Community                                     | & Economic Devlp                             |             |                      |          |                                |    |                                    |          |                             |
| Reven        | ue from Use                                     | of Money and Property                        |             |                      |          |                                |    |                                    |          |                             |
| -            | 00 Interest                                     |                                              | \$          | 704                  | \$       | 1,140                          | \$ | 1,770                              | \$       | 1,77                        |
| 040          |                                                 | ty Dev Block Grant Note                      |             | 58,217               |          | 40,000                         |    | 45,000                             |          | 45,00                       |
|              |                                                 | Total Revenue from Use of Money and Property | \$          | 58,920               | \$       | 41,140                         | \$ | 46,770                             | \$       | 46,77                       |
| •            |                                                 | Revenue - State                              | •           |                      | •        |                                | •  |                                    | •        | . = 0. 0.                   |
| 078          | 80 State - Di                                   |                                              | \$          | -                    | \$       | -                              |    | 150,000                            |          | 150,00                      |
|              |                                                 | Total Intergovernmental Revenue - State      | \$          | -                    | \$       | -                              | \$ | 150,000                            | \$       | 150,00                      |
| •            | overnmental  <br>00 Federal -                   | Revenue - Federal                            | \$          | 240.946              | ¢        | 216 019                        | ¢  | 216 000                            | ¢        | 246.00                      |
| 110          | 00 Federal-                                     |                                              | · _         | 240,816              | · ·      | 316,018                        | -  | 316,000                            |          | 316,00                      |
| Charg        | oo far Carvia                                   | Total Intergovernmental Revenue - Federal    | Φ           | 240,816              | Φ        | 316,018                        | Φ  | 316,000                            | Φ        | 316,00                      |
| •            | es for Service 00 Interfund                     |                                              | \$          | 935                  | \$       | 15,000                         | \$ | 15,000                             | \$       | 15,00                       |
| 18           |                                                 | v: Allocated Salaries & Benefits             | Ψ           | -                    | Ψ        | 16,000                         | Ψ  | 26,637                             | Ψ        | 26,6                        |
|              |                                                 | Total Charges for Services                   | \$          | 935                  | \$       | 31,000                         | \$ | 41,637                             | \$       | 41,63                       |
| Miscel       | laneous Revo                                    | -                                            | Ŷ           |                      | Ŷ        | 0,000                          | Ŧ  | .,                                 | Ŧ        | ,                           |
|              |                                                 | eous Revenue                                 | \$          | 181                  | \$       | 85                             | \$ | 150                                | \$       | 15                          |
|              |                                                 | Total Miscellaneous Revenues                 | \$          | 181                  | \$       | 85                             | \$ | 150                                | \$       | 15                          |
| Other        | Financing So                                    | urces                                        |             |                      |          |                                |    |                                    |          |                             |
|              | 20 Operating                                    |                                              | \$          | 71,072               | \$       | 113,359                        | \$ | 114,622                            | \$       | 114,62                      |
| 200          | 61 Communi                                      | ty Dev Block Grant Loan Repay                |             | 160,846              |          | 230,000                        |    | 235,000                            |          | 235,00                      |
|              |                                                 | Total Other Financing Sources                | \$          | 231,918              | \$       | 343,359                        | \$ | 349,622                            | \$       | 349,62                      |
|              | )TAL Housing<br>ources                          | g Community & Economic Devlp Financing       | \$          | 532,770              | \$       | 731,602                        | \$ | 904,179                            | \$       | 904,17                      |
| Public H     | lealth                                          |                                              |             |                      |          |                                |    |                                    |          |                             |
| Licens       | ses, Permits a                                  | ind Franchises                               |             |                      |          |                                |    |                                    |          |                             |
| 020          | 61 Marriage                                     | License                                      | \$          | 75,118               | \$       | 91,425                         | \$ | 115,000                            | \$       | 115,00                      |
|              |                                                 | Total Licenses, Permits and Franchises       | \$          | 75,118               | \$       | 91,425                         | \$ | 115,000                            | \$       | 115,00                      |
| Fines,       | Forfeitures a                                   | and Penalties                                |             |                      |          |                                |    |                                    |          |                             |
| 033          | 20 Other Cou                                    | urt Fines                                    | \$          | 14,256               | \$       | 12,547                         | \$ | 23,200                             | \$       | 23,20                       |
| 032          | 24 Emergeno                                     | cy Med Serv (EMS) - County                   | _           | 313,204              |          | 285,588                        |    | 350,000                            |          | 350,00                      |
|              |                                                 | Total Fines, Forfeitures and Penalties       | \$          | 327,460              | \$       | 298,135                        | \$ | 373,200                            | \$       | 373,20                      |
| Reven        | ue from Use                                     | of Money and Property                        |             |                      |          |                                |    |                                    |          |                             |
| 040          | 00 Interest                                     |                                              | \$          | 31,978               | \$       | 48,052                         | \$ | 17,525                             | \$       | 17,5                        |

| County B     | ntroller Schec<br>udget Act<br>2010 Edition, | Detail of Additional Financing                               | Sou<br>ental | rces by Fun<br>Funds | d a | nd Account                   |    |                                    | Sc       | hedule 6                   |
|--------------|----------------------------------------------|--------------------------------------------------------------|--------------|----------------------|-----|------------------------------|----|------------------------------------|----------|----------------------------|
| Fund<br>Name | Financing<br>Source<br>Category              | Financing Source Account                                     |              | 2015-16<br>Actual    |     | 2016-17<br>Actual Stimated 🗹 |    | 2017-18<br>Department<br>Requested | Re       | 2017-18<br>CAO<br>commende |
| 1            | 2                                            | 3                                                            |              | 4                    |     | 5                            |    | 6                                  |          | 7                          |
|              |                                              | Total Revenue from Use of Money and Property                 | / \$         | 31,978               | \$  | 48,052                       | \$ | 17,525                             | \$       | 17,52                      |
| Interac      | overnmental                                  | Revenue - State                                              |              | - ,                  | *   | ,                            | Ŧ  | ,                                  | *        | ,                          |
| -            |                                              | alif Children Services (CCS)                                 | \$           | 400,767              | \$  | 422,935                      | \$ | 425,965                            | \$       | 425,96                     |
|              |                                              | uberculosis Control                                          | •            | 14,178               | +   | 13,365                       | *  | 20,000                             | +        | 20,00                      |
| 06           | 80 State - H                                 | ealth                                                        |              | 104,675              |     | 104,665                      |    | 104,665                            |          | 104,6                      |
| 06           | B1 State - C                                 | hild Hlth & Disab Prev (CHDP)                                |              | 5,024                |     | 3,988                        |    | 4,000                              |          | 4,00                       |
| 06           |                                              | iscretionary General Fund                                    |              | 65,131               |     | 65,990                       |    | 65,990                             |          | 65,9                       |
| 06           |                                              | edi Cal General Fund                                         |              | 255,478              |     | 272,479                      |    | 328,954                            |          | 328,9                      |
| 08           | B0 State - O                                 | ther                                                         |              | 127,627              |     | 114,503                      |    | 128,550                            |          | 128,5                      |
| 089          | 95 State - A                                 | B75 Tobacco                                                  |              | 105,234              |     | 196,138                      |    | 150,000                            |          | 150,0                      |
| 09           | 08 State - T                                 | obacco Settlement Fund                                       |              | 156,057              |     | 160,000                      |    | 160,000                            |          | 160,0                      |
| Intera       | vernmental                                   | Total Intergovernmental Revenue - State<br>Revenue - Federal | e \$         | 1,234,172            | \$  | 1,354,063                    | \$ | 1,388,124                          | \$       | 1,388,12                   |
| •            |                                              | Emerg Mngt Agency (FEMA)                                     | \$           | 679                  | \$  | _                            | \$ | _                                  | \$       |                            |
|              | 00 Federal -                                 |                                                              | Ψ            | 1,155,716            | Ψ   | 1,506,285                    | Ψ  | 1,568,998                          | Ψ        | 1,568,9                    |
| 11(          |                                              | Block Grant Revenues                                         |              | 294,554              |     | 266,679                      |    | 260,481                            |          | 260,4                      |
|              | 07 Federal -                                 |                                                              |              | 937,988              |     | 1,181,339                    |    | 1,336,702                          |          | 1,336,7                    |
|              |                                              | Total Intergovernmental Revenue - Federa                     | \$           | 2,388,936            | \$  | 2,954,303                    | \$ | 3,166,181                          | \$       | 3,166,1                    |
| Povon        | ue Other Go                                  | vernmental Agencies                                          | Ψ            | 2,000,000            | Ψ   | 2,004,000                    | Ψ  | 0,100,101                          | Ψ        | 0,100,1                    |
|              |                                              | Governmental Agencies                                        | \$           | 262,967              | \$  | 242,500                      | \$ | 352,100                            | \$       | 352,10                     |
| 120          |                                              |                                                              | *            | 262,967              |     | 242,500                      |    | 352,100                            |          |                            |
| Change       | aa fan Camia                                 | Total Revenue Other Governmental Agencies                    | φ            | 202,907              | φ   | 242,500                      | φ  | 352,100                            | φ        | 352,10                     |
| -            | es for Servic                                | es<br>Ith Statistic Fee                                      | ¢            | 00 642               | ¢   | 84.012                       | ¢  | 05 000                             | ¢        |                            |
| 16           |                                              |                                                              | \$           | 88,643<br>72,934     | Ф   | 84,912<br>81,470             | Ф  | 95,000<br>116,000                  | Ф        | 95,00<br>116,00            |
| -            |                                              | a Children Services (CCS)                                    |              | 72,934               |     | 220                          |    | 100                                |          | 116,0                      |
| 16           | 00 Interfund                                 |                                                              |              | 489,693              |     | 348,032                      |    | 360,771                            |          | 360,7                      |
| 10           |                                              |                                                              | <u>_</u>     |                      | ¢   |                              | ۴  |                                    | ¢        |                            |
|              |                                              | Total Charges for Services                                   | \$           | 651,319              | \$  | 514,634                      | \$ | 571,871                            | \$       | 571,8                      |
|              | laneous Rev                                  |                                                              | ¢            | 004 007              | •   | 70.000                       | •  | 74.405                             | <b>^</b> | 74.4                       |
| 194          | 40 Miscellar                                 | neous Revenue                                                | \$           | 961,327              |     | 73,680                       |    | 71,125                             |          | 71,12                      |
|              |                                              | Total Miscellaneous Revenues                                 | \$           | 961,327              | \$  | 73,680                       | \$ | 71,125                             | \$       | 71,12                      |
|              | Financing S                                  |                                                              |              | _                    | -   |                              |    | _                                  | ~        | _                          |
|              |                                              | g Transfers In                                               | \$           | 3,992,889            | \$  | 4,793,809                    | \$ | 5,078,574                          | \$       | 5,078,5                    |
| 202          |                                              | g Transfers In: Veh Lic Fee                                  |              | 3,402,599            |     | 3,188,048                    |    | 3,020,916                          |          | 3,020,9                    |
| 202          |                                              | g Transfers In: PHD SRF                                      |              | 134,673              |     | 193,100                      |    | 482,514                            |          | 482,5                      |
| 202          | 27 Operatin                                  | g Transfers In: Sales Tax Realingment                        | .—           | 715,319              |     | 866,503                      |    | 651,596                            |          | 651,59                     |
|              |                                              | Total Other Financing Sources                                | \$           | 8,245,480            |     | 9,041,460                    | \$ | 9,233,600                          | \$       | 9,233,60                   |
| тс           | TAL Public                                   | Health Financing Sources                                     | \$           | 14,178,757           | \$  | 14,618,252                   | \$ | 15,288,726                         | \$       | 15,288,72                  |
| Mental I     | Health                                       |                                                              |              |                      |     |                              |    |                                    |          |                            |
|              |                                              | and Penalties                                                |              |                      |     |                              |    |                                    |          |                            |
| 033          | 20 Other Co                                  | urt Fines                                                    | \$           | 63,956               | \$  | 67,005                       | \$ | 70,000                             | \$       | 70,00                      |
|              |                                              | Total Fines, Forfeitures and Penalties                       | \$           | 63,956               | \$  | 67,005                       | \$ | 70,000                             | \$       | 70,00                      |
| Reven        | ue from Use                                  | of Money and Property                                        |              |                      |     |                              |    |                                    |          |                            |
| 04           | 00 Interest                                  |                                                              | \$           | 38,456               | \$  | 41,477                       | \$ | 42,000                             | \$       | 42,00                      |
|              |                                              | Total Revenue from Use of Money and Property                 | ′\$          | 38,456               | \$  | 41,477                       | \$ | 42,000                             | \$       | 42,0                       |
| Intergo      | overnmental                                  | Revenue - State                                              |              |                      |     |                              |    |                                    |          |                            |
| 5            |                                              |                                                              | •            | 5 070 044            | •   | 0 005 700                    | •  | 7 000 400                          | ¢        | 7 000 4                    |
| 06           | 63 State - N                                 | ental Health Proposition 63                                  | \$           | 5,872,014            | \$  | 6,625,739                    | \$ | 7,232,400                          | Ъ        | 7,232,4                    |
|              | 63 State - M<br>80 State - C                 |                                                              | \$           | 5,872,014<br>155,339 | \$  | 6,625,739<br>477,995         | \$ | 7,232,400<br>477,995               | Ф        | 7,232,4<br>477,9           |

|                  | ntroller Sche<br>Budget Act<br>2010 Edition, | Detail of Additional Financing               | Sou<br>ental | rces by Fun<br>Funds   | d and Acco                     | unt                         |                                    | So | chedule 6                    |
|------------------|----------------------------------------------|----------------------------------------------|--------------|------------------------|--------------------------------|-----------------------------|------------------------------------|----|------------------------------|
|                  |                                              |                                              |              |                        | 2016 17                        |                             | 2017 19                            | Т  | 2017 10                      |
| Fund<br>Name     | Financing<br>Source<br>Category              | Financing Source Account                     |              | 2015-16<br>Actual      | 2016-17<br>Actual<br>Estimated | <ul><li></li><li></li></ul> | 2017-18<br>Department<br>Requested | R  | 2017-18<br>CAO<br>ecommendeo |
| 1                | 2                                            | 3                                            |              | 4                      | 5                              |                             | 6                                  |    | 7                            |
| Interg           | overnmenta                                   | I Revenue - Federal                          |              |                        |                                |                             |                                    |    |                              |
| -                | 00 Federal                                   |                                              | \$           | 196,521                | \$ 342,0                       | 507                         | \$ 342,948                         | \$ | 342,94                       |
|                  |                                              | - Block Grant Revenues                       | •            | 958,041                | 908,                           |                             | 961,623                            | •  | 961,62                       |
|                  | 07 Federal                                   |                                              |              | 7,168,275              | 6,405,                         |                             | 6,412,449                          |    | 6,412,44                     |
| 11               | 08 Federal                                   | - Perinatal Medi Cal                         |              | 120,025                | 140,                           |                             | 152,552                            |    | 152,55                       |
|                  |                                              | - Healthy Families                           |              |                        | 11,                            |                             |                                    |    | ,                            |
|                  | 21 1 000101                                  | Total Intergovernmental Revenue - Federa     | 1\$          | 8,442,863              |                                |                             | \$ 7,869,572                       | ¢  | 7,869,57                     |
| 01               |                                              | •                                            | φ            | 0,442,003              | φ 7,000,2                      | 201                         | φ 1,009,512                        | φ  | 7,009,07                     |
| -                | es for Servi                                 |                                              | <b>^</b>     | 44.00-                 | ¢ ~=                           | 400                         | ¢ 07.466                           | •  | <b>67</b> 10                 |
|                  |                                              | Health Services: Private Insurance           | \$           | 44,827                 |                                | 400                         |                                    | \$ | 87,40                        |
| 16               |                                              | Health Services: Private Payors              |              | 42,138                 | 33,                            |                             | 10,500                             |    | 10,50                        |
|                  |                                              | Health Services: Other County                |              | 465,598                | 400,                           |                             | 400,000                            |    | 400,00                       |
| -                |                                              | Health Services: Co Collections              |              | 6,867                  | 15,                            |                             | 15,000                             |    | 15,00                        |
| -                |                                              | Health Services: Public Guardian             |              | 125,058                | 86,                            |                             | 86,000                             |    | 86,00                        |
| 16               |                                              | Health Services: Other                       |              | 100                    |                                | 80                          | -                                  |    |                              |
| 17               | 40 Charges                                   | for Services                                 |              | (67)                   | 5,0                            | 000                         | 5,000                              |    | 5,00                         |
| 17               | 42 Miscella                                  | neous Copy Fees                              |              | 15                     |                                | -                           | -                                  |    |                              |
| 18               | 19 Intrfnd F                                 | Rev: Mental Health Sevices                   | _            | 29,718                 |                                | -                           | -                                  |    |                              |
|                  |                                              | Total Charges for Services                   | s \$         | 714,254                | \$ 627,                        | 168                         | \$ 603,900                         | \$ | 603,90                       |
| Misce            | llaneous Re                                  | venues                                       |              |                        |                                |                             |                                    |    |                              |
| 19               | 40 Miscella                                  | neous Revenue                                | \$           | 414,651                | \$ 104,                        | 794                         | \$ 755,050                         | \$ | 755,05                       |
| 19               | 42 Miscella                                  | neous Reimbursement                          |              | 509                    |                                | -                           | -                                  |    |                              |
|                  |                                              | Total Miscellaneous Revenues                 | s \$         | 415,160                | \$ 104,                        | 794                         | \$ 755,050                         | \$ | 755,05                       |
| Other            | Financing S                                  |                                              |              | -,                     | ÷ - ,                          | -                           | • • • • • • • • •                  | •  | /                            |
|                  | 00 Sale of I                                 |                                              | \$           | 6,705                  | \$                             | _                           | \$-                                | \$ |                              |
| -                |                                              | ng Transfers In                              | Ψ            | 1,078,976              | Ψ<br>827,4                     |                             | ↓<br>996,305                       | Ψ  | 996,30                       |
|                  |                                              | ng Transfers In: Veh Lic Fee                 |              | 214,996                | 493,4                          |                             | 338,311                            |    | 338,31                       |
|                  | •                                            | ng Transfers In: PHD SRF                     |              |                        |                                |                             |                                    |    | 3,076,02                     |
|                  |                                              |                                              |              | 3,847,389<br>3,709,181 | 3,499,2<br>3,573,2             |                             | 3,076,024                          |    | 3,162,75                     |
| 20               | 27 Operatii                                  | ng Transfers In: Sales Tax Realingment       | _            |                        |                                |                             | 3,556,618                          | •  |                              |
|                  |                                              | Total Other Financing Sources                | \$\$         | 8,857,248              | \$ 8,393,0                     | 512                         | \$ 7,967,258                       | \$ | 7,573,39                     |
| тс               | OTAL Menta                                   | Health Financing Sources                     | \$           | 24,559,290             | \$ 24,146,                     | 051                         | \$ 25,018,175                      | \$ | 24,624,31                    |
| Social S         | Services SE                                  | 3163 Wraparound                              |              |                        |                                |                             |                                    |    |                              |
| Reven            | ue from Use                                  | e of Money and Property                      |              |                        |                                |                             |                                    |    |                              |
| 04               | 00 Interest                                  |                                              | \$           | 247                    | \$                             | 120                         | \$ 120                             | \$ | 12                           |
|                  |                                              | Total Revenue from Use of Money and Property | y \$         | 247                    | \$                             | 120                         | \$ 120                             | \$ | 12                           |
| Interg           | overnmenta                                   | I Revenue - Federal                          |              |                        |                                |                             |                                    |    |                              |
| -                | 00 Federal                                   |                                              | \$           | -                      | \$ 136,3                       | 319                         | \$ 136,319                         | \$ | 136,31                       |
|                  |                                              | Total Intergovernmental Revenue - Federa     |              | -                      |                                |                             |                                    |    | 136,31                       |
|                  |                                              | Total Intergovernmental Revenue - Ledera     | φ.           |                        | φ 150,                         | 513                         | φ 150,519                          | Ψ  | 150,5                        |
| тс               | OTAL Social                                  | Services SB163 Wraparound Financing Sources  | \$           | 247                    | \$ 136,4                       | 439                         | \$ 136,439                         | \$ | 136,43                       |
| EIR De           | velopemnt                                    | Fee                                          |              |                        |                                |                             |                                    |    |                              |
| Reven            | ue from Use                                  | e of Money and Property                      |              |                        |                                |                             |                                    |    |                              |
|                  | 00 Interest                                  |                                              | \$           | 110                    | \$                             | -                           | \$-                                | \$ |                              |
|                  |                                              | Total Revenue from Use of Money and Property | / \$         | 110                    | \$                             | -                           | \$ -                               | \$ |                              |
|                  |                                              |                                              |              |                        |                                |                             |                                    |    |                              |
|                  |                                              | evelopemnt Fee Financing Sources             | \$           | 110                    | \$                             | -                           | <del>،</del> -                     | \$ |                              |
|                  | -                                            |                                              |              |                        |                                |                             |                                    |    |                              |
|                  | I Forest Res                                 | Berve                                        |              |                        |                                |                             |                                    |    |                              |
| Federal          |                                              | e of Money and Property                      |              |                        |                                |                             |                                    |    |                              |
| Federal<br>Reven |                                              |                                              | \$           | 803                    | \$                             | 99                          | \$-                                | \$ |                              |

| County Bu     | ntroller Sched<br>udget Act<br>2010 Edition, r | Detail of Additional Financing                | Sour<br>ntal | ces by Fun<br>Funds | id a | nd Account                   |    |                                    | Sch      | edule 6                     |
|---------------|------------------------------------------------|-----------------------------------------------|--------------|---------------------|------|------------------------------|----|------------------------------------|----------|-----------------------------|
| Fund<br>Name  | Financing<br>Source<br>Category                | Financing Source Account                      |              | 2015-16<br>Actual   |      | 2016-17<br>Actual Stimated I |    | 2017-18<br>Department<br>Requested |          | 2017-18<br>CAO<br>commended |
| 1             | 2                                              | 3                                             |              | 4                   |      | 5                            |    | 6                                  |          | 7                           |
| Intergo       | overnmental                                    | Revenue - Federal                             |              |                     |      |                              |    |                                    |          |                             |
| 107           | 70 Federal -                                   | Forest Reserve Revenue                        | \$           | 130,305             | \$   | -                            | \$ | 65,570                             | \$       | 65,570                      |
|               |                                                | Total Intergovernmental Revenue - Federal     | \$           | 130,305             | \$   | -                            | \$ | 65,570                             | \$       | 65,570                      |
| то            | TAL Federal                                    | Forest Reserve Financing Sources              | \$           | 131,107             | \$   | 99                           | \$ | 65,570                             | \$       | 65,570                      |
|               | nmissary                                       |                                               | •            | - , -               | •    |                              | •  | ,                                  | •        | ,                           |
|               | -                                              | of Money and Property                         |              |                     |      |                              |    |                                    |          |                             |
|               | 00 Interest                                    |                                               | \$           | 5,388               | \$   | 5,000                        | \$ | 5,000                              | \$       | 5,000                       |
|               |                                                | Total Revenue from Use of Money and Property  | \$           | 5,388               |      | 5,000                        |    | 5,000                              |          | 5,000                       |
| Miscel        | laneous Rev                                    | , , ,                                         | •            | - ,                 | •    | -,                           | •  | -,                                 | •        | -,                          |
| 194           |                                                | eous Revenue                                  | \$           | 80                  | \$   | -                            | \$ | -                                  | \$       | -                           |
| 194           | 14 Inmate W                                    | elfare Trust                                  | •            | 437,096             | •    | 407,801                      | ·  | 407,801                            | •        | 407,801                     |
|               |                                                | Total Miscellaneous Revenues                  | \$           | 437,177             | \$   | 407,801                      | \$ | 407,801                            | \$       | 407,801                     |
| то            |                                                | misson, Financing Sources                     | ¢            | 440 ECE             | ¢    | 442.904                      | ¢  | 440.004                            | ¢        | 440.004                     |
|               |                                                | missary Financing Sources                     | \$           | 442,565             | φ    | 412,801                      | φ  | 412,801                            | φ        | 412,801                     |
|               | Ile Union Ce                                   | -                                             |              |                     |      |                              |    |                                    |          |                             |
|               | 00 Interest                                    | of Money and Property                         | \$           | 224                 | ¢    | 250                          | \$ | 250                                | ¢        | 250                         |
| 040           | Jo mieresi                                     | Total Davanue from Line of Manay and Dranarty | · —          |                     |      |                              |    |                                    |          |                             |
| 01            |                                                | Total Revenue from Use of Money and Property  | \$           | 224                 | Ф    | 250                          | Ф  | 250                                | \$       | 250                         |
| •             | es for Service                                 |                                               | \$           | 7,525               | \$   | 12,805                       | ¢  | 12,805                             | ¢        | 12,805                      |
| 174           | 10 Charges f                                   |                                               | ·            |                     | -    | •                            |    | ,                                  | · ·      |                             |
|               |                                                | Total Charges for Services                    | \$           | 7,525               | \$   | 12,805                       | \$ | 12,805                             | \$       | 12,805                      |
| MISCEI<br>192 | laneous Reve<br>20 Other Sal                   |                                               | ¢            | 2 250               | ¢    | 22 600                       | ¢  | 22 600                             | ¢        | 22 600                      |
| 192           |                                                | eous Revenue                                  | \$           | 3,350<br>2,750      | Ф    | 23,600<br>750                | Φ  | 23,600<br>750                      | Φ        | 23,600<br>750               |
| 13-           |                                                | Total Miscellaneous Revenues                  | \$           | 6,100               | ¢    | 24.350                       | ¢  | 24,350                             | ¢        | 24,350                      |
|               |                                                |                                               | φ            |                     |      | ,                            |    |                                    |          |                             |
| то            | TAL Placerv                                    | Ile Union Cemetery Financing Sources          | \$           | 13,849              | \$   | 37,405                       | \$ | 37,405                             | \$       | 37,405                      |
| CAO Co        | ountywide Sp                                   | ecial Revenue                                 |              |                     |      |                              |    |                                    |          |                             |
|               |                                                | nd Franchises                                 |              |                     |      |                              |    |                                    |          |                             |
| 026           | 64 River Use                                   |                                               | \$           | 151,187             | -    | 179,336                      |    | 193,866                            |          | 193,866                     |
|               |                                                | Total Licenses, Permits and Franchises        | \$           | 151,187             | \$   | 179,336                      | \$ | 193,866                            | \$       | 193,866                     |
| •             |                                                | and Penalties                                 |              |                     |      |                              |    |                                    |          |                             |
|               |                                                | ustice Construction                           | \$           | 202,011             | \$   | 200,000                      | \$ | 200,000                            | \$       | 200,000                     |
| 032           | 23 Court Cor                                   |                                               |              | 7,646               |      | -                            | •  | -                                  | •        |                             |
|               |                                                | Total Fines, Forfeitures and Penalties        | \$           | 209,657             | \$   | 200,000                      | \$ | 200,000                            | \$       | 200,000                     |
|               |                                                | of Money and Property                         |              |                     |      |                              |    |                                    |          |                             |
| 040           | 00 Interest                                    |                                               | \$           | 27,358              |      | 2,000                        |    | -                                  | \$       | -                           |
|               |                                                | Total Revenue from Use of Money and Property  | \$           | 27,358              | \$   | 2,000                        | \$ | -                                  | \$       | -                           |
| •             |                                                | Revenue - State                               | ¢            | o=                  | ¢    | c= c= -                      | ¢  |                                    | •        |                             |
| 089           | er State - Of                                  | f Highway Motor Veh License                   | \$           | 67,888              | -    | 67,870                       |    | 70,775                             | -        | 70,775                      |
| _             |                                                | Total Intergovernmental Revenue - State       | \$           | 67,888              | \$   | 67,870                       | \$ | 70,775                             | \$       | 70,775                      |
|               |                                                | ernmental Agencies                            | •            |                     | •    |                              | ¢  |                                    | <b>^</b> |                             |
| 120           | JU Uther - G                                   | overnmental Agencies                          | \$           | 706,853             |      | 709,114                      |    | 709,000                            |          | 709,000                     |
|               |                                                | Total Revenue Other Governmental Agencies     | \$           | 706,853             | \$   | 709,114                      | \$ | 709,000                            | \$       | 709,000                     |
| •             | es for Service                                 |                                               | -            |                     |      |                              |    |                                    | *        |                             |
|               | 05 Quimby F                                    |                                               | \$           | 300                 | \$   | -                            | \$ | -                                  | \$       |                             |
|               |                                                | ety Impact Fee                                |              | 110,735             |      | 11,610                       |    | -                                  |          | -                           |
| 150           | 01 Court Fee                                   |                                               |              | 12,794              |      | -                            |    | -                                  |          | -                           |

| County E     | ntroller Sched<br>Budget Act<br>2010 Edition, r | D                                  | El Dorado<br>etail of Additional Financing S<br>Governme<br>Fiscal Year | Sou<br>ntal | rces by Fun<br>Funds | d a      | nd Account                     |          |                                    | Sc      | hedule 6                    |
|--------------|-------------------------------------------------|------------------------------------|-------------------------------------------------------------------------|-------------|----------------------|----------|--------------------------------|----------|------------------------------------|---------|-----------------------------|
| Fund<br>Name | Financing<br>Source<br>Category                 | Fir                                | nancing Source Account                                                  |             | 2015-16<br>Actual    |          | 2016-17<br>Actual<br>Estimated |          | 2017-18<br>Department<br>Requested | Re      | 2017-18<br>CAO<br>commendeo |
| 1            | 2                                               |                                    | 3                                                                       |             | 4                    |          | 5                              |          | 6                                  |         | 7                           |
| 15           | 506 Dispute R                                   | esolution Fee                      |                                                                         |             | 28,498               |          | -                              |          | -                                  |         |                             |
| 17           | 20 Park and                                     | Recreation Fees                    | 3                                                                       |             | 110,120              |          | 83,500                         |          | -                                  |         |                             |
|              |                                                 |                                    | Total Charges for Services                                              | \$          | 262,447              | \$       | 95,110                         | \$       | -                                  | \$      |                             |
| Misce        | llaneous Rev                                    | enues                              |                                                                         |             |                      |          |                                |          |                                    |         |                             |
| 19           | 940 Miscellan                                   | eous Revenue                       |                                                                         | \$          | 351,589              |          | 500                            | \$       | -                                  | \$      |                             |
|              |                                                 |                                    | Total Miscellaneous Revenues                                            | \$          | 351,589              | \$       | 500                            | \$       | -                                  | \$      |                             |
|              | Financing Sc                                    |                                    |                                                                         | •           |                      | •        |                                | •        |                                    | •       |                             |
| 20           | 020 Operating                                   | Transfers In                       |                                                                         | \$          | 15,000               |          | 15,000                         | \$       | -                                  | \$      |                             |
|              |                                                 |                                    | Total Other Financing Sources                                           | \$          | 15,000               | \$       | 15,000                         | \$       | -                                  | \$      |                             |
|              | ual Equity Tra                                  | <b>ansfers</b><br>Equity Transfers | In                                                                      | \$          | 461,702              | ¢        | -                              | \$       | -                                  | \$      |                             |
| 21           | 100 Residual                                    |                                    | Total Residual Equity Transfers                                         | '-          | 461,702              |          | -                              | ֆ<br>\$  | -                                  | э<br>\$ |                             |
|              |                                                 |                                    |                                                                         |             |                      |          | -                              | •        | -                                  | •       |                             |
|              |                                                 |                                    | ial Revenue Financing Sources                                           | \$          | 2,253,683            | \$       | 1,268,930                      | \$       | 1,173,641                          | \$      | 1,173,64                    |
|              |                                                 | ountywide Spe                      | ecial Revenue                                                           |             |                      |          |                                |          |                                    |         |                             |
|              |                                                 | and Penalties                      |                                                                         | ¢           | 07.040               | ¢        | 00.000                         | ¢        | 00.000                             | ¢       | 00.00                       |
| 03           | BOU Penalties                                   | and Costs on D                     | •                                                                       | \$          | 97,948               | -        | 80,000                         | -        | 80,000                             |         | 80,00                       |
| Davia        |                                                 |                                    | Fines, Forfeitures and Penalties                                        | \$          | 97,948               | Ф        | 80,000                         | \$       | 80,000                             | \$      | 80,00                       |
|              | 100 Interest                                    | of Money and F                     | roperty                                                                 | \$          | 116                  | \$       | -                              | \$       | _                                  | \$      |                             |
| 04           |                                                 | Total Revenue                      | from Use of Money and Property                                          | ·           | 116                  | \$       |                                | \$       | -                                  | \$      |                             |
| Charg        | es for Service                                  |                                    | from ose of money and Property                                          | Ψ           | 110                  | Ψ        |                                | Ψ        |                                    | Ψ       |                             |
| -            | 310 Special A                                   |                                    |                                                                         | \$          | 470,327              | \$       | 526,432                        | \$       | 500,200                            | \$      | 500,20                      |
|              |                                                 |                                    | Total Charges for Services                                              | \$          | 470,327              | \$       | 526,432                        | \$       | 500,200                            | \$      | 500,20                      |
| Misce        | llaneous Rev                                    | enues                              | Ū.                                                                      |             | ·                    |          | ·                              |          | ·                                  |         |                             |
| 19           | 940 Miscellan                                   | eous Revenue                       |                                                                         | \$          | 2,859                | \$       | 2,000                          | \$       | 2,000                              | \$      | 2,00                        |
|              |                                                 |                                    | Total Miscellaneous Revenues                                            | \$          | 2,859                | \$       | 2,000                          | \$       | 2,000                              | \$      | 2,00                        |
|              | OTAL Auditor                                    |                                    | ntywide Special Revenue                                                 | \$          | 571,250              | \$       | 608,432                        | \$       | 582,200                            | \$      | 582,20                      |
| Treas /      | Tax Collecto                                    | r Countywide                       | Special Revenue                                                         |             |                      |          |                                |          |                                    |         |                             |
|              | llaneous Rev                                    |                                    |                                                                         |             |                      |          |                                |          |                                    |         |                             |
| 19           | 940 Miscellan                                   | eous Revenue                       |                                                                         | \$          | 2,057                |          | 3,600                          | -        | -                                  | \$      |                             |
|              |                                                 |                                    | Total Miscellaneous Revenues                                            | \$          | 2,057                | \$       | 3,600                          | \$       | -                                  | \$      |                             |
|              | Financing Sc                                    |                                    |                                                                         | <b>^</b>    | 0.540                | <b>^</b> | 0.000                          | <b>^</b> | 0.000                              | ¢       | 0.00                        |
| 20           | 020 Operating                                   | I ransfers In                      | <b>T</b> ( ) O() <b>F</b> ( ) O                                         | \$          | 2,510                |          | 3,600                          | -        | 3,600                              |         | 3,60                        |
|              |                                                 |                                    | Total Other Financing Sources                                           | \$          | 2,510                | \$       | 3,600                          | \$       | 3,600                              | \$      | 3,60                        |
|              | OTAL Treas /<br>nancing Sour                    |                                    | ountywide Special Revenue                                               | \$          | 4,566                | \$       | 7,200                          | \$       | 3,600                              | \$      | 3,60                        |
|              | -                                               | le Special Rev                     |                                                                         |             |                      |          |                                |          |                                    |         |                             |
|              |                                                 | of Money and F                     | roperty                                                                 | ۴           | 004                  | ۴        | 00                             | ¢        |                                    | ¢       |                             |
| 04           | 100 Interest                                    | Total Dourse                       | from Llos of Monoy and Drog ante                                        | \$          | 904                  |          | 29                             | \$<br>¢  | -                                  | Ŧ       |                             |
| Channe       | ion for Comite                                  |                                    | from Use of Money and Property                                          | \$          | 904                  | Ф        | 29                             | \$       | -                                  | \$      |                             |
| -            | <pre>jes for Service 740 Charges f</pre>        |                                    |                                                                         | \$          | 23,936               | ¢        | 18,500                         | \$       | 22,000                             | \$      | 22,00                       |
| 17           | -5 Unaryes                                      | 01 001 1003                        | Total Charges for Services                                              | φ           | 23,930               |          | 18,500                         |          | 22,000                             |         | 22,00                       |
|              |                                                 |                                    | -                                                                       |             |                      | -        |                                |          |                                    |         |                             |
|              | OTAL Assesso<br>ources                          | or Countywide                      | Special Revenue Financing                                               | \$          | 24,840               | \$       | 18,529                         | \$       | 22,000                             | \$      | 22,00                       |

| Fund<br>NameFinancing<br>Source<br>CategoryFinancing Source Account2015-16<br>Actual2016-17<br>Actual12345District Attorney Countywide Special RevenueFines, Forfeitures and Penalties<br>0343 Consumer Fraud\$48,055\$34,580\$Total Fines, Forfeitures and Penalties0400 Interest\$3,290\$-\$Total Revenue from Use of Money and Property0400 Interest\$3,290\$-\$Total Revenue from Use of Money and Property\$3,290\$-\$Intergovernmental Revenue - State0885State - Auto Insurance Fraud\$236,620\$296,072\$                                                               | \$       25,000         \$       25,000         \$       -         \$       -         \$       237,400         270,952       508,352         \$       80,000         \$       80,000                    | Red<br>\$<br>\$<br>\$<br>\$<br>\$<br>\$<br>\$ | 2017-18<br>CAO<br>commended<br>7<br>25,00<br>25,00<br>25,00<br>25,00<br>25,00<br>25,00<br>25,00<br>25,00 |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|----------------------------------------------------------------------------------------------------------|
| District Attorney Countywide Special Revenue<br>Fines, Forfeitures and Penalties<br>0343 Consumer Fraud<br>Total Fines, Forfeitures and Penalties<br>Revenue from Use of Money and Property<br>0400 Interest<br>Total Revenue from Use of Money and Property<br>1ntergovernmental Revenue - State                                                                                                                                                                                                                                                                              | \$       25,000         \$       25,000         \$       -         \$       -         \$       -         \$       237,400         270,952       508,352         \$       80,000         \$       80,000 | \$<br>\$<br>\$<br>\$                          | 25,00<br>25,00<br>237,40<br>270,95                                                                       |
| Fines, Forfeitures and Penalties       \$ 48,055 \$ 34,580 \$         0343 Consumer Fraud       \$ 48,055 \$ 34,580 \$         Total Fines, Forfeitures and Penalties       \$ 48,055 \$ 34,580 \$         Revenue from Use of Money and Property       \$ 3,290 \$ - \$         0400 Interest       \$ 3,290 \$ - \$         Total Revenue from Use of Money and Property       \$ 3,290 \$ - \$         Intergovernmental Revenue - State       \$ 3,290 \$ - \$                                                                                                             | \$       25,000         \$       25,000         \$       -         \$       -         \$       237,400         270,952       508,352         \$       80,000         \$       80,000                    | \$<br>\$<br>\$<br>\$                          | 25,00<br>237,40<br>270,95                                                                                |
| Fines, Forfeitures and Penalties       \$       48,055 \$       34,580 \$         0343 Consumer Fraud       \$       48,055 \$       34,580 \$         Total Fines, Forfeitures and Penalties       \$       48,055 \$       34,580 \$         Revenue from Use of Money and Property       \$       3,290 \$       -       \$         O400 Interest       \$       3,290 \$       -       \$         Total Revenue from Use of Money and Property       \$       3,290 \$       -       \$         Intergovernmental Revenue - State       \$       3,290 \$       -       \$ | \$       25,000         \$       25,000         \$       -         \$       -         \$       237,400         270,952       508,352         \$       80,000         \$       80,000                    | \$<br>\$<br>\$<br>\$                          | 25,00<br>237,40<br>270,95                                                                                |
| Total Fines, Forfeitures and Penalties       48,055 \$ 34,580 \$         Revenue from Use of Money and Property       3,290 \$ - \$         0400 Interest       \$ 3,290 \$ - \$         Total Revenue from Use of Money and Property       \$ 3,290 \$ - \$         Intergovernmental Revenue - State       \$ 3,290 \$ - \$                                                                                                                                                                                                                                                  | \$       25,000         \$       25,000         \$       -         \$       -         \$       237,400         270,952       508,352         \$       80,000         \$       80,000                    | \$<br>\$<br>\$<br>\$                          | 25,00<br>237,40<br>270,95                                                                                |
| Revenue from Use of Money and Property       \$ 3,290 \$ - \$         0400 Interest       \$ 3,290 \$ - \$         Total Revenue from Use of Money and Property       \$ 3,290 \$ - \$         Intergovernmental Revenue - State       \$ 3,290 \$ - \$                                                                                                                                                                                                                                                                                                                        | \$ -<br>\$ 237,400<br>270,952<br>\$ 508,352<br>\$ 80,000<br>\$ 80,000                                                                                                                                   | \$<br>\$<br>\$<br>\$                          | 237,40<br>270,95                                                                                         |
| 0400 Interest       \$ 3,290 \$ - \$         Total Revenue from Use of Money and Property       \$ 3,290 \$ - \$         Intergovernmental Revenue - State       \$ 3,290 \$ - \$                                                                                                                                                                                                                                                                                                                                                                                              | \$       -         \$       237,400         270,952       -         \$       508,352         \$       80,000         \$       80,000                                                                    | \$<br>\$<br>\$                                | 270,95                                                                                                   |
| Total Revenue from Use of Money and Property \$ 3,290 \$ - \$ Intergovernmental Revenue - State                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | \$       -         \$       237,400         270,952       -         \$       508,352         \$       80,000         \$       80,000                                                                    | \$<br>\$<br>\$                                | 270,95                                                                                                   |
| Intergovernmental Revenue - State                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | \$ 237,400         270,952         \$ 508,352         \$ 80,000         \$ 80,000                                                                                                                       | \$                                            | 270,95                                                                                                   |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 270,952<br>\$ 508,352<br>\$ 80,000<br>\$ 80,000                                                                                                                                                         | \$                                            | 270,95                                                                                                   |
| 0885 State - Auto Insurance Fraud \$ 236.620 \$ 206.072 \$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 270,952<br>\$ 508,352<br>\$ 80,000<br>\$ 80,000                                                                                                                                                         | \$                                            | 270,95                                                                                                   |
| ······································                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | \$         508,352           \$         80,000           \$         80,000                                                                                                                              |                                               |                                                                                                          |
| 0886         State - Workers' Compensation Fraud         271,428         298,240                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | \$ 80,000<br>\$ 80,000                                                                                                                                                                                  |                                               | 508,35                                                                                                   |
| Total Intergovernmental Revenue - State \$ 508,048 \$ 594,312 \$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | \$ 80,000                                                                                                                                                                                               | \$                                            |                                                                                                          |
| Charges for Services         132,392         80,000         \$           1600 Recording Fees         \$         132,392         \$         80,000         \$                                                                                                                                                                                                                                                                                                                                                                                                                   | \$ 80,000                                                                                                                                                                                               | Φ                                             | 80,00                                                                                                    |
| Total Charges for Services \$ 132,392 \$ 80,000 \$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                         | \$                                            | 80,00                                                                                                    |
| TOTAL District Attorney Countywide Special Revenue \$ 691,785 \$ 708,892 \$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                         |                                               | 613,35                                                                                                   |
| Financing Sources                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                         |                                               |                                                                                                          |
| Sheriff Countywide Special Revenue                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                         |                                               |                                                                                                          |
| Fines, Forfeitures and Penalties                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                         |                                               |                                                                                                          |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | \$-                                                                                                                                                                                                     | \$                                            |                                                                                                          |
| 0346 Asset Forfeiture - State 47,628 -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | -                                                                                                                                                                                                       |                                               |                                                                                                          |
| 0347 Asset Forfeiture - Federal 459,844 -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | -                                                                                                                                                                                                       |                                               |                                                                                                          |
| Total Fines, Forfeitures and Penalties \$ 552,055 \$ - \$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | \$-                                                                                                                                                                                                     | \$                                            |                                                                                                          |
| Revenue from Use of Money and Property                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                         |                                               |                                                                                                          |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | \$-                                                                                                                                                                                                     | \$                                            |                                                                                                          |
| Total Revenue from Use of Money and Property \$ 19,267 \$ 5                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | \$-                                                                                                                                                                                                     | \$                                            |                                                                                                          |
| Intergovernmental Revenue - State                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                         |                                               |                                                                                                          |
| 0760 State - Corrections \$ - \$ 57,750 \$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | \$-                                                                                                                                                                                                     | \$                                            |                                                                                                          |
| 0880 State - Other 841,724 -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | -                                                                                                                                                                                                       |                                               |                                                                                                          |
| Total Intergovernmental Revenue - State \$ 841,724 \$ 57,750 \$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | \$-                                                                                                                                                                                                     | \$                                            |                                                                                                          |
| Charges for Services                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                         |                                               |                                                                                                          |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | \$-                                                                                                                                                                                                     | \$                                            |                                                                                                          |
| 1680Institutional Care and Services184,805-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | -                                                                                                                                                                                                       |                                               |                                                                                                          |
| Total Charges for Services \$ 210,496 \$ - \$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | \$-                                                                                                                                                                                                     | \$                                            |                                                                                                          |
| TOTAL Sheriff Countywide Special Revenue Financing \$1,623,541 \$57,755 \$<br>Sources                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | \$-                                                                                                                                                                                                     | \$                                            |                                                                                                          |
| Probation Countywide Special Revenue                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                         |                                               |                                                                                                          |
| Revenue from Use of Money and Property                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                         |                                               |                                                                                                          |
| 0400 Interest \$ 923 \$ 100 \$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <b>5</b> 100                                                                                                                                                                                            | \$                                            | 10                                                                                                       |
| Total Revenue from Use of Money and Property \$ 923 \$ 100 \$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | -                                                                                                                                                                                                       | -                                             | 10                                                                                                       |
| Intergovernmental Revenue - State                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                         | *                                             |                                                                                                          |
| 0880 State - Other \$ 352,966 \$ 300,000 \$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | \$ 300,000                                                                                                                                                                                              | \$                                            | 300,00                                                                                                   |
| Total Intergovernmental Revenue - State \$ 352,966 \$ 300,000 \$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                         |                                               | 300,00                                                                                                   |
| TOTAL Probation Countywide Special Revenue Financing \$ 353,889 \$ 300,100 \$<br>Sources                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | \$ 300,100                                                                                                                                                                                              | \$                                            | 300,10                                                                                                   |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                         |                                               |                                                                                                          |
| Agriculture Countywide Special Revenue Revenue from Use of Money and Property                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                         |                                               |                                                                                                          |
| 0400 Interest \$ 189 \$ - \$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | \$ -                                                                                                                                                                                                    | \$                                            |                                                                                                          |
| ······································                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Ŧ                                                                                                                                                                                                       | Ŷ                                             |                                                                                                          |

| County B     | ntroller Sched<br>udget Act<br>2010 Edition, r | D                  | El Dorado<br>etail of Additional Financing<br>Governme<br>Fiscal Yea | Sou<br>ntal | rces by Fun<br>Funds | d a | nd Account                   |    |                                    | Sc | hedule 6                    |
|--------------|------------------------------------------------|--------------------|----------------------------------------------------------------------|-------------|----------------------|-----|------------------------------|----|------------------------------------|----|-----------------------------|
| Fund<br>Name | Financing<br>Source<br>Category                | Fir                | nancing Source Account                                               |             | 2015-16<br>Actual    |     | 2016-17<br>ctual<br>stimated | I  | 2017-18<br>Department<br>Requested | Re | 2017-18<br>CAO<br>commended |
| 1            | 2                                              |                    | 3                                                                    |             | 4                    |     | 5                            |    | 6                                  |    | 7                           |
|              |                                                | Total Revenue      | from Use of Money and Property                                       | \$          | 189                  | \$  | -                            | \$ | -                                  | \$ | -                           |
|              | OTAL Agricult                                  | ture Countywide    | Special Revenue Financing                                            | \$          | 189                  | \$  | -                            | \$ | -                                  | \$ |                             |
| Recorde      | er Countywic                                   | de Special Rev     | enue                                                                 |             |                      |     |                              |    |                                    |    |                             |
| Licens       | ses, Permits a                                 | and Franchises     |                                                                      |             |                      |     |                              |    |                                    |    |                             |
| 02           | 62 Notary Co                                   | onfidential Marria | ige License                                                          | \$          | 3,300                | \$  | 1,000                        | \$ | 1,000                              | \$ | 1,000                       |
|              |                                                | Total L            | icenses, Permits and Franchises                                      | \$          | 3,300                | \$  | 1,000                        | \$ | 1,000                              | \$ | 1,000                       |
| Reven        | ue from Use                                    | of Money and P     | roperty                                                              |             |                      |     |                              |    |                                    |    |                             |
| 040          | 00 Interest                                    | -                  |                                                                      | \$          | 7,503                | \$  | -                            | \$ | -                                  | \$ |                             |
|              |                                                | Total Revenue      | from Use of Money and Property                                       | \$          | 7,503                | \$  | -                            | \$ | -                                  | \$ |                             |
| Charge       | es for Servic                                  |                    |                                                                      | Ŷ           | ,000                 | Ŷ   |                              | Ŷ  |                                    | Ŧ  |                             |
| •            | 00 Recording                                   |                    |                                                                      | \$          | 123,284              | \$  | 55,000                       | \$ | 55,000                             | \$ | 55,000                      |
| 16           |                                                | r Recording Fee    |                                                                      | Ŷ           | 278,324              | Ŷ   | 200,000                      | Ŧ  | 200,000                            | Ŷ  | 200,000                     |
| 16           | •                                              | 0                  |                                                                      |             | 179,932              |     | 160,000                      |    | 160,000                            |    | 160,000                     |
|              | 0 1                                            | Ith Statistic Fee  |                                                                      |             | 25,016               |     | 25,000                       |    | 25,000                             |    | 25,000                      |
| -            |                                                |                    | Total Charges for Services                                           | \$          | 606,556              | \$  | 440,000                      | \$ | 440,000                            | \$ | 440,000                     |
|              | OTAL Record                                    | er Countywide S    | Special Revenue Financing                                            | \$          | 617,358              | \$  | 441,000                      | \$ | 441,000                            | \$ | 441,000                     |
|              |                                                | ion Countywide     | Special Revenue                                                      |             |                      |     |                              |    |                                    |    |                             |
| -            | -                                              | and Franchises     | Special Revenue                                                      |             |                      |     |                              |    |                                    |    |                             |
|              |                                                | ileges and Perm    | ite                                                                  | \$          | 4,029                | \$  | _                            | \$ | _                                  | \$ |                             |
| 020          |                                                | 0                  | icenses, Permits and Franchises                                      | . —         | 4,029                | \$  |                              | \$ |                                    | \$ |                             |
| D            |                                                |                    |                                                                      | \$          | 4,029                | φ   | -                            | Φ  | -                                  | φ  |                             |
|              | 00 Interest                                    | of Money and P     | roperty                                                              | ¢           | 249,832              | ¢   | 200 220                      | ¢  | 225 000                            | ¢  | 225 00                      |
|              |                                                | ity Day Black Cr   | ant Noto                                                             | \$          | 249,832              | Φ   | 280,330                      | Φ  | 225,000                            | Ф  | 225,000                     |
| 040          | or commun                                      | ity Dev Block Gra  |                                                                      |             |                      | •   | -                            | •  | -                                  | •  | 005.00                      |
| -            |                                                |                    | from Use of Money and Property                                       | \$          | 274,197              | \$  | 280,330                      | \$ | 225,000                            | \$ | 225,000                     |
|              |                                                | vernmental Age     |                                                                      |             |                      |     |                              |    |                                    |    |                             |
| 12           | 07 Shingle S                                   | prings Rancheria   | a                                                                    | \$          | 2,600,000            | \$  | 2,600,000                    | \$ | 2,600,000                          | \$ | 2,600,000                   |
|              |                                                | Total Revenu       | e Other Governmental Agencies                                        | \$          | 2,600,000            | \$  | 2,600,000                    | \$ | 2,600,000                          | \$ | 2,600,000                   |
| Charge       | es for Servic                                  | es                 |                                                                      |             |                      |     |                              |    |                                    |    |                             |
| 14           | 70 TIM: Traf                                   | fic Impact Mitiga  | tion                                                                 | \$          | 8,846,729            | \$  | 8,100,000                    | \$ | 8,100,000                          | \$ | 8,100,000                   |
| 174          | 45 Public Uti                                  | ility Inspections  |                                                                      |             | 4,081                |     | 5,000                        |    | 10,000                             |    | 10,000                      |
|              |                                                |                    | Total Charges for Services                                           | \$          | 8,850,810            | \$  | 8,105,000                    | \$ | 8,110,000                          | \$ | 8,110,000                   |
| Miscel       | llaneous Rev                                   | enues              |                                                                      |             |                      |     |                              |    |                                    |    |                             |
| 194          | 40 Miscellan                                   | eous Revenue       |                                                                      | \$          | 1,089                | \$  | -                            | \$ | -                                  | \$ |                             |
|              |                                                |                    | Total Miscellaneous Revenues                                         | \$          | 1,089                | \$  | -                            | \$ | -                                  | \$ |                             |
| Other        | Financing Sc                                   | ources             |                                                                      |             |                      |     |                              |    |                                    |    |                             |
|              | 20 Operating                                   |                    |                                                                      | \$          | 4,355                | \$  | -                            | \$ | -                                  | \$ |                             |
|              |                                                |                    | Total Other Financing Sources                                        | \$          | 4,355                | \$  | -                            | \$ | -                                  | \$ |                             |
|              | OTAL Dept of<br>nancing Sour                   |                    | Countywide Special Revenue                                           | \$          | 11,734,480           | \$  | 10,985,330                   | \$ | 10,935,000                         | \$ | 10,935,000                  |
|              | -                                              | pecial Revenue     |                                                                      |             |                      |     |                              |    |                                    |    |                             |
|              | -                                              | and Franchises     |                                                                      |             |                      |     |                              |    |                                    |    |                             |
| 024          |                                                | ermits Administra  | ation                                                                | \$          | 176,398<br>-         | \$  | 212,708<br>(348)             | \$ | -                                  | \$ |                             |
| 020          |                                                |                    | icenses, Permits and Franchises                                      | \$          | 176,398              | \$  | 212,360                      | \$ | -                                  | \$ |                             |

| County B     | ntroller Sched<br>udget Act<br>2010 Edition, r | D                     | El Dorado<br>etail of Additional Financing<br>Governme<br>Fiscal Yea | Sour<br>ntal | ces by Fund<br>Funds | d a | nd Account                    |    |                                    | Sc | nedule 6                    |
|--------------|------------------------------------------------|-----------------------|----------------------------------------------------------------------|--------------|----------------------|-----|-------------------------------|----|------------------------------------|----|-----------------------------|
| Fund<br>Name | Financing<br>Source<br>Category                | Fin                   | ancing Source Account                                                |              | 2015-16<br>Actual    |     | 2016-17<br>actual<br>stimated |    | 2017-18<br>Department<br>Requested |    | 2017-18<br>CAO<br>commended |
| 1            | 2                                              |                       | 3                                                                    |              | 4                    |     | 5                             |    | 6                                  |    | 7                           |
| Reven        | ue from Use                                    | of Money and P        | roperty                                                              |              |                      |     |                               |    |                                    |    |                             |
| 040          | 00 Interest                                    |                       |                                                                      | \$           | 21                   | \$  | -                             | \$ | -                                  | \$ | -                           |
|              |                                                | Total Revenue         | from Use of Money and Property                                       | \$           | 21                   | \$  | -                             | \$ | -                                  | \$ |                             |
| Charge       | es for Servic                                  | es                    |                                                                      |              |                      |     |                               |    |                                    |    |                             |
| 14           | 09 Subdiv Te                                   | entative / Final M    | ap Plan Check                                                        | \$           | 171,385              | \$  | 37,725                        | \$ | -                                  | \$ |                             |
| 14           |                                                | ent Projects (T&      |                                                                      |              | 662,166              |     | 1,054,751                     |    | 1,290,000                          |    | 1,290,000                   |
| 174          | •                                              | roject Staff Hours    |                                                                      |              | 4,840                |     | -                             |    | -                                  |    | -                           |
| 174          | 44 Miscellan                                   | eous Inspections      |                                                                      |              | -                    |     | 75,100                        |    | 38,000                             |    | 38,000                      |
|              |                                                |                       | Total Charges for Services                                           | \$           | 838,391              | \$  | 1,167,576                     | \$ | 1,328,000                          | \$ | 1,328,000                   |
|              | laneous Rev                                    |                       |                                                                      |              |                      | c   |                               |    |                                    |    |                             |
| 194          | 40 Miscellan                                   | eous Revenue          |                                                                      | \$           | 18,852               | \$  | (6,442)                       | \$ |                                    | \$ | •                           |
|              |                                                |                       | Total Miscellaneous Revenues                                         | \$           | 18,852               | \$  | (6,442)                       | \$ | -                                  | \$ |                             |
|              | al Equity Tra                                  |                       |                                                                      |              |                      |     |                               |    |                                    |    |                             |
| 210          | 00 Residual                                    | Equity Transfers      |                                                                      | \$           | 4,972                |     | -                             | \$ | -                                  | \$ |                             |
|              |                                                |                       | Total Residual Equity Transfers                                      | \$           | 4,972                | \$  | -                             | \$ | -                                  | \$ |                             |
| тс           | TAL CDA Co                                     | untywide Specia       | al Revenue Financing Sources                                         | \$           | 1,038,634            | \$  | 1,373,494                     | \$ | 1,328,000                          | \$ | 1,328,00                    |
| Develop      | ment Servic                                    | es Countywide         | Special Revenue                                                      |              |                      |     |                               |    |                                    |    |                             |
| -            |                                                | and Franchises        |                                                                      |              |                      |     |                               |    |                                    |    |                             |
| 02           | 20 Construct                                   | ion Permits           |                                                                      | \$           | (58,732)             | \$  | -                             | \$ | -                                  | \$ |                             |
|              |                                                | Total Li              | censes, Permits and Franchises                                       | \$           | (58,732)             | \$  | -                             | \$ | -                                  | \$ |                             |
| Reven        | ue from Use                                    | of Money and P        |                                                                      |              |                      |     |                               |    |                                    |    |                             |
|              | 00 Interest                                    |                       |                                                                      | \$           | 4,093                | \$  | 6,900                         | \$ | 7,000                              | \$ | 7,000                       |
|              |                                                | Total Revenue         | from Use of Money and Property                                       | \$           | 4,093                | \$  | 6,900                         | \$ | 7,000                              | \$ | 7,000                       |
| Charge       | es for Servic                                  |                       |                                                                      |              |                      |     |                               |    |                                    |    |                             |
| •            |                                                | I Preserve Fee        |                                                                      | \$           | 140,051              | \$  | 152,000                       | \$ | 152,000                            | \$ | 152,000                     |
| 174          | 44 Miscellan                                   | eous Inspections      | or Services                                                          |              | 23,500               |     | -                             |    | -                                  |    |                             |
|              |                                                |                       | Total Charges for Services                                           | \$           | 163,551              | \$  | 152,000                       | \$ | 152,000                            | \$ | 152,000                     |
| Other        | Financing Sc                                   | ources                | -                                                                    |              |                      |     |                               |    |                                    |    |                             |
|              | 20 Operating                                   |                       |                                                                      | \$           | 741,655              | \$  | -                             | \$ | -                                  | \$ |                             |
|              |                                                |                       | Total Other Financing Sources                                        | \$           | 741,655              | \$  | -                             | \$ | -                                  | \$ |                             |
| Residu       | al Equity Tra                                  | Insfers               | , i i i i i i i i i i i i i i i i i i i                              |              |                      |     |                               |    |                                    |    |                             |
|              |                                                | Equity Transfers      | In                                                                   | \$           | 1,640,148            | \$  | -                             | \$ | -                                  | \$ |                             |
|              |                                                |                       | Total Residual Equity Transfers                                      | \$           | 1,640,148            | \$  | -                             | \$ | _                                  | \$ |                             |
|              | TAL Develop                                    |                       | Countywide Special Revenue                                           | \$           | 2,490,714            |     | 158,900                       | \$ | 159,000                            | \$ | 159,000                     |
|              | -                                              | ywide Special I       | Revenue                                                              |              |                      |     |                               |    |                                    |    |                             |
|              |                                                | of Money and P        |                                                                      |              |                      |     |                               |    |                                    |    |                             |
|              | 00 Interest                                    |                       |                                                                      | \$           | 1,098                | \$  | 1,000                         | \$ | 1,000                              | \$ | 1,000                       |
|              |                                                | Total Revenue         | from Use of Money and Property                                       | \$           | 1,098                | \$  | 1,000                         | \$ | 1,000                              | \$ | 1,000                       |
| Charge       | es for Servic                                  |                       |                                                                      |              |                      |     |                               |    | ·                                  |    |                             |
| -            | 40 Charges                                     |                       |                                                                      | \$           | 6,321                | \$  | 10,000                        | \$ | 10,000                             | \$ | 10,000                      |
| 174          | -                                              |                       | Total Charges for Services                                           | \$           | 6,321                | \$  | 10,000                        |    | 10,000                             |    | 10,000                      |
| 174          |                                                |                       | Total Charges for Services                                           | φ            |                      |     |                               |    |                                    |    |                             |
|              | laneous Rev                                    | enues                 | Total Charges for Services                                           | φ            | - , -                | •   |                               | •  |                                    | Ŷ  |                             |
| Miscel       |                                                | enues<br>eous Revenue | Total Charges for Services                                           | ၞ<br>\$      | 30,446               |     | 52,500                        |    |                                    |    | 2,500                       |
| Miscel       | 40 Miscellan                                   |                       |                                                                      |              |                      |     | 52,500                        |    | 2,500<br>35,000                    |    |                             |

|         | ntroller Schedu               |                      | El Dorado                                   |    |                   |     |             |    |                         | Sch  | nedule 6         |
|---------|-------------------------------|----------------------|---------------------------------------------|----|-------------------|-----|-------------|----|-------------------------|------|------------------|
|         | udget Act<br>2010 Edition, re | D<br>evision #1      | etail of Additional Financing S<br>Governme |    |                   | d a | and Account |    |                         |      |                  |
|         |                               |                      | Governmei<br>Fiscal Yea                     |    |                   |     |             |    |                         |      |                  |
|         |                               |                      | FISCAL TEAL                                 | 20 |                   | Г   | 2010 17     | I  | 2017 42                 |      | 2017 40          |
| Fund    | Financing<br>Source           | Fin                  | ancing Source Account                       |    | 2015-16<br>Actual |     | 2016-17     |    | 2017-18                 |      | 2017-18          |
| Name    | Category                      |                      | 5                                           |    | Actual            |     | Actual      |    | Department<br>Requested | Rec  | CAO<br>commended |
|         | 0,7                           |                      |                                             |    |                   |     | Estimated 🗹 |    | rioquootou              | 1.00 | /011111011000    |
| 1       | 2                             |                      | 3                                           |    | 4                 |     | 5           |    | 6                       |      | 7                |
|         | OTAL Public H                 | ealth Countywi       | de Special Revenue Financing                | \$ | 42,660            | \$  | 63,500      | \$ | 48,500                  | \$   | 48,50            |
| Environ | mental Mngn                   | nnt Countywide       | e Special Revenue                           |    |                   |     |             |    |                         |      |                  |
|         |                               | of Money and P       | roperty                                     |    |                   |     |             |    |                         |      |                  |
| 04      | 00 Interest                   |                      |                                             | \$ | (312)             | \$  | 206         | \$ | 270                     | \$   | 270              |
|         |                               | Total Revenue        | from Use of Money and Property              | \$ | (312)             | \$  | 206         | \$ | 270                     | \$   | 27               |
| Interge | overnmental F                 | Revenue - State      |                                             |    |                   |     |             |    |                         |      |                  |
| 08      | 80 State - Oth                | ner                  |                                             | \$ | -                 | \$  | -           | \$ | 106,952                 | \$   | 106,95           |
|         |                               | Total Int            | ergovernmental Revenue - State              | \$ | -                 | \$  | -           | \$ | 106,952                 | \$   | 106,95           |
| Miscel  | llaneous Reve                 | nues                 |                                             |    |                   |     |             |    |                         |      |                  |
| 19      | 40 Miscellane                 | ous Revenue          |                                             | \$ | 102,825           | \$  | -           | \$ | -                       | \$   |                  |
|         |                               |                      | Total Miscellaneous Revenues                | \$ | 102,825           | \$  | -           | \$ | -                       | \$   |                  |
| Other   | Financing So                  | urces                |                                             |    |                   |     |             |    |                         |      |                  |
|         | 20 Operating                  |                      |                                             | \$ | 291,858           | \$  | 31,233      | \$ | 15,000                  | \$   | 15,00            |
|         |                               |                      | Total Other Financing Sources               | \$ | 291,858           | \$  | 31,233      | \$ | 15,000                  | \$   | 15,00            |
|         | OTAL Environ                  |                      | Countywide Special Revenue                  | \$ | 394,371           | \$  | 31,439      | \$ | 122,222                 | \$   | 122,22           |
|         | •                             | Special Reven        | le                                          |    |                   |     |             |    |                         |      |                  |
|         | -                             | of Money and P       |                                             |    |                   |     |             |    |                         |      |                  |
|         | 00 Interest                   | ,                    |                                             | \$ | 35                | \$  | -           | \$ | -                       | \$   |                  |
|         |                               | Total Revenue        | from Use of Money and Property              | \$ | 35                | \$  | -           | \$ | -                       | \$   |                  |
| Residu  | ual Equity Tra                | nsfers               | , , ,                                       |    |                   | ·   |             |    |                         |      |                  |
|         |                               | Equity Transfers     | In                                          | \$ | 8,053             | \$  | -           | \$ | -                       | \$   |                  |
|         |                               |                      | Total Residual Equity Transfers             | \$ | 8,053             | \$  | -           | \$ | -                       | \$   |                  |
| тс      | TAL AQMD C                    | ountywide Spe        | cial Revenue Financing Sources              | \$ | 8,087             | \$  | -           | \$ | -                       | \$   |                  |
| Veteran | s' Services C                 | countywide Sp        | ecial Revenue                               |    | •                 |     |             |    |                         |      |                  |
|         |                               | of Money and P       |                                             |    |                   |     |             |    |                         |      |                  |
|         | 00 Interest                   |                      |                                             | \$ | 224               | \$  | -           | \$ | -                       | \$   |                  |
|         |                               | Total Revenue        | from Use of Money and Property              | \$ | 224               | \$  | -           | \$ | -                       | \$   |                  |
| Miscel  | laneous Reve                  |                      |                                             | •  |                   | •   |             | •  |                         | •    |                  |
|         | 40 Miscellane                 |                      |                                             | \$ | 5,711             | \$  | 5,000       | \$ | 6,000                   | \$   | 6,00             |
|         |                               |                      | Total Miscellaneous Revenues                | \$ | 5,711             | -   | 5,000       | -  | 6,000                   |      | 6,00             |
|         |                               |                      | ntywide Special Revenue                     | \$ | 5,935             |     | 5,000       |    | 6,000                   |      | 6,00             |
|         | nancing Sour                  | ces<br>untywide Spec | ial Revenue                                 |    |                   |     |             |    |                         |      |                  |
|         |                               | of Money and P       |                                             |    |                   |     |             |    |                         |      |                  |
|         | 00 Interest                   |                      |                                             | \$ | 302               | \$  | 850         | \$ | 900                     | \$   | 90               |
|         |                               | Total Revenue        | from Use of Money and Property              | \$ | 302               | \$  | 850         | \$ | 900                     | \$   | 90               |
| Intera  |                               | Revenue - State      |                                             |    |                   |     |             | -  |                         |      |                  |
| -       | 80 State - Oth                |                      |                                             | \$ | 3,745             | \$  | 3,917       | \$ | 18,745                  | \$   | 18,74            |
|         |                               | Total Int            | ergovernmental Revenue - State              | \$ | 3,745             |     | 3,917       |    | 18,745                  |      | 18,74            |
| Charge  | es for Service                |                      |                                             | ٠  | -,                | Ŧ   | 2,0.1       | +  | ,                       | *    |                  |
| -       | 00 Recording                  |                      |                                             | \$ | 12,600            | \$  | 12,000      | \$ | 12,000                  | \$   | 12,00            |
| 16      |                               |                      |                                             | -  | ,                 | -   |             | -  |                         |      | ,                |
|         | 0                             | h Statistic Fee      |                                             |    | 1,855             |     | 2,000       |    | 2,000                   |      | 2,00             |

|                            | ontroller Schedu<br>Budget Act<br>2010 Edition, re | Detail of Additional Financing                                                                                                                                 | Soui<br>ntal | rces by Fun<br>Funds | d a | and Account                        |    |                                    | Sc | hedule 6                     |
|----------------------------|----------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|----------------------|-----|------------------------------------|----|------------------------------------|----|------------------------------|
| Fund<br>Name               | Financing<br>Source<br>Category                    | Financing Source Account                                                                                                                                       |              | 2015-16<br>Actual    |     | 2016-17<br>Actual<br>Estimated     |    | 2017-18<br>Department<br>Requested | Re | 2017-18<br>CAO<br>ecommendeo |
| 1                          | 2                                                  | 3                                                                                                                                                              |              | 4                    |     | 5                                  |    | 6                                  |    | 7                            |
| Misce                      | llaneous Reve                                      | enues                                                                                                                                                          |              |                      |     |                                    |    |                                    |    |                              |
| 19                         | 943 Miscellane                                     | eous Donation                                                                                                                                                  | \$           | 160,000              | \$  | -                                  | \$ | -                                  | \$ |                              |
|                            |                                                    | Total Miscellaneous Revenues                                                                                                                                   | \$           | 160,000              | \$  | -                                  | \$ | -                                  | \$ |                              |
|                            | OTAL Human                                         | Services Countywide Special Revenue<br>ces                                                                                                                     | \$           | 178,502              | \$  | 18,767                             | \$ | 33,645                             | \$ | 33,64                        |
| Public (                   | Guardian Cou                                       | Intywide Special Revenue                                                                                                                                       |              |                      |     |                                    |    |                                    |    |                              |
|                            | ual Equity Tra                                     |                                                                                                                                                                |              |                      |     |                                    |    |                                    |    |                              |
|                            |                                                    | Equity Transfers In                                                                                                                                            | \$           | 11,861               | \$  | -                                  | \$ | -                                  | \$ |                              |
|                            |                                                    | Total Residual Equity Transfers                                                                                                                                | \$           | 11,861               | \$  | -                                  | \$ | -                                  | \$ |                              |
|                            | OTAL Public G                                      | uardian Countywide Special Revenue                                                                                                                             | \$           | 11,861               | \$  | -                                  | \$ | -                                  | \$ |                              |
|                            | •                                                  | Special Revenue                                                                                                                                                |              |                      |     |                                    |    |                                    |    |                              |
| -                          | -                                                  | of Money and Property                                                                                                                                          |              |                      |     |                                    |    |                                    |    |                              |
|                            | 100 Interest                                       |                                                                                                                                                                | \$           | 1,069                | \$  | -                                  | \$ | -                                  | \$ |                              |
|                            |                                                    | Total Revenue from Use of Money and Property                                                                                                                   | \$           | 1,069                | \$  | -                                  | \$ | -                                  | \$ |                              |
| Misce                      | llaneous Reve                                      | , , ,                                                                                                                                                          | •            | ,                    | •   |                                    | ,  |                                    |    |                              |
|                            | 043 Miscellane                                     |                                                                                                                                                                | \$           | 3,725                | \$  | 5,220                              | \$ | 4,000                              | \$ | 4,0                          |
| 19                         | 54 Misc Dona                                       | ations: Friends of Library                                                                                                                                     |              | 100                  |     | -                                  |    | -                                  |    |                              |
|                            |                                                    | Total Miscellaneous Revenues                                                                                                                                   | \$           | 3,825                | \$  | 5,220                              | \$ | 4,000                              | \$ | 4,00                         |
| Resid                      | ual Equity Tra                                     | nsfers                                                                                                                                                         |              |                      |     |                                    |    |                                    |    |                              |
|                            |                                                    | Equity Transfers In                                                                                                                                            | \$           | 40,849               | \$  | -                                  | \$ | -                                  | \$ |                              |
|                            |                                                    | Total Residual Equity Transfers                                                                                                                                | \$           | 40,849               | \$  | -                                  | \$ | -                                  | \$ |                              |
|                            | OTAL Library (<br>ources                           | Countywide Special Revenue Financing                                                                                                                           | \$           | 45,742               | \$  | 5,220                              | \$ | 4,000                              | \$ | 4,00                         |
| Fish an                    | id Game Cou                                        | ntywide Special Revenue                                                                                                                                        |              |                      |     |                                    |    |                                    |    |                              |
| Reven                      | ue from Use                                        | of Money and Property                                                                                                                                          |              |                      |     |                                    |    |                                    |    |                              |
| 04                         | 100 Interest                                       |                                                                                                                                                                | \$           | 42                   | \$  | -                                  | \$ | -                                  | \$ |                              |
|                            |                                                    | Total Revenue from Use of Money and Property                                                                                                                   | \$           | 42                   | \$  | -                                  | \$ | -                                  | \$ |                              |
| Misce                      | llaneous Reve                                      | enues                                                                                                                                                          |              |                      |     |                                    |    |                                    |    |                              |
| 19                         | 940 Miscellane                                     | eous Revenue                                                                                                                                                   | \$           | 3,000                | \$  | -                                  | \$ | -                                  | \$ | 3,00                         |
|                            |                                                    | Total Miscellaneous Revenues                                                                                                                                   | \$           | 3,000                | \$  | -                                  | \$ | -                                  | \$ | 3,00                         |
|                            | OTAL Fish and<br>inancing Sour                     | I Game Countywide Special Revenue<br>ces                                                                                                                       | \$           | 3,042                | \$  | -                                  | \$ | -                                  | \$ | 3,00                         |
| Health :                   | and Welfare                                        | Countywide Special Revenue                                                                                                                                     |              |                      |     |                                    |    |                                    |    |                              |
| Reven                      | ue from Use                                        | of Money and Property                                                                                                                                          |              |                      |     |                                    |    |                                    |    |                              |
| 04                         | 100 Interest                                       |                                                                                                                                                                | \$           | 32,518               | \$  | 14,900                             | \$ | 14,900                             | \$ | 14,90                        |
|                            |                                                    | Total Revenue from Use of Money and Property                                                                                                                   | \$           | 32,518               | \$  | 14,900                             | \$ | 14,900                             | \$ | 14,90                        |
| In the second              | overnmental I                                      | Revenue - State                                                                                                                                                |              |                      |     |                                    |    |                                    |    |                              |
| Interg                     | 44 State - Ve                                      | h Lic Realignment - MentHlth                                                                                                                                   | \$           | -                    | \$  | 100,764                            | \$ | 338,311                            | \$ | 338,3                        |
| 05                         | -                                                  | h Lic Realignment - Health                                                                                                                                     |              | -                    |     | 3,923,438                          |    | 4,217,308                          |    | 4,217,3                      |
| 05<br>05                   |                                                    | -                                                                                                                                                              |              | -                    |     | 240,690                            |    | 240 600                            |    | 040 0                        |
| 05<br>05<br>05             | 546 State - Ve                                     | h Lic Realignment - Soc Serv                                                                                                                                   |              | 44 457 070           |     | -                                  |    | 240,690                            |    | 240,6                        |
| 05<br>05<br>05<br>06       | 546 State - Ve<br>506 State - Sa                   | h Lic Realignment - Soc Serv<br>les Tax Realignment                                                                                                            |              | 11,457,972           |     | 12,027,649                         |    | 12,027,649                         |    | 12,027,6                     |
| 05<br>05<br>05<br>06<br>06 | 546 State - Ve<br>506 State - Sa<br>561 State - Sa | h Lic Realignment - Soc Serv<br>les Tax Realignment<br>les Tax Realignment Mentl HIth                                                                          |              | 3,248,629            |     | 12,027,649<br>3,292,408            |    | 12,027,649<br>3,087,887            |    | 12,027,6<br>3,087,8          |
| 05<br>05<br>05<br>06<br>06 | 546 State - Ve<br>506 State - Sa<br>561 State - Sa | h Lic Realignment - Soc Serv<br>les Tax Realignment<br>les Tax Realignment Mentl HIth<br>les Tax Realignment Health                                            | <u></u>      | 3,248,629<br>402,083 | ¢   | 12,027,649<br>3,292,408<br>700,000 | ¢  | 12,027,649<br>3,087,887<br>450,000 | ¢  | 12,027,6<br>3,087,8<br>450,0 |
| 05<br>05<br>05<br>06<br>06 | 546 State - Ve<br>506 State - Sa<br>561 State - Sa | h Lic Realignment - Soc Serv<br>les Tax Realignment<br>les Tax Realignment Mentl HIth<br>les Tax Realignment Health<br>Total Intergovernmental Revenue - State | \$           | 3,248,629            | \$  | 12,027,649<br>3,292,408            | \$ | 12,027,649<br>3,087,887            | \$ | 12,027,6<br>3,087,8          |

| County B                                     | ntroller Sched<br>udget Act<br>2010 Edition,                                             | Detail of Additional Financing                                                                                                                                                                                          | Sou<br>ental     | rces by Fun<br>Funds                  | d a            | and Account                            |                |                                    | So                   | chedule 6                      |
|----------------------------------------------|------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|---------------------------------------|----------------|----------------------------------------|----------------|------------------------------------|----------------------|--------------------------------|
| Fund<br>Name                                 | Financing<br>Source<br>Category                                                          | Financing Source Account                                                                                                                                                                                                |                  | 2015-16<br>Actual                     |                | 2016-17<br>Actual<br>Estimated         |                | 2017-18<br>Department<br>Requested | R                    | 2017-18<br>CAO<br>ecommendec   |
| 1                                            | 2                                                                                        | 3                                                                                                                                                                                                                       |                  | 4                                     |                | 5                                      |                | 6                                  |                      | 7                              |
| 20                                           | 21 Operating                                                                             | g Transfers In: Veh Lic Fee                                                                                                                                                                                             |                  | 4,659,124                             |                | -                                      |                | -                                  |                      |                                |
|                                              |                                                                                          | Total Other Financing Sources                                                                                                                                                                                           | \$               | 5,379,826                             | \$             | 720,702                                | \$             | 720,702                            | \$                   | 720,70                         |
|                                              | OTAL Health a nancing Sou                                                                | and Welfare Countywide Special Revenue                                                                                                                                                                                  | \$               | 20,521,028                            | \$             | 21,020,551                             |                | 21,097,447                         |                      | 21,097,44                      |
|                                              | Local Rever                                                                              |                                                                                                                                                                                                                         |                  |                                       |                |                                        |                |                                    |                      |                                |
|                                              |                                                                                          | Revenue - State                                                                                                                                                                                                         |                  |                                       |                |                                        |                |                                    |                      |                                |
| -                                            |                                                                                          | ales Tax Realignment                                                                                                                                                                                                    | \$               | -                                     | \$             | -                                      | \$             | 7,922,555                          | \$                   | 7,922,55                       |
|                                              | 80 State - H                                                                             | -                                                                                                                                                                                                                       |                  | 3,384,621                             |                | -                                      |                | 3,076,024                          |                      | 3,076,02                       |
| 08                                           | 60 State - P                                                                             | ublic Safety Sales Tax                                                                                                                                                                                                  |                  | -                                     |                | 3,733,765                              |                | -                                  |                      |                                |
| 08                                           | 80 State - O                                                                             | ther                                                                                                                                                                                                                    |                  | 17,094,143                            |                | 15,444,250                             |                | 4,403,059                          |                      | 7,103,05                       |
|                                              |                                                                                          | Total Intergovernmental Revenue - State                                                                                                                                                                                 | \$               | 20,478,763                            | \$             | 19,178,015                             | \$             | 15,401,638                         | \$                   | 18,101,63                      |
| тс                                           | TAL County                                                                               | Local Revenue Fund Financing Sources                                                                                                                                                                                    | \$               | 20,478,763                            | \$             | 19,178,015                             | \$             | 15,401,638                         | \$                   | 18,101,63                      |
| SLESF                                        | Countywide                                                                               | Special Revenue                                                                                                                                                                                                         |                  |                                       |                |                                        |                |                                    |                      |                                |
| Reven                                        | ue from Use                                                                              | of Money and Property                                                                                                                                                                                                   |                  |                                       |                |                                        |                |                                    |                      |                                |
| 04                                           | 00 Interest                                                                              |                                                                                                                                                                                                                         | \$               | 3,855                                 | \$             | 1,000                                  | \$             | 1,000                              | \$                   | 1,00                           |
|                                              |                                                                                          | Total Revenue from Use of Money and Property                                                                                                                                                                            | \$               | 3,855                                 | \$             | 1,000                                  | \$             | 1,000                              | \$                   | 1,00                           |
| Interge                                      | overnmental                                                                              | Revenue - State                                                                                                                                                                                                         |                  |                                       |                |                                        |                |                                    |                      |                                |
| 08                                           | 84 State - S                                                                             | uppl Law Enforce Serv (SLESF)                                                                                                                                                                                           | \$               | 967,490                               | \$             | 811,552                                | \$             | 501,317                            | \$                   | 501,31                         |
|                                              |                                                                                          | Total Intergovernmental Revenue - State                                                                                                                                                                                 | \$               | 967,490                               | \$             | 811,552                                | \$             | 501,317                            | \$                   | 501,31                         |
|                                              | OTAL SLESF                                                                               | Countywide Special Revenue Financing                                                                                                                                                                                    | \$               | 971,345                               |                | 812,552                                | \$             | 502,317                            | \$                   | 502,31                         |
| ΤΟΤΑ                                         | L Special R                                                                              | evenue Funds Financing Sources                                                                                                                                                                                          | \$               | 171,042,547                           | \$             | 166,043,887                            | \$             | 182,762,122                        | \$                   | 184,730,263                    |
| Capital                                      | Project Fu                                                                               | nds                                                                                                                                                                                                                     |                  |                                       |                |                                        |                |                                    |                      |                                |
| Accumu                                       | ulated Capita                                                                            | al Outlay                                                                                                                                                                                                               |                  |                                       |                |                                        |                |                                    |                      |                                |
| Taxes                                        |                                                                                          |                                                                                                                                                                                                                         |                  |                                       |                |                                        |                |                                    |                      |                                |
| 01                                           | 00 Property                                                                              | Taxes - Current Secured                                                                                                                                                                                                 | \$               | 1,237,625                             | \$             | 1,348,000                              | \$             | 1,402,000                          | \$                   | 1,402,00                       |
| 01                                           | 10 Property                                                                              | Taxes - Current Unsecured                                                                                                                                                                                               |                  | 25,578                                |                | 49,000                                 |                | 51,000                             |                      | 51,00                          |
|                                              |                                                                                          | Taxes - Prior Secured                                                                                                                                                                                                   |                  | (409)                                 |                | -                                      |                | -                                  |                      |                                |
| 01                                           | 30 Property                                                                              | Taxes - Prior Unsecured                                                                                                                                                                                                 |                  | 704                                   |                | 1,000                                  |                | 1,000                              |                      | 1,00                           |
|                                              |                                                                                          | ental Property Taxes - Current                                                                                                                                                                                          |                  | 14,996                                |                | 2,000                                  |                | 2,100                              |                      | 2,10                           |
|                                              |                                                                                          | ental Property Taxes - Prior                                                                                                                                                                                            |                  | 7,289                                 |                | 8,000                                  |                | 8,400                              |                      | 8,40                           |
| 01                                           | 74 Timber Y                                                                              | ield Tax                                                                                                                                                                                                                |                  | 3,073                                 |                | 5,000                                  |                | 3,000                              |                      | 3,00                           |
|                                              |                                                                                          | Total Taxes                                                                                                                                                                                                             | \$               | 1,288,856                             | \$             | 1,413,000                              | \$             | 1,467,500                          | \$                   | 1,467,50                       |
| Fines,                                       | Forfeitures                                                                              | and Penalties                                                                                                                                                                                                           |                  |                                       |                |                                        |                |                                    |                      |                                |
|                                              |                                                                                          |                                                                                                                                                                                                                         | \$               | 237                                   | \$             | -                                      | \$             | -                                  | \$                   |                                |
| 03                                           | 60 Penalties                                                                             | and Costs on Delinquent Taxes                                                                                                                                                                                           | φ                |                                       |                |                                        |                |                                    |                      |                                |
| 03                                           | 60 Penalties                                                                             | and Costs on Delinquent Taxes<br>Total Fines, Forfeitures and Penalties                                                                                                                                                 | ·                | 237                                   | \$             | -                                      | \$             | -                                  |                      |                                |
|                                              |                                                                                          | ·                                                                                                                                                                                                                       | ·                | 237                                   | \$             | -                                      |                | -                                  |                      |                                |
| Reven                                        |                                                                                          | Total Fines, Forfeitures and Penalties                                                                                                                                                                                  | ·                | 237<br>13,232                         |                | -<br>13,000                            | \$             | -<br>13,500                        | \$                   | 13,50                          |
| Reven                                        | ue from Use                                                                              | Total Fines, Forfeitures and Penalties                                                                                                                                                                                  | \$               |                                       | \$             |                                        | \$<br>\$       |                                    | \$<br>\$             |                                |
| <b>Reven</b><br>04                           | ue from Use<br>00 Interest                                                               | Total Fines, Forfeitures and Penalties<br>of Money and Property                                                                                                                                                         | \$               | 13,232                                | \$             | 13,000                                 | \$<br>\$       | 13,500                             | \$<br>\$             |                                |
| Reven<br>04                                  | ue from Use<br>00 Interest<br>overnmental                                                | Total Fines, Forfeitures and Penalties<br>of Money and Property<br>Total Revenue from Use of Money and Property<br>Revenue - State                                                                                      | \$               | 13,232<br>13,232                      | \$             | 13,000<br>13,000                       | \$<br>\$<br>\$ | 13,500                             | \$<br>\$<br>\$       | 13,50                          |
| Reven<br>04<br>Interge<br>08                 | ue from Use<br>00 Interest<br>overnmental                                                | Total Fines, Forfeitures and Penalties<br>of Money and Property<br>Total Revenue from Use of Money and Property<br>Revenue - State<br>omeowners' Property Tax Relief                                                    | \$<br>\$         | 13,232                                | \$             | 13,000                                 | \$<br>\$<br>\$ | 13,500<br>13,500                   | \$<br>\$<br>\$       | 13,50                          |
| Reven<br>04<br>Interge<br>08                 | ue from Use<br>00 Interest<br>overnmental<br>20 State - H                                | Total Fines, Forfeitures and Penalties<br>of Money and Property<br>Total Revenue from Use of Money and Property<br>Revenue - State<br>omeowners' Property Tax Relief<br>ther                                            | \$<br>\$\$<br>\$ | 13,232<br>13,232<br>13,016<br>158,550 | \$<br>\$<br>\$ | 13,000<br>13,000<br>4,000<br>1,639,217 | \$<br>\$<br>\$ | 13,500<br>13,500<br>4,000          | \$<br>\$<br>\$       | 13,50<br>4,00                  |
| <b>Reven</b><br>044<br><b>Interge</b><br>085 | ue from Use<br>00 Interest<br>overnmental<br>20 State - H<br>80 State - O                | Total Fines, Forfeitures and Penalties<br>of Money and Property<br>Total Revenue from Use of Money and Property<br>Revenue - State<br>omeowners' Property Tax Relief<br>ther<br>Total Intergovernmental Revenue - State | \$<br>\$\$<br>\$ | 13,232<br>13,232<br>13,016            | \$<br>\$<br>\$ | 13,000<br>13,000<br>4,000              | \$<br>\$<br>\$ | 13,500<br>13,500                   | \$<br>\$<br>\$       | 13,50<br>13,50<br>4,00<br>4,00 |
| Reven<br>04<br>Interge<br>08<br>08           | ue from Use<br>00 Interest<br>overnmental<br>20 State - H<br>80 State - O<br>ue Other Go | Total Fines, Forfeitures and Penalties<br>of Money and Property<br>Total Revenue from Use of Money and Property<br>Revenue - State<br>omeowners' Property Tax Relief<br>ther                                            | \$<br>\$\$<br>\$ | 13,232<br>13,232<br>13,016<br>158,550 | \$<br>\$<br>\$ | 13,000<br>13,000<br>4,000<br>1,639,217 | \$<br>\$<br>\$ | 13,500<br>13,500<br>4,000          | \$<br>\$<br>\$<br>\$ | 13,5<br>4,0                    |

| State Co     | ntroller Schedu                 | ules El Dorado                                                          | o C  | ounty              |     |                                |                                    | S  | chedule 6                    |
|--------------|---------------------------------|-------------------------------------------------------------------------|------|--------------------|-----|--------------------------------|------------------------------------|----|------------------------------|
|              | Budget Act<br>2010 Edition, r   | Evision #1 Detail of Additional Financing S<br>Governmer<br>Fiscal Year | ntal | Funds              | d a | and Account                    |                                    |    |                              |
| Fund<br>Name | Financing<br>Source<br>Category | Financing Source Account                                                |      | 2015-16<br>Actual  |     | 2016-17<br>Actual<br>Estimated | 2017-18<br>Department<br>Requested | R  | 2017-18<br>CAO<br>ecommendeo |
| 1            | 2                               | 3                                                                       |      | 4                  |     | 5                              | 6                                  |    | 7                            |
|              |                                 | Total Revenue Other Governmental Agencies                               | \$   | 4,874              | \$  | 5,000                          | \$<br>5,000                        | \$ | 5,000                        |
| Misce        | Ilaneous Revo                   | enues                                                                   |      |                    |     |                                |                                    |    |                              |
|              | 940 Miscellan<br>942 Miscellan  | eous Revenue<br>eous Reimbursement                                      | \$   | 13,378<br>(13,233) | \$  | -                              | \$<br>-                            | \$ |                              |
|              |                                 | Total Miscellaneous Revenues                                            | \$   | 145                | \$  | -                              | \$<br>-                            | \$ |                              |
| Other        | Financing So                    | urces                                                                   |      |                    |     |                                |                                    |    |                              |
| 20           | 020 Operating                   | Transfers In                                                            | \$   | 7,309,985          | \$  | 20,730,968                     | \$<br>20,174,945                   | \$ | 20,174,94                    |
|              |                                 | Total Other Financing Sources                                           | \$   | 7,309,985          | \$  | 20,730,968                     | \$<br>20,174,945                   | \$ | 20,174,94                    |
| т            | OTAL Accumu                     | lated Capital Outlay Financing Sources                                  | \$   | 8,788,895          | \$  | 23,805,185                     | \$<br>21,664,945                   | \$ | 21,664,94                    |
| тоти         | AL Capital Pro                  | oject Funds Financing Sources                                           | \$   | 8,788,895          | \$  | 23,805,185                     | \$<br>21,664,945                   | \$ | 21,664,94                    |
| Debt Se      | ervice Fund                     | ls                                                                      |      |                    |     |                                |                                    |    |                              |
|              | ado Hills Busi                  |                                                                         |      |                    |     |                                |                                    |    |                              |
| Rever        | nue from Use                    | of Money and Property                                                   |      |                    |     |                                |                                    |    |                              |
| 04           | 100 Interest                    |                                                                         | \$   | 7,749              | \$  | -                              | \$<br>-                            | \$ |                              |
|              |                                 | Total Revenue from Use of Money and Property                            | \$   | 7,749              | \$  | -                              | \$<br>-                            | \$ |                              |
| т            | OTAL El Dora                    | do Hills Business Park Financing Sources                                | \$   | 7,749              | \$  | -                              | \$<br>-                            | \$ |                              |
| тоти         | AL Debt Servi                   | ce Funds Financing Sources                                              | \$   | 7,749              | \$  | -                              | \$<br>-                            | \$ |                              |
|              |                                 | TOTAL ALL FUNDS                                                         | \$   | 411,725,103        | \$  | 429,566 647                    | \$<br>451,379,743                  | \$ | 454,022,73                   |

| State Controller Schedules<br>County Budget Act Summary<br>January 2010 Edition, revision #1 | of Fi | El Dorado C<br>inancing Uses by<br>Governmental<br>Fiscal Year 20 | Fun<br>Fur | nction and Fund |          |             |    | Schedule 7  |
|----------------------------------------------------------------------------------------------|-------|-------------------------------------------------------------------|------------|-----------------|----------|-------------|----|-------------|
|                                                                                              |       |                                                                   |            | 2016-17         |          | 2017-18     |    | 2017-18     |
|                                                                                              |       | 2015-16                                                           |            | Actual          |          | Department  |    | CAO         |
| Description                                                                                  |       | Actual                                                            |            |                 | 7        | Requested   |    | Recommended |
| Description                                                                                  |       | Actual                                                            |            | Estimated       | <u> </u> | Requested   |    | Recommended |
| 1                                                                                            |       | 2                                                                 |            | 3               |          | 4           |    | 5           |
| Summarization by Function                                                                    |       |                                                                   |            |                 |          |             |    |             |
| General Government                                                                           | \$    | 72,364,445                                                        | \$         | 105,069,130     | \$       |             | \$ | 100,961,601 |
| Public Protection                                                                            |       | 131,225,708                                                       |            | 141,552,822     |          | 145,234,060 |    | 147,286,700 |
| Public Ways & Facilities                                                                     |       | 78,761,759                                                        |            | 79,732,116      |          | 99,923,147  |    | 99,923,147  |
| Health & Sanitation                                                                          |       | 51,568,603                                                        |            | 59,889,523      |          | 63,480,916  |    | 63,480,916  |
| Public Assistance                                                                            |       | 73,698,375                                                        |            | 82,505,177      |          | 91,221,456  |    | 90,525,240  |
| Education                                                                                    |       | 3,252,239                                                         |            | 3,478,811       |          | 3,448,720   |    | 3,448,720   |
| Recreation & Cultural Services                                                               |       | 2,143,566                                                         |            | 1,900,456       |          | 1,698,167   |    | 1,698,167   |
| Total Financing Uses by Function                                                             | \$    | 413,014,694                                                       | \$         | 474,128,035     | \$       | 506,028,732 | \$ | 507,324,491 |
| Appropriations for Contingencies                                                             |       |                                                                   |            |                 |          |             |    |             |
| General Fund                                                                                 | \$    | -                                                                 | \$         | -               | \$       | 5,500,000   | \$ | 5,500,000   |
| Community Services                                                                           |       | -                                                                 |            | -               |          | 68,598      |    | -           |
| Public Health                                                                                |       | -                                                                 |            | -               |          | 1,149,916   |    | 1,149,916   |
| Mental Health                                                                                |       | -                                                                 |            | -               |          | 8,674,441   |    | 8,280,580   |
| Jail Commissary                                                                              |       | -                                                                 |            | -               |          | 1,011,301   |    | 1,011,301   |
| Countywide Special Revenue                                                                   |       | -                                                                 |            | -               |          | 3,966,059   |    | 3,966,059   |
| Total Appropriations for Contingencies                                                       | \$    | -                                                                 | \$         | -               | \$       | 20,370,315  | \$ | 19,907,856  |
| Subtotal Financing Uses                                                                      | \$    | 413,014,694                                                       | \$         | 474,128,035     | \$       | 526,399,047 | \$ | 527,232,347 |
| Provisions for Obligated Fund Balances                                                       |       |                                                                   |            |                 |          |             |    |             |
| General Fund                                                                                 | \$    | -                                                                 | \$         | 5,788,732       | \$       | 5,382,700   | \$ | 5,382,700   |
| Public Health                                                                                |       | -                                                                 |            | 5,000,000       |          | -           |    | -           |
| Community Services                                                                           |       | -                                                                 |            | -               |          | -           |    | 125,000     |
| Countywide Special Revenue                                                                   |       | -                                                                 |            | 10,468,537      |          | 3,469,759   |    | 3,469,759   |
| Accumulative Capital Outlay                                                                  |       | -                                                                 |            | 900,000         |          | -           |    | -           |
| Total Obligated Fund Balances                                                                | \$    | -                                                                 | \$         | 22,157,269      | \$       | 8,852,459   | \$ | 8,977,459   |
| Total Financing Uses                                                                         | \$    | 413,014,694                                                       | \$         | 496,285,304     | \$       | 535,251,506 | \$ | 536,209,806 |
| Summarization by Fund                                                                        |       |                                                                   |            |                 |          |             |    |             |
| General Fund                                                                                 | \$    | 229,928,296                                                       | \$         | 268,806,453     | \$       | 281,372,122 | \$ | 279,776,690 |
| Erosion Control                                                                              | Ŧ     | 2,668,027                                                         | ÷          | 1,546,952       | Ý        | 2,957,253   | Ŧ  | 2,957,253   |
| Road Fund                                                                                    |       | 55,857,722                                                        |            | 56,480,804      |          | 74,233,847  |    | 74.233.847  |
| County Road District Tax Fund                                                                |       | 6,152,389                                                         |            | 5,812,079       |          | 6,459,748   |    | 6,459,748   |
| Special Aviation                                                                             |       | 20,040                                                            |            | 20,030          |          | 20,030      |    | 20,030      |
| Fish and Game                                                                                |       | 1,161                                                             |            | 23,000          |          | -           |    | 3,000       |
| Community Services                                                                           |       | 7,002,984                                                         |            | 7,207,957       |          | 8,068,047   |    | 7,724,049   |
| Housing, Community & Econ Devlp                                                              |       | 479,512                                                           |            | 982,582         |          | 1,068,955   |    | 1,068,955   |
| Public Health                                                                                |       | 13,229,069                                                        |            | 21,673,042      |          | 19,933,832  |    | 19,933,832  |
| Mental Health                                                                                |       | 23,382,941                                                        |            | 27,605,839      |          | 38,682,482  |    | 38,288,621  |
| Social Services SB163 Wraparound                                                             |       | -                                                                 |            | 194,359         |          | 194,359     |    | 194,359     |
| Planning: EIR Development Fees                                                               |       | -                                                                 |            | -               |          | -           |    | -           |
| Federal Forest Reserve                                                                       |       | 127,992                                                           |            | 131,140         |          | 65,570      |    | 65,570      |
| Jail Commissary                                                                              |       | 343,007                                                           |            | 669,815         |          | 1,712,801   |    | 1,712,801   |
| Placerville Union Cemetery                                                                   |       | 26,998                                                            |            | 57,765          |          | 52,064      |    | 52,064      |
| Countywide Special Revenue                                                                   |       | 65,737,828                                                        |            | 79,738,805      |          | 73,675,928  |    | 76,964,519  |
| Accumulative Capital Outlay                                                                  |       | 8,056,728                                                         |            | 25,334,682      |          | 26,754,468  |    | 26,754,468  |
|                                                                                              |       |                                                                   |            |                 |          |             |    |             |

| County Budget Act<br>January 2010 Edition, revision #1 Detail of Financing Uses by<br>Gover | / Fui<br>nme | o County<br>nction, Activ<br>ental Funds<br>ar 2017-18 | rity     | and Budget | Ur       | nit                     | Sc | nedule 8          |
|---------------------------------------------------------------------------------------------|--------------|--------------------------------------------------------|----------|------------|----------|-------------------------|----|-------------------|
|                                                                                             |              | 2015-16                                                |          | 2016-17    |          | 2017-18                 |    | 2017-18           |
| Function, Activity and Budget Unit                                                          |              | Actual                                                 |          | Actual     |          | Department<br>Requested | R  | CAO<br>ecommended |
| 1                                                                                           |              | 2                                                      |          | 3          |          | 4                       |    | 5                 |
| General Government                                                                          |              |                                                        |          |            |          |                         |    |                   |
| Legislative and Administrative                                                              |              |                                                        |          |            |          |                         |    |                   |
| 1011 Board of Supervisors                                                                   | \$           | 1,510,869                                              | \$       | 1,547,680  | \$       | 1,575,076               | \$ | 1,575,076         |
| 1012 Chief Administrative Office                                                            |              | 2,445,691                                              |          | 4,670,969  |          | 4,803,723               |    | 4,803,723         |
| 1013 Annual Audit                                                                           |              | 89,560                                                 |          | 105,000    |          | 85,000                  |    | 85,000            |
| Total Legislative and Administrative                                                        | \$           | 4,046,120                                              | \$       | 6,323,649  | \$       | 6,463,799               | \$ | 6,463,799         |
| Finance                                                                                     |              |                                                        |          |            |          |                         |    |                   |
| 1021 Auditor-Controller                                                                     | \$           | 3,147,938                                              | \$       | 3,249,766  | \$       | 3,497,365               | \$ | 3,497,365         |
| 1021 Auditor-Controller Countywide Special Revenue                                          |              | -                                                      |          | 6,800      |          | -                       |    | -                 |
| 1022 Treasurer-Tax Collector                                                                |              | 2,658,827                                              |          | 3,158,762  |          | 3,164,210               |    | 3,092,035         |
| 1022 Treasurer-Tax Collector Countywide Special Revenue                                     |              | 4,566                                                  |          | 7,200      |          | 3,600                   |    | 3,600             |
| 1023 Assessor                                                                               |              | 3,596,402                                              |          | 4,047,191  |          | 4,400,892               |    | 4,400,892         |
| 1023 Assessor Countywide Special Revenue                                                    |              | -                                                      |          | 108,150    |          | 246,000                 |    | 246,000           |
| 1024 Purchasing                                                                             |              | 636,440                                                |          | 633,656    |          | 686,782                 |    | 686,782           |
| 1025 Revenue Recovery                                                                       |              | 870,558                                                |          | 930,384    |          | 58,092                  |    | 58,092            |
| Total Finance                                                                               | \$           | 10,914,731                                             | \$       | 12,141,909 | \$       | 12,056,941              | \$ | 11,984,766        |
| Counsel                                                                                     |              |                                                        |          |            |          |                         |    |                   |
| 1031 County Counsel                                                                         | \$           | 2,608,343                                              | \$       | 3,419,585  | \$       | 3,459,611               | \$ | 3,269,611         |
| Total Counsel                                                                               | \$           | 2,608,343                                              | \$       | 3,419,585  | \$       | 3,459,611               | \$ | 3,269,611         |
| Personnel                                                                                   |              |                                                        |          |            |          |                         |    |                   |
| 1041 Human Resources                                                                        | \$           | 1,367,846                                              | \$       | 1,976,801  | \$       | 1,642,116               | \$ | 1,642,116         |
| Total Personnel                                                                             | \$           | 1,367,846                                              | \$       | 1,976,801  | \$       | 1,642,116               | \$ | 1,642,116         |
| Elections                                                                                   |              |                                                        |          |            |          |                         |    |                   |
| 1051 Elections                                                                              | \$           | 1,373,444                                              | \$       | 1,588,310  | \$       | 1,543,476               | \$ | 1,462,766         |
| Total Elections                                                                             | \$           | 1,373,444                                              | \$       | 1,588,310  | \$       | 1,543,476               | \$ | 1,462,766         |
| Communications                                                                              |              |                                                        |          |            |          |                         |    |                   |
| 1061 Communications                                                                         | \$           | 1,143,238                                              | \$       | 1,364,361  | \$       | 1,618,330               | \$ | 1,590,330         |
| 1062 Courier                                                                                |              | 31,190                                                 |          | 43,622     |          | 42,549                  |    | 42,549            |
| Total Communications                                                                        | \$           | 1,174,429                                              | \$       | 1,407,983  | \$       | 1,660,879               | \$ | 1,632,879         |
| Property Management                                                                         |              |                                                        |          |            |          |                         |    |                   |
| 1071 Building and Grounds                                                                   | \$           | 5,453,294                                              | \$       | 5,947,816  | \$       | 6,117,335               | \$ | 6,050,858         |
| 1071 Building and Grounds Countywide Special Revenue                                        |              | 2,707                                                  |          | -          |          | -                       |    | -                 |
| Total Property Management                                                                   | \$           | 5,456,001                                              | \$       | 5,947,816  | \$       | 6,117,335               | \$ | 6,050,858         |
| Plant Acquisition                                                                           |              |                                                        |          |            |          |                         |    |                   |
| 1081 Plant Acquisition Accumulated Capital Outlay                                           | \$           | 8,056,728                                              | \$       | 24,434,682 | \$       | 26,754,468              | \$ | 26,754,468        |
| 1081 Plant Acquisition Countywide Special Revenue                                           |              | 508,558                                                |          | 533,570    |          | 200,000                 |    | 200,000           |
| Total Plant Acquisition                                                                     | \$           | 8,565,286                                              | \$       | 24,968,252 | \$       | 26,954,468              | \$ | 26,954,468        |
| Promotion                                                                                   | ¢            | 4 00 1 0 17                                            | <u>^</u> |            | <u>_</u> |                         | ¢  |                   |
| 1091 County Promotion                                                                       | \$           | 1,224,847                                              | \$       | -          | \$       | -                       | \$ | -                 |
| Total Promotion                                                                             | \$           | 1,224,847                                              |          | -          | \$       |                         | \$ |                   |

| County Budget Act Detail of Financing Uses by January 2010 Edition, revision #1 Govern                                                                                                                                                                                                  | Fur       | o County<br>nction, Activ<br>ntal Funds<br>ar 2017-18                                                    | rity | and Budget                                                                                                         | Un | it                                                                                                | Sc | hedule 8                                                                                       |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|----------------------------------------------------------------------------------------------------------|------|--------------------------------------------------------------------------------------------------------------------|----|---------------------------------------------------------------------------------------------------|----|------------------------------------------------------------------------------------------------|
| Function, Activity and Budget Unit                                                                                                                                                                                                                                                      |           | 2015-16<br>Actual                                                                                        |      | 2016-17<br>Actual<br>Estimated                                                                                     |    | 2017-18<br>Department<br>Requested                                                                | R  | 2017-18<br>CAO<br>ecommended                                                                   |
| 1                                                                                                                                                                                                                                                                                       |           | 2                                                                                                        |      | 3                                                                                                                  |    | 4                                                                                                 |    | 5                                                                                              |
| Other General                                                                                                                                                                                                                                                                           | -         |                                                                                                          |      |                                                                                                                    |    |                                                                                                   |    |                                                                                                |
| 1101 Information Services                                                                                                                                                                                                                                                               | \$        | 6,591,303                                                                                                | \$   | 7,647,477                                                                                                          | \$ | 8,048,820                                                                                         | \$ | 8,673,842                                                                                      |
| 1102 Surveyor                                                                                                                                                                                                                                                                           | •         | 1,451,956                                                                                                | ·    | 1,611,542                                                                                                          | •  | 1,660,180                                                                                         |    | 1,563,232                                                                                      |
| 1104 Employee Benefits                                                                                                                                                                                                                                                                  |           | 20,204                                                                                                   |      | 30,000                                                                                                             |    | 155,000                                                                                           |    | 155,000                                                                                        |
| 1105 Engineer                                                                                                                                                                                                                                                                           |           | 2,035,555                                                                                                |      | 2,157,885                                                                                                          |    | 2,019,252                                                                                         |    | 2,019,252                                                                                      |
| 1105 Engineer Countywide Special Revenue                                                                                                                                                                                                                                                |           | 4,029                                                                                                    |      | _,,                                                                                                                |    | , , <b></b>                                                                                       |    | -                                                                                              |
| 1105 Engineer Countywide Special Revenue                                                                                                                                                                                                                                                |           | 595,150                                                                                                  |      | 850,000                                                                                                            |    | 850,000                                                                                           |    | 850,000                                                                                        |
| 1108 Contributions to Other Funds                                                                                                                                                                                                                                                       |           | 21,260,259                                                                                               |      | 31,575,788                                                                                                         |    | 27,472,635                                                                                        |    | 27,472,635                                                                                     |
| 1109 Contributions to Other Agencies                                                                                                                                                                                                                                                    |           | 154,726                                                                                                  |      | 1,627,500                                                                                                          |    | -                                                                                                 |    | -                                                                                              |
| 1110 Contributions to Airport                                                                                                                                                                                                                                                           |           | 51,394                                                                                                   |      | 87,681                                                                                                             |    | 75,249                                                                                            |    | 75,249                                                                                         |
| 1111 Other General                                                                                                                                                                                                                                                                      |           | 1,975,934                                                                                                |      | (337,757)                                                                                                          |    | (778,478)                                                                                         |    | (929,855)                                                                                      |
| 1111 Other General Countywide Special Revenue                                                                                                                                                                                                                                           |           | 827,933                                                                                                  |      | 1,150,478                                                                                                          |    | 979,609                                                                                           |    | 979,609                                                                                        |
| 1111 Other General Countywide Special Revenue                                                                                                                                                                                                                                           |           | 531,730                                                                                                  |      | 756,540                                                                                                            |    | 582,200                                                                                           |    | 582,200                                                                                        |
| 1113 Other General Federal Forest Reserve                                                                                                                                                                                                                                               |           | 127,992                                                                                                  |      | 131,140                                                                                                            |    | 65,570                                                                                            |    | 65,570                                                                                         |
| 1115 Central Services                                                                                                                                                                                                                                                                   |           | 5,231                                                                                                    |      | 6,551                                                                                                              |    | (6,396)                                                                                           |    | (6,396)                                                                                        |
| Total Other General                                                                                                                                                                                                                                                                     | \$        | 35,633,396                                                                                               | \$   | 47,294,825                                                                                                         | \$ | 41,123,641                                                                                        | \$ | 41,500,338                                                                                     |
| Total General Government                                                                                                                                                                                                                                                                | \$        | 72,364,445                                                                                               | \$   | 105,069,130                                                                                                        | \$ | 101,022,266                                                                                       | \$ | 100,961,601                                                                                    |
| Public Protection                                                                                                                                                                                                                                                                       |           |                                                                                                          |      |                                                                                                                    |    |                                                                                                   |    |                                                                                                |
| Judicial                                                                                                                                                                                                                                                                                | _         |                                                                                                          |      |                                                                                                                    |    |                                                                                                   |    |                                                                                                |
| 2011 Superior Court                                                                                                                                                                                                                                                                     | \$        | 1,740,168                                                                                                | \$   | 2,581,877                                                                                                          | \$ | 2,453,725                                                                                         | \$ | 2,453,725                                                                                      |
| 2011 Superior Court Countywide Special Revenue                                                                                                                                                                                                                                          | •         | 68,806                                                                                                   | ·    | 95,299                                                                                                             | •  | -                                                                                                 |    | -                                                                                              |
| 2013 Grand Jury                                                                                                                                                                                                                                                                         |           | 45,955                                                                                                   |      | 75,319                                                                                                             |    | 83,086                                                                                            |    | 83,086                                                                                         |
| 2014 District Attorney                                                                                                                                                                                                                                                                  |           | 8,754,571                                                                                                |      | 9,066,318                                                                                                          |    | 9,290,122                                                                                         |    | 9,290,122                                                                                      |
| 2014 District Attorney Countywide Special Revenue                                                                                                                                                                                                                                       |           |                                                                                                          |      | 794,092                                                                                                            |    | 613,352                                                                                           |    | 613,352                                                                                        |
|                                                                                                                                                                                                                                                                                         |           | 604.967                                                                                                  |      | 194.092                                                                                                            |    |                                                                                                   |    | 121,896                                                                                        |
| 2014 District Attorney County Local Revenue Fund                                                                                                                                                                                                                                        |           | 604,967<br>33,584                                                                                        |      |                                                                                                                    |    |                                                                                                   |    | 121,030                                                                                        |
| 2014 District Attorney County Local Revenue Fund<br>2015 Child Support Services                                                                                                                                                                                                         |           | 33,584                                                                                                   |      | 63,198                                                                                                             |    | 121,896                                                                                           |    |                                                                                                |
|                                                                                                                                                                                                                                                                                         |           |                                                                                                          |      |                                                                                                                    |    |                                                                                                   |    |                                                                                                |
| 2015 Child Support Services<br>2016 Public Defender                                                                                                                                                                                                                                     |           | 33,584<br>4,934,633                                                                                      |      | 63,198<br>5,043,569                                                                                                |    | 121,896<br>5,014,103                                                                              |    | 5,014,103<br>3,744,711                                                                         |
| 2015 Child Support Services                                                                                                                                                                                                                                                             |           | 33,584<br>4,934,633<br>3,365,361                                                                         |      | 63,198<br>5,043,569<br>3,722,650                                                                                   |    | 121,896<br>5,014,103<br>3,744,711                                                                 |    | 5,014,103                                                                                      |
| 2015 Child Support Services<br>2016 Public Defender<br>2017 Sheriff - Bailiff                                                                                                                                                                                                           | \$        | 33,584<br>4,934,633<br>3,365,361<br>3,467,200                                                            | \$   | 63,198<br>5,043,569<br>3,722,650<br>3,536,073                                                                      | \$ | 121,896<br>5,014,103<br>3,744,711                                                                 | \$ | 5,014,103<br>3,744,711<br>3,839,716                                                            |
| 2015 Child Support Services<br>2016 Public Defender<br>2017 Sheriff - Bailiff<br>2017 Sheriff - Bailiff County Local Revenue Fund                                                                                                                                                       | \$        | 33,584<br>4,934,633<br>3,365,361<br>3,467,200<br>2,816,169                                               | \$   | 63,198<br>5,043,569<br>3,722,650<br>3,536,073<br>2,791,756                                                         | \$ | 121,896<br>5,014,103<br>3,744,711<br>3,874,716<br>-                                               | \$ | 5,014,103<br>3,744,711<br>3,839,716<br>3,126,604                                               |
| 2015 Child Support Services<br>2016 Public Defender<br>2017 Sheriff - Bailiff<br>2017 Sheriff - Bailiff County Local Revenue Fund<br>Total Judicial                                                                                                                                     | <b>\$</b> | 33,584<br>4,934,633<br>3,365,361<br>3,467,200<br>2,816,169                                               | -    | 63,198<br>5,043,569<br>3,722,650<br>3,536,073<br>2,791,756                                                         |    | 121,896<br>5,014,103<br>3,744,711<br>3,874,716<br>-                                               |    | 5,014,103<br>3,744,711<br>3,839,716<br>3,126,604<br><b>28,287,315</b>                          |
| 2015 Child Support Services<br>2016 Public Defender<br>2017 Sheriff - Bailiff<br>2017 Sheriff - Bailiff County Local Revenue Fund<br><b>Total Judicial</b><br>Police Protection/Detention                                                                                               |           | 33,584<br>4,934,633<br>3,365,361<br>3,467,200<br>2,816,169<br>25,831,415                                 | -    | 63,198<br>5,043,569<br>3,722,650<br>3,536,073<br>2,791,756<br><b>27,770,151</b>                                    |    | 121,896<br>5,014,103<br>3,744,711<br>3,874,716<br>-<br><b>25,195,711</b>                          |    | 5,014,103<br>3,744,711<br>3,839,716<br>3,126,604<br><b>28,287,315</b><br>40,022,798            |
| 2015 Child Support Services<br>2016 Public Defender<br>2017 Sheriff - Bailiff<br>2017 Sheriff - Bailiff County Local Revenue Fund<br>Total Judicial<br>Police Protection/Detention<br>2021 Sheriff                                                                                      |           | 33,584<br>4,934,633<br>3,365,361<br>3,467,200<br>2,816,169<br><b>25,831,415</b><br>35,378,417            | -    | 63,198<br>5,043,569<br>3,722,650<br>3,536,073<br>2,791,756<br><b>27,770,151</b><br>38,949,395                      |    | 121,896<br>5,014,103<br>3,744,711<br>3,874,716<br>-<br>25,195,711<br>40,095,121                   |    | 5,014,103<br>3,744,711<br>3,839,716<br>3,126,604<br><b>28,287,315</b><br>40,022,798<br>361,810 |
| 2015 Child Support Services<br>2016 Public Defender<br>2017 Sheriff - Bailiff<br>2017 Sheriff - Bailiff County Local Revenue Fund<br>Total Judicial<br>Police Protection/Detention<br>2021 Sheriff<br>2021 Sheriff Countywide Special Revenue<br>2021 Sheriff County Local Revenue Fund |           | 33,584<br>4,934,633<br>3,365,361<br>3,467,200<br>2,816,169<br><b>25,831,415</b><br>35,378,417            | -    | 63,198<br>5,043,569<br>3,722,650<br>3,536,073<br>2,791,756<br><b>27,770,151</b><br>38,949,395<br>625,350           |    | 121,896<br>5,014,103<br>3,744,711<br>3,874,716<br>-<br><b>25,195,711</b><br>40,095,121<br>361,810 |    | 5,014,103<br>3,744,711<br>3,839,716<br>3,126,604<br><b>28,287,315</b><br>40,022,798<br>361,810 |
| 2015 Child Support Services<br>2016 Public Defender<br>2017 Sheriff - Bailiff<br>2017 Sheriff - Bailiff County Local Revenue Fund<br>Total Judicial<br>Police Protection/Detention<br>2021 Sheriff<br>2021 Sheriff Countywide Special Revenue                                           |           | 33,584<br>4,934,633<br>3,365,361<br>3,467,200<br>2,816,169<br><b>25,831,415</b><br>35,378,417<br>456,810 | -    | 63,198<br>5,043,569<br>3,722,650<br>3,536,073<br>2,791,756<br><b>27,770,151</b><br>38,949,395<br>625,350<br>42,000 |    | 121,896<br>5,014,103<br>3,744,711<br>3,874,716<br>-<br><b>25,195,711</b><br>40,095,121<br>361,810 |    | 5,014,103<br>3,744,711<br>3,839,716<br>3,126,604                                               |

| Function, Activity and Budget Unit 1 Detention and Correction 2031 Jail                 | 2015-16<br>Actual |          | 2016-17           |    | 2017-18                 | T        |                              |
|-----------------------------------------------------------------------------------------|-------------------|----------|-------------------|----|-------------------------|----------|------------------------------|
| Detention and Correction                                                                |                   | E        | Actual            |    | Department<br>Requested | Re       | 2017-18<br>CAO<br>ecommended |
|                                                                                         | 2                 |          | 3                 |    | 4                       |          | 5                            |
| 2031 Jail                                                                               |                   |          |                   |    |                         |          |                              |
| 2001 000                                                                                | \$<br>14,539,402  | \$       | 16,685,047        | \$ | 16,753,972              | \$       | 16,208,972                   |
| 2031 Jail Jail Commissary                                                               | 343,007           |          | 669,815           |    | 701,500                 |          | 701,500                      |
| 2031 Jail Countywide Special Revenue                                                    | 387,247           |          | 108,000           |    | 69,200                  |          | 69,200                       |
| 2031 Jail SLESF                                                                         | 75,433            |          | 60,000            |    | 65,000                  |          | 65,000                       |
| 2032 Juvenile Hall                                                                      | 6,079,112         |          | 6,768,039         |    | 6,981,189               |          | 6,831,313                    |
| 2032 Juvenile Hall County Local Revenue Fund                                            | 538,010           |          | 617,886           |    | 490,000                 |          | 490,000                      |
| 2032 Juvenile Hall SLESF                                                                | 594,405           |          | 613,493           |    | 702,317                 |          | 702,317                      |
| 2033 Probation County Local Revenue Fund                                                | 4,011,187         |          | 5,071,060         |    | 5,169,668               |          | 5,169,668                    |
| 2033 Probation                                                                          | 9,719,880         |          | 10,826,389        |    | 11,605,475              |          | 11,577,309                   |
| 2033 Probation Countywide Special Revenue                                               | 353,814           |          | 426,481           |    | 426,900                 |          | 426,900                      |
| Total Detention and Correction                                                          | \$<br>36,641,498  | \$       | 41,846,210        | \$ | 42,965,221              | \$       | 42,242,179                   |
| Flood Contr. & Soil/Water Conserv.                                                      |                   |          |                   |    |                         |          |                              |
| 2051 Erosion Control                                                                    | \$<br>2,668,027   | \$       | 1,546,952         | \$ | 2,957,253               | \$       | 2,957,253                    |
| Total Flood Contr. & Soil/Water Conserv.                                                | \$<br>2,668,027   | \$       | 1,546,952         | \$ | 2,957,253               | \$       | 2,957,253                    |
| Protection Inspection                                                                   |                   |          |                   |    |                         |          |                              |
| 2061 Agricultural Commissioner                                                          | \$<br>1,282,220   | \$       | 1,397,904         | \$ | 1,404,926               | \$       | 1,404,926                    |
| 2062 Building Inspector                                                                 | 5,678,596         |          | 6,768,120         |    | 7,008,380               |          | 7,008,380                    |
| 2062 Building Inspector Countywide Special Revenue                                      | 67,016            |          | 155,100           |    | 118,000                 |          | 118,000                      |
| 2062 Building Inspector Countywide Special Revenue                                      | 390,406           |          | -                 |    | -                       |          | -                            |
| Total Protection Inspection                                                             | \$<br>7,418,238   | \$       | 8,321,124         | \$ | 8,531,306               | \$       | 8,531,306                    |
| Other Protection                                                                        |                   |          |                   |    |                         |          |                              |
| 2071 Coroner                                                                            | \$<br>1,681,499   | \$       | 1,581,347         | \$ | 2,041,327               | \$       | 1,891,327                    |
| 2072 Emergency Services                                                                 | 1,773,216         |          | 942,056           |    | 1,027,330               |          | 971,330                      |
| 2073 Recorder / Clerk                                                                   | 1,460,533         |          | 1,571,961         |    | 1,611,130               |          | 1,601,130                    |
| 2073 Recorder / Clerk Countywide Special Revenue                                        | 546,439           |          | 571,000           |    | 586,000                 |          | 586,000                      |
| 2074 Planning and Zoning Countywide Special Revenue                                     | 1,987,150         |          | 500,000           |    | 500,000                 |          | 500,000                      |
| 2074 Planning and Zoning                                                                | 7,642,940         |          | 8,306,808         |    | 10,153,859              |          | 10,153,859                   |
| 2074 Planning and Zoning Countywide Special Revenue                                     | 370,927           |          | 368,394           |    | 360,000                 |          | 360,000                      |
| 2075 Animal Control                                                                     | 2,567,731         |          | 3,416,623         |    | 3,691,474               |          | 3,691,474                    |
| 2075 Animal Control Countywide Special Revenue                                          | 40,946            |          | 313,639           |    | 279,800                 |          | 279,800                      |
| 2076 Public Guardian                                                                    | 2,009,796         |          | 2,071,980         |    | 2,178,379               |          | 2,178,379                    |
| 2076 Public Guardian Countywide Special Revenue                                         | 11,861            |          | -                 |    | -                       |          | -                            |
| 2077 Fish and Game                                                                      | 1,161             |          | 23,000            |    | -                       |          | 3,000                        |
| 2077 Fish and Game Countywide Special Revenue                                           | 7,425             |          | -                 |    | -                       |          | 3,000                        |
| 2080 Cemetery Administration<br>2080 Cemetery Administration Placerville Union Cemetery | 72,373<br>26,998  |          | 119,392<br>57,765 |    | 154,755<br>52,064       |          | 154,755<br>52,064            |
| Total Other Protection                                                                  | \$                | \$       | <b>19,843,965</b> | \$ | 22,636,118              | \$       | <b>22,426,118</b>            |
| Total Public Protection                                                                 | \$<br>131,225,708 | \$<br>\$ | 141,552,822       | _  | 145,234,060             | \$<br>\$ | 147,286,700                  |

| County Budget Act<br>January 2010 Edition, revision #1 Detail of Financing Uses by<br>Govern | Fui<br>me | o County<br>nction, Activ<br>ental Funds<br>ar 2017-18 | rity | and Budget | Ur |                         | Sc | hedule 8                |
|----------------------------------------------------------------------------------------------|-----------|--------------------------------------------------------|------|------------|----|-------------------------|----|-------------------------|
| FISCAL                                                                                       | 165       | ar 2017-18                                             |      |            |    |                         | -  |                         |
|                                                                                              |           | 2015-16                                                |      | 2016-17    |    | 2017-18                 |    | 2017-18                 |
| Function, Activity and Budget Unit                                                           |           | Actual                                                 |      | Actual     |    | Department<br>Requested | R  | CAO<br>ecommended       |
| 1                                                                                            |           | 2                                                      |      | 3          |    | 4                       |    | 5                       |
| Public Ways and Facilities                                                                   |           |                                                        |      |            |    |                         |    |                         |
| Public Ways                                                                                  |           |                                                        |      |            |    |                         |    |                         |
| 3011 Road Construction & Maint Road Fund                                                     | \$        | 55,857,722                                             | \$   | 56,480,804 | \$ | 74,233,847              | \$ | 74,233,847              |
| 3011 Road Construction & Maint Countywide Special Revenue                                    |           | 16,731,607                                             |      | 17,419,203 |    | 19,209,522              |    | 19,209,522              |
| 3012 Road District Tax Fund                                                                  |           | 6,152,389                                              |      | 5,812,079  |    | 6,459,748               |    | 6,459,748               |
| Total Public Ways                                                                            | \$        | 78,741,719                                             | \$   | 79,712,086 | \$ | 99,903,117              | \$ | 99,903,117              |
| Transportation Terminals                                                                     |           |                                                        |      |            |    |                         |    |                         |
| 3021 Special Aviation                                                                        | \$        | 20,040                                                 | \$   | 20,030     | \$ | 20,030                  | \$ | 20,030                  |
| Total Transportation Terminals                                                               | \$        | 20,040                                                 | \$   | 20,030     | \$ | 20,030                  | \$ | 20,030                  |
| Total Public Ways and Facilities                                                             | \$        | 78,761,759                                             | \$   | 79,732,116 | \$ | 99,923,147              | \$ | 99,923,147              |
| Health and Sanitation                                                                        |           |                                                        |      |            |    |                         |    |                         |
| Health                                                                                       | -         |                                                        | -    |            | -  |                         | -  |                         |
| 4011 Public Health County Local Revenue Fund                                                 | \$        | 3,847,389                                              | \$   | 4,135,676  | \$ | 3,076,024               | \$ | 3,076,024               |
| 4011 Public Health                                                                           | •         | 13,117,406                                             | ,    | 16,476,048 | •  | 18,489,213              |    | 18,489,213              |
| 4011 Public Health County Health and Welfare Fund                                            |           | 5,468,477                                              |      | 5,331,630  |    | 5,375,500               |    | 5,375,500               |
| 4012 Drug and Alcohol Abuse Services - Mental Health                                         |           | 3,813,654                                              |      | 3,546,720  |    | 3,366,732               |    | 3,366,732               |
| 4012 Drug and Alcohol Abuse Service - Public Health                                          |           | 111,663                                                |      | 196,994    |    | 294,703                 |    | 294,703                 |
| 4013 Mental Health                                                                           |           | 19,569,286                                             |      | 24,059,119 |    | 26,641,309              |    | 26,641,309              |
| 4013 Mental Health County Health and Welfare Fund                                            |           | 3,484,594                                              |      | 3,411,682  |    | 3,444,708               |    | 3,444,708               |
| 4014 Environmental Management                                                                |           | 1,856,870                                              |      | 2,637,895  |    | 2,649,255               |    | 2,649,255               |
| 4014 Environmental Management Countywide Special Revenue                                     |           | 299,263                                                |      | 93,759     |    | 143,472                 |    | 143,472                 |
| Total Health                                                                                 | \$        | 51,568,603                                             | \$   | 59,889,523 | \$ | 63,480,916              | \$ | 63,480,916              |
| Total Health and Sanitation                                                                  |           | 51,568,603                                             | _    | 59,889,523 |    | 63,480,916              |    | 63,480,916              |
| Public Assistance                                                                            |           |                                                        |      |            |    |                         |    |                         |
|                                                                                              | -         | _                                                      |      | _          |    | _                       | -  |                         |
| Administration<br>5011 Social Services Administration                                        | \$        | 19,776,843                                             | ¢    | 23,273,601 | ¢  | 25,024,579              | ¢  | 24,595,626              |
| 5011 Social Services County Health and Welfare Fund                                          | φ         | 7,924,547                                              | φ    | 8,429,438  | φ  | 7,973,634               | φ  | 24,595,626<br>8,132,621 |
| 5012 Social Services Programs                                                                |           | 9,125,636                                              |      | 10,578,501 |    | 13,098,919              |    | 13,098,827              |
| 5012 Wraparound Program - SB 163                                                             |           |                                                        |      | 136,319    |    | 136,319                 |    | 136,319                 |
| 5012 Social Services Programs Countywide Special Revenue                                     |           | 20,332                                                 |      | 81,760     |    | 98,473                  |    | 98,473                  |
| 5012 Social Services County Health and Welfare Fund                                          |           | 3,617,439                                              |      | 4,510,637  |    | 4,510,637               |    | 4,510,637               |
| 5012 Social Services County Local Revenue Fund                                               |           | 7,413,552                                              |      | 8,625,232  |    | 9,408,480               |    | 9,408,480               |
| Total Administration                                                                         | \$        | 47,878,348                                             | \$   | 55,635,488 | \$ | 60,251,041              | \$ | 59,980,983              |
| Aid Programs                                                                                 | _         |                                                        |      |            |    |                         |    |                         |
| 5021 Wraparound Program - SB 163                                                             | \$        | -                                                      | \$   | 58,040     | \$ | 58,040                  | \$ | 58,040                  |
| 5021 Categorical Aids                                                                        |           | 17,650,897                                             |      | 17,922,470 |    | 21,071,204              |    | 21,071,204              |
| Total Aid Programs                                                                           | \$        | 17,650,897                                             | \$   | 17,980,510 | \$ | 21,129,244              | \$ | 21,129,244              |
| General Relief                                                                               |           |                                                        |      |            |    |                         |    |                         |
| 5031 Aid to Indigents                                                                        | \$        | 165,778                                                | \$   | 202,177    | \$ | 214,700                 | \$ | 214,700                 |
| Total General Relief                                                                         | \$        | 165,778                                                | \$   | 202,177    | \$ | 214,700                 | \$ | 214,700                 |

| County Budget Act<br>January 2010 Edition, revision #1<br>Detail of Financing Uses by<br>Govern                                                                                                     | Fu<br>nm | do County<br>unction, Activ<br>ental Funds<br>ar 2017-18 | vity | and Budget                             | Ur | nit                                      | Sc | hedule 8                                 |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------------------------------------------------------|------|----------------------------------------|----|------------------------------------------|----|------------------------------------------|
| Function, Activity and Budget Unit                                                                                                                                                                  |          | 2015-16<br>Actual                                        |      | 2016-17<br>Actual<br>Estimated         |    | 2017-18<br>Department<br>Requested       | R  | 2017-18<br>CAO<br>ecommended             |
| 1                                                                                                                                                                                                   |          | 2                                                        |      | 3                                      |    | 4                                        |    | 5                                        |
| Veterans Affairs                                                                                                                                                                                    |          |                                                          |      |                                        |    |                                          |    |                                          |
| 5051Veterans AffairsCountywide Special Revenue5051Veterans AffairsCountywide Special Revenue5051Veterans Affairs                                                                                    | \$       | 28,564<br>-<br>472,292                                   | \$   | 15,000<br>32,429<br>449,034            | \$ | -<br>23,442<br>534,625                   | \$ | -<br>23,442<br>508,867                   |
| Total Veterans Affairs                                                                                                                                                                              | \$       | 500,856                                                  | \$   | 496,463                                | \$ | 558,067                                  | \$ | 532,309                                  |
| Other Assistance                                                                                                                                                                                    |          | .,                                                       |      | ,                                      |    | ,                                        |    | ,                                        |
| 5061       Community Services         5061       Housing, Community & Economic Development         5062       Senior Services         5062       Senior Services         5062       Senior Services | \$       | 3,863,552<br>479,512<br>3,139,432<br>20,000              | \$   | 3,979,038<br>982,582<br>3,228,919<br>- | \$ | 4,603,845<br>1,068,955<br>3,395,604<br>- | \$ | 4,603,845<br>1,068,955<br>2,995,204<br>- |
| Total Other Assistance                                                                                                                                                                              | \$       | 7,502,497                                                | \$   | 8,190,539                              | \$ | 9,068,404                                | \$ | 8,668,004                                |
| Total Public Assistance                                                                                                                                                                             | \$       | 73,698,375                                               | \$   | 82,505,177                             | \$ | 91,221,456                               | \$ | 90,525,240                               |
| Education                                                                                                                                                                                           |          |                                                          |      |                                        |    |                                          |    |                                          |
| Library Services                                                                                                                                                                                    | _        |                                                          | _    |                                        | _  |                                          | _  |                                          |
| 6021 County Library                                                                                                                                                                                 | \$       | 3,248,401                                                | \$   | 3,464,811                              | \$ | 3,438,720                                | \$ | 3,438,720                                |
| 6021 County Library Countywide Special Revenue                                                                                                                                                      |          | 2,594                                                    |      | 14,000                                 |    | 10,000                                   |    | 10,000                                   |
| Total Library Services                                                                                                                                                                              | \$       | 3,250,995                                                | \$   | 3,478,811                              | \$ | 3,448,720                                | \$ | 3,448,720                                |
| Agricultural Education                                                                                                                                                                              |          |                                                          |      |                                        |    |                                          |    |                                          |
| 6031 U.C. Cooperative Extension Countywide Special Revenue                                                                                                                                          | \$       | 1,244                                                    | \$   | -                                      | \$ | -                                        | \$ | -                                        |
| Total Agricultural Education                                                                                                                                                                        | \$       | 1,244                                                    | \$   | -                                      | \$ | -                                        | \$ | -                                        |
| Total Education                                                                                                                                                                                     | \$       | 3,252,239                                                | \$   | 3,478,811                              | \$ | 3,448,720                                | \$ | 3,448,720                                |
| Recreation & Cultural Services                                                                                                                                                                      |          |                                                          |      |                                        |    |                                          |    |                                          |
| Recreation Facilities                                                                                                                                                                               | -        |                                                          | -    |                                        | -  |                                          | -  |                                          |
| 7011 Recreation                                                                                                                                                                                     | \$       | 1,279,902                                                | \$   | 1,375,790                              | \$ | 1,295,056                                | \$ | 1,295,056                                |
| 7011 Recreation Countywide Special Revenue                                                                                                                                                          |          | 673,751                                                  |      | 286,336                                |    | 193,866                                  |    | 193,866                                  |
| Total Recreation Facilities                                                                                                                                                                         | \$       | 1,953,653                                                | \$   | 1,662,126                              | \$ | 1,488,922                                | \$ | 1,488,922                                |
| Cultural Services                                                                                                                                                                                   |          |                                                          |      |                                        |    |                                          |    |                                          |
| 7021 Historical Museum Countywide Special Revenue                                                                                                                                                   | \$       | 40,849                                                   | \$   | 14,000                                 | \$ | 6,000                                    | \$ | 6,000                                    |
| 7021 Historical Museum                                                                                                                                                                              |          | 149,064                                                  |      | 224,330                                |    | 203,245                                  |    | 203,245                                  |
| Total Cultural Services                                                                                                                                                                             | \$       | 189,913                                                  | \$   | 238,330                                | \$ | 209,245                                  | \$ | 209,245                                  |
| Total Recreation & Cultural Services                                                                                                                                                                | \$       | 2,143,566                                                | \$   | 1,900,456                              | \$ | 1,698,167                                | \$ | 1,698,167                                |
| Grand Totals                                                                                                                                                                                        | \$       | 413,014,694                                              | \$   | 474,128,035                            | \$ | 506,028,732                              | \$ | 507,324,491                              |

## Authorized Personnel Allocation 2017-18 Recommended Budget

|                                                    |       |                                   | Full-Time Equ              | uivalent (FTE)       | E)                                  |  |  |  |
|----------------------------------------------------|-------|-----------------------------------|----------------------------|----------------------|-------------------------------------|--|--|--|
| Department                                         |       | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO Recmd | Diff from<br>Adjusted<br>Allocation |  |  |  |
| ·                                                  |       | (as of 5/19/17)                   | -                          |                      |                                     |  |  |  |
| Agriculture                                        |       |                                   |                            |                      |                                     |  |  |  |
| Ag Comm./Sealer Weights & Measures                 |       | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |  |
| Administrative Technician                          |       | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |  |
| Ag Biologist/Standards Inspector I/II/Sr.          |       | 5.00                              | 5.00                       | 5.00                 | -                                   |  |  |  |
| Ag Biology Technician (Limited Term thru 12/31/16) |       | 2.00                              | -                          | -                    | (2.00)                              |  |  |  |
| Deputy Ag Commissioneer                            |       | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |  |
| Sr. Office Assistant                               |       | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |  |
| Wildlife Specialist                                |       | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |  |
| —,<br>,                                            | Total | 12.00                             | 10.00                      | 10.00                | (2.00)                              |  |  |  |
| Air Quality Management District *                  |       |                                   |                            |                      |                                     |  |  |  |
| Air Pollution Control Officer                      |       | 1.00                              | 1.00                       | 1.00                 |                                     |  |  |  |
| Air Quality Engineer                               |       | 2.00                              | 2.00                       | 2.00                 |                                     |  |  |  |
| Air Quality Specialist I/II                        |       | 2.00                              | 2.00                       | 2.00                 |                                     |  |  |  |
| Development Aide II                                |       | 1.00                              | 1.00                       | 1.00                 |                                     |  |  |  |
| Sr, Department Analyst                             |       | 1.00                              | 1.00                       | 1.00                 |                                     |  |  |  |
| Sr. Air Quality Specialist                         |       | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |  |
|                                                    | Total | 8.00                              | 8.00                       | 8.00                 | -                                   |  |  |  |
| Assessor                                           |       |                                   |                            |                      |                                     |  |  |  |
| Assessor                                           |       | 1.00                              | 1.00                       | 1.00                 |                                     |  |  |  |
| Administrative Technician                          |       | 1.00                              | 1.00                       | 1.00                 |                                     |  |  |  |
| Appraiser I/II/Sr                                  |       | 13.00                             | 13.00                      | 13.00                |                                     |  |  |  |
| Assessment Technician I/II/Sr                      |       | 7.80                              | 7.80                       | 7.80                 |                                     |  |  |  |
| Assistant Assessor - Valuation                     |       | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |  |
| Assistant Assessor - System Support                |       | 1.00                              | 1.00                       | 1.00                 |                                     |  |  |  |
| Auditor-Appraiser/Senior Auditor-Appraiser         |       | 2.00                              | 2.00                       | 2.00                 |                                     |  |  |  |
| Cadastral Drafter                                  |       | 1.00                              | 1.00                       | 1.00                 |                                     |  |  |  |
| GIS Analyst I/II                                   |       | 1.00                              | 1.00                       | 1.00                 |                                     |  |  |  |
| Information Technology Department Coord            |       | 1.00                              | 1.00                       | 1.00                 |                                     |  |  |  |
| Property Transfer Specialist                       |       | 4.00                              | 4.00                       | 4.00                 |                                     |  |  |  |
| Property Transfer Supervisor                       |       | 1.00                              | 1.00                       | 1.00                 |                                     |  |  |  |
| Supervising Appraiser                              |       | 1.00                              | 1.00                       | 1.00                 |                                     |  |  |  |
| Supervising Assessment Technician                  |       | 1.00                              | 1.00                       | 1.00                 |                                     |  |  |  |
| Supervising Auditor/Appraiser                      |       | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |  |
|                                                    | Total | 37.80                             | 37.80                      | 37.80                | -                                   |  |  |  |

|                                                            | Full-Time Equivalent (FTE) |                                  |                            |                      |                                     |  |
|------------------------------------------------------------|----------------------------|----------------------------------|----------------------------|----------------------|-------------------------------------|--|
| Department                                                 |                            | 2016-17<br>Adjusted<br>Ilocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO Recmd | Diff from<br>Adjusted<br>Allocation |  |
| i                                                          | (as                        | s of 5/19/17)                    |                            |                      |                                     |  |
| Auditor-Controller<br>Auditor-Controller                   |                            | 1.00                             | 1.00                       | 1.00                 |                                     |  |
| Accountant/Auditor                                         |                            | 1.00                             | 1.00                       | 1.00                 | -                                   |  |
| Accountant I/II                                            |                            | 2.00                             | 2.00                       | 2.00                 |                                     |  |
| Accounting Division Manager                                |                            | 3.00                             | 3.00                       | 3.00                 |                                     |  |
| Accounting Systems Administrator                           |                            | 1.00                             | 1.00                       | 1.00                 | -                                   |  |
| Administrative Technician                                  |                            | 2.00                             | 2.00                       | 2.00                 | -                                   |  |
| Chief Assistant Auditor-Controller                         |                            | 1.00                             | 1.00                       | 1.00                 | -                                   |  |
| Department Analyst I/II                                    |                            | 4.00                             | 4.00                       | 4.00                 | -                                   |  |
| Fiscal Assistant I/II                                      |                            | 1.00                             | 1.00                       | 1.00                 | -                                   |  |
| Fiscal Technician                                          |                            | 5.00                             | 5.00                       | 5.00                 | -                                   |  |
| Internal Auditor                                           |                            | 1.00                             | 1.00                       | 1.00                 | -                                   |  |
| Principal Financial Analyst                                |                            | 1.00                             | 1.00                       | 1.00                 | -                                   |  |
| Sr. Department Analyst                                     |                            | 2.00                             | 2.00                       | 2.00                 | -                                   |  |
| Sr. Fiscal Assistant                                       |                            | 1.00                             | 1.00                       | 1.00                 | -                                   |  |
| Board of Supervisors                                       |                            |                                  |                            |                      |                                     |  |
| Supervisor - Board of Supervisors                          |                            | 5.00                             | 5.00                       | 5.00                 | -                                   |  |
| Clerk of the Board Of Supervisors                          |                            | 1.00                             | 1.00                       | 1.00                 | -                                   |  |
| Deputy Clerk of the Board I/II                             |                            | 1.00                             | 1.00                       | 1.00                 | -                                   |  |
| Sr. Deputy Clerk of the Board of Supervisors               |                            | 1.00                             | 1.00                       | 1.00                 | -                                   |  |
| Supervisor's Assistant                                     |                            | 5.00                             | 5.00                       | 5.00                 | -                                   |  |
|                                                            | Total                      | 13.00                            | 13.00                      | 13.00                | -                                   |  |
| Chief Administrative Office                                |                            |                                  |                            |                      |                                     |  |
| Administration - Budget and Operations                     |                            |                                  |                            |                      |                                     |  |
| Chief Administrative Officer                               |                            | 1.00                             | 1.00                       | 1.00                 | -                                   |  |
| Assistant Chief Administrative Officer                     |                            | 1.00                             | 1.00                       | 1.00                 | -                                   |  |
| Deputy Chief Administrative Officer - Comm. Dev.           |                            | 1.00                             | 1.00                       | 1.00                 | -                                   |  |
| Principal Administrative Analyst                           |                            | 3.00                             | 3.00                       | 3.00                 | -                                   |  |
| CAO Administrative Analyst                                 |                            | -                                | 1.00                       | 1.00                 | 1.0                                 |  |
| Communications & Outreach Manager                          |                            | 1.00                             | 1.00                       | 1.00                 | -                                   |  |
| Administrative Technician                                  |                            | 1.00                             | 1.00                       | 1.00                 | -                                   |  |
| Economic & Business Relations Manager                      |                            | 1.00                             | -                          | -                    | (1.0                                |  |
| Sr. Office Assistant - Economic Development Division Total |                            | 0.50                             | 1.00                       | 1.00                 | 0.50                                |  |
| UIVISIUIT TÜLdI                                            |                            | 9.50                             | 10.00                      | 10.00                | 0.50                                |  |

|                                                    | Full-Time Equivalent (FTE) |                 |           |                       |  |
|----------------------------------------------------|----------------------------|-----------------|-----------|-----------------------|--|
|                                                    | 2016-17<br>Adjusted        | 2017-18<br>Dept | 2017-18   | Diff from<br>Adjusted |  |
| Department                                         | Allocation                 | Request         | CAO Recmd | Allocation            |  |
|                                                    | (as of 5/19/17)            |                 |           |                       |  |
| Central Fiscal/Admin, Facilities, Procurement      |                            |                 |           |                       |  |
| Deputy Chief Administrative Officer                | 1.00                       | 1.00            | 1.00      | -                     |  |
| Accountant/Auditor                                 | 1.00                       | 1.00            | 1.00      | -                     |  |
| Administrative Services Officer                    | 1.00                       | 1.00            | 1.00      | _                     |  |
| Administrative Technician                          | 2.00                       | 3.00            | 2.00      | -                     |  |
| Building and Grounds Superintendent                | 1.00                       | -               | -         | (1.00)                |  |
| Building Maitnenance Worker I/II/Sr                | 8.00                       | 9.00            | 9.00      | 1.00                  |  |
| Building Maitnenance Worker I/II/Sr - Limited Term | 1.00                       | 1.00            | 1.00      | -                     |  |
| Building Operations Manager                        | -                          | 1.00            | 1.00      | 1.00                  |  |
| Building Operations Supervisor                     | 3.00                       | 2.00            | 2.00      | (1.00)                |  |
| Building Operations Technician                     | 3.00                       | 2.00            | 2.00      | (1.00)                |  |
| Buyer I/II                                         | 1.00                       | 1.00            | 1.00      | -                     |  |
| Capital Programs Manager                           | 1.00                       | 1.00            | 1.00      | -                     |  |
| Chief Fiscal Officer - UM                          | 1.00                       | 1.00            | 1.00      | _                     |  |
| Custodian                                          | 9.50                       | 9.50            | 9.50      | _                     |  |
| Custodian Supervisor                               | 1.00                       | 1.00            | 1.00      | -                     |  |
| Department Analyst I/II                            | 4.00                       | 4.00            | 4.00      | _                     |  |
| Facilities Manager                                 | 1.00                       | 1.00            | 1.00      | _                     |  |
| Facilities Project Manager I/II                    | 2.00                       | 4.00            | 4.00      | 2.00                  |  |
| Facilities Project Manager I/II (Limited Term)     | 1.00                       |                 | _         | (1.00)                |  |
| Fiscal Assistant I/II                              | 2.00                       | 2.00            | 2.00      | _                     |  |
| Fiscal Technician                                  | 1.00                       | 1.00            | 1.00      | _                     |  |
| Grounds Maintenance Worker I/II                    | 4.00                       | 4.00            | 4.00      | -                     |  |
| Highway Maintenance Worker I/II                    | 1.00                       | 1.00            | 1.00      | _                     |  |
| Parks Manager                                      | 1.00                       | 1.00            | 1.00      | _                     |  |
| Procurement & Contracts Manager                    | 1.00                       | 1.00            | 1.00      | _                     |  |
| River Recreation Supervisor                        | 1.00                       | 1.00            | 1.00      | _                     |  |
| Service Operations Coordinator                     | 1.00                       | 1.00            | 1.00      |                       |  |
| Sr. Buyer                                          | 1.00                       | 1.00            | 1.00      | _                     |  |
| Sr. Custodian                                      | 1.00                       | 1.00            | 1.00      |                       |  |
| Sr. Department Analyst                             | 2.00                       | 2.00            | 2.00      | -                     |  |
| Sr. Grounds Maintenance Worker                     | 1.00                       | -               | -         | (1.00)                |  |
| Sr. Office Assistant                               | 1.00                       | 1.00            | 1.00      | -                     |  |
| Storekeeper I/II                                   | 2.00                       | 1.00            | 1.00      | (1.00)                |  |
| Storekeeper/Courier                                | 1.00                       | 2.00            | 2.00      | 1.00                  |  |
| Supervising Grounds Maintenance Worker             | -                          | 1.00            | 1.00      | 1.00                  |  |
| Division Total                                     | 63.50                      | 64.50           | 63.50     | -                     |  |
|                                                    | otal 73.00                 | 74.50           | 73.50     | 1.00                  |  |

|                                           | Full-Time Equivalent (FTE) |                                   |                            |                      |                                     |  |
|-------------------------------------------|----------------------------|-----------------------------------|----------------------------|----------------------|-------------------------------------|--|
| Department                                |                            | 2016-17<br>Adjusted<br>Illocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO Recmd | Diff from<br>Adjusted<br>Allocation |  |
|                                           | (a:                        | s of 5/19/17)                     |                            |                      |                                     |  |
| Child Support Services                    |                            |                                   |                            |                      |                                     |  |
| Director of Child Support Services        |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Accounting Technician                     |                            | 3.00                              | 3.00                       | 3.00                 | -                                   |  |
| Child Support Attorney I-IV               |                            | 3.00                              | 3.00                       | 3.00                 | _                                   |  |
| Child Support Investigator I/II           |                            | 2.00                              | 2.00                       | 2.00                 | -                                   |  |
| Child Support Program Manager             |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Child Support Specialist I/II             |                            | 18.00                             | 18.00                      | 18.00                | -                                   |  |
| Child Support Specialist III              |                            | 5.00                              | 4.00                       | 4.00                 | (1.0                                |  |
| Child Support Supervisor                  |                            | 4.00                              | 4.00                       | 4.00                 | -                                   |  |
| Deputy Director of Child Support Services |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Fiscal Technician                         |                            | 1.00                              | -                          | -                    | (1.0                                |  |
| Information Systems Coordinator           |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Legal Clerk I/II                          |                            | 5.00                              | 3.00                       | 3.00                 | (2.0                                |  |
| Legal Clerk III                           |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Legal Office Assistant I/II               |                            | 1.00                              | -                          | -                    | (1.00                               |  |
| Office Assistant I/II                     |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Revenue Recovery Officer I/II             |                            | 5.00                              | -                          | -                    | (5.0                                |  |
| Sr Revenue Recovery Officer               |                            | 1.00                              | -                          | -                    | (1.0                                |  |
| Staff Services Analyst I/II               |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Staff Services Manager                    |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Staff Services Specialist                 |                            | 2.00                              | 2.00                       | 2.00                 | -                                   |  |
| Supervising Revenue Recovery Officer      |                            | 1.00                              | -                          | -                    | (1.00                               |  |
|                                           | Total                      | 59.00                             | 47.00                      | 47.00                | (12.00                              |  |

# Community Development Services -Admin & Finance

| Director Community Development Agency |       | 1.00  | -     | -     | (1.00) |
|---------------------------------------|-------|-------|-------|-------|--------|
| Accountant I/II                       |       | 2.00  | 3.00  | 3.00  | 1.00   |
| Administrative Secretary              |       | 1.00  | -     | -     | (1.00) |
| Administrative Services Officer       |       | 5.00  | 4.00  | 4.00  | (1.00) |
| Administrative Technician             |       | 5.00  | 4.00  | 4.00  | (1.00) |
| Asst Dir of Admin/Fin                 |       | 1.00  | 1.00  | -     | (1.00) |
| Chief Fiscal Officer                  |       | 1.00  | 1.00  | 1.00  | -      |
| Dept Analyst I/II                     |       | 4.40  | 4.40  | 4.40  | -      |
| Fiscal Asst I/II                      |       | 1.00  | 1.00  | 1.00  | -      |
| Fiscal Svcs Supv                      |       | 1.00  | 1.00  | 1.00  | -      |
| Fiscal Tech                           |       | 3.00  | 3.00  | 3.00  | -      |
| Office Asst II                        |       | -     | 1.00  | 1.00  | 1.00   |
| Sr. Acct                              |       | 1.00  | -     | -     | (1.00) |
| Sr. Dept Analyst                      |       | 4.00  | 3.00  | 3.00  | (1.00) |
| Sr. Fiscal Asst                       |       | 3.00  | 3.00  | 3.00  | -      |
| Sr. Office Asst                       |       | 2.00  | 3.00  | 3.00  | 1.00   |
| Supv Acct /Auditor                    |       | 1.00  | 1.00  | 1.00  | -      |
|                                       | Total | 36.40 | 33.40 | 32.40 | (4.00) |
|                                       |       |       |       |       |        |

|                                          | Full-Time Equivalent (FTE) |                                   |                            |                      |                                     |  |
|------------------------------------------|----------------------------|-----------------------------------|----------------------------|----------------------|-------------------------------------|--|
| Department                               |                            | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO Recmd | Diff from<br>Adjusted<br>Allocation |  |
|                                          |                            | (as of 5/19/17)                   | •                          |                      |                                     |  |
| County Counsel                           |                            |                                   |                            |                      |                                     |  |
| County Counsel                           |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Chief Assistant County Counsel           |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Department Analyst I/II                  |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Deputy County Counsel                    |                            | 6.00                              | 6.00                       | 6.00                 | -                                   |  |
| Legal Secretary I/II                     |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Principal Assistant County Counsel       |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Sr. Deputy County Counsel                |                            | 3.00                              | 3.00                       | 3.00                 | -                                   |  |
| Sr. Legal Secretary                      |                            | 3.00                              | 3.00                       | 3.00                 | -                                   |  |
|                                          | Total                      | 17.00                             | 17.00                      | 17.00                | -                                   |  |
| District Attorney                        |                            |                                   |                            |                      |                                     |  |
| District Attorney                        |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Assistant District Attorney              |                            | 2.00                              | 2.00                       | 2.00                 | -                                   |  |
| Chief Assistant District Attorney        |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Chief Investigator (DA)                  |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Department Analyst I/II                  |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Deputy District Attorney I-IV            |                            | 18.00                             | 19.00                      | 18.00                | -                                   |  |
| Investigative Assistant                  |                            | 2.00                              | 1.00                       | 2.00                 | -                                   |  |
| Investigator (D.A.)                      |                            | 13.00                             | 13.00                      | 13.00                | -                                   |  |
| Legal Office Assistant I/II              |                            | 3.00                              | 3.00                       | 3.00                 | -                                   |  |
| Legal Secretary I/II                     |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Office Assistant I/II                    |                            | 0.80                              | 0.80                       | 0.80                 | -                                   |  |
| Paralegal                                |                            | 4.00                              | 4.00                       | 4.00                 | -                                   |  |
| Program Manager I                        |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Special Investigator - District Attorney |                            | 2.00                              | 2.00                       | 2.00                 | -                                   |  |
| Supervising Investigator (DA)            |                            | 2.00                              | 2.00                       | 2.00                 |                                     |  |
| Victim Witness Claims Specialist I/II    |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Victim Witness Program Specialist        |                            | 4.00                              | 4.00                       | 4.00                 | -                                   |  |
|                                          | Total                      | 57.80                             | 57.80                      | 57.80                | -                                   |  |

|                                             | Full-Time Equivalent (FTE) |                                   |                            |                      |                                     |  |
|---------------------------------------------|----------------------------|-----------------------------------|----------------------------|----------------------|-------------------------------------|--|
| Department                                  |                            | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO Recmd | Diff from<br>Adjusted<br>Allocation |  |
|                                             |                            | (as of 5/19/17)                   |                            |                      |                                     |  |
| Environmental Management                    |                            |                                   |                            |                      |                                     |  |
| Environmental Management Director           |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Dept Analyst I/II                           |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Dev Aide I/II                               |                            | 2.00                              | 2.00                       | 2.00                 | -                                   |  |
| Dev Tech I/II                               |                            | 2.00                              | 2.00                       | 2.00                 | -                                   |  |
| Disposal Site Supv                          |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Env Health Mgr                              |                            | 2.00                              | 2.00                       | 2.00                 | -                                   |  |
| Env Health Spec I/II/Sr                     |                            | 7.00                              | 7.00                       | 7.00                 | -                                   |  |
| Geologist                                   |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Haz Mat/Recycling Spec                      |                            | 2.00                              | 2.00                       | 2.00                 | -                                   |  |
| Haz Mat/Recycling Tech                      |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Solid Waste Tech                            |                            | 2.00                              | 2.00                       | 2.00                 | -                                   |  |
| Sr. Office Asst                             |                            | 0.50                              | -                          | -                    | (0.50)                              |  |
| Supv Env Health Spec                        |                            | 3.00                              | 3.00                       | 3.00                 | -                                   |  |
| Supv Waste Specialist                       |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Vector Control Technician II (Limited Term) |                            | 2.00                              | 2.00                       | 2.00                 | -                                   |  |
| Waste Mgmt Tech I/II/III                    |                            | 2.00                              | 2.00                       | 2.00                 | _                                   |  |
|                                             | Total                      | 30.50                             | 30.00                      | 30.00                | (0.50)                              |  |

|                                                                    | Full-Time Equivalent (FTE)        |                            |                      |                                     |  |
|--------------------------------------------------------------------|-----------------------------------|----------------------------|----------------------|-------------------------------------|--|
| Department                                                         | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO Recmd | Diff from<br>Adjusted<br>Allocation |  |
| ·                                                                  | (as of 5/19/17)                   | -                          |                      |                                     |  |
| Health & Human Convisoe Agonay                                     |                                   |                            |                      |                                     |  |
| Health & Human Services Agency Director of Health & Human Services | 1.00                              | 1.00                       | 1.00                 |                                     |  |
| Accountant I/II                                                    | 8.00                              | 9.00                       | 9.00                 | 1.00                                |  |
| Administrative Secretary                                           | 1.00                              | 1.00                       | 1.00                 | 1.00                                |  |
| Administrative Services Officer                                    | 2.00                              | 2.00                       | 2.00                 | -                                   |  |
| Administrative Services Officer                                    | 7.50                              | 7.50                       | 7.50                 | -                                   |  |
| Alcohol and Drug Program Division Mgr                              | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Animal Control Officer I/II                                        | 6.00                              | 6.00                       | 6.00                 | -                                   |  |
| Animal Control Operations Manager                                  | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Animal Shelter Attendant                                           | 4.00                              | 4.00                       | 4.00                 | -                                   |  |
|                                                                    | 1.00                              |                            |                      | -                                   |  |
| Animal Shelter Supervisor<br>Assistant Director of Adm & Finance   |                                   | 1.00                       | 1.00                 | -                                   |  |
| Assistant Director of Health Services                              | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
|                                                                    | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Assistant Director of Human Services                               | 2.00                              | 2.00                       | 2.00                 | -                                   |  |
| Care Management Counselor I/II                                     | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Care Management Supervisor                                         | 0.80                              | 0.80                       | 0.80                 | -                                   |  |
| Chief Animal Control Officer                                       | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Chief Assistant Director of HHSA                                   | 1.00                              | 1.00                       | -                    | (1.00)                              |  |
| Chief Fiscal Officer                                               | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Community Health Advocate                                          | 7.00                              | 2.00                       | 2.00                 | (5.00)                              |  |
| Community Health Advocate -LT                                      | -                                 | 5.00                       | 5.00                 | 5.00                                |  |
| Community Public Health Nurse Div Mgr                              | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Cook I/II                                                          | 2.81                              | 2.81                       | 2.81                 | -                                   |  |
| Department Analyst I/II                                            | 18.00                             | 18.00                      | 18.00                | -                                   |  |
| Deputy Director                                                    | 5.00                              | 4.00                       | 4.00                 | (1.00)                              |  |
| Deputy Public Guardian I/II                                        | 7.00                              | 7.00                       | 7.00                 | -                                   |  |
| Disease Investigation & Control Specialist I/II                    | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Eligibility Supervisor I                                           | 13.00                             | 14.00                      | 14.00                | 1.00                                |  |
| Eligibility Systems Specialist                                     | 4.00                              | 3.00                       | 3.00                 | (1.00)                              |  |
| Eligibility Worker I/II/III                                        | 88.00                             | 88.00                      | 81.60                | (6.40)                              |  |
| Employment & Training Worker I/II/III                              | 22.50                             | 18.50                      | 18.50                | (4.00)                              |  |
| Employment & Training Worker Supv                                  | 4.00                              | 4.00                       | 4.00                 | -                                   |  |
| EMS Agency Administrator                                           | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| EMS Agency Medical Director                                        | 0.40                              | 0.40                       | 0.40                 | -                                   |  |
| Energy Weatherization Supervisor                                   | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Energy Weatherization Technician I/II                              | 3.00                              | 3.00                       | 3.00                 | -                                   |  |
| Energy Weatherization Technician I/II -LT                          | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Epidemiologist I/II                                                | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Executive Assistant                                                | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Fair Hearing Officer                                               | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Fiscal Assistant I/II                                              | 3.00                              | 3.00                       | 3.00                 | -                                   |  |
| Fiscal Services Supervisor                                         | 1.00                              | 1.00                       | 1.00                 |                                     |  |
| Fiscal Technician                                                  | 14.00                             | 14.00                      | 14.00                |                                     |  |
| Food Services Aide                                                 | 1.75                              | 1.75                       | 1.75                 | -                                   |  |
| Food Services Supervisor                                           | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Health Education Coordinator                                       | 9.50                              | 7.50                       | 7.50                 | (2.00)                              |  |

| Department                                         | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO Recmd | Diff from<br>Adjusted<br>Allocation |
|----------------------------------------------------|-----------------------------------|----------------------------|----------------------|-------------------------------------|
|                                                    | (as of 5/19/17)                   |                            |                      |                                     |
|                                                    | 1.00                              | 1.00                       | 4.00                 |                                     |
| Health Program Manager                             | 1.00                              | 1.00                       | 1.00                 | -                                   |
| Health Program Specialist                          | 4.50                              | 6.50                       | 6.50                 | 2.00                                |
| Health Program Specialist -LT                      | 1.80                              | 1.80                       | 1.80                 | -                                   |
| Housing Program Coordinator                        | 2.00                              | 2.00                       | 2.00                 | -                                   |
| Housing Program Specialist I/II                    | 1.00                              | 1.00                       | 1.00                 | -                                   |
| IHSS Public Authority Registry/Training Specialist | 2.00                              | 2.00                       | 2.00                 | -                                   |
| Information Systems Coordinator                    | 1.00                              | 1.00                       | 1.00                 | -                                   |
| Legal Clerk III                                    | 1.00                              | 1.00                       | 1.00                 | -                                   |
| Manager of Mental Health Programs                  | 3.00                              | 2.00                       | 2.00                 | (1.00)                              |
| Mealsite Coordinator                               | 6.31                              | 6.31                       | 6.31                 | -                                   |
| Medical Office Assistant I/II                      | 10.80                             | 10.80                      | 10.80                | -                                   |
| Medical Office Assistant I/II -LT                  | 0.20                              | -                          | -                    | (0.20)                              |
| Medical Records Technician                         | 0.90                              | 0.90                       | 0.90                 | -                                   |
| Mental Health Aide                                 | 6.35                              | 6.25                       | 6.25                 | (0.10)                              |
| Mental Health Clinical Nurse                       | 1.00                              | 1.00                       | 1.00                 | -                                   |
| Mental Health Clinician IA/IB/II                   | 27.50                             | 27.50                      | 27.50                | -                                   |
| Mental Health Medical Director                     | 1.00                              | 1.00                       | 1.00                 | -                                   |
| Mental Health Patient's Rights Advocate            | 0.40                              | 0.40                       | 0.40                 | -                                   |
| Mental Health Program Coordinator IA/IB/II         | 5.00                              | 5.00                       | 5.00                 | -                                   |
| Mental Health Worker I/II                          | 11.00                             | 11.00                      | 11.00                | -                                   |
| Mental Health Worker I/II -LT                      | 3.50                              | 3.50                       | 3.50                 | -                                   |
| Nutrition Services Supervisor                      | 1.00                              | 1.00                       | 1.00                 | -                                   |
| Nutritionist                                       | 1.20                              | 1.20                       | 1.20                 | -                                   |
| Occupational/Physical Therapist                    | 3.35                              | 3.35                       | 3.35                 | -                                   |
| Office Assistant I/II                              | 6.50                              | 6.50                       | 6.50                 | -                                   |
| Office Assistant I/II/III                          | 25.00                             | 25.00                      | 25.00                | -                                   |
| Office Assistant Supervisor I/II                   | 3.00                              | 3.00                       | 3.00                 | _                                   |
| Paralegal I/II*                                    | 1.00                              | 1.00                       | -                    | (1.00)                              |
| Program Aide                                       | 7.55                              | 7.55                       | 7.55                 | _                                   |
| Program Assistant                                  | 21.85                             | 21.85                      | 21.85                | -                                   |
| Program Assistant -LT                              | 0.50                              | 0.50                       | 0.50                 | -                                   |
| Program Coordinator                                | 4.00                              | 4.00                       | 4.00                 | -                                   |
| Program Manager                                    | 10.00                             | 12.00                      | 12.00                | 2.00                                |
| Program Manager - Protective Services              | 1.00                              | -                          | -                    | (1.00)                              |
| Psychiatric Technician I/II                        | 3.00                              | 3.00                       | 3.00                 | -                                   |
| Psychiatrist I/II                                  | 1.00                              | 1.00                       | 1.00                 | _                                   |
| Public Health Laboratory Director                  | 1.00                              | 1.00                       | 1.00                 | _                                   |
| Public Health Nurse I/II                           | 14.40                             | 9.40                       | 9.40                 | (5.00)                              |
| Public Health Nurse I/II -LT                       | -                                 | 5.00                       | 5.00                 | 5.00                                |
| Public Health Nurse Practitioner                   | 1.80                              | 1.80                       | 1.80                 | -                                   |
| Public Health Officer                              | 1.00                              | 1.00                       | 1.00                 | -                                   |
| Public Services Assistant                          | 2.00                              | 2.00                       | 2.00                 | _                                   |
| Quality Improvement Coordinator                    | 0.50                              | 0.50                       | 0.50                 |                                     |
| Registered Nurse                                   | 0.70                              | 0.70                       | 0.70                 |                                     |
|                                                    | 0.70                              | 0.70                       | 0.70                 |                                     |
| Screener                                           | 5.00                              | 5.00                       | 5.00                 | -                                   |

|                                                   | Full-Time Equivalent (FTE) |                                   |                            |                      |                                     |  |
|---------------------------------------------------|----------------------------|-----------------------------------|----------------------------|----------------------|-------------------------------------|--|
| Department                                        |                            | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO Recmd | Diff from<br>Adjusted<br>Allocation |  |
|                                                   |                            | (as of 5/19/17)                   |                            |                      |                                     |  |
| Senior Citizens Attorney I/II/III*                |                            | 2.50                              | 2.50                       | -                    | (2.50)                              |  |
| Seniors' Daycare Program Supervisor               |                            | 2.00                              | 2.00                       | 2.00                 | -                                   |  |
| Services Support Assistant III                    |                            | 3.00                              | 3.00                       | 3.00                 | -                                   |  |
| Social Services Aide                              |                            | 16.00                             | 17.00                      | 17.00                | 1.00                                |  |
| Social Services Program Manager                   |                            | 5.00                              | 6.00                       | 6.00                 | 1.00                                |  |
| Social Services Supervisor I/II                   |                            | 11.00                             | 12.00                      | 12.00                | 1.00                                |  |
| Social Worker Clinician                           |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Social Worker I/II/III/IV                         |                            | 60.20                             | 60.20                      | 60.20                | -                                   |  |
| Social Worker I/II/III/IV -LT                     |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Sr. Accountant                                    |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Sr. Animal Control Officer                        |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Sr. Department Analyst                            |                            | 3.00                              | 2.00                       | 2.00                 | (1.00)                              |  |
| Sr. Fiscal Assistant                              |                            | 2.00                              | 2.00                       | 2.00                 | -                                   |  |
| Sr. Licensed Vocational Nurse                     |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Sr. Medical Office Assistant                      |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Sr. Office Assistant                              |                            | 7.00                              | 7.00                       | 7.00                 | -                                   |  |
| Staff Services Analyst I/II                       |                            | 9.00                              | 8.00                       | 8.00                 | (1.00)                              |  |
| Supervising Accountant/Auditor                    |                            | 5.00                              | 6.00                       | 6.00                 | 1.00                                |  |
| Supervising Animal Control Officer                |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Supervising Deputy Public Guardian                |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Supervising Health Education Coordinator          |                            | 5.00                              | 5.00                       | 5.00                 | -                                   |  |
| Supervising Occupational/Physical Therapist       |                            | 0.60                              | 0.60                       | 0.60                 | -                                   |  |
| Supervising Public Health Nurse                   |                            | 4.00                              | 3.00                       | 3.00                 | (1.00)                              |  |
| Supervising Public Health Nurse -LT               |                            | -                                 | 1.00                       | 1.00                 | 1.00                                |  |
| Vocational Counselor                              |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Welfare Collections Officer                       |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| *Recommend reduction no later than August 4, 2017 | Total                      | 608.17                            | 605.87                     | 593.97               | (14.20)                             |  |

|                                                                           | Full-Time Equivalent (FTE)        |                            |                      |                                     |  |  |
|---------------------------------------------------------------------------|-----------------------------------|----------------------------|----------------------|-------------------------------------|--|--|
| Department                                                                | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO Recmd | Diff from<br>Adjusted<br>Allocation |  |  |
|                                                                           | (as of 5/19/17)                   |                            |                      |                                     |  |  |
| Human Resources/Risk Management                                           |                                   |                            |                      |                                     |  |  |
| Human Resources<br>Director of Human Resources                            | 1.00                              | 1.00                       | 1.00                 |                                     |  |  |
| Human Resources Manager                                                   | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |
| Principal Human Resources Analyst                                         | 1.00                              | 1.00                       | 1.00                 |                                     |  |  |
| Sr. Human Resources Analyst                                               | 2.00                              | 2.00                       | 2.00                 |                                     |  |  |
| Human Resources Technician                                                | 4.00                              | 4.00                       | 4.00                 |                                     |  |  |
| Privacy Compliance Officer*                                               | 1.00                              | 1.00                       | 1.00                 |                                     |  |  |
| Office Assistant I/II (shared with Risk)                                  | 0.50                              | 0.50                       | 0.50                 |                                     |  |  |
| Training & Organizational Development Spec**                              | 1.00                              | 1.00                       | 1.00                 |                                     |  |  |
| DivisionTotal                                                             | 11.50                             | 11.50                      | 11.50                | -                                   |  |  |
| Risk Management                                                           |                                   |                            |                      |                                     |  |  |
| Risk Manager                                                              | 1.00                              | 1.00                       | 1.00                 | _                                   |  |  |
| Sr. Risk Management Analyst                                               | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |
| Risk Management Analyst I/II - Loss Prevention                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |
| Risk Management Analyst I/II - Benefits                                   | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |
| Risk Management Technician                                                | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |
| Office Assistant I/II (shared with HR)                                    | 0.50                              | 0.50                       | 0.50                 | -                                   |  |  |
| DivisionTotal                                                             | 5.50                              | 5.50                       | 5.50                 | -                                   |  |  |
| *Health Insurance Portability and Accountability Act To **Vacant/Unfunded | otal 17.00                        | 17.00                      | 17.00                | -                                   |  |  |

|                                                 | Full-Time Equivalent (FTE)        |                            |                      |                                     |  |  |
|-------------------------------------------------|-----------------------------------|----------------------------|----------------------|-------------------------------------|--|--|
| Department                                      | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO Recmd | Diff from<br>Adjusted<br>Allocation |  |  |
|                                                 | (as of 5/19/17)                   |                            |                      |                                     |  |  |
| Information Technologies                        |                                   |                            |                      |                                     |  |  |
| Director of Information Technology              | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |
| Assistant Director of Information Technology    | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |
| Deputy Director of Information Technology       | 2.00                              | 3.00                       | 3.00                 | 1.00                                |  |  |
| IT Analyst Tr/I/II - App/Web Dev/Support        | 5.00                              | 5.00                       | 5.00                 | -                                   |  |  |
| IT Analyst Tr/I/II - Networking                 | 2.00                              | 2.00                       | 2.00                 | -                                   |  |  |
| IT Analyst Tr/I/II - Office Systems             | 5.00                              | 5.00                       | 5.00                 | -                                   |  |  |
| IT Analyst Tr/I/II - Operating Systems          | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |
| IT Analyst Tr/I/II - Server Admin               | 3.00                              | 3.00                       | 3.00                 | -                                   |  |  |
| Information Technology Department Coordinator   | 2.00                              | 2.00                       | 2.00                 | -                                   |  |  |
| Information Technology Tech Trainee/I/II/Sr.    | 3.00                              | 3.00                       | 3.00                 | -                                   |  |  |
| Program Manager (Limited Term)                  | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |
| Sr. Department System Analyst                   | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |
| Sr. IT Analyst - App/Web Dev/Supt               | 3.00                              | 3.00                       | 3.00                 | -                                   |  |  |
| Sr IT Analyst - Office Systems                  | 2.00                              | 2.00                       | 2.00                 | -                                   |  |  |
| Sr IT Analyst - Operating Systems               | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |
| Sr IT Analyst - Server Admin                    | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |
| Sr. IT Department Coordinator                   | 1.00                              | -                          | -                    | (1.00)                              |  |  |
| Sr. Office Assistant                            | 0.50                              | 0.50                       | 0.50                 | -                                   |  |  |
| Storekeeper I/II                                | 0.50                              | 0.50                       | 0.50                 | -                                   |  |  |
| Supervising Information Technology Analyst I/II | 3.00                              | 3.00                       | 3.00                 | -                                   |  |  |
| System Support Specialist I/II                  | 1.00                              | -                          | _                    | (1.00)                              |  |  |
| Telecommunications Technician I/II              | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |
| То                                              |                                   | 40.00                      | 40.00                | (1.00)                              |  |  |
| Library                                         |                                   |                            |                      |                                     |  |  |
| Director of Library Services                    | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |
| Administrative Technician                       | 0.80                              | 0.80                       | 0.80                 | -                                   |  |  |
| Early Childhood Literacy Specialist             | 4.00                              | 4.00                       | 4.00                 | -                                   |  |  |
| Fiscal Assistant I/II                           | 0.80                              | 0.80                       | 0.80                 | -                                   |  |  |
| IT Department Specialist                        | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |
| Librarian I/II                                  | 1.50                              | 1.50                       | 1.50                 | -                                   |  |  |
| Library Assistant I/II                          | 13.15                             | 12.95                      | 12.95                | (0.20)                              |  |  |
| Library Circulation Supervisor                  | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |
| Library Systems Technician                      | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |
| Museum Administrator                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |
| Office Assistant I/II                           | 1.50                              | 1.20                       | 1.20                 | (0.30)                              |  |  |
| Sr. Library Assistant                           | 6.90                              | 5.00                       | 5.00                 | (1.90)                              |  |  |
| Supervising Librarian                           | 4.00                              | 4.00                       | 4.00                 |                                     |  |  |
| To                                              | tal 37.65                         | 35.25                      | 35.25                | (2.40)                              |  |  |

|                                 | Full-Time Equivalent (FTE)        |                            |                      |                                     |  |  |
|---------------------------------|-----------------------------------|----------------------------|----------------------|-------------------------------------|--|--|
| Department                      | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO Recmd | Diff from<br>Adjusted<br>Allocation |  |  |
|                                 | (as of 5/19/17)                   |                            |                      |                                     |  |  |
| Planning & Building             |                                   |                            |                      |                                     |  |  |
| Director of Planning & Building | 1.00                              | 1.00                       | 1.00                 | _                                   |  |  |
| Admin Secretary                 | -                                 | 1.00                       | 1.00                 | 1.00                                |  |  |
| Admin Tech                      | 2.00                              | 2.00                       | 2.00                 | 1.00                                |  |  |
| Asst/Assoc Planner              | 7.00                              | 7.00                       | 7.00                 |                                     |  |  |
| Asst Dir of Comm Dev            | 1.00                              | -                          | 7.00                 | (1.00)                              |  |  |
| Asst in Civil Eng               | 2.00                              | 2.00                       | 2.00                 | (1.00)                              |  |  |
| Bldg Inspector I/II/III         | 17.00                             | 17.00                      | 17.00                |                                     |  |  |
| Clerk of Planning Comm          | 1.00                              | 17.00                      | 17.00                |                                     |  |  |
| Code Enforcement Officer I/II   | 2.00                              | 2.00                       | 2.00                 | -                                   |  |  |
| Dept Analyst I/II               | 2.00                              | 2.00                       | 2.00                 | -                                   |  |  |
| Deputy Building Official        | 1.00                              | 1.00                       | 1.00                 |                                     |  |  |
| Dep Dir/Bldg Official           | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |
| Dev Aide I/II                   | 2.00                              | 1.00                       | 1.00                 | (1.00)                              |  |  |
| Dev Tech I/II                   | 10.00                             | 10.00                      | 10.00                | (1.00)                              |  |  |
| Office Asst I/II                | 5.00                              | 4.00                       | 4.00                 | (1.00)                              |  |  |
| Office Services Supv            | 1.00                              | 1.00                       | 1.00                 | (1.00)                              |  |  |
| Operations Supv                 | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |
|                                 |                                   |                            |                      | -                                   |  |  |
| Principal Planner               | 4.00                              | 4.00                       | 4.00                 | -                                   |  |  |
| Sr. Civil Eng                   | 2.00                              | 2.00                       | 2.00                 | -                                   |  |  |
| Sr. Dev Aide                    | 1.00                              | 2.00                       | 2.00                 | 1.00                                |  |  |
| Sr. Dev Tech                    | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |
| Sr. Office Assistant            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |
| Sr. Planner                     | 3.00                              | 3.00                       | 3.00                 | -                                   |  |  |
| Supv Civil Eng                  | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |
| Supv Code Enforcement Ofcr.     | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |
| Supv Development Tech           | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |
| Traffic Engineer                | 1.00                              | 1.00                       | 1.00                 | -                                   |  |  |
| Trans Planner                   | 1.00                              | 0.80                       | 0.80                 | (0.20)                              |  |  |
|                                 | Total 73.00                       | 71.80                      | 71.80                | (1.20)                              |  |  |

|                                                     | Full-Time Equivalent (FTE) |                 |           |                       |  |
|-----------------------------------------------------|----------------------------|-----------------|-----------|-----------------------|--|
|                                                     | 2016-17<br>Adjusted        | 2017-18<br>Dept | 2017-18   | Diff from<br>Adjusted |  |
| Department                                          | Allocation                 | Request         | CAO Recmd | Allocation            |  |
|                                                     | (as of 5/19/17)            |                 |           |                       |  |
| Probation                                           |                            |                 |           |                       |  |
| Chief Probation Officer                             | 1.00                       | 1.00            | 1.00      | -                     |  |
| Accountant I/II                                     | 1.00                       | 1.00            | 1.00      | -                     |  |
| Administrative Secretary                            | 2.00                       | 2.00            | 2.00      | -                     |  |
| Administrative Services Officer                     | 1.00                       | 1.00            | 1.00      | -                     |  |
| Administrative Technician                           | 1.00                       | 1.00            | 1.00      | -                     |  |
| Assistant Superintendant - Institutions             | 2.00                       | 2.00            | 2.00      | -                     |  |
| Chief Fiscal Officer                                | 1.00                       | 1.00            | 1.00      | -                     |  |
| Correctional Cook                                   | 4.00                       | 4.00            | 4.00      | -                     |  |
| Correctional Food Services Supervisor               | 2.00                       | 2.00            | 2.00      | -                     |  |
| Department Analyst I/II                             | 1.00                       | 2.00            | 2.00      |                       |  |
| Deputy Chief Probation Officer                      | 4.00                       | 4.00            | 4.00      | -                     |  |
| Deputy Probation Officer I/II                       | 31.00                      | 30.00           | 30.00     | (1.00                 |  |
| Deputy Probation Officer I/II - Limited Term        | 1.00                       | 1.00            | 1.00      | -                     |  |
| Deputy Probation Officer I/II - Institutions        | 30.00                      | 30.00           | 30.00     | -                     |  |
| Executive Assistant                                 | -                          | 1.00            | -         | -                     |  |
| Fiscal Assistant                                    | 0.50                       | 0.50            | 0.50      | -                     |  |
| Fiscal Technician                                   | 2.00                       | 2.00            | 2.00      | -                     |  |
| Legal Office Assistant I/II                         | 1.00                       | 1.00            | 1.00      | -                     |  |
| Legal Secretarial Services Supervisor               | 2.00                       | 2.00            | 2.00      | -                     |  |
| Legal Secretary I/II                                | 3.00                       | 3.00            | 3.00      | -                     |  |
| Mental Health Program Coordinator II                | 1.00                       | 1.00            | 1.00      | -                     |  |
| Probation Assistant                                 | 1.00                       | 1.00            | 1.00      | -                     |  |
| Probation Transport Driver                          | -                          | 0.50            | 0.50      | 0.50                  |  |
| Sr. Department Analyst                              | 1.00                       | 1.00            | 1.00      | -                     |  |
| Sr. Deputy Probation Officer                        | 10.00                      | 10.00           | 10.00     | -                     |  |
| Sr. Deputy Probation Officer - Institutions         | 8.00                       | 8.00            | 8.00      | -                     |  |
| Sr. IT Department Coordinator                       | 1.00                       | 1.00            | 1.00      | -                     |  |
| Sr. Legal Secretary                                 | 3.50                       | 3.50            | 3.50      | -                     |  |
| Supervising Deputy Probation Officer                | 8.00                       | 8.00            | 8.00      | -                     |  |
| Supervising Deputy Probation Officer - Institutions | 8.00                       | 8.00            | 8.00      | -                     |  |
| Tota                                                | 1 132.00                   | 133.50          | 132.50    | (0.50                 |  |

| -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | uivalent (FTE)                                                                                |                                                                                               |                                                                                                                                                                                                |                                                                                             |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|
| Deventuent                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 2016-17<br>Adjusted                                                                           | 2017-18<br>Dept                                                                               | 2017-18                                                                                                                                                                                        | Diff from<br>Adjusted                                                                       |
| Department                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>Allocation</b><br>(as of 5/19/17)                                                          | Request                                                                                       | CAO Recmd                                                                                                                                                                                      | Allocation                                                                                  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                               |                                                                                               |                                                                                                                                                                                                |                                                                                             |
| Public Defender                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                               |                                                                                               |                                                                                                                                                                                                |                                                                                             |
| Public Defender                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 1.00                                                                                          | 1.00                                                                                          | 1.00                                                                                                                                                                                           | -                                                                                           |
| Assistant Public Defender                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 1.00                                                                                          | 1.00                                                                                          | 1.00                                                                                                                                                                                           | -                                                                                           |
| Chief Assistant Public Defender                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 1.00                                                                                          | 1.00                                                                                          | 1.00                                                                                                                                                                                           | -                                                                                           |
| Deputy Public Defender II-IV                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 11.00                                                                                         | 12.00                                                                                         | 11.00                                                                                                                                                                                          | -                                                                                           |
| Executive Secretary Law & Justice                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 1.00                                                                                          | 1.00                                                                                          | 1.00                                                                                                                                                                                           | -                                                                                           |
| Investigative Assistant                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 1.00                                                                                          | 1.00                                                                                          | 1.00                                                                                                                                                                                           | -                                                                                           |
| Investigator (Public Defender)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 2.00                                                                                          | 2.00                                                                                          | 2.00                                                                                                                                                                                           | -                                                                                           |
| Legal Office Assistant I/II                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 1.00                                                                                          | 1.00                                                                                          | 1.00                                                                                                                                                                                           | -                                                                                           |
| Legal Secretary I/II                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 3.00                                                                                          | 3.00                                                                                          | 3.00                                                                                                                                                                                           | -                                                                                           |
| Sr. Investigator                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 1.00                                                                                          | 1.00                                                                                          | 1.00                                                                                                                                                                                           | -                                                                                           |
| ,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Total 23.00                                                                                   | 24.00                                                                                         | 23.00                                                                                                                                                                                          | -                                                                                           |
| Decender Clark / Elections                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                               |                                                                                               |                                                                                                                                                                                                |                                                                                             |
| Recorder-Clerk / Elections<br>Recorder-Clerk                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 1.00                                                                                          | 1.00                                                                                          | 1.00                                                                                                                                                                                           |                                                                                             |
| Recorder-Clerk County Recorder/Clerk                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 1.00                                                                                          | 1.00                                                                                          | 1.00                                                                                                                                                                                           | -                                                                                           |
| Recorder-Clerk<br>County Recorder/Clerk<br>Assistant County Recorder                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 1.00                                                                                          | 1.00                                                                                          | 1.00                                                                                                                                                                                           | -                                                                                           |
| Recorder-Clerk<br>County Recorder/Clerk<br>Assistant County Recorder<br>Fiscal Assistant I/II                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 1.00<br>1.00                                                                                  | 1.00<br>1.00                                                                                  | 1.00<br>1.00                                                                                                                                                                                   | -<br>-<br>-                                                                                 |
| Recorder-Clerk<br>County Recorder/Clerk<br>Assistant County Recorder<br>Fiscal Assistant I/II<br>Microfilm/Imaging Technician I/II                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 1.00<br>1.00<br>2.00                                                                          | 1.00<br>1.00<br>2.00                                                                          | 1.00<br>1.00<br>2.00                                                                                                                                                                           |                                                                                             |
| Recorder-Clerk<br>County Recorder/Clerk<br>Assistant County Recorder<br>Fiscal Assistant I/II<br>Microfilm/Imaging Technician I/II<br>Recordable Document Examiner/Indexer I/II                                                                                                                                                                                                                                                                                                                                                                                                          | 1.00<br>1.00<br>2.00<br>8.00                                                                  | 1.00<br>1.00<br>2.00<br>8.00                                                                  | 1.00<br>1.00<br>2.00<br>8.00                                                                                                                                                                   | -<br>-<br>-<br>-<br>-<br>-                                                                  |
| Recorder-Clerk<br>County Recorder/Clerk<br>Assistant County Recorder<br>Fiscal Assistant I/II<br>Microfilm/Imaging Technician I/II<br>Recordable Document Examiner/Indexer I/II<br>Recorder-Clerk Services Supervisor                                                                                                                                                                                                                                                                                                                                                                    | 1.00<br>1.00<br>2.00<br>8.00<br>1.00                                                          | 1.00<br>1.00<br>2.00<br>8.00<br>1.00                                                          | 1.00<br>1.00<br>2.00<br>8.00<br>1.00                                                                                                                                                           | -<br>-<br>-<br>-<br>-<br>-<br>-                                                             |
| Recorder-Clerk<br>County Recorder/Clerk<br>Assistant County Recorder<br>Fiscal Assistant I/II<br>Microfilm/Imaging Technician I/II<br>Recordable Document Examiner/Indexer I/II<br>Recorder-Clerk Services Supervisor<br>Sr. Recordable Document Examiner/Indexer                                                                                                                                                                                                                                                                                                                        | 1.00<br>1.00<br>2.00<br>8.00<br>1.00<br>2.00                                                  | 1.00<br>1.00<br>2.00<br>8.00<br>1.00<br>2.00                                                  | 1.00<br>1.00<br>2.00<br>8.00<br>1.00<br>2.00                                                                                                                                                   | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-                                              |
| Recorder-Clerk<br>County Recorder/Clerk<br>Assistant County Recorder<br>Fiscal Assistant I/II<br>Microfilm/Imaging Technician I/II<br>Recordable Document Examiner/Indexer I/II<br>Recorder-Clerk Services Supervisor                                                                                                                                                                                                                                                                                                                                                                    | 1.00<br>1.00<br>2.00<br>8.00<br>1.00                                                          | 1.00<br>1.00<br>2.00<br>8.00<br>1.00                                                          | 1.00<br>1.00<br>2.00<br>8.00<br>1.00                                                                                                                                                           | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-                                    |
| Recorder-Clerk<br>County Recorder/Clerk<br>Assistant County Recorder<br>Fiscal Assistant I/II<br>Microfilm/Imaging Technician I/II<br>Recordable Document Examiner/Indexer I/II<br>Recorder-Clerk Services Supervisor<br>Sr. Recordable Document Examiner/Indexer<br>Division Total<br>Registrar of Voters (Elections)                                                                                                                                                                                                                                                                   | 1.00<br>1.00<br>2.00<br>8.00<br>1.00<br>2.00<br>16.00                                         | 1.00<br>1.00<br>2.00<br>8.00<br>1.00<br>2.00<br>16.00                                         | 1.00<br>1.00<br>2.00<br>8.00<br>1.00<br>2.00<br>16.00                                                                                                                                          | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-      |
| Recorder-Clerk<br>County Recorder/Clerk<br>Assistant County Recorder<br>Fiscal Assistant I/II<br>Microfilm/Imaging Technician I/II<br>Recordable Document Examiner/Indexer I/II<br>Recorder-Clerk Services Supervisor<br>Sr. Recordable Document Examiner/Indexer<br>Division Total<br>Registrar of Voters (Elections)<br>Administrative Technician                                                                                                                                                                                                                                      | 1.00<br>1.00<br>2.00<br>8.00<br>1.00<br>2.00<br>16.00                                         | 1.00<br>1.00<br>2.00<br>8.00<br>1.00<br>2.00                                                  | 1.00<br>1.00<br>2.00<br>8.00<br>1.00<br>2.00                                                                                                                                                   | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-                                         |
| Recorder-Clerk         County Recorder/Clerk         Assistant County Recorder         Fiscal Assistant I/II         Microfilm/Imaging Technician I/II         Recordable Document Examiner/Indexer I/II         Recorder-Clerk Services Supervisor         Sr. Recordable Document Examiner/Indexer         Division Total         Registrar of Voters (Elections)         Administrative Technician         Assistant Registrar of Voters                                                                                                                                              | 1.00<br>1.00<br>2.00<br>8.00<br>1.00<br>2.00<br>16.00                                         | 1.00<br>1.00<br>2.00<br>8.00<br>1.00<br>2.00<br>16.00                                         | 1.00<br>1.00<br>2.00<br>8.00<br>1.00<br>2.00<br>16.00                                                                                                                                          | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-                                    |
| Recorder-Clerk<br>County Recorder/Clerk<br>Assistant County Recorder<br>Fiscal Assistant I/II<br>Microfilm/Imaging Technician I/II<br>Recordable Document Examiner/Indexer I/II<br>Recorder-Clerk Services Supervisor<br>Sr. Recordable Document Examiner/Indexer<br>Division Total<br>Registrar of Voters (Elections)<br>Administrative Technician                                                                                                                                                                                                                                      | 1.00<br>1.00<br>2.00<br>8.00<br>1.00<br>2.00<br>16.00                                         | 1.00<br>1.00<br>2.00<br>8.00<br>1.00<br>2.00<br>16.00<br>1.00                                 | 1.00<br>1.00<br>2.00<br>8.00<br>1.00<br>2.00<br>16.00<br>1.00                                                                                                                                  | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-                |
| Recorder-Clerk         County Recorder/Clerk         Assistant County Recorder         Fiscal Assistant I/II         Microfilm/Imaging Technician I/II         Recordable Document Examiner/Indexer I/II         Recorder-Clerk Services Supervisor         Sr. Recordable Document Examiner/Indexer         Division Total         Registrar of Voters (Elections)         Administrative Technician         Assistant Registrar of Voters                                                                                                                                              | 1.00<br>1.00<br>2.00<br>8.00<br>1.00<br>2.00<br>16.00<br>1.00                                 | 1.00<br>1.00<br>2.00<br>8.00<br>1.00<br>2.00<br>16.00<br>1.00<br>1.00                         | $     \begin{array}{r}       1.00 \\       1.00 \\       2.00 \\       8.00 \\       1.00 \\       2.00 \\       16.00 \\       1.00 \\       1.00 \\       1.00 \\       1.00   \end{array} $ | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- |
| Recorder-Clerk         County Recorder/Clerk         Assistant County Recorder         Fiscal Assistant I/II         Microfilm/Imaging Technician I/II         Recordable Document Examiner/Indexer I/II         Recorder-Clerk Services Supervisor         Sr. Recordable Document Examiner/Indexer         Division Total         Registrar of Voters (Elections)         Administrative Technician         Assistant Registrar of Voters         Elections Technician I/II                                                                                                            | 1.00<br>1.00<br>2.00<br>8.00<br>1.00<br>2.00<br>16.00<br>1.00<br>1.00<br>2.50                 | 1.00<br>1.00<br>2.00<br>8.00<br>1.00<br>2.00<br>16.00<br>1.00<br>1.00<br>2.50                 | $ \begin{array}{r} 1.00\\ 1.00\\ 2.00\\ 8.00\\ 1.00\\ 2.00\\ 16.00\\ 1.00\\ 1.00\\ 2.50\\ \end{array} $                                                                                        | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- |
| Recorder-Clerk         County Recorder/Clerk         Assistant County Recorder         Fiscal Assistant I/II         Microfilm/Imaging Technician I/II         Recordable Document Examiner/Indexer I/II         Recorder-Clerk Services Supervisor         Sr. Recordable Document Examiner/Indexer         Division Total         Registrar of Voters (Elections)         Administrative Technician         Assistant Registrar of Voters         Elections Technician I/II         Information Technology Department Coordinator                                                      | 1.00<br>1.00<br>2.00<br>8.00<br>1.00<br>2.00<br>16.00<br>1.00<br>1.00<br>2.50<br>1.00         | 1.00<br>1.00<br>2.00<br>8.00<br>1.00<br>2.00<br>16.00<br>1.00<br>1.00<br>2.50<br>1.00         | $ \begin{array}{r} 1.00\\ 1.00\\ 2.00\\ 8.00\\ 1.00\\ 2.00\\ 16.00\\ 1.00\\ 1.00\\ 2.50\\ \end{array} $                                                                                        | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- |
| Recorder-Clerk         County Recorder/Clerk         Assistant County Recorder         Fiscal Assistant I/II         Microfilm/Imaging Technician I/II         Recordable Document Examiner/Indexer I/II         Recorder-Clerk Services Supervisor         Sr. Recordable Document Examiner/Indexer         Division Total         Registrar of Voters (Elections)         Administrative Technician         Assistant Registrar of Voters         Elections Technician I/II         Information Technology Department Coordinator         Information Technology Department Specialist | 1.00<br>1.00<br>2.00<br>8.00<br>1.00<br>2.00<br>16.00<br>1.00<br>1.00<br>2.50<br>1.00<br>1.00 | 1.00<br>1.00<br>2.00<br>8.00<br>1.00<br>2.00<br>16.00<br>1.00<br>1.00<br>2.50<br>1.00<br>1.00 | 1.00<br>1.00<br>2.00<br>8.00<br>1.00<br>2.00<br>16.00<br>1.00<br>1.00<br>2.50<br>1.00                                                                                                          | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>(1.00<br>-<br>(1.00)            |

| Full-Time Equivalent (FTE)               |       |                             |                            |                      |                                     |
|------------------------------------------|-------|-----------------------------|----------------------------|----------------------|-------------------------------------|
| Department                               | Ad    | )16-17<br>justed<br>ocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO Recmd | Diff from<br>Adjusted<br>Allocatior |
| Bepartment                               |       | 5/19/17)                    | Request                    |                      | Anocation                           |
|                                          |       |                             |                            |                      |                                     |
| heriff                                   |       |                             |                            |                      |                                     |
| Sheriff/Public Administrator/Coroner     |       | 1.00                        | 1.00                       | 1.00                 | -                                   |
| Undersheriff                             |       | 1.00                        | 1.00                       | 1.00                 | -                                   |
| Administrative Technician                |       | 2.00                        | 2.00                       | 2.00                 | -                                   |
| Assistant Public Administrator           |       | 1.00                        | 1.00                       | 1.00                 | -                                   |
| Chief Fiscal Officer                     |       | 1.00                        | 1.00                       | 1.00                 | -                                   |
| Community Services Officer               |       | 3.00                        | 3.00                       | 3.00                 | -                                   |
| Correctional Cook                        |       | 6.00                        | 6.00                       | 6.00                 | -                                   |
| Correctional Food Services Coordinator   |       | 1.00                        | 1.00                       | 1.00                 | -                                   |
| Correctional Lieutenant                  |       | 2.00                        | 2.00                       | 2.00                 | -                                   |
| Correctional Officer I/II                |       | 85.00                       | 85.00                      | 85.00                | -                                   |
| Correctional Sergeant                    |       | 11.00                       | 11.00                      | 11.00                | -                                   |
| Crime Analyst                            |       | 1.00                        | 1.00                       | 1.00                 | -                                   |
| Department Analyst I/II                  |       | 2.00                        | 2.00                       | 2.00                 | -                                   |
| Department Systems Analyst               |       | 5.00                        | 5.00                       | 5.00                 | -                                   |
| Deputy Sheriff I/II                      |       | 131.00                      | 133.00                     | 131.00               | -                                   |
| Detention Aide                           |       | 4.00                        | 4.00                       | 4.00                 | -                                   |
| Executive Secretary - Law & Justice      |       | 1.00                        | 1.00                       | 1.00                 | -                                   |
| Human Resource Technician                |       | 1.00                        | 1.00                       | 1.00                 | -                                   |
| Property/Evidence Technician             |       | 3.00                        | 3.00                       | 3.00                 | -                                   |
| Public Safety Dispatcher I/II            |       | 15.00                       | 15.00                      | 15.00                | _                                   |
| Radio Maintenance Technician             |       | 2.00                        | 2.00                       | 2.00                 | _                                   |
| Sheriff's Captain                        |       | 3.00                        | 3.00                       | 3.00                 | -                                   |
| Sheriff's Communication Manager          |       | 1.00                        | 1.00                       | 1.00                 |                                     |
| Sheriff's Fiscal Technician              |       | 4.00                        | 4.00                       | 4.00                 | _                                   |
| Sheriff's Lieutenant                     |       | 7.00                        | 7.00                       | 7.00                 |                                     |
| Sheriff's Records Supervisor             |       | 1.00                        | 1.00                       | 1.00                 |                                     |
| Sheriff's Security Officer               |       | 10.00                       | 10.00                      | 10.00                |                                     |
| Sheriff's Sergeant                       |       | 25.00                       | 25.00                      | 25.00                |                                     |
| Sheriff's Support Services Manager       |       | 1.00                        | 1.00                       | 1.00                 |                                     |
| Sheriff's Technician I/II                |       | 27.00                       | 27.00                      | 27.00                |                                     |
| Sheriff's Training Coordinator           |       | 1.00                        | 1.00                       | 1.00                 |                                     |
| Sr. Department Analyst                   |       | 1.00                        | 1.00                       | 1.00                 | _                                   |
| Sr. Public Safety Dispatcher             |       | 5.00                        | 5.00                       | 5.00                 | _                                   |
| Sr. Sheriff's Technician                 |       | 5.00                        | 5.00                       | 5.00                 |                                     |
| Supervising Property Evidence Technician |       | 1.00                        | 1.00                       | 1.00                 | _                                   |
| Supervising Public Safety Dispatcher     |       | 4.00                        | 4.00                       | 4.00                 |                                     |
| Supervising rubic surcey Dispatence      | Total | 375.00                      | 377.00                     | 375.00               | -                                   |

|                             | Full-Time Equivalent (FTE) |                                   |                            |                      |                                     |  |
|-----------------------------|----------------------------|-----------------------------------|----------------------------|----------------------|-------------------------------------|--|
| Department                  |                            | 2016-17<br>Adjusted<br>Allocation | 2017-18<br>Dept<br>Request | 2017-18<br>CAO Recmd | Diff from<br>Adjusted<br>Allocation |  |
|                             |                            | (as of 5/19/17)                   |                            |                      |                                     |  |
| Surveyor                    |                            |                                   |                            |                      |                                     |  |
| Surveyor                    |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Assistant in Land Surveying |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Deputy Surveyor             |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Development Aide            |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| GIS Analyst I/II            |                            | 5.00                              | 5.00                       | 5.00                 | -                                   |  |
| Manager of GIS              |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Sr. GIS Analyst             |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Surveyor's Technician I/II  |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
|                             | Total                      | 12.00                             | 12.00                      | 12.00                | -                                   |  |
| Transportation              |                            | 1.00                              |                            | 1.00                 |                                     |  |
| Director of Transportation  |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Admin Secretary             |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Admin Tech                  |                            | 3.80                              | 3.80                       | 3.80                 | -                                   |  |
| Airport Ops Supv            |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Airport Tech I/II           |                            | 2.00                              | 1.00                       | 1.00                 | (1.00)                              |  |
| Assoc Civil Eng             |                            | 6.00                              | 6.00                       | 6.00                 | -                                   |  |
| Assoc Land Surv             |                            | 2.00                              | 2.00                       | 2.00                 | -                                   |  |
| Assoc ROW Agent             |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Asst in Civil Eng           |                            | 10.00                             | 10.00                      | 10.00                | -                                   |  |
| Asst in Land Surv           |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Bridge Maint Supv           |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Bridge Maint Wkr I/II/III   |                            | 2.00                              | 2.00                       | 2.00                 | -                                   |  |
| Dep Dir Engineering         |                            | 3.00                              | 3.00                       | 3.00                 | -                                   |  |
| Dep Dir of Maint & Ops      |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Dept Analyst I/II           |                            | 2.60                              | 2.60                       | 2.60                 | -                                   |  |
| Engineering Tech            |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Equip Maint Supv            |                            | 2.00                              | 2.00                       | 2.00                 | -                                   |  |
| Equip Mechanic I/II         |                            | 10.00                             | 10.00                      | 10.00                | -                                   |  |
| Equip Mechanic III          |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Equip Supt                  |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Exec Secretary              |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Fleet Svcs Tech I/II        |                            | 2.00                              | 2.00                       | 2.00                 | -                                   |  |
| Hwy Maint Supv              |                            | 7.00                              | 7.00                       | 7.00                 | -                                   |  |
| Hwy Maint Wkr I/II/III      |                            | 36.00                             | 33.00                      | 33.00                | (3.00)                              |  |
| Hwy Maint Wkr IV            |                            | 5.00                              | 5.00                       | 5.00                 | -                                   |  |
| Hwy Superintentant          |                            | 2.00                              | 2.00                       | 2.00                 | -                                   |  |
| Parts Tech                  |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| Principal Eng Tech          |                            | 5.00                              | 5.00                       | 5.00                 | -                                   |  |
| Principal Planner           |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |
| ROW Supervisor              |                            | 1.00                              | 1.00                       | 1.00                 | -                                   |  |

|                                                   | Full-Time Equivalent (FTE) |                 |           |                       |  |
|---------------------------------------------------|----------------------------|-----------------|-----------|-----------------------|--|
|                                                   | 2016-17<br>Adjusted        | 2017-18<br>Dept | 2017-18   | Diff from<br>Adjusted |  |
| Department                                        | Allocation                 | Request         | CAO Recmd | Allocation            |  |
|                                                   | (as of 5/19/17)            |                 |           |                       |  |
| Sr. Bridge Maint Wkr                              | 1.00                       | 1.00            | 1.00      | -                     |  |
| Sr. CADD Tech                                     | 3.00                       | 3.00            | 3.00      | -                     |  |
| Sr. Civil Eng                                     | 10.00                      | 10.00           | 10.00     | -                     |  |
| Sr. Dev Tech                                      | 1.00                       | 1.00            | 1.00      | -                     |  |
| Sr. Eng Tech                                      | 10.00                      | 10.00           | 10.00     | -                     |  |
| Sr. Equip Mechanic                                | 2.00                       | 2.00            | 2.00      | -                     |  |
| Sr. Fleet Svcs Tech                               | 1.00                       | 1.00            | 1.00      | -                     |  |
| Sr. Hwy Maint Wkr                                 | 5.00                       | 5.00            | 5.00      | -                     |  |
| Sr. Planner                                       | 1.00                       | 1.00            | 1.00      | -                     |  |
| Sr. Traf Ctrl Maint Wkr                           | 1.00                       | 1.00            | 1.00      | -                     |  |
| Svcs Ops Coor                                     | 3.00                       | 3.00            | 3.00      | -                     |  |
| Traf Ctrl Maint Supv                              | 1.00                       | 1.00            | 1.00      | -                     |  |
| Traf Ctrl Maint Wkr I/II/III                      | 5.00                       | 5.00            | 5.00      | -                     |  |
| Traffic Ops Tech                                  | 1.00                       | 1.00            | 1.00      | -                     |  |
| Traffic Supt                                      | 1.00                       | 1.00            | 1.00      | -                     |  |
| Total                                             | 160.40                     | 156.40          | 156.40    | (4.0                  |  |
| Accountant I/II                                   | 1.00                       | 1.00            | 1.00      | -                     |  |
| Accountant/Auditor                                | 1.00                       | 1.00            | 1.00      | -                     |  |
| Accounting Division Manager                       | 2.00                       | 2.00            | 2.00      |                       |  |
| Administrative Technician                         | 1.00                       | 1.00            | 1.00      | _                     |  |
| Assistant Treasurer/Tax Collector                 | 1.00                       | 1.00            | 1.00      |                       |  |
| Fiscal Assistant I/II                             | 1.00                       | 1.00            | 1.00      | -                     |  |
| Fiscal Technician                                 | 6.00                       | 6.00            | 6.00      | _                     |  |
| Information Technology Departmental Specialist    | 1.00                       | 1.00            | 1.00      | _                     |  |
| Sr. Department Analyst                            | 1.00                       | 1.00            | 1.00      | -                     |  |
| Sr. Fiscal Assistant                              | 2.00                       | 2.00            | 2.00      | -                     |  |
| Sr. Information Technology Department Coordinator | 1.00                       | 1.00            | 1.00      | -                     |  |
| Sr. Revenue Recovery Officer                      | -                          | 1.00            | 1.00      | 1.0                   |  |
| Treasury Quantitative Specialist                  | 1.00                       | 1.00            | 1.00      | _                     |  |
| Total                                             | 20.00                      | 21.00           | 21.00     | 1.0                   |  |
| /eteran Affairs                                   |                            |                 |           |                       |  |
| Veterans Service Officer                          | 1.00                       | 1.00            | 1.00      | _                     |  |
| Executive Assistant                               | 1.00                       | 1.00            | 1.00      |                       |  |
| Office Assistant I/II                             | -                          | 1.00            | -         |                       |  |
| Sr. Veterans Service Representative               | 1.00                       | 1.00            | 1.00      |                       |  |
| Veterans Service Representative                   | 2.00                       | 2.00            | 2.00      |                       |  |
| Total                                             | 5.00                       | 6.00            | 5.00      |                       |  |
| GRAND TOTAL                                       | 1,898.22                   | 1,877.82        | 1,857.92  | (40.8)                |  |
|                                                   | 1,070.22                   | 1,077.02        | 1,007.92  | (40.8                 |  |

# Terms

#### ADOPTED BUDGET

Approved legal spending plan for a fiscal year, which for El Dorado County must be approved by the Board of Supervisors by October 2 of each year

#### APPROPRIATION

An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes (an appropriation usually is time limited and must be expended or obligated before that deadline)

#### **ASSESSED VALUATION**

A valuation set upon real estate or other property by a government as a basis for levying property taxes

#### AUDIT

An examination of financial statements and related documents, records, and accounts for the purpose of determining the propriety of transactions, whether transactions are recorded properly and statements drawn from accounts reflect an accurate picture of financial operations and financial status. Audits may also include reviews of compliance with applicable laws and regulations, economy and efficiency of operations and effectiveness in achieving program results

#### **AUTHORIZED POSITIONS**

The number of permanent full-time and permanent part-time positions authorized by the Board of Supervisors (excludes extra-help), which represents the maximum number of permanent positions that may be filled at any one time

#### AVAILABLE FUND BALANCE

The amounts of fund balance available to finance the budget after deducting carryover encumbrances and reserves

#### **BASIS OF BUDGETING**

El Dorado County budgets using a modified-accrual form of accounting

#### BUDGET

The planning and controlling document for financial operation with estimates of proposed expenditures and revenues for a given period of time, usually one year

# Terms (continued)

#### CAPITAL PROJECTS

The County's acquisitions, additions, and improvements to fixed assets; e.g., buildings, building improvements, and land purchases

#### CONTINGENCY

A budgetary provision representing that portion of the financing requirement set aside to meet unforeseen expenditure requirements

#### **CORE FUNCTION**

A group of related programs and activities aimed at accomplishing a major service, or line of business, for which a government entity is responsible

#### **COUNTY FUNDS**

Operating or governmental funds of the County that account for expenditures and revenues in accordance with the funds' purpose. Operating funds of the County and Board-governed special districts are accounted for in the County Budget

#### **COUNTYWIDE GOALS**

Community and organizational goals derived from the County's mission statement and approved by the Board of Supervisors to identify the most important priorities for the County

#### DEPARTMENT

An organizational device used by County management to group programs of a like nature under the direction of an elected or appointed County official

#### ENCUMBRANCE

An obligation in the form of a purchase order, contract or other commitment that is chargeable to an appropriation and for which part of the appropriation is reserved. In some cases encumbrances are carried over into succeeding fiscal years.

#### **EXPENDITURE**

Decreases in net financial resources, which include current operating expenses that require the current or future use of net current assets, debt service and capital outlays

#### EXTRA HELP

Temporary employees of the County who are not included in the Salary Ordinance and do not receive benefits (i.e., medical, dental, life insurance and paid vacation time)

# Terms (continued)

#### FINAL BUDGET

Adopted budget adjusted by all revisions throughout the fiscal year as of June 30.

#### FISCAL YEAR

Twelve-month period for which a budget is prepared, which for El Dorado County is July 1 through June 30

#### FIXED ASSET

An asset of long-term character such as land, buildings and equipment exceeding a \$5,000 unit value, also referred to as "capital asset"

#### FULL-TIME EQUIVALENT

This represents the budgeted number of full-time equivalent staffing. A full-time equivalent position is equal to 2,080 or 1,950 hours a year (40/37.5 hours/week x 52 weeks). For example: two half-time positions at 20 hours per week equal 1.0 FTE and a position allocated for 32 hours per week in a 40- hour job class equals 0.8 FTE.

#### FUNCTIONAL AREA

A categorizing of departments and services by general purpose, including Health and Human Services, Public Safety, Administration and Finance; Community Development and Public Works; and Community Services

#### FUND

An independent fiscal and accounting entity with a self-balancing set of asset, liability, and (usually) budgetary accounts

#### **FUND BALANCE**

The excess of assets and estimated revenues of a fund over its liability and appropriations at the end of a fiscal year. A portion of this balance may be available to finance the next fiscal year's budget

#### GENERAL FUND

The major countywide fund that directly funds unreimbursed costs of most programs and departments in County government

#### GRANT

A contribution from one governmental unit to another, usually made for a specific purpose and time period

# Terms (continued)

#### INTERFUND REIMBURSEMENTS

Payment received for services rendered to departments in other funds

#### INTERNAL SERVICE CHARGE

Annual budgetary charges from servicing departments (such as Information Services, Auditor-Controller, Human Resources), reimbursing costs incurred in the provision of internal County services to the departments receiving the services. For servicing organizations, the reimbursement is reflected as Intra-Fund Transfers offsetting their Gross Appropriation (from General Fund departments)

or as Revenue (from non-General Fund departments). Services provided by these departments include computer support, telephone services and insurance.

#### **INTRA-FUND CHARGES**

A transfer of costs to the operating units within the same fund

#### MISSION

A clear, concise statement of purpose for the entire organization that focuses on the broad, yet distinct outcomes/results the organization achieves for its customers Glossary of Terms and Acronyms

#### **MODIFIED ACCRUAL**

The modified accrual basis of accounting is used by all Governmental Funds. Revenues are recognized in the accounting period in which they become available and measurable. The primary revenue sources susceptible to (modified) accrual are property taxes, sales tax, inter-governmental revenues, rent, investment income and charges for services. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. One exception to this general rule is that principal and interest on general long-term debt is recognized when due. El Dorado County uses the modified accrual basis for budgeting in governmental funds and full accrual in proprietary funds; i.e. budgets are not constructed on a cash basis of accounting.

**NET COUNTY COST** Total requirements less total sources. This figure represents the part of a budget unit's appropriation that is financed by general purpose revenues, such as property taxes, sales taxes and interest earnings.

**NON-DEPARTMENTAL** Expenses, revenues, services, programs or resources that cannot be specifically tied to a single department

# Terms (continued)

#### **ONE-TIME EXPENDITURES**

Used to describe and differentiate non-recurring expenditures from routine ongoing costs within a given budget. Typically, fixed assets are one-time expenditures. This category may also include single-year appropriations for special purposes

**OTHER CHARGES** A payment to an agency, institution or person outside the County government. Example: 'Aid to Indigents'

#### PROGRAM

A defined set of activities that have a common purpose, intended result or target population

#### **PROPOSITION 13**

An initiative amendment to the California Constitution passed in June 1978. Tax rates on secured property are restricted to no more than 1% of "full cash value." Proposition 13 also defines assessed value and requires a two-thirds vote to change existing or levy new taxes.

#### **PROPOSITION 172**

Proposition 172 was passed in November 1993. It established a  $\frac{1}{2}\phi$  sales tax whose proceeds are used to fund eligible public safety activities.

#### **REAL PROPERTY**

Land and the structures attached to it.

#### **RECOMMENDED BUDGET**

The final working document containing departmental requests and County Administrator's Office recommendations for revenues and expenditures for the upcoming fiscal year, presented to the Board of Supervisors for consideration and approval prior to June 30 of each year.

#### RESERVE

An amount in a fund used to meet certain cash requirements, emergency expenditures, or future defined requirements. A reserve is not an appropriation and there is no limitation on the amount of reserve that can be established.

#### REVENUE

Funds received to finance ongoing county governmental services

# Terms (continued)

#### SECURED ROLL

Assessed value of real property, such as land, buildings, secured personal property or anything permanently attached to land as determined by each County Assessor

#### SECURED TAXES

Taxes levied on real properties in the county which are "secured" by liens on the properties

#### SPECIAL DISTRICT

A unit of local government generally organized to perform a single function such as street lighting, waterworks, landscape maintenance, and fire departments. Special districts are governed either by the Board of Supervisors or locally elected or appointed boards, and their operations are accounted for in separate funds

#### SPECIAL FUNDS

Funds used to account for proceeds from specific revenue sources that are legally restricted as to how the revenues may be spent

#### STRATEGIC PLAN

Sets forth the purpose, goals, plans, and performance expectations for an organization for a certain period of time

#### SUPPLEMENTAL TAX ROLL

The Supplemental Property Tax Roll is a result of legislation enacted in 1983 and requires an assessment of property when a change to the status of the property occurs, rather than once a year as was previously the case.

**TAX LEVY** The amount of tax dollars billed to taxpayers based on the imposition of the tax rate on the assessed valuation

#### **UNALLOCATED REVENUES**

Revenues which are for general purposes. Also known as discretionary, unrestricted, or local-purpose revenues.

#### **UNFUNDED POSITION**

A vacant, allocated position for which funding is not included in the budget.

# Terms (continued)

#### UNINCORPORATED

The areas of the county outside city limits. Some county services are provided only in unincorporated areas or within area cities only on a cost-reimbursement basis. Example: Sheriffs patrol and building inspection.

#### **UNSECURED TAX**

A tax on properties such as office furniture, equipment and boats that are not affixed to property

**VISION STATEMENT** Serves to inspire action by describing what the future would look like if the organization were successful in achieving its stated mission and goals

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