Mission

The mission of the Chief Administrative Office is to ensure the sound and effective management of County government, procurement and facilities, pursuant to Board policy and direction by providing leadership; developing policy and procedures; providing budgetary and legislative analyses; and acting as liaison between County departments and the Board of Supervisors.

Program Summaries

| Budget and Operations |
|-----------------------|
| Positions: 9.0 FTE |
| Extra Help: \$40,000 |

Total Appropriations: \$1,442,036 Total Revenues: \$168,162 Net County Cost: \$1,273,874

The Chief Administrative Office exercises overall responsibility for the coordination of County department activities to ensure the sound and effective management of County government, pursuant to Board policy and the adopted budget. Primary areas of responsibility are: effective overall management of County resources; long-range financial and organizational planning; ensuring that County departments are producing services and results in accord with Board goals, policies, and budgets; improving management and information systems to ensure the most effective use of County personnel, money, facilities, and equipment; providing leadership and developing a County management team that can plan for and meet future challenges; and performing other duties as assigned by the Board.

The Chief Administrative Office is charged with the responsibility of acting as advisor to the Board of Supervisors and in this role provides objective commentary on policy and management considerations. The Chief Administrative Office is responsible for recommending an annual budget and administering that budget after its adoption by the Board.

The Chief Administrative Office staffs the Economic Development Advisory Committee and the Rubicon Oversight Committee. One staff member provides support to the Department of Transportation in managing the Clean up and Abatement Order on the Rubicon Trail.

Revenue: Revenue from the Department of Transportation, Economic Development and Risk Management to offset the Assistant Chief Administrative Officer time (\$118,162) and funds from the Rubicon Trust (\$50,000).

Central Fiscal/Admin UnitTotal Appropriations: \$470,049Positions: 6.0 FTETotal Revenue: \$87,889Net County Cost: \$382,160

This is a new central financial and administrative unit within the Chief Administrative Office. This unit provides services to the Chief Administrative Office, Facilities, Human Resources, Risk Management, Information Technologies, Surveyor, Public Defender, and Indigent Defense. These services include accounts payable/receivable, payroll, journal entries, budgeting, financial reporting and administration.

Revenue: Revenue from Risk Management to offset fiscal/administrative services provided to this department. The Chief Administrative Office is working closely with the Auditor/Controller to

determine whether a cost allocation methodology will be required for the general fund departments this unit serves. This budget may need to be adjusted at Addenda if a cost allocation methodology is determined.

Procurement and Contracts/Central Stores/Mail-Courier Positions: 8.0 FTE Total Appropriations: \$691,411 Total Revenues: \$104,678 Net County Cost: \$586,733

Procurement and Contracts (5.0 FTE):

Provides purchasing and contract processing services to other County departments. The Division is also responsible for administering the County's surplus property program.

Central Stores (2.0 FTE):

Provides mail and courier service to County departments and operates the County's warehouse and surplus property programs.

Mail Support (1.0 FTE):

Provides mail and courier service to County departments and operates the County's warehouse and surplus property programs.

Revenue: Sources include County departments and the Courts for mail/courier service and postage reimbursement.

Rubicon Trail Grant Programs Positions: 0 FTE

Total Appropriations: \$1,853,975 Total Revenues: \$1,853,975 Net County Cost: \$0

The Chief Administrative Office has assumed the grant administration for the Rubicon Trail. Coordination of the projects will be done in conjunction with the Department of Transportation. Procurement of goods and services, payment of claims, administration of the grants, and liaison with agencies will be provided by the Chief Administrative Office.

Revenue: State grant funding (\$1,349,660), SMUD funds (\$499,795) and funding from the Off-Highway Vehicle trust fund (\$4,520).

Facilities Positions: 34 FTE

Total Appropriations: \$4,602,644 Total Revenues: \$765,000 Net County Cost: \$3,837,644

The Chief Administrative Office has assumed the facilities functions previously performed by the Department of Transportation. These functions include buildings and grounds maintenance, custodial and facilities capital projects.

Revenue: From County Departments and Courts for the janitorial, maintenance and grounds services provided as well as billings to the Accumulative Capital Outlay fund for project management services.

Accumulative Capital Outlay Fund Positions: 0 FTE

Total Appropriations: \$5,953,415 Total Revenues: \$5,953,415 Net County Cost: \$0

This program, which is staffed by the Facilities unit, is responsible for the project development and construction of facilities and parks that support County functions. In addition, the program performs major maintenance projects on existing County buildings, parks and infrastructure.

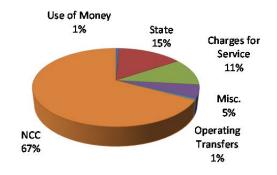
Revenue: Tobacco Settlement Funds (\$3M), Property Taxes (\$1.0M), the Crimininal Justice Special Revenue Fund (\$0.9M) and the Court Construction Special Revenue Fund (\$0.4M), and fund balance (\$0.5).

Source of Funds

Use of Money (\$65,000): Rental income from SPTC corridor

State (\$1,349,660) : Grant funding for the Rubicon trail

Charge for Services (\$1,008,100): Primarily comprised of charges to other department and the Accumulative Capital Outlay fund for facilities and grounds services (\$906,051).



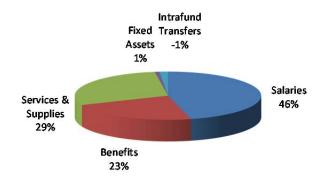
Miscellaneous (\$502,424): Primarily funding for the Rubicon trail from the SMUD trust account.

Other Financing Sources (\$54,520): Funding from the Off Highway Vehicle (OHV) trust fund for services related to the Rubicon program.

Net County Cost (\$6,080,411): The Department is primarily funded with discretionary General Fund tax revenue. These revenues are collected in Department 15 – General Fund Other Operations.

Use of Funds

Salaries & Benefits (\$5,283,673): Primarily comprised of permanent salaries (\$3,422,955), and health insurance (\$840,171), retirement (\$617,832.



Services & Supplies (\$2,766,743): Primarily comprised of utilities (\$785,000), professional services primarily related to Rubicon (\$322,455), central stores inventory (\$220,000), bulk postage (\$350,000), building improvements (\$202,500), building maintenance (\$153,000), and refuse disposal (\$112,900).

Services & Supplies Abatements (-\$528,000): Comprised of charges to other departments for central stores inventory (-\$220,000) and bulk postage (-\$308,000).

Other Charges (\$1,588,777): Primarily charges from DOT for work on the Rubicon Trail.

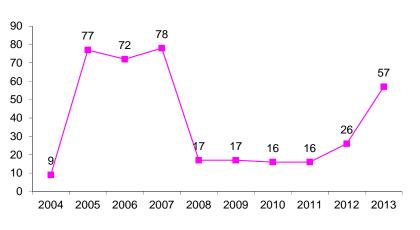
Fixed Assets (\$62,300) : Rubicon purchases (\$41,000) and equipment for building and grounds maintenance (\$21,300).

Intra-fund Transfers (\$118,994): Includes charges from other departments for services such as network support (\$42,256), mainframe support (\$35,448), and telephone (\$21,300).

Intra-fund Abatement: (-\$232,372): Includes charges to other departments for mail service (-\$142,990), stores support (-\$25,756), and Economic Development offset (-\$63,626).

Staffing Trend

Staffing the Chief for Administrative Office over the past ten years reflects fluctuation between FY2004-05 and FY2006-07 due to combining several departments under the Chief Administrative Office. In FY2007-08 Human Resources and Information Technologies became separate departments reducing the Chief Administrative Office allocation. In FY 2011-12 a centralized fiscal and administrative group was formed



adding 7 FTE's as well as 3 FTE's added for facilities functions. In FY 2012-13, 31 positions are being transferred from the Department of Transportation related to facilities, grounds and custodial functions. All positions in the Chief Administrative Office are located in Placerville except for 7 FTE's in the facilities unit located in South Lake Tahoe.

Chief Administrative Office Comments

The Recommended Budget represents an overall increase of \$834,758 or 40% in revenues and an increase of \$5,037,531 or 125% in appropriations when compared to the FY 2011-12 approved budget. As a result, the Net County Cost is increased by \$4,202,773 or 224%.

The table below summarizes these changes by function:

| Function | Change in Revenues | Change in Appropriations | Change to NCC |
|-----------------------------|-----------------------|-----------------------------|---------------|
| | | | |
| Budget & Operations | \$18,162 | (\$243,742) | (\$261,904) |
| Procurement | (\$6,333) | \$238,540 | \$244,873 |
| Rubicon | (\$29,960) | (\$29,960) | \$0 |
| Sub-Total | (\$18,131) | (\$35,162) | (\$17,031)* |
| | | | |
| Central Fiscal/Admin Unit** | \$87,889 | \$470,049 | \$382,160 |
| Facilities** | \$765,000 | \$4,602,644 | \$3,857,644 |
| Sub-Total | \$852,889 | \$5,072,693 | \$4,239,804 |
| | | | |
| Total | \$834,758 | \$5,037,531 | \$4,202,773 |

* This total reflects a decrease in NCC in ongoing operations in the Chief Administrative Office

** New functions as of FY 2012-13

Budget & Operations

There are several functions currently being performed within this core unit of the Chief Administrative Office. Some of these functions include;

- Budget development and monitoring
- Development of county-wide financial standards and practices in coordination with the Auditor-Controller
- Implementation of Investment Strategy
- Management of Investment teams (Human Resources, Risk Management, Facilities and Real Property, Department Culture and Accountability, Economic Development, and Information Technologies)
- Coordination of Human Resource and Management Action teams
- Legislative monitoring
- Policy development
- Public Outreach and overall project management for the Targeted General Plan Amendment
- Coordination with local agencies on county-wide issues (ie. Fire, LAFCO, CSD, etc.)
- Acting Director of Information Technologies
- Acting Director of Department of Transportation
- Acting Clerk of the Board
- Economic Development
- Parks coordination and attendance at commission meetings
- "Rails to trails" coordination and attendance at committee meetings

- Rubicon Trail
- Development of the new centralized fiscal and administrative unit
- Process review and development in the new facilities unit
- Oversight of Risk Management and Human Resources
- Executive Management coordination and development

Currently the budget and operations function within the Chief Administrative Office is short staffed. The decision was made to move one Principal Administrative Analyst full-time into the Procurement function as well as one Sr. Department Analyst that was originally programmed for the Central Fiscal/Admin unit. Resources have been added to the Procurement function in an effort to strengthen and stream line internal services functions to departments. The budget and operations unit also has one Principal Administrative Analyst that is currently serving as the Acting Director of Information Technologies. Therefore work that was previously done by five Principal Administrative Analyst's and the Internal Auditor is now being done by three Principal Administrative Analysts and the Chief Budget Officer, essentially a reduction of two FTE's. The Assistant Chief Administrative Officer is also deployed as the Acting Director of Transportation as well as providing oversight to Risk Management and Economic Development.

The Recommended Budget for this unit represents an overall increase of \$18,162 or 12% in revenues and a decrease of \$243,742 or 15% in appropriations when compared to the FY 2011-12 approved budget. As a result, the Net County Cost is decreased by \$261,904 or 17%. Changes in revenues are primarily related to payments from DOT for the Assistant Chief Administrative Officer. The decrease in appropriations is related to the shift of one Principal Administrative Analyst into the Purchasing division as well as 50% of another Principal Administrative Analyst budgeted in the Information Technologies budget.

Procurement

The Recommended Budget for this unit represents an overall increase of \$6,333 in revenues and an increase of \$238,540 in appropriations when compared to the FY 2011-12 approved budget. As a result, the Net County Cost is increased by \$244,873 (offset with savings in budget and operations). The increases in the Procurement division are related to salaries and benefits due to the shift of a Principal Administrative Analyst and the addition of a Sr. Department Analyst to help streamline and strengthen these internal services.

Rubicon Trail

The Recommended Budget for this unit represents an overall increase of \$29,960 in revenues and appropriations when compared to the FY 2011-12 approved budget. There is no net county cost associated with this program as all costs are funded through grant revenues.

Central Fiscal/Administrative

This is a new unit within the Chief Administrative Office. This division currently provides fiscal and administrative services for the Chief Administrative Office, Facilities, Information Technologies, Human Resources, Risk Management, Surveyor, Public Defender and Indigent Defense. As this unit gets up and running there may be future opportunities to provide these services for other small departments creating more efficiency and consistency and furthering the investment strategy of limiting government and enhancing services.

The Recommended Budget for this unit includes \$87,889 in revenues and \$470,049 in appropriations resulting in a Net County Cost of \$382,160.

Facilities

The Facilities unit is a new unit within the Chief Administrative Office. This unit includes building maintenance, grounds, custodial, real property and facility capital projects. Maintenance, grounds and custodial staff are being transferred from the Department of Transportation (31 FTE's). Additionally in FY 2011-12, a Facilities Manager and two Facilities Project Managers were added to the Chief Administrative Office to handle management of the unit, capital projects, real property, move coordination and space planning.

The Recommended Budget for this unit includes \$765,000 in revenues and \$4,602,644 in appropriations resulting in a Net County Cost of \$3,857,644. When compared to the FY 2011-12 Department of Transportation Net County Cost approved budget for facilities of \$4,773,270, this results in Net County Cost savings of \$915,626.

This is a very conservative budget for this unit and as the unit gets up and running we may need to re-evaluate staffing and return to the Board with recommended changes. The plan is to return to the Board in August with a more detailed facility work-plan to receive Board direction on priorities for deferred maintenance and facilities capital projects. At that time any recommended staffing and budget changes will be discussed.

<u>Capital Facilities Workplan</u> The table below includes the Facilities Capital Workplan. This is a very rough workplan and the Department plans to return to the Board in August with a more detailed facility work-plan.

| | Chief Administrative Office FY 2012-13 Facilities Capital Budget PROPOSED WORKPLAN | | | | | |
|-----------|--|---------------------------|------------------------------------|--|--|--|
| Project # | Project Title | Amount Budgeted in ACO | Funding Source | | | |
| 90001 | Countywide Special Projects / Deferred Maintenance | 400,000 | ACO Fund | | | |
| 90002 | Countywide Security | 50,000 | ACO Fund | | | |
| 90003 | Countywide HVAC Repairs | 300,000 | ACO Fund | | | |
| 90004 | Countywide Exterior Paint | 45,000 | ACO Fund | | | |
| 90005 | Countywide Mold, Lead & Asbestos Abatement | 15,000 | ACO Fund | | | |
| 90006 | Countywide Parking Lot Improvements & Repairs | 105,000 | ACO Fund | | | |
| 90007 | Countywide ADA Evaluation / Compliance | 106,000 | ACO Fund | | | |
| 90008 | Countywide Bird Control | 35,000 | ACO Fund | | | |
| 90013 | Countywide Interior Paint | 25,000 | ACO Fund | | | |
| 90056 | Government Center PVL Bldgs A & B Emergency Electrical | 300,000 | ACO Fund | | | |
| 90057 | Replacement of UPS and HVAC systems for IT Data Center in Building B | 15,000 | ACO Fund | | | |
| 90100 | Court PVL - Courthouse Main Street - Corbel Replace/Repair/Remove | 90,000 | Court Construction Spec. Rev. Fund | | | |
| 90101 | Jail/Sheriff SLT - Johnson Building Re-roof | 133,000 | Criminal Justice Spec. Rev. Fund | | | |
| 00102 | Court CLT. Fooilition Cinemia Detroft | 55,876 | Court Construction Spec. Rev. Fund | | | |
| 90102 | Court SLT - Facilities Siesmic Retrofit | 9,124 | ACO Fund | | | |
| 90103 | Court ADA Improvements CP/SLT | 101,000 | Court Construction Spec. Rev. Fund | | | |
| 00104 | ADA Improvemente Court Bldg C | 52,000 | Court Construction Spec. Rev. Fund | | | |
| 90104 | ADA Improvements - Court - Bldg C | 186,000 | ACO Fund | | | |
| 00100 | | 142,039 | Court Construction Spec. Rev. Fund | | | |
| 90108 | Court SLT - ADA Improvements | 32,161 | ACO Fund | | | |
| 90201 | Probation Juvenile Hall Reception Upgrade | 50,000 | Criminal Justice Spec. Rev. Fund | | | |
| 90204 | SLT Jail Shingle Replacement | 50,000 | Criminal Justice Spec. Rev. Fund | | | |
| 00014 | CIT Joil Cummillance Equipment Ungrade | 5,500 | Criminal Justice Spec. Rev. Fund | | | |
| 90211 | SLT Jail Surveillance Equipment Upgrade | 20,000 | Interfund Rev. Services | | | |
| 90212 | Jail PVL - Sewer Outfall Grinder Replacement | 166,000 | Criminal Justice Spec. Rev. Fund | | | |
| 90213 | Jail PVL - Water Heater Replacement | 275,000 | Criminal Justice Spec. Rev. Fund | | | |
| 90214 | Jail SLT - HVAC Replacement | 250,000 | Criminal Justice Spec. Rev. Fund | | | |
| 90502 | Buildings & Grounds Shed Replacement | 15,000 | ACO Fund | | | |
| | | 62,000 | Risk Management - Self Insurance | | | |
| 90600 | Animal Control PVL - Animal Control | 3,000,000 | Tobacco Settlement Funds | | | |
| 90990 | Facilities Planning | 45,000 | ACO Fund | | | |
| | Total Projects | 6,135,700 | · | | | |

Parks Workplan

The Accumulative Capital Outlay (ACO) fund includes funding for a variety of new parks projects totaling \$275,500. These projects were recommendations from the Parks & Recreation Commission. This is a very rough workplan and the Department plans to return to the Board in August with a more detailed work-plan.

| Chief Administrative Offie FY 2012-13 - Parks Capital Budget PROPOSED WORKPLAN | | | | | |
|--|---|---------------------------|-------------------------|--|--|
| | T | | | | |
| Project # | Project Title | Amount Budgeted in ACO | Funding Source | | |
| 97005 | SMUD Trail | 106,755 | EDHCSD | | |
| 97005 | | 246,245 | Federal TEA | | |
| | | 70,000 | ACO Fund | | |
| 97012 | El Dorado Trail - Los Trampas to Halcon | 5,000 | Trails Now Contribution | | |
| | | 20,000 | TDA | | |
| | Extend pool hours for City of Placerville | 20,000 | ACO Fund | | |
| | Brockless Bridge | 15,000 | ACO Fund | | |
| | Nexus study | 25,000 | ACO Fund | | |
| | Bradford Park Playground | 10,000 | ACO Fund | | |
| | Henningson Lotus Park misc. projects | 13,000 | ACO Fund | | |
| | Pioneer Park misc. projects | 32,000 | ACO Fund | | |
| | Bradford Park misc. projects | 16,000 | ACO Fund | | |
| | El Dorado Trails Trussle Bridge | 20,000 | ACO Fund | | |
| | El Dorado Trail Slurry Seal Jaquier Road to Parkway | 11,000 | ACO Fund | | |
| | El Dorado Trail Missouri Road Longrut Road | 8,500 | ACO Fund | | |
| | Pollock Pines easement and fence | 15,000 | ACO Fund | | |
| | SPTC Property Boundaries | 5,000 | ACO Fund | | |
| | El Dorado Trail Signage & Marking | 10,000 | ACO Fund | | |
| | Skatepark shade structures | 5,000 | ACO Fund | | |
| | Total Projects | 653,500 | | | |

FUND TYPE:10GENERAL FUNDDEPARTMENT:02CAO - CHIEF ADMINISTRATIVE OFFICE

| | MID-YEAR | CURRENT YR APPROVED | DEPARTMENT | | DED |
|---|------------|------------------------|------------|-----------|------------|
| | PROJECTION | BUDGET | REQUEST | BUDGET | DIFFERENCE |
| TYPE: R REVENUE | | | | | |
| SUBOBJ SUBOBJ TITLE | | | | | |
| 0420 RENT: LAND & BUILDINGS | 0 | 0 | 65,000 | 65,000 | 65,000 |
| CLASS: 04 REV: USE OF MONEY & PROPERTY | 0 | 0 | 65,000 | 65,000 | 65,000 |
| 0880 ST: OTHER | 1,347,778 | 1,347,778 | 1,349,660 | 1,349,660 | 1,882 |
| CLASS: 05 REV: STATE INTERGOVERNMENTAL | 1,347,778 | 1,347,778 | 1,349,660 | 1,349,660 | 1,882 |
| 1740 CHARGES FOR SERVICES | 1,800 | 1,800 | 0 | 0 | -1,800 |
| 1771 SUPERIOR COURT SERVICES | 51,031 | 51,031 | 57,746 | 57,746 | 6,715 |
| 1800 INTERFND REV: SERVICE BETWEEN FUND | 50,000 | 50,000 | 906,051 | 906,051 | 856,051 |
| 1804 INTERFND REV: MAIL SERVICE | 19,933 | 19,933 | 30,614 | 30,614 | 10,681 |
| 1805 INTERFND REV: STORES SUPPORT | 37,247 | 37,247 | 13,689 | 13,689 | -23,558 |
| CLASS: 13 REV: CHARGE FOR SERVICES | 160,011 | 160,011 | 1,008,100 | 1,008,100 | 848,089 |
| 1920 OTHER SALES | 1,000 | 1,000 | 0 | 0 | -1,000 |
| 1940 MISC: REVENUE | 531,007 | 531,007 | 502,424 | 502,424 | -28,583 |
| CLASS: 19 REV: MISCELLANEOUS | 532,007 | 532,007 | 502,424 | 502,424 | -29,583 |
| 2020 OPERATING TRANSFERS IN | 105,150 | 105,150 | 54,520 | 54,520 | -50,630 |
| CLASS: 20 REV: OTHER FINANCING SOURCES | 105,150 | 105,150 | 54,520 | 54,520 | -50,630 |
| TYPE: R SUBTOTAL | 2,144,946 | 2,144,946 | 2,979,704 | 2,979,704 | 834,758 |

FUND TYPE:10GENERAL FUNDDEPARTMENT:02CAO - CHIEF ADMINISTRATIVE OFFICE

| | | C MID-YEAR | URRENT YR APPROVED | DEPARTMENT | CAO RECOMMEND | |
|---------|-------------------------------------|---------------|-----------------------|------------|------------------|------------|
| | | PROJECTION | BUDGET | REQUEST | BUDGET | DIFFERENCE |
| TYPE: E | E EXPENDITURE | | | | | |
| | J SUBOBJ TITLE | | | | | |
| 3000 | PERMANENT EMPLOYEES / ELECTED | 1,437,240 | 1,437,240 | 3,422,955 | 3,422,955 | 1,985,715 |
| 3001 | TEMPORARY EMPLOYEES | 83,502 | 83,502 | 40,000 | 40,000 | -43,502 |
| 3002 | OVERTIME | 0 | 0 | 2,500 | 2,500 | 2,500 |
| 3004 | OTHER COMPENSATION | 600 | 600 | 64,500 | 64,500 | 63,900 |
| 3005 | TAHOE DIFFERENTIAL | 0 | 0 | 14,400 | 14,400 | 14,400 |
| 3020 | RETIREMENT EMPLOYER SHARE | 247,745 | 247,745 | 617,832 | 617,832 | 370,087 |
| 3022 | MEDI CARE EMPLOYER SHARE | 18,795 | 18,795 | 49,117 | 49,117 | 30,322 |
| 3040 | HEALTH INSURANCE EMPLOYER | 230,028 | 230,028 | 840,171 | 840,171 | 610,143 |
| 3041 | UNEMPLOYMENT INSURANCE EMPLOYER | 12,827 | 12,827 | 45,515 | 45,515 | 32,688 |
| 3042 | LONG TERM DISABILITY EMPLOYER | 5,036 | 5,036 | 12,269 | 12,269 | 7,233 |
| 3043 | DEFERRED COMPENSATION EMPLOYER | 14,586 | 14,586 | 9,916 | 9,916 | -4,670 |
| 3046 | RETIREE HEALTH: DEFINED | 16,023 | 16,023 | 49,771 | 49,599 | 33,576 |
| 3060 | WORKERS' COMPENSATION EMPLOYER | 6,828 | 6,828 | 22,631 | 21,899 | 15,071 |
| 3080 | FLEXIBLE BENEFITS | 59,609 | 59,609 | 93,000 | 93,000 | 33,391 |
| CLASS | : 30 SALARY & EMPLOYEE BENEFITS | 2,132,819 | 2,132,819 | 5,284,577 | 5,283,673 | 3,150,854 |
| 020 | CLOTHING & PERSONAL SUPPLIES | 0 | 0 | 3,532 | 3,532 | 3,532 |
| 1040 | TELEPHONE COMPANY VENDOR | 145 | 145 | 1,600 | 1,600 | 1,455 |
| 1041 | COUNTY PASS THRU TELEPHONE CHARGES | 395 | 395 | 970 | 970 | 575 |
| 060 | FOOD AND FOOD PRODUCTS | 14,700 | 14,700 | 5,483 | 5,483 | -9,217 |
| 1080 | HOUSEHOLD EXPENSE | 50 | 50 | 34,500 | 34,500 | 34,450 |
| 1083 | LAUNDRY | 2,081 | 2,081 | 30,700 | 30,700 | 28,619 |
| 1085 | REFUSE DISPOSAL | 0 | 0 | 112,900 | 112,900 | 112,900 |
| 1086 | JANITORIAL / CUSTODIAL SERVICES | 0 | 0 | 20,000 | 20,000 | 20,000 |
| 1087 | EXTERMINATION / FUMIGATION SERVICES | 0 | 0 | 8,000 | 8,000 | 8,000 |
| 100 | INSURANCE: PREMIUM | 8,116 | 8,116 | 65,113 | 64,823 | 56,707 |
| 140 | MAINT: EQUIPMENT | 0 | 0 | 1,600 | 1,600 | 1,600 |
| 143 | MAINT: SERVICE CONTRACT | 3,000 | 3,000 | 36,500 | 36,500 | 33,500 |
| 144 | MAINT: COMPUTER | 0 | 0 | 3,500 | 3,500 | 3,500 |
| 145 | MAINTENANCE: EQUIPMENT PARTS | 0 | 0 | 5,500 | 5,500 | 5,500 |
| 1180 | MAINT: BUILDING & IMPROVEMENTS | 0 | 0 | 202,500 | 202,500 | 202,500 |
| 1183 | MAINT: GROUNDS | 0 | 0 | 3,000 | 3,000 | 3,000 |
| 185 | MAINT: PARK | 0 | 0 | 2,500 | 2,500 | 2,500 |
| 187 | MAINT: TRAIL | 0 | 0 | 4,000 | 4,000 | 4,000 |
| 189 | MAINT: WATER SYSTEM | 0 | 0 | 2,000 | 2,000 | 2,000 |
| 190 | MAINT: DRAINAGE | 0 | 0 | 2,000 | 2,000 | 2,000 |
| 4197 | MAINTENANCE BUILDING: SUPPLIES | 0 | 0 | 153,000 | 153,000 | 153,000 |
| 4220 | MEMBERSHIPS | 8,253 | 8,253 | 1,260 | 1,260 | -6,993 |
| 1221 | MEMBERSHIPS: LEGISLATIVE ADVOCACY | 4,240 | 4,240 | 4,240 | 4,240 | 0 |
| 4260 | OFFICE EXPENSE | 6,750 | 6,750 | 7,200 | 7,200 | 450 |
| 4261 | POSTAGE | 2,500 | 2,500 | 1,770 | 1,770 | -730 |
| 4263 | SUBSCRIPTION / NEWSPAPER / JOURNALS | 1,000 | 1,000 | 1,000 | 1,000 | 0 |

FUND TYPE:10GENERAL FUNDDEPARTMENT:02CAO - CHIEF ADMINISTRATIVE OFFICE

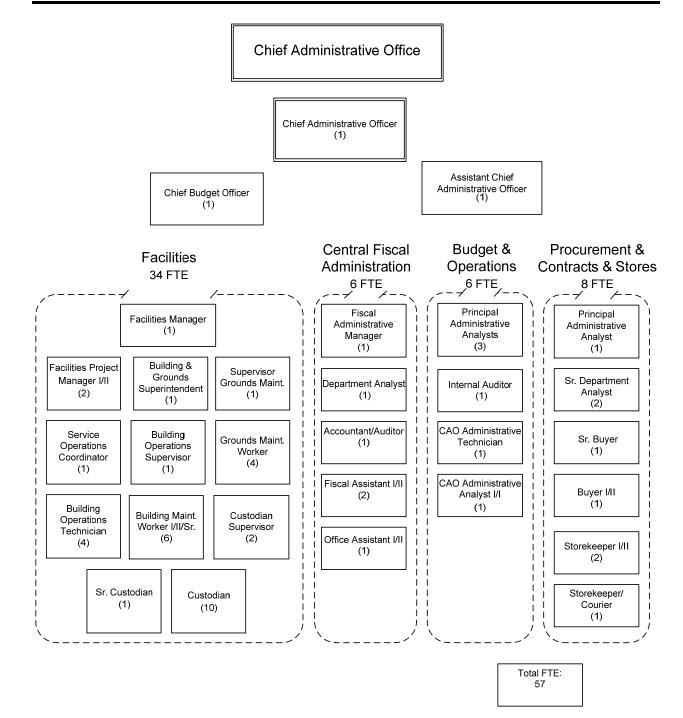
| | | | URRENT YR APPROVED | DEDADTMENT | CAO | |
|--------|--------------------------------------|------------------------|-----------------------|-----------------------|---------------------|------------|
| | | MID-YEAR PROJECTION | BUDGET | DEPARTMENT REQUEST | RECOMMENI BUDGET | DIFFERENCE |
| | | | | | | |
| 264 I | BOOKS / MANUALS | 500 | 500 | 500 | 500 | 0 |
| 266 I | PRINTING / DUPLICATING SERVICES | 100 | 100 | 17,320 | 17,320 | 17,220 |
| 300 I | PROFESSIONAL & SPECIALIZED SERVICES | 345,204 | 345,204 | 322,455 | 322,455 | -22,749 |
| 324 I | MEDICAL, DENTAL, LAB & AMBULANCE SRV | 0 | 0 | 500 | 500 | 500 |
| 334 I | FIRE PREVENTION & INSPECTION | 0 | 0 | 30,000 | 30,000 | 30,000 |
| 337 (| OTHER GOVERNMENTAL AGENCIES | 0 | 0 | 3,000 | 3,000 | 3,000 |
| 400 I | PUBLICATION & LEGAL NOTICES | 1,748 | 1,748 | 1,000 | 1,000 | -748 |
| 120 I | RENT & LEASE: EQUIPMENT | 25,633 | 25,633 | 47,800 | 47,800 | 22,167 |
| 421 I | RENT & LEASE: SECURITY SYSTEM | 0 | 0 | 10,000 | 10,000 | 10,000 |
| 160 I | EQUIP: SMALL TOOLS & INSTRUMENTS | 0 | 0 | 7,000 | 7,000 | 7,000 |
| 161 I | EQUIP: MINOR | 750 | 750 | 81,290 | 81,290 | 80,540 |
| 62 I | EQUIP: COMPUTER | 19,200 | 19,200 | 11,900 | 11,900 | -7,300 |
| 500 \$ | SPECIAL DEPT EXPENSE | 112,043 | 112,043 | 24,000 | 24,000 | -88,043 |
| 503 5 | STAFF DEVELOPMENT | 2,125 | 2,125 | 10,700 | 10,700 | 8,575 |
| 507 I | FIRE & SAFETY SUPPLIES | 0 | 0 | 1,000 | 1,000 | 1,000 |
| 508 3 | SNOW REMOVAL | 0 | 0 | 50,000 | 50,000 | 50,000 |
| 513 I | INVENTORY: CENTRAL STORES GENERAL | 250,000 | 250,000 | 220,000 | 220,000 | -30,000 |
| 514 E | BULK: POSTAGE PURCHASE GENERAL | 450,000 | 450,000 | 350,000 | 350,000 | -100,000 |
| 571 I | ROAD: SIGNS | 0 | 0 | 5,000 | 5,000 | 5,000 |
| 500 - | TRANSPORTATION & TRAVEL | 2,000 | 2,000 | 2,500 | 2,500 | 500 |
| 602 I | MILEAGE: EMPLOYEE PRIVATE AUTO | 3,600 | 3,600 | 4,000 | 4,000 | 400 |
| 605 I | RENT & LEASE: VEHICLE | 10,540 | 10,540 | 26,500 | 26,500 | 15,960 |
| 606 I | FUEL PURCHASES | 60,000 | 60,000 | 41,200 | 41,200 | -18,800 |
| 520 I | UTILITIES | 0 | 0 | 785,000 | 785,000 | 785,000 |
| LASS: | 40 SERVICE & SUPPLIES | 1,334,673 | 1,334,673 | 2,767,033 | 2,766,743 | 1,432,070 |
| 750 (| CENTRAL STORES INVENTORY | -250,000 | -250,000 | -220,000 | -220.000 | 30,000 |
| | BULK PURCHASE POSTAGE ABATEMENTS | -406,200 | -406,200 | -308,000 | -308,000 | 98,200 |
| LASS: | | -656,200 | -656,200 | -528,000 | -528,000 | 128,200 |
| | RETIREMENT: OTHER LONG TERM DEBT | 0 | 000,200 | 125,000 | 125,000 | 125,000 |
| | INTEREST: OTHER LONG TERM DEBT | 0 | 0 | 10,000 | | , |
| | INTERFND: SERVICE BETWEEN FUND | - | | , | 10,000 | 10,000 |
| | | 1,343,442 | 1,343,442 | 1,453,777 | 1,453,777 | 110,335 |
| LASS: | | 1,343,442 | 1,343,442 | 1,588,777 | 1,588,777 | 245,335 |
| | FIXED ASSET: BUILDING & IMPROVEMENTS | 35,000 | 35,000 | 41,000 | 41,000 | 6,000 |
| | FIXED ASSET: EQUIPMENT | 64,500 | 64,500 | 19,500 | 19,500 | -45,000 |
| | FIXED ASSET: COMPUTER SYSTEM | 3,500 | 3,500 | 1,800 | 1,800 | -1,700 |
| _ASS: | 60 FIXED ASSETS | 103,000 | 103,000 | 62,300 | 62,300 | -40,700 |
| 00 I | INTRAFUND TRANSFERS: ONLY GENERAL | 0 | 0 | 1,900 | 1,900 | 1,900 |
| 220 I | INTRAFND: TELEPHONE EQUIPMENT & | 11,369 | 11,369 | 21,300 | 21,300 | 9,931 |
| 223 I | INTRAFND: MAIL SERVICE | 1,119 | 1,119 | 8,807 | 8,807 | 7,688 |
| 224 I | INTRAFND: STORES SUPPORT | 1,376 | 1,376 | 283 | 283 | -1,093 |
| 225 I | INTRAFND: CENTRAL DUPLICATING | 4,000 | 4,000 | 1,000 | 1,000 | -3,000 |
| 227 I | INTRAFND: MAINFRAME SUPPORT | 7,819 | 7,819 | 35,448 | 35,448 | 27,629 |
| 229 I | INTRAFND: PC SUPPORT | 2,000 | 2,000 | 5,000 | 5,000 | 3,000 |
| 231 I | INTRAFND: IS PROGRAMMING SUPPORT | 8,000 | 8,000 | 3,000 | 3,000 | -5,000 |
| 234 I | INTRAFND: NETWORK SUPPORT | 21,208 | 21,208 | 42,256 | 42,256 | 21,048 |
| LASS: | 72 INTRAFUND TRANSFERS | 56,891 | 56,891 | 118,994 | 118,994 | 62,103 |
| 350 I | INTRFND ABATEMENTS: GF ONLY | -127,869 | -127,869 | -63,626 | -63,626 | 64,243 |
| | INTRFND ABATEMENTS: MAIL SERVICE | -81,178 | -81,178 | -142,990 | -142,990 | -61,812 |
| | INTREND ABATEMENTS: STORES SUPPORT | -82,994 | -82,994 | -25,756 | -25,756 | 57,238 |
| LASS: | | -292,041 | -292,041 | -232,372 | -232,372 | 59,669 |
| YPE· F | SUBTOTAL | 4,022,584 | 4,022,584 | 9,061,309 | 9,060,115 | 5,037,531 |
| | | | | | | |
| UND TY | PE: 10 SUBTOTAL | 1,877,638 | 1,877,638 | 6,081,605 | 6,080,411 | 4,202,773 |
| | | | | | | |

FUND TYPE:13CAPITAL PROJECT FUNDDEPARTMENT:02CAO - CHIEF ADMINISTRATIVE OFFICE

| | | URRENT YR APPROVED | DEPARTMENT | CAO RECOMMENI |)ED |
|---|------------|-----------------------|--------------------|--------------------|--------------------|
| | PROJECTION | BUDGET | REQUEST | BUDGET | DIFFERENCE |
| YPE: R REVENUE | | | | | |
| SUBOBJ SUBOBJ TITLE | | | | | |
| 100 PROP TAX: CURR SECURED | 0 | 0 | 1,000,000 | 1,000,000 | 1,000,000 |
| 110 PROP TAX: CURR UNSECURED | 0 | 0 | 25,000 | 25,000 | 25,000 |
| 130 PROP TAX: PRIOR UNSECURED | 0 | 0 | 1,000 | 1,000 | 1,000 |
| 140 PROP TAX: SUPP CURRENT | 0 | 0 | 2,000 | 2,000 | 2,000 |
| 150 PROP TAX: SUPP PRIOR | 0 | 0 | 5,000 | 5,000 | 5,000 |
| 174 TAX: TIMBER YIELD | 0 | 0 | 1,000 | 1,000 | 1,000 |
| LASS: 01 REV: TAXES | 0 | 0 | 1,034,000 | 1,034,000 | 1,034,000 |
| 360 PENALTY & COST DELINQUENT TAXES | 0 | 0 | 1,000 | 1,000 | 1,000 |
| LASS: 03 REV: FINE, FORFEITURE & | 0 | 0 | 1,000 | 1,000 | 1,000 |
| 400 REV: INTEREST | 0 | 0 | 15,000 | 15,000 | 15,000 |
| LASS: 04 REV: USE OF MONEY & PROPERTY | 0 | 0 | 15,000 | 15,000 | 15,000 |
| 820 ST: HOMEOWNER PROP TAX RELIEF | 0 | 0 | 13,000 | 13,000 | 13,000 |
| LASS: 05 REV: STATE INTERGOVERNMENTAL | 0 | 0 | 13,000 | 13,000 | 13,000 |
| 940 MISC: REVENUE | 0 | 0 | 62,000 | 62,000 | 62,000 |
| CLASS: 19 REV: MISCELLANEOUS | 0 | 0 | 62,000 | 62,000 | 62,000 |
| | Ũ | - | , | <i>,</i> | , |
| 020 OPERATING TRANSFERS IN | 0 | 0 | 4,370,415 | 4,370,415 | 4,370,415 |
| LASS: 20 REV: OTHER FINANCING SOURCES | 0 | 0 | 4,370,415 | 4,370,415 | 4,370,415 |
| 001 FUND BALANCE | 0 | 0 | 458,000 | 458,000 | 458,000 |
| CLASS: 22 FUND BALANCE | 0 | 0 | 458,000 | 458,000 | 458,000 |
| YPE: R SUBTOTAL | 0 | 0 | 5,953,415 | 5,953,415 | 5,953,415 |
| YPE: E EXPENDITURE | | | | | |
| SUBOBJ SUBOBJ TITLE | | | | | |
| 180 MAINT: BUILDING & IMPROVEMENTS | 0 | 0 | 152,500 | 152,500 | 152,500 |
| 197 MAINTENANCE BUILDING: SUPPLIES | 0 | 0 | 25,000 | 25,000 | 25,000 |
| 300PROFESSIONAL & SPECIALIZED SERVICES302CONSTRUCT & ENGINEER CONTRACTS | 0 0 | 0 0 | 2,431,963 | 2,431,963 | 2,431,963 |
| | 0 | 0 | 2,500,000 | 2,500,000 | 2,500,000 |
| 500 SPECIAL DEPT EXPENSE CLASS: 40 SERVICE & SUPPLIES | 0 | 0 | 7,000 5,116,463 | 7,000 5,116,463 | 7,000 5,116,463 |
| | | | | | |
| 160 RIGHTS OF WAY | 0 | 0 | 5,000 | 5,000 | 5,000 |
| 300 INTERFND: SERVICE BETWEEN FUND | 0 | 0 | 115,000 | 115,000 | 115,000 |
| 310 INTERFND: COUNTY COUNSEL | 0 | 0 | 20,000 | 20,000 | 20,000 |
| 350 INTERFND: FACILITIES, PARKS & REC | 0 | 0 | 600,000 | 600,000 | 600,000 |
| CLASS: 50 OTHER CHARGES | 0 | 0 | 740,000 | 740,000 | 740,000 |
| 000 OPERATING TRANSFERS OUT | 0 | 0 | 96,952 | 96,952 | 96,952 |
| CLASS: 70 OTHER FINANCING USES | 0 | 0 | 96,952 | 96,952 | 96,952 |
| YPE: E SUBTOTAL | 0 | 0 | 5,953,415 | 5,953,415 | 5,953,415 |

| | 2011-12 | 2012-13 | 2012-13 | |
|--|------------|---------|---------|-----------|
| Classification Title | Adjusted | Dept | CAO | Diff from |
| | Allocation | Request | Recm'd | Adjusted |
| Chief Administrative Officer | 1.00 | 1.00 | 1.00 | 0.00 |
| | | | | |
| Accountant/Auditor | 1.00 | 1.00 | 1.00 | 0.00 |
| Assistant Chief Administrative Officer | 1.00 | 1.00 | 1.00 | 0.00 |
| Building and Grounds Superintendent | 0.00 | 1.00 | 1.00 | 1.00 |
| Building Maitnenance Worker I/II/Sr | 0.00 | 6.00 | 6.00 | 6.00 |
| Building Operations Supervisor | 0.00 | 1.00 | 1.00 | 1.00 |
| Building Operations Technician | 0.00 | 4.00 | 4.00 | 4.00 |
| Buyer | 1.00 | 1.00 | 1.00 | 0.00 |
| CAO Administrative Anaylst | 1.00 | 1.00 | 1.00 | 0.00 |
| CAO Administrative Technician | 1.00 | 1.00 | 1.00 | 0.00 |
| Chief Budget Officer | 1.00 | 1.00 | 1.00 | 0.00 |
| Custodian | 0.00 | 10.00 | 10.00 | 10.00 |
| Custodian Supervisor | 0.00 | 2.00 | 2.00 | 2.00 |
| Department Analyst I/II | 1.00 | 1.00 | 1.00 | 0.00 |
| Facilities Manager | 1.00 | 1.00 | 1.00 | 0.00 |
| Facilities Project Manager I/II | 2.00 | 2.00 | 2.00 | 0.00 |
| Fiscal Administrative Manager | 1.00 | 1.00 | 1.00 | 0.00 |
| Fiscal Assistant I/II | 2.00 | 2.00 | 2.00 | 0.00 |
| Grounds Maintenance Worker I/II | 0.00 | 4.00 | 4.00 | 4.00 |
| Internal Auditor | 1.00 | 1.00 | 1.00 | 0.00 |
| Office Assistant I/II | 1.00 | 1.00 | 1.00 | 0.00 |
| Principal Administrative Analyst | 4.00 | 4.00 | 4.00 | 0.00 |
| Service Operations Coordinator | 0.00 | 1.00 | 1.00 | 1.00 |
| Sr. Buyer | 1.00 | 1.00 | 1.00 | 0.00 |
| Sr. Custodian | 0.00 | 1.00 | 1.00 | 1.00 |
| Sr. Department Analyst | 2.00 | 2.00 | 2.00 | 0.00 |
| Storekeeper I/II | 2.00 | 2.00 | 2.00 | 0.00 |
| Storekeeper/Courier | 1.00 | 1.00 | 1.00 | 0.00 |
| Supervisor Grounds Maintenance | 0.00 | 1.00 | 1.00 | 1.00 |
| Department Total | 26.00 | 57.00 | 57.00 | 31.00 |

Personnel Allocations



| | 03/04 | 04/05 | 05/06 | 06/07 | 07/08 |
|----------------------|---------|-------------|-------------|-------------|-----------|
| | Actual | Actual | Actual | Actual | Actual |
| Licenses, Permits | - | 55,000 | 55,000 | 55,000 | - |
| Use of Money | - | - | - | - | - |
| State | - | - | - | - | - |
| Federal | - | - | - | - | - |
| Charges for Service | 62,630 | 1,296,716 | 1,306,147 | 1,499,788 | - |
| Misc. | - | 35,078 | 9,443 | 615 | 9 |
| Operating Transfers | - | - | - | - | - |
| Total Revenue | 62,630 | 1,386,794 | 1,370,590 | 1,555,403 | 9 |
| Salaries | 556,383 | 3,987,237 | 4,321,148 | 4,809,738 | 1,360,812 |
| Benefits | 166,922 | 1,810,263 | 1,915,491 | 2,036,683 | 602,266 |
| Services & Supplies | 115,710 | 2,642,089 | 3,077,725 | 3,536,521 | 301,808 |
| Other Charges | 50 | 113,427 | 1,555 | 1,510 | 26,639 |
| Fixed Assets | - | 85,321 | 335,952 | 752,766 | - |
| Operating Transfers | - | - | - | - | - |
| Intrafund Transfers | 28,340 | (3,745,764) | (3,385,413) | (3,560,769) | 53,805 |
| Total Appropriations | 867,405 | 4,892,573 | 6,266,458 | 7,576,449 | 2,345,330 |
| NCC | 804,775 | 3,505,779 | 4,895,868 | 6,021,046 | 2,345,321 |
| FTE's | 9 | 77 | 72 | 78 | 17 |

Ten Year History

| | 08/09 | 09/10 | 10/11 | 11/12 | 12/13 |
|----------------------|-----------|-----------|-----------|-----------|-----------|
| | Actual | Actual | Actual | Projected | Budget |
| | | | | | |
| Licenses, Permits | - | - | - | - | - |
| Use of Money | - | - | - | - | 65,000 |
| State | - | - | - | 1,347,778 | 1,349,660 |
| Federal | - | 83,002 | 120,064 | - | - |
| Charges for Service | 137,028 | 125,397 | 244,419 | 160,011 | 1,008,100 |
| Misc. | 3,667 | 6,342 | 2,723 | 532,007 | 502,424 |
| Operating Transfers | - | 32,447 | 41,444 | 105,150 | 54,520 |
| Total Revenue | 140,695 | 247,188 | 408,650 | 2,144,946 | 2,979,704 |
| | | | | | |
| Salaries | 1,433,624 | 1,264,097 | 1,515,344 | 1,521,342 | 3,544,355 |
| Benefits | 598,210 | 504,831 | 590,745 | 611,477 | 1,739,318 |
| Services & Supplies | 201,669 | 232,899 | 159,614 | 678,473 | 2,238,743 |
| Other Charges | 26,748 | 14,328 | 246 | 1,343,442 | 1,588,777 |
| Fixed Assets | - | 4,537 | 3,376 | 103,000 | 62,300 |
| Operating Transfers | - | - | - | - | - |
| Intrafund Transfers | (139,172) | (90,740) | (189,009) | (235,150) | (113,378) |
| Total Appropriations | 2,121,079 | 1,929,952 | 2,080,316 | 4,022,584 | 9,060,115 |
| NCC | 1,980,384 | 1,682,764 | 1,671,666 | 1,877,638 | 6,080,411 |
| FTE's | 17 | 16 | 16 | 26 | 57 |

Ten Year History

10 Year Variance

| | \$ Change | % Change |
|----------------------|-----------|----------|
| Licenses, Permits | - | N/A |
| State | 1,349,660 | N/A |
| Federal | - | N/A |
| Charges for Service | 945,470 | 1509.61% |
| Misc. | 502,424 | N/A |
| Operating Transfers | 54,520 | N/A |
| Total Revenue | 2,917,074 | 4658% |
| | | |
| Salaries | 2,987,972 | 537% |
| Benefits | 1,572,396 | 942% |
| Services & Supplies | 2,123,033 | 1835% |
| Other Charges | 1,588,727 | 3177454% |
| Fixed Assets | 62,300 | N/A |
| Operating Transfers | - | N/A |
| Intrafund Transfers | (141,718) | -500% |
| Total Appropriations | 8,192,710 | 945% |
| | | |
| NCC | 5,275,636 | 656% |
| | | |
| FTE's | 48 | 533% |

Notes

FY 2004-05 Human Resources added (10 FTE's), Information Technolgies added (38 FTE's), Procurement & Contracts/Stores/Print Shop added (13 FTE's), Risk Management added (7 FTE's)

FY 2005-06 Stores & Print shop moved to General Services (7 FTE's)

FY 2007-08 Human Resources/Risk Management moved out (18 FTE's), IT moved out (43 FTE's)

FY 2008-09 Stores was added to Chief Administrative Office (5 FTE's)

FY 2011-12 Central Fiscal/Admin group was added (7 FTE's), plus some Facilities personnel (3 FTE's)

FY 2012-13 Facilties transferred from DOT (31 FTE's), NCC \$3,837,644 plus Central Fiscal/Admin NCC \$382,160