## Mission

In support of the County of El Dorado's commitment to a highly qualified, productive and service oriented workforce, the Human Resources Division supports employee and department success through organizational and employee development. The mission of the Risk Management Division is to provide proactive risk management solutions that will safeguard our citizens and employees, and strengthen and preserve the viability and economic stability of our County.

## Program Summaries

## Human Resources

Human Resources Operations Support
Positions: 3.00 FTE
Extra Help: \$0

Total Appropriations: \$365,835
Total Revenues: \$0
Net County Cost: \$365,835

Responsible for business support functions including response to all public and departmental inquiries; processing and verifying all payroll/personnel changes; maintaining official personnel files; developing and modifying personnel policies and systems; maintaining and revising official position allocation lists, salary tables, classification descriptions; and developing and revising Countywide Human Resources programs and policies.

Labor Relations
Positions: 1.20 FTE
Total Appropriations \$146,333
Extra Help: \$0
Total Revenues: \$0
Net County Cost: \$146,333
Under the Meyers-Millias-Brown Act, negotiate and administer all labor contracts; interpret MOU and policy provisions; investigate and respond to grievances; meet and confer on the development and modification of all Countywide and departmental policies affecting wages, hours, terms and conditions of employment. This program has responsibility for overseeing all bargaining unit modifications. The department utilizes the services of a third party administrator on an "as needed" basis to provide legal advice and representation in employment and labor relation matters.

## Employee Benefits Positions: 3.30 FTE Extra Help: \$0

Total Appropriations \$402,415
Total Revenues: \$0
Net County Cost: \$402,415

Recruitment: Develop and administer classification related advertising, outreach, and testing methodology to maximize reasonable competition and ensure compliance with Civil Service Rules, Federal, and State laws. Prepare certified employment lists utilizing the results of the recruitment process.

Classification/Salary Administration: Conducts analytical studies to ensure that employees are working within stated classifications; maintains and revises the classification plan to appropriately reflect span of responsibility, typical duties, and required qualifications in accordance with Federal, State and local laws, local ordinances, rules and policies. This program has responsibility for interpretation and correct implementation of wage and hour requirements mandated by the Fair Labor Standards Act and labor contracts.

Discipline, EEO, Discrimination Complaints: Assists departments in the preparation of disciplinary actions; investigates discrimination complaints; interprets laws, rules and procedures, and maintains Equal Employment Opportunity (EEO) policies and standards to ensure compliance with Federal, State and local laws and regulations; and prepares Equal Employment Opportunity Plans (EEOPs) required by the Federal and State governments for receipt of Federal and State program funding. A third party administrator provides investigative services on an "as needed" basis for discipline and discrimination complaints.

Training and Orientation: Conducts orientation sessions for new hires; develops, coordinates and provides training on topics which have applicability across departmental lines; and as appropriate within budgetary limitations.

## Risk Management

Operations Support
Positions: 0.70 FTE
Extra Help: \$0
Total Appropriations: \$0
Total Abatements: \$480,575 Net County Cost: \$0

Responsible for administrative and business support functions to include the preparation and monitoring of the department's budget, accounting operations, payroll, purchasing and contract coordination, computer services and support. Respond to public and departmental contacts. These costs are cleared out with an interfund abatement, therefore total appropriations equal zero.

## Loss Control

Positions: . 25 FTE
Extra Help: None
Total Appropriations: \$110,125
Total Revenues: \$110,125 Net County Costs \$0

This program focuses on identifying El Dorado County's exposure to accidental losses, analyzing the risk factors associated with those losses, and the development of programs to prevent or reduce losses to both County employees and assets. Program elements include employee safety, Injury and Illness Prevention Program (IIPP), and attention to workplace violence prevention and other critical incidents.

## Liability Programs

Total Appropriations: \$3,686,329
Positions: . 65 FTE
Total Revenues: \$3,686,329
Extra Help: \$0
Net County Cost: \$0
Liability management focuses on identifying El Dorado County's exposure to accidental losses, analyzing the risk factors associated with those losses, identifying trends in losses and managing their reduction. This program also coordinates procurement of insurance such as excess insurance, airport liability, medical malpractice, property, and other types of risk transfer. Program elements include contract review, insurance, risk transfer, pre-employment medicals, fitness-for-duty exams, ergonomics, employee safety, and violence prevention. The Liability Program, which includes Loss Control and Operations Support, is funded by revenues from cost applied charges to the departments.

## HUMAN RESOURCES

## Workers Compensation \& Medical Leave Management

## Positions: 2.15 FTE

Extra Help: \$0
Total Appropriations: \$3,831,536
Total Revenues: \$3,831,536
Net County Cost: \$0
Administration of all employee disability management programs such as workers' compensation, sick leave, long term disability (LTD), life insurance, Family \& Medical Leave Act (FMLA), California Family Rights Act (CFRA), and CalPERS disability retirements. Early return to work is promoted through a modified work program, reasonable accommodation in accordance with the Americans with Disabilities Act (ADA), and coordination with employees on medical leaves, and their respective department supervisors and managers. The Medical Leave Management Program is funded by revenues from cost applied charges to the departments.

Employee Benefits<br>Positions: 1.75 FTE<br>Extra Help: None

Total Appropriations: \$29,491,158
Total Revenues: \$29,491,158

County-sponsored Health Benefits are provided for employees and their family members and eligible retirees. Benefits are delivered through a number of contracts establishing and administering both fully insured and self-insured health plans and add-in programs all with privacy compliance. The focus on privacy compliance is to ensure that countywide practices, procedures and training related to privacy issues are compliant with federal, state and local regulations and requirements, including the Health Insurance Portability and Accountability Act of 1996 (HIPPA). Major vendors and contractors include Blue Shield of California, PacifiCare, Kaiser, Delta Dental, and Vision Service Plans. The Employee Benefit Program supports the Retiree Health. The Employee Benefit Program is funded by revenues from cost applied charges to the departments and partial premium payments from employees and retirees.

## Financial Charts

## Source of Funds

Use of Money \& Property (\$50,000): Interest revenue is generated by the cash reserves held in the Risk Management special revenue fund.

Charge for Services (\$32,714,724): Revenues to fund the Liability Programs ( $\$ 2,398,790$ ), the Medical Leave Program (\$874,790), and the Employee Benefits programs ( $\$ 29,441,157$ ) are generated through cost-applied charges to departments, employee payroll deductions, and payments from retirees.


Fund Balance (\$4,354,424): In the Medical Leave and Liability sub-funds, cost-applied charges to departments have been reduced and there is a planned use of fund balance to eliminate prior year surpluses and bring the actual funding level down to $70 \%$.

Net County Cost $(\$ 914,580)$ : The Human Resources division of the department is funded with discretionary General Fund tax dollars. These revenues are collected in Department 15 General Fund Other Operations.

## Use of Funds

Salaries \& Benefits (\$1,377,339):
Primarily comprised of general salaries and benefits $(\$ 899,142)$, retirement (\$165,473), health insurance (\$202,576), retiree health (\$12,642), and workers' compensation (\$2,374).

Services \& Supplies (\$36,285,170): Primarily comprised of insurance premiums and claims payments in the Liability programs (\$1,284,661), Medical Leave programs (\$3,110,928), and Employee Health and Other Benefits programs
( $\$ 29,007,848$ ). Professional \& specialized services $(\$ 1,510,145)$ include amounts for the new NeoGov application software, personnel investigations, legal services related to the Civil Service Commission; benefits consulting services for the Health Benefits programs; and agency administrative fees for preemployment screening, Med, State self-insurance license, vision and dental programs. Third

## HUMAN RESOURCES

party administrator fees for Liability, Medical Leave, and Health Benefits programs are budgeted at $\$ 571,908$.

Other Charges ( $\$ 330,341$ ): Charges to Risk Management by other County departments for services, including Chief Administrative Office support (Assistant CAO and fiscal support staff), County Counsel, and the Risk Management funds' A-87 Cost Allocation Plan charges.

Intrafund Transfers ( $\$ 2,032,122$ ): The largest portion of the appropriations in this character ( $\$ 1,510,669$ ) is the transfer from the Retiree Health sub-fund into the health benefits sub-fund to cover the County's contribution for retiree health insurance. Also included are transfers from the Liability, Workers Compensation, Employee Health and Retiree Health programs to cover the cost of administration for Risk Management ( $\$ 480,575$ ). Charges from other departments to Human Resources General Fund functions for services such as mainframe support ( $\$ 1,804$ ), telephone $(\$ 8,400)$, and network support $(\$ 12,913)$ are also included here.

Intrafund Abatements ( $-\$ 1,991,244$ ): These charges include the transfer from the Retiree Health sub-fund into the health benefits sub-fund to cover the County's contribution for retiree health insurance ( $\$ 1,510,669$ ) as well as transfers from the various Risk programs to cover the cost of administration for Risk Management $(\$ 480,575)$.

## Staffing Trend

Staffing for the Human Resources Department has declined over the past ten years. The recommended staff allocation for FY 2012-13 is 14 FTE's, an increase of 2.0 FTEs. All staff are located on the West Slope.


## Chief Administrative Office Comments

The Recommended Budget represents an overall increase of $\$ 419,295$ or $1.1 \%$ in revenues and an increase of $\$ 590,663$ or $1.6 \%$ in appropriations when compared to the FY 2011-12 approved budget. The Net County Cost has increased $\$ 171,368$ or $23 \%$.

The Human Resources Division receives no revenues. Revenues for the Risk Management internal service fund are increasing slightly to offset minor increases in program costs. Funding for the Liability and Worker's Compensation programs is based on actuarial analysis and recommendations of Bickmore Risk Services and Consulting. Both programs had previously been funded above the $85 \%$ confidence level. Based on previous Board direction, the funding for these programs has now been set at a $70 \%$ confidence level. This results in a reduction in cost applied charges to departments and a use of Risk fund balance to eliminate prior year surpluses and bring the actual funding in these programs down to the $70 \%$ confidence level.

Appropriation increases of $\$ 590,662$ are associated primarily with salaries and benefits costs in Human Resources and Risk Management. The CAO has been working closely with the Assistant CAO and the Interim Human Resources Director to develop a strategy and organizational structure that will provide appropriate resources and stability to the County's core functions of Human Resources, Risk Management, and Labor Relations. That strategy was reviewed and approved by the Board in December 2011 and the positions of Human Resources Manager and Risk Manager were added. Both positions have recently been filled. The Recommended Budget for FY 2012-13 includes the addition of 1.0 FTE Principal Personnel Analyst and 1.0 FTE Personnel Technician to address critical needs identified by the CAO, county departments and the Board of Supervisors. It is imperative that Human Resources function be adequately staffed with skilled employees if the County's overall Strategic Investment Plan is to be successful. The CAO recommends retaining the allocation for the Director of Human Resources (vacant and unfunded) to allow time to further analyze the organizational structure of Human Resources and Risk Management. Other appropriation increases include $\$ 34,950$ for annual licensing costs NeoGov, the countywide applicant tracking system, subscription to Governmentjobs.com website, and performance evaluation tool.

The budget for the Health Benefits program includes health insurance costs for current employees and retiree health insurance. Health insurance costs are based on projections by Alliant Insurance Services, the County's health benefits consultant. The Board approved membership in the EIA Health program through CSAC-EIA, which is calculated based upon a calendar year. Any possible rate changes effective January 1, 2013, will not be known until this fall; the budget is based on a $5.0 \%$ placeholder increase for the budget year. The budget will be revised as necessary once the rates have been negotiated with the insurance carriers and new rates are known. Funding for the County's contribution for retiree health insurance is on a "pay as you go" basis, as in the previous two fiscal years. The Retiree Health Contribution Plan Document caps the amount to be spent on this benefit at $1.2 \%$ of Total Payroll. The calculated cap for FY 2012-13 is $\$ 1,642,068$. This amount will be paid through cost-applied charges to the departments.

## Financial Information by Fund Type

FUND TYPE: 10 GENERAL FUND
DEPARTMENT: 08 HR -HUMAN RESOURCES

|  |  | CURRENT YR |  |  | CAO |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | MID-YEAR | APPROVED | DEPARTMENT | RECOMMEN |  |
|  |  | PROJECTION | BUDGET | REQUEST | BUDGET | DIFFERENCE |
| TYPE: E EXPENDITURE |  |  |  |  |  |  |
| SUBOBJ SUBOBJ TITLE |  |  |  |  |  |  |
| 3000 | PERMANENT EMPLOYEES / ELECTED | 256,637 | 405,914 | 499,091 | 499,091 | 93,177 |
| 3001 | TEMPORARY EMPLOYEES | 123,104 | 0 | 0 | 0 | 0 |
| 3004 | OTHER COMPENSATION | 14,235 | 9,525 | 0 | 0 | -9,525 |
| 3020 | RETIREMENT EMPLOYER SHARE | 53,441 | 78,386 | 92,881 | 92,881 | 14,495 |
| 3022 | MEDI CARE EMPLOYER SHARE | 5,885 | 5,885 | 7,235 | 7,235 | 1,350 |
| 3040 | HEALTH INSURANCE EMPLOYER | 71,739 | 71,739 | 105,155 | 105,155 | 33,416 |
| 3041 | UNEMPLOYMENT INSURANCE EMPLOYER | 5,145 | 5,145 | 6,038 | 6,038 | 893 |
| 3042 | LONG TERM DISABILITY EMPLOYER | 1,461 | 1,461 | 1,798 | 1,798 | 337 |
| 3043 | DEFERRED COMPENSATION EMPLOYER | 400 | 1,200 | 400 | 400 | -800 |
| 3046 | RETIREE HEALTH: DEFINED | 6,199 | 6,199 | 6,199 | 6,214 | 15 |
| 3060 | WORKERS' COMPENSATION EMPLOYER | 1,964 | 1,964 | 2,332 | 1,267 | -697 |
| 3080 | FLEXIBLE BENEFITS | 38,340 | 38,340 | 45,000 | 45,000 | 6,660 |
| CLASS: | 30 SALARY \& EMPLOYEE BENEFITS | 578,550 | 625,758 | 766,129 | 765,079 | 139,321 |
| 4041 | COUNTY PASS THRU TELEPHONE CHARGES | 350 | 350 | 350 | 350 | 0 |
| 4060 | FOOD AND FOOD PRODUCTS | 600 | 600 | 600 | 600 | 0 |
| 4080 | HOUSEHOLD EXPENSE | 100 | 100 | 100 | 100 | 0 |
| 4100 | INSURANCE: PREMIUM | 6,245 | 6,245 | 6,294 | 4,709 | -1,536 |
| 4141 | MAINT: OFFICE EQUIPMENT | 500 | 500 | 500 | 500 | 0 |
| 4220 | MEMBERSHIPS | 6,085 | 6,085 | 6,550 | 6,550 | 465 |
| 4260 | OFFICE EXPENSE | 2,500 | 4,000 | 4,000 | 4,000 | 0 |
| 4261 | POSTAGE | 350 | 350 | 350 | 350 | 0 |
| 4263 | SUBSCRIPTION / NEWSPAPER / JOURNALS | 1,500 | 1,500 | 1,500 | 1,500 | 0 |
| 4264 | BOOKS / MANUALS | 1,000 | 2,000 | 2,000 | 2,000 | 0 |
| 4300 | PROFESSIONAL \& SPECIALIZED SERVICES | 36,400 | 36,400 | 70,000 | 70,000 | 33,600 |
| 4400 | PUBLICATION \& LEGAL NOTICES | 5,000 | 5,000 | 5,000 | 5,000 | 0 |
| 4420 | RENT \& LEASE: EQUIPMENT | 4,200 | 4,200 | 4,200 | 4,200 | 0 |
| 4461 | EQUIP: MINOR | 1,000 | 1,000 | 500 | 500 | -500 |
| 4502 | EDUCATIONAL MATERIALS | 8,000 | 10,000 | 5,000 | 5,000 | -5,000 |
| 4503 | STAFF DEVELOPMENT | 3,000 | 4,000 | 7,500 | 7,500 | 3,500 |
| 4529 | SOFTWARE LICENSE | 900 | 900 | 0 | 0 | -900 |
| 4600 | TRANSPORTATION \& TRAVEL | 1,750 | 1,750 | 5,000 | 5,000 | 3,250 |
| 4602 | MILEAGE: EMPLOYEE PRIVATE AUTO | 3,500 | 3,500 | 4,000 | 4,000 | 500 |
| 4605 | RENT \& LEASE: VEHICLE | 500 | 500 | 250 | 250 | -250 |
| 4606 | FUEL PURCHASES | 500 | 500 | 250 | 250 | -250 |
| CLASS: | 40 SERVICE \& SUPPLIES | 83,980 | 89,480 | 123,944 | 122,359 | 32,879 |
| 7220 | INTRAFND: TELEPHONE EQUIPMENT \& | 7,500 | 8,265 | 8,400 | 8,400 | 135 |
| 7223 | INTRAFND: MAIL SERVICE | 2,311 | 2,246 | 2,246 | 2,146 | -100 |
| 7224 | INTRAFND: STORES SUPPORT | 500 | 746 | 400 | 129 | -617 |
| 7225 | INTRAFND: CENTRAL DUPLICATING | 250 | 250 | 250 | 250 | 0 |
| 7227 | INTRAFND: MAINFRAME SUPPORT | 1,804 | 1,804 | 1,804 | 1,804 | 0 |
| 7229 | INTRAFND: PC SUPPORT | 500 | 500 | 750 | 750 | 250 |
| 7231 | INTRAFND: IS PROGRAMMING SUPPORT | 800 | 1,000 | 750 | 750 | -250 |
| 7232 | INTRAFND: MAINT BLDG \& IMPROVMNTS | 250 | 250 | 0 | 0 | -250 |
| 7234 | INTRAFND: NETWORK SUPPORT | 12,913 | 12,913 | 12,913 | 12,913 | 0 |
| CLASS: | 72 INTRAFUND TRANSFERS | 26,828 | 27,974 | 27,513 | 27,142 | -832 |
| TYPE: E SUBTOTAL |  | 689,358 | 743,212 | 917,586 | 914,580 | 171,368 |
| FUND TY | YPE: 10 SUBTOTAL | 689,358 | 743,212 | 917,586 | 914,580 | 171,368 |

## Financial Information by Fund Type

FUND TYPE: 32 INTERNAL SERVICE FUND
DEPARTMENT: 08 HR-HUMAN RESOURCES

|  |  |  | CURRENT YR |  | CAO |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | MID-YEAR <br> PROJECTION | APPROVED BUDGET | DEPARTMENT REQUEST | RECOMMENDED |  |
|  |  |  | BUDGET |  |  | DIFFERENCE |
| TYPE: R REVENUE |  |  |  |  |  |  |  |
| SUBOBJ SUBOBJ TITLE |  |  |  |  |  |  |  |
| 0400 | REV | NTEREST |  | 50,000 | 50,000 | 50,000 | 50,000 | 0 |
| CLASS: | 04 | REV: USE OF MONEY \& PROPERTY | 50,000 | 50,000 | 50,000 | 50,000 | 0 |
| 1760 | RIS | MANAGEMENT PROGRAM SERVICES | 34,177,055 | 34,177,055 | 32,714,724 | 32,714,724 | -1,462,331 |
| CLASS: | 13 | REV: CHARGE FOR SERVICES | 34,177,055 | 34,177,055 | 32,714,724 | 32,714,724 | -1,462,331 |
| 1942 | MIS | REIMBURSEMENT | 15,000 | 15,000 | 0 | 0 | -15,000 |
| CLASS: | 19 | REV: MISCELLANEOUS | 15,000 | 15,000 | 0 | 0 | -15,000 |
| 0001 | FUN | BALANCE | 2,657,798 | 2,457,798 | 4,354,424 | 4,354,424 | 1,896,626 |
| CLASS: | 22 | FUND BALANCE | 2,657,798 | 2,457,798 | 4,354,424 | 4,354,424 | 1,896,626 |
| TYPE: R | SUB | OTAL | 36,899,853 | 36,699,853 | 37,119,148 | 37,119,148 | 419,295 |

## Financial Information by Fund Type

FUND TYPE: 32 INTERNAL SERVICE FUND
DEPARTMENT: 08 HR-HUMAN RESOURCES

|  |  | CURRENT YR |  |  | CAO |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | MID-YEAR | APPROVED | DEPARTMENT | RECOMMEN |  |
|  |  | PROJECTION | BUDGET | REQUEST | BUDGET | DIFFERENCE |
| TYPE: SUBOBJ |  | E | EXPENDITURE |  |  |  |
|  | SUBOBJ TITLE |  |  |  |  |  |
| 3000 | PERMANENT EMPLOYEES / ELECTED | 402,623 | 406,976 | 390,051 | 390,051 | -16,925 |
| 3001 | TEMPORARY EMPLOYEES | 2,265 | 0 | 0 | 0 | 0 |
| 3004 | OTHER COMPENSATION | 11,141 | 9,035 | 0 | 0 | -9,035 |
| 3020 | RETIREMENT EMPLOYER SHARE | 71,161 | 72,167 | 72,592 | 72,592 | 425 |
| 3022 | MEDI CARE EMPLOYER SHARE | 5,900 | 5,900 | 5,653 | 5,653 | -247 |
| 3040 | HEALTH INSURANCE EMPLOYER | 86,746 | 85,713 | 97,601 | 97,601 | 11,888 |
| 3041 | UNEMPLOYMENT INSURANCE EMPLOYER | 5,317 | 5,317 | 4,426 | 4,426 | -891 |
| 3042 | LONG TERM DISABILITY EMPLOYER | 1,467 | 1,467 | 1,402 | 1,402 | -65 |
| 3043 | DEFERRED COMPENSATION EMPLOYER | 416 | 400 | 0 | 0 | -400 |
| 3046 | RETIREE HEALTH: DEFINED | 5,893 | 5,893 | 5,893 | 6,428 | 535 |
| 3060 | WORKERS' COMPENSATION EMPLOYER | 1,978 | 1,978 | 2,037 | 1,107 | -871 |
| 3080 | FLEXIBLE BENEFITS | 33,599 | 33,660 | 33,000 | 33,000 | -660 |
| CLASS: | 30 SALARY \& EMPLOYEE BENEFITS | 628,506 | 628,506 | 612,655 | 612,260 | -16,246 |
| 4041 | COUNTY PASS THRU TELEPHONE CHARGES | 200 | 200 | 200 | 200 | 0 |
| 4100 | INSURANCE: PREMIUM | 9,978 | 9,978 | 1,870,956 | 21,679 | 11,701 |
| 4101 | INSURANCE: ADDITIONAL LIABILITY | 2,078,973 | 10,826,847 | 27,191,942 | 29,030,191 | 18,203,344 |
| 4104 | INSURANCE: CY CLAIMS CURRENT YEAR | 31,894,582 | 23,997,308 | 5,657,906 | 5,657,906 | -18,339,402 |
| 4140 | MAINT: EQUIPMENT | 500 | 500 | 500 | 500 | 0 |
| 4220 | MEMBERSHIPS | 865 | 865 | 1,485 | 1,485 | 620 |
| 4221 | MEMBERSHIPS: LEGISLATIVE ADVOCACY | 26,000 | 26,000 | 26,000 | 26,000 | 0 |
| 4260 | OFFICE EXPENSE | 3,250 | 3,250 | 3,250 | 3,250 | 0 |
| 4261 | POSTAGE | 4,200 | 4,200 | 4,200 | 4,200 | 0 |
| 4262 | SOFTWARE | 0 | 0 | 1,000 | 1,000 | 1,000 |
| 4263 | SUBSCRIPTION / NEWSPAPER / JOURNALS | 1,500 | 1,500 | 1,500 | 1,500 | 0 |
| 4300 | PROFESSIONAL \& SPECIALIZED SERVICES | 208,772 | 208,772 | 117,046 | 117,046 | -91,726 |
| 4304 | AGENCY ADMINISTRATION FEE | 75,000 | 75,000 | 106,271 | 106,271 | 31,271 |
| 4313 | LEGAL SERVICES | 0 | 0 | 92,000 | 92,000 | 92,000 |
| 4315 | CONTRACT: LEGAL ATTORNEY | 1,000,000 | 0 | 500,000 | 500,000 | 500,000 |
| 4324 | MEDICAL,DENTAL,LAB \& AMBULANCE SRV | 20,000 | 20,000 | 5,000 | 5,000 | -15,000 |
| 4338 | THIRD PARTY ADMINISTRATOR: RISK MNGMT | 648,477 | 648,477 | 571,908 | 571,908 | -76,569 |
| 4400 | PUBLICATION \& LEGAL NOTICES | 400 | 400 | 900 | 900 | 500 |
| 4420 | RENT \& LEASE: EQUIPMENT | 4,200 | 4,200 | 4,500 | 4,500 | 300 |
| 4461 | EQUIP: MINOR | 500 | 500 | 1,000 | 1,000 | 500 |
| 4462 | EQUIP: COMPUTER | 0 | 0 | 6,000 | 6,000 | 6,000 |
| 4503 | STAFF DEVELOPMENT | 2,850 | 2,850 | 4,000 | 4,000 | 1,150 |
| 4507 | FIRE \& SAFETY SUPPLIES | 0 | 0 | 3,000 | 3,000 | 3,000 |
| 4529 | SOFTWARE LICENSE | 900 | 900 | 900 | 900 | 0 |
| 4600 | TRANSPORTATION \& TRAVEL | 750 | 750 | 750 | 750 | 0 |
| 4602 | MILEAGE: EMPLOYEE PRIVATE AUTO | 775 | 775 | 775 | 775 | 0 |
| 4605 | RENT \& LEASE: VEHICLE | 100 | 100 | 500 | 500 | 400 |
| 4606 | FUEL PURCHASES | 150 | 150 | 350 | 350 | 200 |

## HUMAN RESOURCES

## Financial Information by Fund Type

FUND TYPE: 32 INTERNAL SERVICE FUND
DEPARTMENT: 08 HR-HUMAN RESOURCES


## Personnel Allocation

| Classification Title | 2011-12 <br> Adjusted <br> Allocation | 2012-13 <br> Dept <br> Request | 2012-13 <br> CAO <br> Recm'd | Diff from <br> Adjusted |
| :--- | ---: | ---: | ---: | ---: |
| Director of Human Resources | 1.00 | 1.00 | 1.00 | - |
| Administrative Technician | 1.00 | 1.00 | 1.00 | - |
| Human Resources Manager | 1.00 | 1.00 | 1.00 | - |
| Personnel Technician | 2.00 | 3.00 | 3.00 | 1.00 |
| Principal Personnel Analyst | 1.00 | 2.00 | 2.00 | 1.00 |
| Principal Risk Management Analyst | 1.00 | 1.00 | 1.00 | - |
| Risk Management Manager | 1.00 | 1.00 | 1.00 | - |
| Risk Management Technician | 2.00 | 2.00 | 2.00 | - |
| Sr. Personnel Analyst | 1.00 | 1.00 | 1.00 | - |
| Sr. Risk Management Analyst | 1.00 | 1.00 | 1.00 | - |
|  |  |  |  |  |
| Department Total | 12.00 | 14.00 | 14.00 | 2.00 |



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## Human Resources Ten Year History



## HUMAN RESOURCES

Human Resources Ten Year History

|  | $\begin{gathered} \hline \hline \text { 08/09 } \\ \text { Actual } \end{gathered}$ | $\begin{gathered} \hline \hline \text { 09/10 } \\ \text { Actual } \end{gathered}$ | 10/11 <br> Actual | $\overline{11 / 12}$ <br> Projected | 12/13 <br> Budget |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Charges for Service | 60 | 83 | 421 | - | - |
| Misc. | 174 | - | - | - | - |
| Total Revenue | 234 | 83 | 421 | - | - |
| Salaries | 538,461 | 399,412 | 398,381 | 393,976 | 499,091 |
| Benefits | 240,183 | 172,032 | 164,451 | 184,574 | 265,988 |
| Services \& Supplies | 91,602 | 71,711 | 76,201 | 83,980 | 122,359 |
| Other Charges | - | - | - | - | - |
| Intrafund Transfers | 29,470 | 29,217 | 30,563 | 26,828 | 27,142 |
| Total Appropriations | 899,716 | 672,372 | 669,596 | 689,358 | 914,580 |
| NCC | 899,482 | 672,289 | 669,175 | 689,358 | 914,580 |
| FTE's | 11 | 6 | 6 | 6 | 8 |


| 10 Year Variance |  |  |
| :--- | ---: | :--- |
|  | \$ Change | \% Change |
| Charges for Service | $(33,315)$ | $-100 \%$ |
| Misc. | $(100)$ | $-100 \%$ |
| Total Revenue | $(33,415)$ | $-100 \%$ |
|  |  |  |
| Salaries | 43,854 | $10 \%$ |
| Benefits | 93,767 | $54 \%$ |
| Services \& Supplies | $(117,762)$ | $-49 \%$ |
| Other Charges | $(25)$ | $-100 \%$ |
| Intrafund Transfers | 89,161 | $-144 \%$ |
| Total Appropriations | $\mathbf{1 0 8 , 9 9 5}$ | $\mathbf{1 4 \%}$ |
| NCC | $\mathbf{1 4 2 , 4 1 0}$ | $\mathbf{1 8 \%}$ |
| FTE's | $\mathbf{( 3 )}$ | $\mathbf{- 2 7 \%}$ |

$\square$

## HUMAN RESOURCES

## Risk Management Ten Year History

|  | $\begin{gathered} \hline 03 / 04 \\ \text { Actual } \end{gathered}$ | 04/05 <br> Actual | $\begin{gathered} \hline 05 / 06 \\ \text { Actual } \end{gathered}$ | 06/07 <br> Actual | 07108 <br> Actual |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Use of Money | 149,492 | 365,088 | 1,055,925 | 1,697,876 | 1,409,111 |
| State | - | - | - | - | - |
| Federal | 5,727 | - | - | - | - |
| Charges for Service | 28,004,039 | 29,010,249 | 29,154,624 | 30,115,260 | 32,076,357 |
| Misc. | 899,516 | 720,679 | 716,012 | 630,498 | 881,039 |
| Other Financing Sources | 401,500 | 842,631 | 1,060,768 | - |  |
| Use of Fund Balance | - | - | - | - | - |
| Total Revenue | 29,460,274 | 30,938,647 | 31,987,329 | 32,443,634 | 34,366,507 |
| Salaries | 378,857 | 423,296 | 430,988 | 454,957 | 497,863 |
| Benefits | 140,176 | 181,905 | 206,114 | 238,467 | 202,273 |
| Services \& Supplies | 23,565,447 | 22,675,949 | 24,339,049 | 26,150,721 | 28,158,739 |
| Other Charges | 230,725 | 244,870 | 323,468 | 124,115 | 274,174 |
| Fixed Assets | 406,700 | 3,122 | - | - |  |
| Operating Transfers | - | 841,744 | 1,060,768 | - |  |
| Intrafund Transfers | - | 248 | 1,473 | - | - |
| Total Appropriations | 24,721,905 | 24,371,134 | 26,361,860 | 26,968,260 | 29,133,049 |
| Change in Fund Balance | 4,738,369 | 6,567,513 | 5,625,469 | 5,475,374 | 5,233,458 |
| FTE's | 7 | 7 | 7 | 6 | 6 |
| Fund Balance | 18,807,096 | 25,413,526 | 30,991,274 | 36,507,863 | 41,830,473 |

Risk Management Ten Year History

|  | $\begin{gathered} \hline \hline \text { 08/09 } \\ \text { Actual } \end{gathered}$ | $\begin{gathered} \hline \hline \text { 09/10 } \\ \text { Actual } \end{gathered}$ | 10/11 <br> Actual | 11/12 <br> Projected | 12/13 <br> Budget |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Use of Money | 630,855 | 131,800 | 121,942 | 50,000 | 50,000 |
| State | - | - | - | - |  |
| Federal | - | - | - | - |  |
| Charges for Service | 34,037,830 | 32,255,680 | 32,461,167 | 34,177,055 | 32,714,724 |
| Misc. | 566,011 | 1,200,622 | 928,579 | 15,000 | - |
| Other Financing Sources | - | - | - | - | - |
| Use of Fund Balance | - | - | - | 2,657,798 | 4,354,424 |
| Total Revenue | 35,234,696 | 33,588,102 | 33,511,688 | 36,899,853 | 37,119,148 |
| Salaries | 407,773 | 386,287 | 455,764 | 416,029 | 390,051 |
| Benefits | 210,131 | 170,978 | 166,536 | 212,477 | 222,209 |
| Services \& Supplies | 30,073,372 | 32,617,442 | 33,896,270 | 35,982,923 | 36,162,811 |
| Other Charges | 274,157 | 219,844 | 546,993 | 288,424 | 330,341 |
| Intrafund Transfers | - | - | - | - | 13,736 |
| Contingency | - | - | - | - | - |
| Reserve | - | - | - | - | - |
| Total Appropriations | 30,965,433 | 33,394,551 | 35,065,563 | 36,899,853 | 37,119,148 |
| Change in Fund Balance | 4,269,263 | 193,551 | $(1,553,875)$ | - | - |
| FTE's | 6 | 6 | 6 | 6 | 6 |
| Fund Balance | 47,147,570 | 46,795,625 | 45,241,750 | 45,241,750 | 40,887,326 |


| 10 Year Variance |  |  |
| :---: | :---: | :---: |
| Use of Money | \$ Change $(99,492)$ | \% Change |
| State | - | N/A |
| Charges for Service | 4,710,685 | 17\% |
| Misc. | $(899,516)$ | -100\% |
| Other Financing Sources | $(401,500)$ | -100\% |
| Total Revenue | 7,658,874 | N/A |
| Salaries | 11,194 | 3\% |
| Benefits | 82,033 | 59\% |
| Services \& Supplies | 12,597,364 | 53\% |
| Other Charges | 99,616 | 43\% |
| Contingency | - | N/A |
| Reserve | - | N/A |
| Total Appropriations | 12,397,243 | 50\% |
| NCC | $(4,738,369)$ | -100\% |
| FTE's | (1) | -14\% |



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