

Mission Statement

Health and Human Services Agency (HHSA) Administration provides administrative and fiscal support to the four programmatic divisions of HHSA including Mental Health, Public Health, Community Services, and Social Services. The Agency's mission statement is: With integrity and respect we provide effective, efficient, collaborative services that strengthen, empower and protect individuals, families and communities, thereby enhancing their quality of life.

Goals

Staff Investment: To encourage a safe, supportive, empowering professional culture that values learning and growth, and enhances employee innovation and purpose.

Fiscal Responsibility: To develop and sustain Agency resources through thoughtful planning and efficient practices, and foster accountability and ownership at all levels of the Agency.

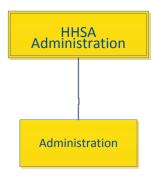
Program Effectiveness/

Integration: To develop collaborative partnerships and community networks that focus on quality, performance standards, outcomes and accountability through mutual goals and continuous improvement.

Agency Infrastructure: To establish a strong Agency infrastructure through the advancement of technology, appropriate staffing levels, and facility development and utilization.

HHSA—Administration

Organizational Chart



Department Overview

The Administration of the Health and Human Services Agency is organized to operate in one fund:

Fund Type 10 General Fund Administration

| 2015-16 Summary of Division F | Programs | | | |
|-------------------------------|---------------|-------------|--------------------|----------|
| | Appropriation | Revenue | Net County Cost | Staffing |
| Administration | \$3,929,438 | \$4,042,767 | -\$113,329 | 64.10 |
| TOTAL | \$3,929,438 | \$4,042,767 | -\$113,329 | 64.10 |

Recommended Budget Highlights for HHSA—Administration

The Health and Human Services Agency Administration Division was created in July 2013 to provide efficiencies in administrative and fiscal support to all the various programs across the agency. The division passes these fiscal and administrative costs to programs within the agency based on direct program salaries. All Administrative Division costs are funded from State, Federal, realignment, donations/fees, and General Fund (e.g. General Fund dollars are approximately 6 percent of revenue for the division).

The Recommended Budget represents a decrease in revenues of \$452,185 or 10% and a decrease of \$255,418 or 6% in appropriations compared to the FY 2014-15 approved budget. There is a net county cost surplus of \$113,329 for FY 2015-16 due to an issue during the first year of charging agency programs in FY 2013-14. The net county surplus is going to pay back the General Fund for dollars that it lent it during its first year.

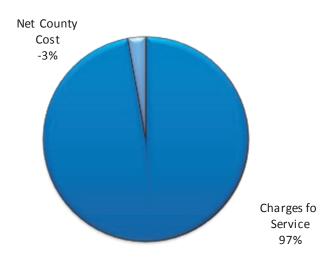
During the first year, the Health and Human Services Agency Administration, with assistance of the Chief Administrative Office and the Auditor-Controller's Office, created an indirect cost model on budgeted salaries instead of direct salaries expensed. Due to vacant positions in the programs, there were fewer charges than the budgeted model. Largely due to this reason, the division needed a cash advance from the General Fund in FY 2013-14. These funds will be paid back in total to the General Fund with the net county cost surplus during FY 2014-15 and FY 2015-16. This issue should not occur again, at the same level.

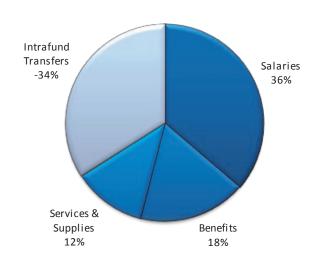
Staffing Changes

The Division requested 4.9 FTEs less than it had received during the FY 2014-15 Approved Budget. The division would like to delete two permanent vacant administration positions, while also deleting a time limited management position. The division is also requesting to transfer 1.9 FTEs to other divisions in HHSA. The division is able to reduce its FTEs by 4.9 due to efficiencies obtained over the last two years since its creation. The division will continue to seek methods to obtain more efficiencies as to charge less administrative support costs to the other divisions within HHSA.

| | 12/13 | 13/14 | 14/15 | 15/16 | 15/16 |
|----------------------|--------|-------------|-------------|-------------|-------------|
| | Actual | Actual | Projected | Dept Req | CAO Rec |
| | | | | | |
| Charges for Service | - | 3,197,890 | 4,256,567 | 4,042,767 | 4,042,767 |
| Misc. | - | 40 | 28,113 | - | - |
| Total Revenue | - | 3,197,930 | 4,284,680 | 4,042,767 | 4,042,767 |
| Salaries | - | 3,951,291 | 4,493,313 | 4,466,753 | 4,466,753 |
| Benefits | - | 1,724,119 | 2,143,912 | 2,177,611 | 2,177,611 |
| Services & Supplies | - | 1,231,479 | 1,451,785 | 1,474,727 | 1,474,727 |
| Fixed Assets | - | 4,690 | 18,000 | - | - |
| Operating Transfers | | 2,477 | 21,120 | - | - |
| Intrafund Transfers | - | (3,270,572) | (4,289,005) | (4,189,653) | (4,189,653) |
| Total Appropriations | - | 3,643,484 | 3,839,125 | 3,929,438 | 3,929,438 |
| NCC | - | 445,554 | (445,555) | (113,329) | (113,329) |
| FTE's | - | 69 | 69 | 64 | 64 |

Source of Funds Use of Funds





Source of Funds—HHSA—Administration

Charges for Services (\$4,042,767): Comprised of interfund abatements/ reimbursements between department programs for HHSA Administration charges.

Net County Cost (-\$113,329) – There is a potential for an over collection of revenue from programmatic divisions due to the variance between the HHSA Administration Indirect Cost Rate (ICR) and actual staffing levels. Any over/under collection would be recovered by HHSA via a future year ICR.

Use of Funds—HHSA—Administration

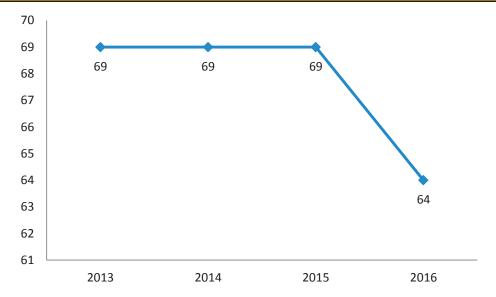
Salaries & Benefits (\$6,644,364): Comprised of regular salaries (\$4,439,313), overtime (\$20,000), retirement (\$937,390), health insurance (\$1,000,223), retiree health (\$48,279), workers compensation insurance (\$43,279), and other payroll/insurance costs (\$155,880).

Services & Supplies (\$1,474,727): Comprised of building rents and related space costs (\$973,409); household expenses (\$8,500); cost applied liability insurance (\$31,004); staff development (\$17,285); travel/transport (\$4,140); employee and volunteer mileage reimbursements (\$10,570); vehicle rents (\$2,500) and fuel (\$700); minor equipment purchase/maintenance (\$32,134); telephone and internet charges (\$28,968), maintenance and software licenses (\$3,900); professional and specialized services (\$62,945); miscellaneous services and supplies (\$15,486); memberships (\$440); general office expenses and postage (\$87,791); and leased copy machines (\$194,955).

Intrafund Transfers (\$321,589): Comprised of charges from other departments for building maintenance and improvements (\$8,003), IT support for PC and programming services (\$40,500) and acc/auditing charges, tax collector charge and A-87 (\$273,086).

Intrafund Abatements (-\$4,511,242): Related to indirect cost allocation for HHSA Administration charges.





Staffing for the Health and Human Services Agency Administration has decreased by 4.9 FTEs due to changes in workload and Agency needs. The recommended staff allocation for FY 2015-16 is 64.10. The division currently has 63.10 FTEs on the West Slope and 1.00 FTE at South Lake Tahoe.

HHSA—Administration Program

Program Summary:

HHSA Administration was created in July 2013 to provide efficiencies in administrative and fiscal support to all the various programs in each of the four programmatic divisions of the agency. The division provides a wide range of services to the four program divisions, including maintaining and monitoring contracts, providing fiscal and budget support, facility maintenance, purchasing, billing, payroll, grant reporting, preparing items for submission to the Board of Supervisors, and internal personnel processing. The division charges programs for use of its services and recovers costs from each of the four divisions of HHSA through an Indirect Cost Rate (ICR).

State Controller Schedules El Dorado County Schedule 9 County Budget Act Detail of Financing Sources and Financing Uses January 2010 Edition, revision #1 Governmental Funds Fiscal Year 2015-16 Budget Unit 45 Health & Human Services Agency Function General Government Activity Other General 2013-14 2014-15 2015-16 2015-16 Detail by Revenue Category and Actual Department Actual CAO **Expenditure Object V** Requested Estimated Recommended 1 2 3 4 5 **Charges for Services** 1800 Interfund Revenue 3.197.890 \$ 4.256.567 \$ 4.042.767 \$ 4,042,767 \$ **Total Charges for Services** \$ 3.197.890 \$ 4.256.567 \$ 4.042.767 \$ 4,042,767 Miscellaneous Revenues 1942 Miscellaneous Reimbursement \$ 40 \$ \$ \$ Total Miscellaneous Revenues \$ 40 \$ \$ \$ **Other Financing Sources** 2020 Operating Transfers In \$ \$ 28,113 \$ \$ **Total Other Financing Sources** \$ \$ 28,113 \$ \$ 3,197,930 4,284,680 4,042,767 4,042,767 Total Revenue \$ Salaries and Employee Benefits 3000 Permanent Employees / Elected Officials 4,313,983 4,439,313 4,439,313 \$ 3,771,785 \$ \$ \$ 3001 Temporary Employees 20,362 3002 Overtime 61,168 33,524 20,000 20,000 3004 Other Compensation 82,106 138,945 5,040 5,040 3005 Tahoe Differential 14,624 4,773 2,400 2,400 3006 Bilingual Pay 1,246 2,088 3020 Employer Share - Employee Retirement 709,091 857,456 937,390 937,390 64,405 3022 Employer Share - Medi Care 54,999 61,909 64,405 3040 Employer Share - Health Insurance 929,581 1,047,502 1,000,223 1,000,223 3041 Employer Share - Unemployment Insurance 2,632 3042 Employer Share - Long Term Disab Insurance 5,562 11,682 11,101 11,101 3043 Employer Share - Deferred Compensation 11,158 10,511 6,934 6,934 3046 Retiree Health - Defined Contributions 45,913 48,279 48,279 3060 Employer Share - Workers' Compensation 33,939 43,279 43,279 3080 Flexible Benefits 11,096 75,000 66,000 66,000 Total Salaries and Employee Benefits 6,644,364 \$ 5,675,410 6,637,225 6,644,364 Services and Supplies 4040 Telephone Company Vendor Payments \$ 1,526 \$ 1,368 \$ 1,368 \$ 1,368 4041 Cnty Pass thru Telephone Chrges to Depts 713 26,500 26,500 26,500 4044 Cable/Internet Service 1,100 1,100 1,100 374 4080 Household Expense 4,694 5,500 5,500 5,500 4082 Household Expense - Other 2,673 3,000 3,000 3,000 4086 Household Expense - Janitorial/Custodial 35,700 59,580 62,556 62,556

29,057

760

3.000

9,036

8,148

205

404

36,153

23,328

331

36,444

31,004

760

3.000

9,036

8,148

205

440

36,153

31,004

760

3.000

9,036

8,148

205

440

36,153

4100 Insurance - Premium

4101 Insurance - Additional Liability

4182 Maintenance - Rental Property

4197 Maintenance - Building Supplies

4183 Maintenance - Grounds

4220 Memberships

4260 Office Expense

4144 Maintenance - Computer System Supplies

4180 Maintenance - Building and Improvements

State Controller Schedules County Budget Act January 2010 Edition, revision #1

El Dorado County Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2015-16

Budget Unit 45 Health & Huma

Schedule 9

| | Budget Unit 45 Health & Human Services A Function General Government Activity Other General | | | | | | s Ag | ency |
|---|---|-------------------|----|------------------------------|----|------------------------------------|------|------------------------------|
| Detail by Revenue Category and Expenditure Object | | 2013-14 Actual | | 2014-15 Actual ☐ Estimated ✓ | | 2015-16 Department Requested | | 2015-16 CAO ecommended |
| 1 | | 2 | | 3 | | 4 | | 5 |
| 4261 Postage | | 24,711 | | 51,638 | | 51,638 | | 51,638 |
| 4262 Software | | 491 | | - | | 600 | | 600 |
| 4263 Subscription / Newspaper / Journals | | 132 | | 1,473 | | 1,473 | | 1,473 |
| 4264 Books / Manuals | | - | | 700 | | 700 | | 700 |
| 4266 Printing / Duplicating | | 265 | | 1,500 | | 1,500 | | 1,500 |
| 4300 Professional and Specialized Services | | 43,622 | | 46,445 | | 62,945 | | 62,945 |
| 4400 Publication and Legal Notices | | 189 | | 700 | | 700 | | 700 |
| 4420 Rents and Leases - Equipment | | 187,457 | | 194,955 | | 194,955 | | 194,955 |
| 4421 Security System | | - | | 23,376 | | 24,552 | | 24,552 |
| 4440 Rent & Lease - Building/Improvements | | 641,074 | | 689,297 | | 689,297 | | 689,297 |
| 4460 Small Tools and Instruments | | 12 | | - | | - | | - |
| 4461 Minor Equipment | | 8,497 | | 7,000 | | 11,900 | | 11,900 |
| 4462 Minor Computer Equipment | | 21,151 | | 28,400 | | 17,234 | | 17,234 |
| 4500 Special Departmental Expense | | 406 | | - | | - | | - |
| 4502 Educational Materials | | - | | 2,000 | | 2,000 | | 2,000 |
| 4503 Staff Development | | 8,348 | | 16,884 | | 17,285 | | 17,285 |
| 4529 Software License | | 2,009 | | 3,300 | | 3,300 | | 3,300 |
| 4600 Transportation and Travel | | 1,004 | | 2,054 | | 3,640 | | 3,640 |
| 4602 Employee - Private Auto Mileage | | 3,970 | | 3,788 | | 10,570 | | 10,570 |
| 4605 Vehicle - Rent or Lease | | 50 | | 2,500 | | 2,500 | | 2,500 |
| 4606 Fuel Purchases | | 899 | | 700 | | 700 | | 700 |
| 4608 Hotel Accommodations | | 463 | | 1,840 | | 500 | | 500 |
| 4620 Utilities | | 180,945 | _ | 189,424 | | 187,968 | _ | 187,968 |
| Total Services and Supplies | \$ | 1,231,479 | \$ | 1,451,785 | \$ | 1,474,727 | \$ | 1,474,727 |
| Fixed Assets | | | | | | | | |
| 6042 Fixed Assets - Computer Sys Equipment | \$ | 4,690 | \$ | 18,000 | \$ | - | \$_ | - |
| Total Fixed Assets | \$ | 4,690 | \$ | 18,000 | \$ | - | \$ | - |
| Other Financing Uses | | | | | | | | |
| 7000 Operating Transfers Out | \$ | 2,477 | \$ | - | \$ | - | \$ | - |
| Total Other Financing Uses | \$ | 2,477 | \$ | - | \$ | - | \$ | - |
| Intrafund Transfers | | | | | | | | |
| 7200 Intrafund Transfers | \$ | 391 | \$ | 75 | \$ | _ | \$ | - |
| 7223 Intrafnd: Mail Service | | _ | | _ | · | 47 | | 47 |
| 7224 Intrafnd: Stores Support | | _ | | _ | | 2,411 | | 2,411 |
| 7229 Intrafnd: PC Support | | _ | | _ | | 19,000 | | 19,000 |
| 7231 Intrafnd: IS Programming Support | | 16,797 | | 15,500 | | 21,500 | | 21,500 |
| 7232 Intrafnd: Maint Bldg & Improvmnts | | 12,608 | | 5,545 | | 5,545 | | 5,545 |
| 7250 Intrafnd Transfers: Non General Fund | | - | | - | | 273,086 | | 273,086 |
| Total Intrafund Transfers | \$ | 29,796 | \$ | 21,120 | \$ | 321,589 | \$ | 321,589 |
| Intrafund Abatement | | | | | | | | |
| 7350 Intrfnd Abatemnt: Only Gen Fral Fund | \$ | (3,300,368) | \$ | (4,289,005) | \$ | (4,511,242) | \$ | (4,511,242) |
| Total Intrafund Abatement | \$ | (3,300,368) | \$ | (4,289,005) | \$ | (4,511,242) | \$ | (4,511,242) |
| Tatal Forman Strong (American Strong | | | | <u> </u> | | , , , | | |
| Total Expenditures/Appropriations | \$ | 3,643,484 | \$ | 3,839,125 | \$ | 3,929,438 | \$ | 3,929,438 |
| | | | | | | | | |

| State Controller Schedules County Budget Act January 2010 Edition, revision #1 | El Dorado County Schedule 9 Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2015-16 | | | | | |
|--|---|----------|-------------------|--|------------------------------------|-------------------------------|
| | | | Fi | et Unit 45 Health unction General G Activity Other Gen | overnment | s Agency |
| Detail by Revenue Ca Expenditure Ob | | | 2013-14 Actual | 2014-15 Actual Estimated | 2015-16 Department Requested | 2015-16 CAO Recommended |
| 1 | | | 2 | 3 | 4 | 5 |
| | | Net Cost | \$ (445,554) | \$ 445,555 | \$ 113,329 | \$ 113,329 |