



County of El Dorado

Chief Administrative Office

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May 22, 2015

The Honorable Board of Supervisors
330 Fair Lane
Placerville, CA 95667

Re: RECOMMENDED BUDGET FOR FISCAL YEAR 2015-2016

Dear Board Members:

Submitted for your consideration is the CAO Recommended Budget for Fiscal Year 2015-2016. The CAO Recommended Budget is the collaborative effort of Chief Administrative Office staff, input from department heads, and Board direction.

BUDGET DEVELOPMENT PROCESS

The Board of Supervisors first began FY 2015-2016 budget activities on January 6, 2015, when the Board was made aware of the projected \$19 million General Fund deficit. Other steps in the process included:

- February 24, 2015: A Mid-Year Review of the FY 2014-2015 budget status and direction to work with departments to balance the budget and review of the operating impacts of 6.25% reductions to Net County Costs.
- April 1-10: CAO Analysts completed their initial review and met with departments to discuss budget submissions.
- April 15: CAO provided update to the Board on the FY 2015-16 Recommended Budget
- May 22: Recommended budget document provided to the Board

Since that time, through the hard work of county staff, the structural deficit has been reduced from \$19 million to \$8.4 million. As you know, the Board is scheduled to begin the budget special meetings on June 1st. Attachment B of this memo outlines the hearing schedule which sets forth the timeline for department presentations.

Within the budget document, each department summary provides a detailed list of program areas with corresponding budgetary information, number of staff, and net county cost and/or general fund contribution. Historic information is shown in a staffing allocation trend chart and a four year fiscal history chart. Organizational charts show the department's staff by allocation and distribution by program. Detailed financial information is shown by department, by fund type. CAO staff and departments will be available to discuss this information with the Board during the Budget Special Meetings.

As previously discussed, Budget Special Meetings begin on Monday, June 1, 2015. At that time staff will present the Recommended Budget and your Board will accept public comment. Presentations on individual department budgets will then commence. Once public comment and staff presentations are concluded, your Board will be asked to make decisions on appropriations, revenue and financing levels, approve the capital assets and the position allocation.

The purpose of the budget special meetings are to allow the Board of Supervisors with the opportunity to provide direction to staff to amend the Recommended Budget by;

- 1) Modifying appropriations and/or revenues
- 2) Transferring obligations to other agencies
- 3) Determining the use and level of reserves and/or contingency

Priorities are supported by aligning the appropriation of financial resources through the development of the budget. Following the conclusion of the budget special meetings, modifications to the Recommended Budget will be made based on the direction of the majority of the Board. The Budget will be submitted for approval at the regularly scheduled Board meeting on June 23rd and requires a majority vote of the Board of Supervisors for approval.

As such, the CAO Recommended Budget for FY 2015-2016 is intended to be a starting point for the Board of Supervisors. CAO staff will provide an overview of the Recommended Budget with department heads providing a more detailed analysis of the department. Following a comprehensive review of all of the department budgets and appropriations, the Board of Supervisors will be faced with the difficult choices of which services will be eliminated or reduced and will provide direction to staff for modifications to appropriations based on the priorities set forth by your Board.

Given that there is a significant projected structural budget deficit in the General Fund for FY 2015-2016, the Board will be required to make adjustments to the budget that will undoubtedly result in service delivery impacts. Additionally, the approval of the early separation incentive will result in a reduction of human resources which were previously available to deliver services.

The closure of the Recommended Budget special meeting will not conclude the FY 2015-16 Budget process. There are still many issues, including the final closing of the County books and the strategic plan. Budget Hearings are tentatively scheduled to begin on September 14th with approval of the Adopted FY 2015-16 Budget on September 29th.

COUNTY BUDGET OUTLOOK

The total Recommended Budget for Government Funds for FY 2015-16 is \$490 million, which is \$43 million (8%) less than the Adopted FY 2014-15 budget of \$533 million. The County's proposed General Fund budget, which includes discretionary funds for County services, is \$254 million, which is \$1million (<1%) less than the Adopted FY 2014-15 budget of \$255 million. The chart below provides a five-year trend of County budget changes:

Five Year Budget Change (\$\$ In Millions)

	2011-12	2012-13	2013-14	2014-15	2015-16
General Fund	\$209	\$216	\$249	\$255	\$254
% Change from prior year	4%	3%	15%	2.5%	0%
Non-General Fund	\$193	\$262	\$250	\$278	\$236
% Change from prior year	(9%)	36%	(3%)	11%	(15%)
Total	\$402	\$478	\$499	\$533	\$490
% Growth from prior year	(3%)	19%	5%	7%	(8%)

The Recommended Budget includes a slight decrease in General Fund discretionary revenue sources. Non-General Fund revenues are restricted in use. There was a decrease of \$42 million within the Non-General Fund revenue and appropriations.

The decrease in the revenue sources are as follows:

General Fund Revenue Description	Adopted FY 14/15	Recommended FY 15/16	Amount of Change
Taxes	\$92,151,998	\$98,481,580	\$6,329,582
Licenses, Permits	7,501,132	7,792,978	291,846
Forfeitures	1,019,750	851,049	(168,701)
Use of Money	171,090	154,140	(16,950)
State/Federal/Other Gov.	64,036,915	62,878,319	(1,158,596)
Charges for Service	20,854,561	21,327,093	472,532
Misc.	2,125,936	2,407,676	281,740
Other Financing Sources	32,761,433	35,316,148	2,554,715
Residual Equity	1,944,366	0	(1,944,366)
<i>Sub-Total</i>	<i>\$222,567,181</i>	<i>\$229,208,983</i>	<i>\$6,641,802</i>
Fund Balance	32,245,387	24,278,383	(7,967,034)
Total Financing Sources	\$254,812,568	\$253,487,366	(\$1,325,202)

Non- General Fund Revenue Description	Adopted FY 14/15	Recommended FY 15/16	Amount of Change
Taxes	\$5,826,993	\$6,831,129	1,004,136
Licenses, Permits	1,063,712	1,051,412	(12,300)
Forfeitures	928,333	1,332,555	404,222
Use of Money	325,097	235,265	(89,832)
State/Federal/Other Gov.	95,993,801	92,263,043	(3,730,758)
Charges for Service	12,794,484	12,580,979	1,786,395
Misc.	1,848,668	3,385,203	1,536,535
Other Financing Sources	84,044,409	66,186,597	(17,857,812)
Residual Equity	1,929,519	0	(1,929,519)
<i>Sub-Total</i>	<i>\$204,755,016</i>	<i>\$183,866,183</i>	<i>(\$20,888,833)</i>
Fund Balance	73,199,992	52,549,451	(20,650,541)
Total Financing Sources	\$277,955,008	\$253,487,366	(\$41,539,374)

POSITION ALLOCATION

The most expensive investment that the County has is in human resources. Included in the budget detail is ten year staffing trends by departments. Over the past ten years the County has gone through many changes. The table below summarizes the changes in total FTE count by functional group.

Functional Group	Total FTE's FY 2006-07	Total FTE's FY 2015-16	Variance
General Government	297	258	-39
Law & Justice	598	586	-12
Land Use & Development Services	549	324	-225
Health and Human Services	684	665	-19
Totals	2128	1833	-295

The Recommended FY 2015-16 Budget includes funding for 1833.89 full-time equivalent positions (FTEs). This represents a 28.35 FTE decrease from the current FY 2014-15 allocation. The chart below details these changes:

Department	Position Additions	Position Reductions (Vacant)	Position Reductions (Filled)	Total
Assessor	1.0	-1.0		0
Auditor-Controller		-2.0		-2.0
Chief Administrative Office	1.5	-4.3	-1.0	-3.8
Community Development Agency	5.0	-5.0		0.0
County Counsel		-1.0		-1.0
District Attorney		-2.0		-2.0
Health & Human Services Agency	8.25	-20.3		-12.05
Human Resources	1.0	-1.5		-0.5
Information Technologies	1.0	-4.0		-3.0
Library	0.2	-0.2		0
Probation	2.0	-2.0		0
Public Defender			-1.0	-1.0
Sheriff	1.0	-2.0		-1.0
Surveyor			-2.0	-2.0
Totals	20.95	-45.3	-4.0	-28.35

In addition to the changes noted above, if the changes to Senior Services detailed within Health and Human Services budget are approved, total FTE's would be reduced further as follows:

- Reduced congregate meal sites – 4.36 Filled FTE reduction
- Closure of County Sr. Day Care – 10.65 Filled FTE reduction

Additional modifications will need to be made to the position allocation list based on any early retirement incentives approved by your Board or policy/budgetary decisions made by the Board to reduce services which would subsequently impact staffing levels.

THE GENERAL FUND

The General Fund for FY 2015-2016 is \$253,487,366. The General Fund includes many programs and appropriation which are mandated. Most notably are the services performed by the Health and Human Services Agency.

The portion of the General Fund that is *discretionary* in nature, is as follows:

General Fund Discretionary Revenue FY 2015-2016	Net County Costs FY 2015-2016	Structural Deficit
\$112,952,296	\$117,278,170	\$4,325,874

Property values are expected to continue to increase at a projected rate of 4%.

The Recommended General Fund Budget remains relatively flat in appropriations compared to the FY 2014-2015 Adopted Budget. The Recommended FY 2015-16 budget does include using fund balance to purchase the land for the public safety facility (\$2.6 million) as well as funding for the Courthouse Road (\$3 million). The Recommended FY 2015-16 budget does not include any additional funding for roads or fire.

Appropriation	FY 2014-2015	FY 2015-2016
Fire Patch Costs	812,000	0
Contribution to Roads	500,000	0
Placerville Aquatic Center	20,000	0
CASA	75,000	0

The chart below reflects the increases and decreases in General Fund appropriations by expenditure class for the Recommended Budget. Salaries and benefits have increased \$2.9 million or 2%. This increase is primarily due to increased salaries, retirement and health insurance costs. Expenses have decreased \$5.3 million or 2%. Fixed assets have remained fairly static. Transfers to other funds have increased by \$1.8 million or 7%. The majority of this increase is due to changes in accounting methodology whereas appropriations that were previously categorized in the “expense” line item have been moved into the “transfer” line item. Therefore a large portion of this increase is offset with the \$5.3 million decrease in expenses. The FY 2015-16 Recommended Budget does not include an increase to the General Reserve. The FY 2015-16 Recommended Budget reduces the General Fund Contingency from \$3.9 million to \$3.5 million (approximately 1.6% of adjusted General Fund appropriations).

Appropriations by Expenditure Class

Expenditure Class	FY 2014-15 Budget	FY 2015-16 CAO Recm'd	\$ Increase/ (Decrease)	%Increase/ (Decrease)
Salaries & Benefits	152,992,671	155,917,121	2,924,450	2%
Expenses	70,055,503	64,752,907	(5,302,596)	(8%)
Fixed Assets	2,267,314	2,285,517	18,203	1%
Transfers to other funds	25,243,331	27,006,821	1,763,490	7%
Contingency	3,889,368	3,525,000	(364,368)	(9%)
Reserve/Designation	364,381	0	(364,381)	(100%)
Appropriations	\$254,812,568	\$253,487,366	(\$1,325,202)	(1%)

The charts below reflect the distribution of increases and decreases in General Fund appropriations, revenues and Net County Cost (NCC) by functional group. The largest change in appropriations is in General Government (\$1.4million) and Non-Departmental (\$836K). Land Use includes a \$1.5 million increase in revenues primarily related to increased building activity as well as a \$1.1 million use of fund balance to purchase a new LMIS system. The increased

revenue in Department 15 is related to 4% growth in property and sales tax as well as \$700K in A87 cost plan recovery costs from Non-General Fund departments. NCC has remained fairly static for Law & Justice and Health and Human Services. General Government has an overall reduction of \$1.8M in NCC. A large portion of this (\$861K) is in Economic Development due to the spend down of large carryforward TOT balances from prior years as well as the reduction from 75% to 51% in TOT funds available to fund NCC. Land Use includes a reduction of \$705K in NCC primarily related to increased revenues.

Appropriations by Functional Group

Functional Group	FY 2014-15 Budget	FY 2015-16 CAO Recm'd	\$ Increase/ (Decrease)	%Increase/ (Decrease)
General Gov't	39,925,306	38,561,183	(1,364,123)	(3%)
Law & Justice	90,402,755	90,470,755	68,000	0%
Land/Dev Svc	20,716,247	21,522,611	806,364	4%
Hlth/Human Svc	70,150,448	70,151,339	891	0%
Non Dept (Dept 15)	33,617,812	32,781,478	(836,334)	(2%)
Appropriations	\$254,812,568	\$253,487,366	(\$1,325,202)	2%

Revenues by Functional Group

Functional Group	FY 2014-15 Budget	FY 2015-16 CAO Recm'd	\$ Increase/ (Decrease)	%Increase/ (Decrease)
General Gov't	7,884,512	8,361,285	476,773	6%
Law & Justice	24,378,862	24,211,764	(167,098)	(1%)
Land/Dev Svc	14,104,893	15,616,976	1,512,083	11%
Hlth/Human Svc	65,165,722	65,010,203	(155,239)	0%
Non Dept (Dept 15)	111,033,192	116,008,755	4,975,563	4%
Revenues	\$222,567,181	\$229,208,983	\$6,641,802	3%

Net County Cost by Functional Group

Functional Group	FY 2014-15 Budget	FY 2015-16 CAO Recm'd	\$ Increase/ (Decrease)	% Increase/ (Decrease)
General Gov't	32,040,794	30,199,898	(1,840,896)	6%
Law & Justice	66,023,893	66,258,991	235,098	0%
Land/Dev Svc	6,611,354	5,905,635	(705,719)	11%
Hlth/Human Svc	4,984,726	5,141,136	156,410	3%
Total	\$109,660,767	\$107,505,660	(\$2,155,107)	(2%)

In addition to the Net County Cost noted above, the FY 2015-16 Recommended Budget includes the following General Fund contributions to programs (detail is provided in the General Fund – Other Operations section of the budget (aka Dept. 15)):

- \$4.7 million to Public Health programs
- \$1.8 million to Community Services programs
- \$96K to Airports
- \$63K to Housing, Community and Economic Development (HCED)

FUND BALANCE, CONTINGENCY, RESERVES AND DESIGNATIONS

Fund Balance:

The FY 2014-2015 fund balance projections are as follows:

Description	Amount
Unspent Contingency	\$3.8 million
Unspent Department Appropriations	\$6.6 million
Reduced GF Contributions to HHSA & HCED	\$1 million
Additional Property Tax Revenues	\$2.3 million
Unspent Accumulative Capital Outlay	\$5.8 million
Designation for Capital Projects	\$4.8 million
Total Projected Fund Balance for FY 14/15	\$24.3 million

The Recommended use of the projected Fund Balance FY 2015-2016 is as follows:

Description	Amount
Projected Fund Balance from FY 2014-2015	\$24.3 million
Use of Fund Balance	
Contingency	\$3.5 million
Public Safety Facility Land Acquisition	\$2.6 million
Courthouse Road	\$3 million
Contribution to recurring operating expenses (balancing the structural deficit)	\$4.3 million
Capital Projects	\$10.9 million
Total Use of Fund Balance	\$24.3 million

Contingency and Reserve

The Recommended FY 2015-2016 Budget funds Contingency and Reserve as follows:

Description	Projected FY 14/15	Recommended FY 15/16	Additional amount needed to fund at the recommended level
Contingency	\$3.8 million	\$3.5 million (1.6%)	\$3 million
Reserve	\$10 million	\$10 million (4.5%)	\$847 thousand

The County Budget Policy developed and recommended by the Budget Ad Hoc Committee and adopted by your Board on May 19, 2015, recommends that Contingency be set at 3% of adjusted General Fund appropriations and that the General Reserve be set at 5% of adjusted General Fund appropriations. Funding reserve and contingency at the recommended level in a one year period, would result in additional service level reductions to fund one time appropriations.

After a review of all special revenue funds to determine if there are any one time funds which can be directed to fund either the contingency or the reserve, the determination has been made that most of the dollars in these funds are restricted in nature and can not be added to contingency.

Designations and Capital Projects:

The Recommended FY 2015-16 Budget includes \$2.7 million in the Designation for Capital Projects fund balance set aside for the future facilities investment plan. The Capital Project work plan anticipates spending these funds next fiscal year to complete the Building A/B renovation project.

MULTI-YEAR BUDGET PROJECTION

Attachment A is the multi-year projection for the General Fund for the period of 5 years. While we have made significant progress in the last few months, this projection is a compelling indicator of the need to re-engineer the County. Simply stated; expenditures continue to outpace revenues. The projection includes 4% growth on discretionary General Fund Property and Sales Tax revenues and 3% growth on salaries and benefits.

In addition, all future year projections do not assume any additional fund balance as budgeting to actuals will result in diminished or minimal fund balances (other than the prior year contingency carry forward). In addition to the structural deficit in the General Fund, there are many priorities which the Board is discussing that remain unfunded.

Anticipated Unfunded Liabilities	Estimated Cost
Water	\$2,000,000
Public Safety Facility	\$50,000,000
Deferred Facility Maintenance	\$5,000,000 annually
General Plan Implementation	TBD
Roads	TBD
Parks	TBD
Property Tax System	\$2,000,000
Camino Interchange	TBD
Employee payout of leave accruals	\$4,300,000
Pre-funding Retiree Health	\$2,000,000-\$3,000,000 annually
BOS desire to continue service level of discretionary, non-General Fund activities when revenue is eliminated or reduced	TBD

ADDITIONAL BUDGET CHALLENGES

Mental Health

The Affordable Care Act has resulted in some ripples that may impact Mental Health Costs in the County. As a result of the Affordable Care Act and the state's effort to sign up more people for Medi-Cal, indigent patients who once received care in psychiatric hospitals at no charge now have Medi-Cal. Under Medi-Cal, counties are financially responsible for psychiatric hospitalizations. Currently the County does not provide any additional General Fund support for Mental Health. The Department is evaluating options to transition clients to lower level of care placements in MHSA programs, and implement cost effective ways to provide clients with the necessary treatment and care levels.

Additionally, the Mental Health Division has significant exposure from the cost of State Hospital beds. Proposition 47 allows certain felony crimes to be reclassified as misdemeanors resulting in the county being responsible for additional state hospital placements. El Dorado County was responsible for one case in Fiscal Year 2014-15 costing \$80,000 for approximately a four month stay. One state hospital bed is approximately \$292,000 per year.

Capital Infrastructure Needs

The County has over 746,000 square feet of owned facilities under its direct operational control. The facilities are comprised of numerous administrative offices, senior centers, libraries, animal shelters, jails and juvenile halls, health facilities as well as workshops and storage facilities. The replacement value of these facilities is approximately \$250,000,000. The County owns over 70 buildings and structures. The average age of all owned buildings is approaching 40 years old.

In June of 2013, Vanir Construction Management produced a Conditions Assessment Report for the County. The report identified \$46 million in deferred maintenance costs for various County owned facilities. Of this amount \$8 million was determined to not be expended because the buildings were near end of life and not worth investing additional maintenance dollars into. These buildings were the Sheriff Administration Building, the District Attorney offices and the South Lake Tahoe El Dorado Center. Of the remaining \$38 million deferred maintenance required, the County has identified \$23 million in funding between the Accumulative Capital Outlay fund balance and monies set aside in the Designations for Capital Projects. The remaining \$15 million in deferred maintenance funding has not been identified. The Facilities division of the Chief Administrative Office estimates that this funding shortfall will hit during the middle of FY 2016-17. The County will need to identify approximately \$3 million annually beginning in FY 2016-17 for the next 5 years to complete the projects identified within the VANIR assessment. Once all projects identified in the VANIR assessment have been completed, the county will need to set aside an annual amount to maintain county buildings into the future. A standard metric used within the industry for determining the required budget to properly maintain public facilities is 2 to 4 percent of their replacement value. 2% of the \$250,000,000 current replacement value equates to \$5,000,000 in annual deferred maintenance funding beginning in FY 2022-23.

In addition to deferred maintenance, the County also needs to assess facility options for those facilities that have been identified as near end of life. The FY 2015-16 budget includes funding to purchase land for a new Public Safety Facility. Future year budgets do not include debt service payments which will need to be funded at approximately \$3 million annually.

Roads

The FY 2015-16 budget does not include any General Fund contributions for Road maintenance. As State transportation funding continues to decrease and without any General Fund contributions, the long term financial health of the Road Fund could be a concern.

Labor Negotiations

Labor negotiations will begin again in FY 2016-17. Currently the County does not have any additional funding identified for impacts related to future labor negotiations and/or the classification and compensation study.

Other Post-Employment Benefits (OPEB)

The County currently funds retiree health costs on a pay as you go basis. In other words, costs are paid for annually without any additional funds set aside to pre-fund the County’s retiree health future liability.

Employee Pension Costs

The table below includes the Cal PERS estimates related to increase in employee pension costs:

	New Rate	Projected Future Employee Contribution Rates				
		2015-16	2016-17	2017-18	2018-19	2019-20
Safety	33.4%	37.2%	38.9%	40.6%	42.3%	42.7%
Misc.	18.1%	19.5%	20.5%	21.4%	22.4%	22.3%

STATE BUDGET IMPACTS

The Governor’s May Revision was released on May 14, 2015. The revised budget proposal has a few items that may impact the County. The Governor has deferred to the Legislature to develop specific solutions for the significant funding shortfalls in transportation.

The May Revision does include funding to pay off the last of the pre-2004 mandate debt payments to counties. The Chief Administrative Office is working with the Auditor-Controller to determine the remaining amount owed to El Dorado County. The Chief Administrative Office recommends that any amounts received for mandate debt payments are put into the General Fund Contingency account to help bring our Contingency back up to the recommended level of 3%.

The May Revision also calls out a total of \$125.8 million in SB 678 – Community Corrections Performance Incentive Act that provides incentive funding to county probation departments for reducing admissions to state prison by individuals on felony probation, Mandatory Supervision, and Post Release Community Supervision (PRCS). The Chief Administrative Office is working

with the Probation Department to determine if additional funds will be available in FY 2015-16. Any changes to funding will be brought back during the September Addenda process.

The 2011 Realignment funding estimates have been updated in the May Revision and are still lower than the FY 2014-15 estimate. The amount will continue to change based on statewide sales tax performance until the data is finalized in August. Any required adjustments to Realignment funding will be brought back during the September Addenda process.

The May Revision does not provide adequate funding for Medi-Cal County Administration. The budget includes \$150 million for county Medi-Cal eligibility office workload. This amount does not cover the full-year costs of counties Affordable Care Act-associated workload and may result in longer response times for beneficiaries, reduced oversight activities, and delayed redetermination activities. The Chief Administrative Office will be working with Health and Human Services to determine service impacts and any related fiscal impacts of this inadequate funding.

KEY ISSUES

The Board has some difficult decisions ahead as the County works towards a structurally balanced budget. While the Strategic Planning process is under way, definitive priorities have yet to be established. In the absence of these defined priorities, the Board has competing priorities as the County looks at ways to bring expenses in line with revenues and to begin setting aside funding for necessary Capital Improvements and unfunded liabilities.

During the budget special meetings the Chief Administrative Office will present the budget “tool” to the Board. This tool will detail out the discretionary programs funded by General Fund dollars as well as the Net County Costs for each department. If the Board chooses to make changes to the Recommended Budget, any costs associated with programs, services or staffing added back into the budget will have to have a corresponding reduction elsewhere.

CONCLUSION AND ACKNOWLEDGEMENTS

I wish to acknowledge the Chief Administrative Office and department staff for their perseverance and dedication in preparing this document and the Auditor-Controller’s Office for providing the budget summary schedules. I also want to thank the Board of Supervisors for their support of the Chief Administrative Office. Staff and I look forward to collaborating with you as you review and discuss the Recommended Budget.

Respectfully submitted,



Pamela Knorr
Chief Administrative Officer

Attachment A
CAO Recommendation
5 year forecast as of May 4, 2015

COUNTY OF EL DORADO
General Fund Revenue and Appropriation Projection

	FY 2015-16	FY 2016-17	Projected FY 2017-18	FY 2018-19	FY 2019-20
REVENUES					
Property Tax	\$ 61,246,544	\$ 63,692,603	\$ 66,236,466	\$ 68,882,045	\$ 71,633,408
Other Local Taxes	37,235,035	38,592,772	40,004,736	41,473,095	43,000,104
Licenses/Permits/Franchises	7,792,978	7,868,479	7,945,369	8,023,680	8,103,448
Fines/Forfeitures/Penalties	851,049	857,219	863,450	869,744	876,101
Use of Funds/Property	154,140	154,351	154,565	154,781	154,998
Intergovernmental Revenue	66,907,359	70,249,522	70,495,497	70,768,485	71,019,183
Charges for Service	13,535,946	13,651,723	13,768,722	13,886,956	14,006,440
Other Revenue	6,134,133	6,153,175	6,172,407	6,191,831	6,211,450
Transfers from Other Funds	35,351,798	34,756,049	35,775,037	36,795,532	37,817,552
Total Current Revenues	\$ 229,208,983	\$ 235,975,893	\$ 241,416,249	\$ 247,046,149	\$ 252,822,684
Appropriation from Fund Balance*	24,278,383	3,525,000	6,665,000	6,810,000	6,955,000
Total Revenues	\$ 253,487,366	\$ 239,500,893	\$ 248,081,249	\$ 253,856,149	\$ 259,777,684
Discretionary Revenues	\$ 140,287,138	\$ 125,143,528	\$ 132,285,292	\$ 136,590,126	\$ 141,009,354
Departmental Revenues	113,200,228	114,357,366	115,795,957	117,266,023	118,768,330
Total Revenues	\$ 253,487,366	\$ 239,500,893	\$ 248,081,249	\$ 253,856,149	\$ 259,777,684
APPROPRIATIONS (Category)					
General Government	\$ 38,561,183	\$ 39,436,004	\$ 40,352,520	\$ 41,296,531	\$ 42,268,863
Law and Justice	90,470,755	92,711,670	95,019,812	97,397,198	99,845,906
Land Use & Development	21,522,611	21,951,760	22,393,809	22,849,145	23,318,169
Health/Human Services	70,151,339	71,268,697	72,419,575	73,604,980	74,825,947
Nondepartmental	32,781,478	19,612,853	19,945,770	20,284,325	20,638,686
Total Appropriations	\$ 253,487,366	\$ 244,980,984	\$ 250,131,486	\$ 255,432,180	\$ 260,897,571
APPROPRIATIONS (Object)					
Salaries/Benefits	\$ 155,917,121	\$ 160,584,364	\$ 165,401,949	\$ 170,364,088	\$ 175,475,118
Operating Expenses	64,752,907	64,755,024	64,757,204	64,759,449	64,761,762
Fixed Assets	2,285,517	2,285,517	2,285,517	2,285,517	2,285,517
Transfer to Other Funds	27,006,821	10,691,079	10,876,816	11,068,125	11,265,174
Appropriation for Contingency	3,525,000	6,665,000	6,810,000	6,955,000	7,110,000
Total Appropriations	\$ 253,487,366	\$ 244,980,984	\$ 250,131,486	\$ 255,432,180	\$ 260,897,571
Revenue Surplus/(Shortfall)	\$ (0)	\$ (5,480,090)	\$ (2,050,237)	\$ (1,576,030)	\$ (1,119,888)
Designated for Capital Projects	\$ 2,679,797	\$ 2,679,797	\$ 2,679,797	\$ 2,679,797	\$ 2,679,797
Designated for Contingencies	\$ -	\$ -	\$ -	\$ -	\$ -
General Reserve	\$ 10,002,422	\$ 10,002,422	\$ 11,077,793	\$ 11,316,234	\$ 11,561,873
\$ Needed for 5% General Reserve	\$ 10,847,590	\$ 11,077,793	\$ 11,316,234	\$ 11,561,873	\$ 11,814,926
Additional Funds to Reach 5%	\$ -	\$ (1,075,371)	\$ (238,441)	\$ (245,639)	\$ (253,053)
Total Revenue Surplus/Shortfall	\$ (0)	\$ (6,555,462)	\$ (2,288,678)	\$ (1,821,669)	\$ (1,372,941)

Assumptions
Property Tax and other local taxes grown at 4% annually
Sales tax grown at 4% annually
All other Discretionary Rev remains flat
3% growth on salaries, no growth on operating expenses
No additional GF for roads or Fire
Assumes 49% TOT for GF Operating Costs

Attachment B-Budget Special Meeting Schedules

Monday, June 1

9:00-10:00 Budget Overview – Pamela Knorr/Laura Schwartz

10:00-10:30 Public Comment

10:30 – 12:30 Health & Human Services

Child Support Services – Don Semon

HHSA – Don Ashton

Library – Jeanne Amos

Veteran’s Affairs – Bill Schultz

12:30-1:00 – Public Comment on Health and Human Services

1:00-2:00 Lunch Break

2:00 – 5:00 General Government

Assessor – Karl Weiland

Auditor – Joe Harn

Board of Supervisors – Jim Mitrisin

Chief Administrative Office – Pamela Knorr

County Counsel – Robyn Drivon

Human Resources – Pamela Knorr

Information Technologies – Vern Pierson

Recorder-Clerk/Registrar of Voters – Bill Schultz

Treasurer/Tax Collector – Cherie Rafferty

5:00 - 5:30 Public Comment on General Government

Wednesday, June 3

8:30-10:30 Law & Justice

District Attorney – Vern Pierson

Probation – Brian Richart

Public Defender – Teri Monterosso

Sheriff – John D’Agostini

10:30-11:00 Public Comment on Law & Justice

11:00-1:00 Land Use & Development Services

Agricultural Commissioner – Charlene Carveth

Community Development Agency – Steve Pedretti

Surveyor – Rich Briner

1:00-2:00 Lunch

2:00-2:30 Public Comment on Land Use & Development Services

2:30 – 5:00 Final Wrap- Up Discussion

Thursday, June 4 – If necessary

9:00-12:00 Wrap up