#### Mission

The mission of the Development Services Department is to guide land use and development consistent with the General Plan, Building Codes & related regulations, by providing accurate, timely and courteous professional and technical services to our customers, to maintain the County's unique quality of life, protect public safety and the environment & promote economic vitality for current and future generations.

#### Program Summaries

Administration Positions: 3 FTE Extra Help: \$0 Total Appropriations: \$1,283,348 Total Revenues: \$0 Net County Cost: \$1,283,348

Provides oversight, direction and support for the department and is responsible for administrative and business support functions including budgeting, accounting, payroll, personnel, purchasing and contract coordination, computer services and support, clerical operations and acting as the liaison with the Economic Development Advisory Committee. All intra-fund costs for the department are charged to this cost center.

Building Services – West Slope	Total Appropriations: \$1,546,604
Positions: 16.35 FTE	Total Revenues: \$1,511,752
Extra Help: \$30,000	Net County Cost: \$34,852

This unit provides all building permit services for the West Slope of El Dorado County and tracks the permit process from application through issuance to final status. Provides requested research services, pulls inspections and covers phones for the Building Division.

Revenues are ongoing and are obtained through construction permits at application and issuance, administration charges for processing Fire Protection and Community Service District development impact fees, building investigation fees, miscellaneous revenue for such things as research and re-inspections. This unit also receives permit revenue from the faxed-in-permit program and for managing the Ecological Preserve Trust Fund.

Building Services - SLT Positions: 1.9 FTE Extra Help: \$0 Total Appropriations: \$206,295 Total Revenues: \$159,262 Net County Cost: \$47,033

This unit provides all building permit services for the South Lake Tahoe Area of El Dorado County and tracks the permit process from application through issuance to final status. Revenues are ongoing and are obtained through construction permits at application and issuance, administration fees for processing Fire Protection and Community Service District development impact fees, building investigation fees, miscellaneous revenue for such things as research and re-inspections. This unit also receives permit revenue from the faxed-in-permit program. Building Services - TRPA Positions: 1.05 FTE Extra Help: \$0

This unit provides permit services to the Tahoe Regional Planning Agency (TRPA) pursuant to our Memorandum of Understanding with that agency. Services include plan review and enforcement of complex TRPA regulations and standards. Revenue is ongoing and is generated from TRPA in the form of administration, filing fees and allocation fees.

#### Inspection Services – West Slope Positions: 4.05 FTE Extra Help: \$0

This unit provides inspection services for the West Slope of El Dorado County. Project types include non-residential building and grading, residential and miscellaneous structure. Revenues are generated through charges for inspection services and are ongoing.

Inspection Services – South Lake Tahoe
Positions: 1.1 FTE
Extra Help: \$0

This unit provides inspection services for the South Lake Tahoe Area of El Dorado County. Project types include non-residential building and grading, residential and miscellaneous structure. Revenues are generated through charges for inspection services and are ongoing.

Inspections Services - TRPA Positions: .35 FTE Extra Help: \$0 Total Appropriations: \$31,479 Total Revenues: \$18,582 Net County Cost: \$12,897

Total Appropriations: \$1,237,029

Total Revenues: \$640,266 Net County Cost: \$596,763

This unit provides inspection services to the TRPA pursuant to our Memorandum of Understanding with that agency. Revenue is ongoing and is generated from services in the form of TRPA land capacity verification fees.

<u>Current Planning Services</u> Positions: 11.7 FTE Extra Help: \$0

This Current Planning unit is focused on processing discretionary development applications such as land divisions, special use permits and zoning applications, including the required California Environmental Quality Act (CEQA) analysis. Staff provides information to the public regarding the development review process. This unit also assists in the permit center with planning compliance services.

#### Total Appropriations: \$435,489 Total Revenues: \$68,691 Net County Cost: \$366,798

Total Appropriations: \$95,169 Total Revenues: \$12,000 Net County Cost: \$83,169

Total Appropriations: \$99,753 Total Revenues: \$88,017 Net County Cost: \$11,736

Long Range Planning Services Positions: 1.8 FTE Extra Help: \$0 Total Appropriations: \$223,274 Total Revenues: \$66,203 Net County Cost: \$157,071

The Long Range Planning unit is responsible for implementation of the County General Plan and compliance with a variety of State long-range planning requirements. Long Range Planning assignments also include providing assistance to other departments such as Transportation, Water Agency and Human Services with other long-range planning issues.

Ordinance / Zoning Services Positions: 1 FTE Extra Help: \$0 Total Appropriations: \$117,040 Total Revenues: \$0 Net County Cost: \$117,040

This unit is responsible for the update of the Zoning Ordinance.

<u>Code Enforcement</u> Positions: 1.45 FTE Extra Help: \$10,000 Total Appropriations: \$198,987 Total Revenues: \$44,990 Net County Cost: \$153,997

The Code Enforcement Section operates within Building Services to enforce violations of the County Code and other related codes and ordinances. An investigation is initiated by responding to citizen inquiries and complaints and upon the request of other health and safety agencies. Enforcement actions must specifically address safety-related or non-permitted items such as: illegal businesses, fire-created hazards, and substandard or dangerous housing. Code Enforcement has also been used for the initial investigation and subsequent tracking of a complaint that may affect multiple departments. Revenue is transferred from the Abatement of Dangerous Buildings trust fund to cover the costs of eliminating hazards.

<u>Commercial Grading</u> Positions: 1.75 FTE Extra Help: \$0 Total Appropriations: \$271,630 Total Revenues: \$183,500 Net County Cost: \$88,130

This unit provides all plan review and inspection activity services associated with commercial grading. Revenues are ongoing and are based on time and material billing for services provided.

Planning Commission Positions: 0.5 FTE Extra Help: \$0 Total Appropriations: \$50,952 Total Revenues: \$0 Net County Cost: \$50,952

The Planning Commission is the Board's advisor on land use planning. The Commission reviews matters related to planning and development (e.g., specific plans, rezoning, use permits, and subdivisions). Depending upon provisions in the County Code, the Commission either approves/denies or makes recommendations to the Board regarding land use proposals.

### **Financial Charts**

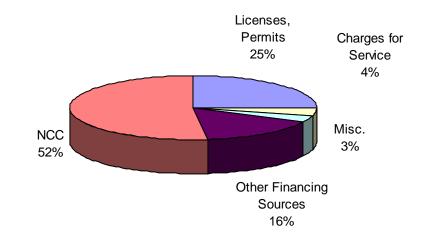
### Source of Funds

Licenses, Permits (\$1,468,595): Generated through Building permits fees

Charges for Services (\$222,523): Funds received from Building Inspections

Miscellaneous Revenue (\$199,508): Funds received from TRPA Building Permits combined with some grading permits

Other Financing Sources (\$902,637): Funds received from Planning and Engineering permit fees based on time and materials

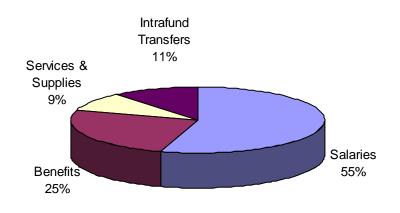


Net County Cost (NCC) (\$3,003,786): These revenues are collected in Department 15 – General Fund Other Operations.

### Use of Funds

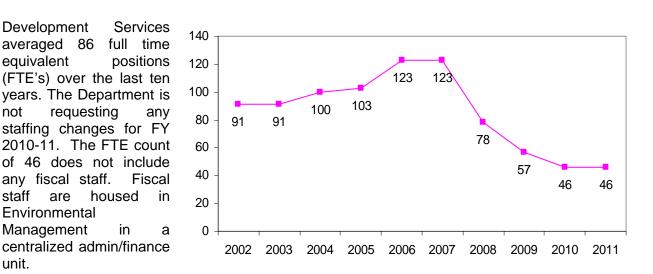
Salaries and Benefits (\$4,635,669): Primarily comprised of salaries (\$3,090,800), benefits: retirement (\$606,677) and health insurance (\$578,709)

Services Supplies and (\$523,450): Primarily comprised of liability insurance (\$110,526), professional and specialized services related to pass through costs for grading, code enforcement and planning (\$192,000), software licenses (\$45,213), rent & lease Vehicles (\$37,600), fuel and purchases (\$29,430).



Other Charges (\$1,000): Interfund transfer for services provided between different fund types

Intrafund Transfers (\$636,930): Intrafund transfers consist of changes from other departments for services such as mainframe support (\$232,627), charges from Environmental Management for centralized administrative services (\$225,000), network support (\$96,194) and telephone (\$65,000).



#### Staffing Trend

Development

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Environmental Management

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staff

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### **Chief Administrative Office Comments**

The Recommended Budget for FY 2010-11 includes a revenue decrease of \$587,798 and increased appropriations of \$66,112 resulting in an increased Net County Cost of \$653,910. Development Services continues to see a decline in permit revenues and planning fees. The Board voted on April 13, 2010, to provide additional General Fund support for Development Services in both FY 2009-10 and FY 2010-11. The Recommended Budget for Development Services exceeds their target by \$384,137. The only way for the Department to meet their target would have been a combination of a reduction in force as well as increased fees. The Board did not support this recommendation.

Function	FY 2009-10 NCC	FY 2010-11 NCC	Variance
Administration	1,332,626	1,283,348	(49,278)
Building Services	(425,217)	93,621	518,838
Inspection Services	448,498	462,864	14,366
Current Planning	491,354	596,763	105,409
Long Range Planning	141,408	157,071	15,663
Ordinance/Zoning	105,894	117,040	11,146
Code Enforcement	131,502	153,997	22,495
Commercial Grading	76,907	88,130	11,223
Planning Commission	46,904	50,952	4,048
Total	2,349,876	3,003,786	653,910

The chart below details the changes in Net County Cost by function:

The Net County Cost within the Administration division went down primarily due to a decrease in cost applied charges in general liability insurance and mainframe support and in salaries and benefits due to the changes from the new centralized administration/finance unit housed in Environmental Management (EM) which serves both EM and Development Services. The goal of this reorganization was not to create cost savings, but to create a strong financial unit to provide support for Development Services and to develop consistent supportable systems within Development Services. As this new unit has begun to take shape there have been several process oriented problems that have been identified. The biggest problem appears to be in the area of planning fees and the process by which these fees have been recognized as revenue within the Department. Currently the Internal Auditor from the Chief Administrative Office has been assigned full-time to Development Services to help reconcile this account. The goal is to reconcile the account in FY 2009-10 and start clean in FY 2010-11. If this is not achievable then FY 2010-11 revenues may be impacted and will need to be adjusted during the addenda process.

The increases in Net County Cost in the Building and Planning functions are primarily due to the downturn in the economy resulting in less revenue. In March 2010 the Board did approve a reduction in force for two planning positions. One position was vacated in January due to a resignation and it was decided to not fill the vacancy and the second position had been outsourced to the State. The State did not renew its contract with the County but did hire the planner as a State employee. Both the Building and Planning functions currently have sufficient backlog to keep existing staff busy. However the Department will need to closely monitor this workload over the next several months to ensure that existing resources match the public demand.

# Financial Information by Fund Type

FUND TYPE:10GENERAL FUNDDEPARTMENT:34DEVELOPMENT SERVICES

	MID-YEAR PROJECTION	CURRENT YR APPROVED BUDGET	DEPARTMENT REQUEST	CAO RECOMMENDED BUDGET	DIFFERENCE
TYPE: R REVENUE					
SUBOBJ SUBOBJ TITLE					
0220 PERMIT: CONSTRUCTION	1,494,524	1,494,524	1,446,595	1,446,595	-47,929
0240 PERMIT: ZONING ADMINISTRATION	26,000	26,000	22,000	22,000	-4,000
CLASS: 02 REV: LICENSE, PERMIT, &	1,520,524	1,520,524	1,468,595	1,468,595	-51,929
0880 ST: OTHER	102,817	102,817	0	0	-102,817
CLASS: 05 REV: STATE INTERGOVERNMENTAL	102,817	102,817	0	0	-102,817
1320 AUDIT & ACCOUNTING FEES	7,360	7,360	7,360	7,360	0
1400 PLAN & ENG: SERVICES	79,400	79,400	79,400	79,400	0
1409 SUBDIVISION TENTATIVE / FINAL MAP PC FEE	8,000	8,000	8,000	8,000	0
1410 GRADING: APPLICATION FEE	3,500	3,500	3,500	3,500	0
1740 CHARGES FOR SERVICES	91,306	91,306	80,691	80,691	-10,615
1752 BUILDING INVESTIGATION FEE	39,000	39,000	24,990	24,990	-14,010
1768 TRPA - TAHOE REGIONAL PLANNING AGENCY	18,582	18,582	18,582	18,582	0
CLASS: 13 REV: CHARGE FOR SERVICES	247,148	247,148	222,523	222,523	-24,625
1940 MISC: REVENUE	312,040	312,040	199,508	199,508	-112,532
CLASS: 19 REV: MISCELLANEOUS	312,040	312,040	199,508	199,508	-112,532
2020 OPERATING TRANSFERS IN	1,198,532	1,198,532	902,637	902,637	-295,895
CLASS: 20 REV: OTHER FINANCING SOURCES	1,198,532	1,198,532	902,637	902,637	-295,895
TYPE: R SUBTOTAL	3,381,061	3,381,061	2,793,263	2,793,263	-587,798

# Financial Information by Fund Type

FUND TYPE:10GENERAL FUNDDEPARTMENT:34DEVELOPMENT SERVICES

		MID-YEAR PROJECTION	CURRENT YR APPROVED BUDGET	DEPARTMENT REQUEST	CAO RECOMMENDED BUDGET	DIFFERENCE
TYPE: E	EXPENDITURE					
	J SUBOBJ TITLE					
3000	PERMANENT EMPLOYEES / ELECTED	3,159,746	3,159,746	3,090,800	3,090,800	-68,946
3001	TEMPORARY EMPLOYEES	0	0	40,000	40,000	40,000
3004	OTHER COMPENSATION	36,588	36,588	35,981	35,981	-607
3005	TAHOE DIFFERENTIAL	4,680	4,680	11,200	11,200	6,520
3020	RETIREMENT EMPLOYER SHARE	642,484	642,484	606,677	606,677	-35,807
3022	MEDI CARE EMPLOYER SHARE	53,293	53,293	38,846	38,846	-14,447
3040	HEALTH INSURANCE EMPLOYER SHARE	527,062	527,062	534,943	578,709	51,647
3041	UNEMPLOYMENT INSURANCE EMPLOYER	24,870	24,870	37,020	37,020	12,150
3042	LONG TERM DISABILITY EMPLOYER SHARE	11,937	11,937	11,131	11,131	-806
3043	DEFERRED COMPENSATION EMPLOYER	13,552	13,552	13,827	13,827	275
3046	RETIREE HEALTH: DEFINED CONTRIBUTIONS	58,526	58,526	58,526	54,081	-4,445
3060	WORKERS' COMPENSATION EMPLOYER	69,209	69,209	69,209	81,397	12,188
3080	FLEXIBLE BENEFITS	36,000	36,000	36,000	36,000	0
CLASS:	30 SALARY & EMPLOYEE BENEFITS	4,637,947	4,637,947	4,584,160	4,635,669	-2,278
4040	TELEPHONE COMPANY VENDOR PAYMENTS	3,172	3,172	2,956	2,956	-216
4041	COUNTY PASS THRU TELEPHONE CHARGES	1,600	1,600	1,520	1,520	-80
4100	INSURANCE: PREMIUM	247,970	247,970	247,970	110,526	-137,444
4141	MAINT: OFFICE EQUIPMENT	300	300	300	300	0
4220	MEMBERSHIPS	1,105	1,105	1,105	1,105	0
4221	MEMBERSHIPS: LEGISLATIVE ADVOCACY	1,010	1,010	1,010	1,010	0
4260	OFFICE EXPENSE	17,250	17,250	17,250	17,250	0
4261	POSTAGE	14,050	14,050	14,050	14,050	0
4263	SUBSCRIPTION / NEWSPAPER / JOURNALS	150	150	173	173	23
4264	BOOKS / MANUALS	1,190	1,190	9,190	9,190	8,000
4266	PRINTING / DUPLICATING SERVICES	1,036	1,036	990	990	-46
4300	PROFESSIONAL & SPECIALIZED SERVICES	242,000	242,000	192,000	192,000	-50,000
4324	MEDICAL, DENTAL, LAB & AMBULANCE SRV	100	100	100	100	0
4400	PUBLICATION & LEGAL NOTICES	9,000	9,000	14,000	14,000	5,000
4420	RENT & LEASE: EQUIPMENT	28,732	28,732	28,732	28,732	0
4460	EQUIP: SMALL TOOLS & INSTRUMENTS	450	450	450	450	0
4461	EQUIP: MINOR	1,440	1,440	1,440	1,440	0
4462	EQUIP: COMPUTER	100	100	100	100	0
4463	EQUIP: TELEPHONE & RADIO	200	200	200	200	0
4500	SPECIAL DEPT EXPENSE	1,877	1,877	1,877	1,877	0
4503	STAFF DEVELOPMENT	3,800	3,800	6,513	6,513	2,713
4529	SOFTWARE LICENSE	45,926	45,926	45,213	45,213	-713
4600	TRANSPORTATION & TRAVEL	6,275	6,275	4,125	4,125	-2,150
4602	MILEAGE: EMPLOYEE PRIVATE AUTO	2,600	2,600	2,600	2,600	0
4605	RENT & LEASE: VEHICLE	37,600	37,600	37,600	37,600	0
4606	FUEL PURCHASES	32,696	32,696	29,430	29,430	-3,266
CLASS:	40 SERVICE & SUPPLIES	701,629	701,629	660,894	523,450	-178,179

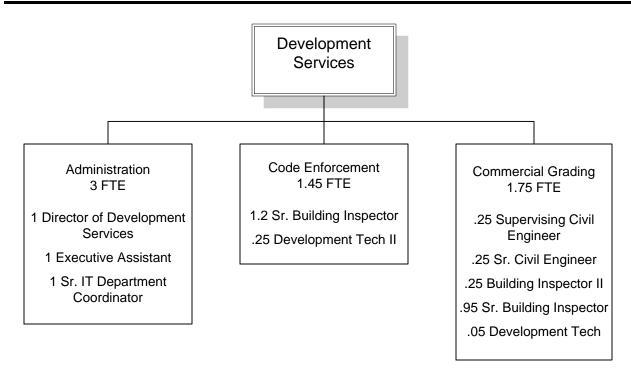
# Financial Information by Fund Type

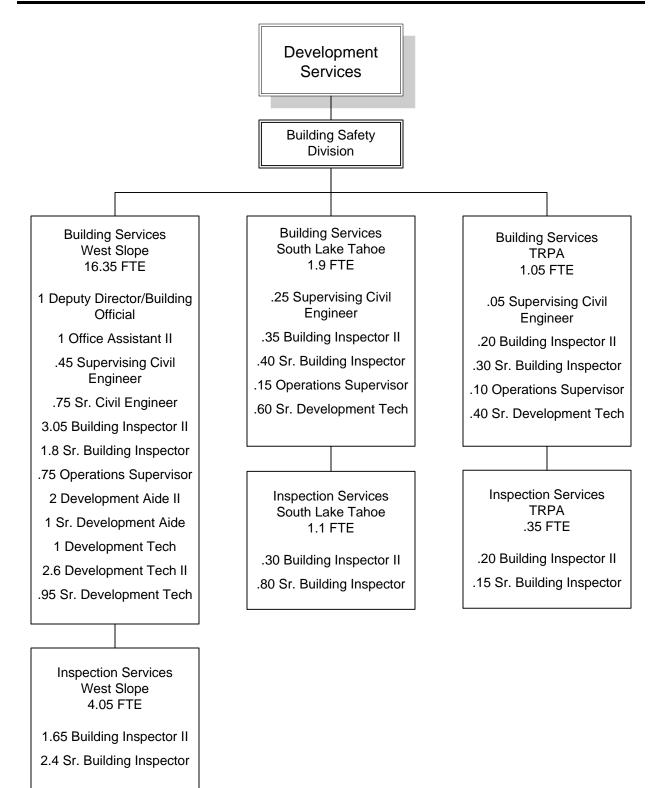
FUND TYPE:10GENERAL FUNDDEPARTMENT:34DEVELOPMENT SERVICES

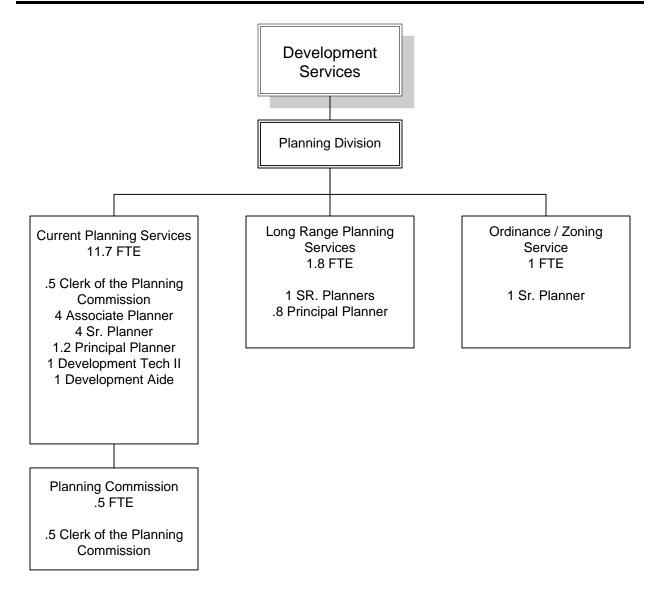
	MID-YEAR PROJECTION	CURRENT YR APPROVED BUDGET	DEPARTMENT REQUEST	CAO RECOMMENDED BUDGET	DIFFERENCE
TYPE: E EXPENDITURE SUBOBJ SUBOBJ TITLE					
5300 INTERFND: SERVICE BETWEEN FUND TYPES	1,000	1,000	1,000	1,000	0
CLASS: 50 OTHER CHARGES	1.000	1,000	1,000	1,000	0 0
7200 INTRAFUND TRANSFERS: ONLY GENERAL	0	0	225.000	225.000	225,000
7220 INTRAFND: TELEPHONE EQUIPMENT &	65.000	65.000	65.000	65.000	0
7221 INTRAFND: RADIO EQUIPMENT & SUPPORT	400	400	400	400	0
7223 INTRAFND: MAIL SERVICE	3,294	3,294	1,924	1,924	-1,370
7224 INTRAFND: STORES SUPPORT	2,140	2,140	2,985	2,985	845
7225 INTRAFND: CENTRAL DUPLICATING	5,100	5,100	5,100	5,100	0
7227 INTRAFND: MAINFRAME SUPPORT	254,103	254,103	232,627	232,627	-21,476
7229 INTRAFND: PC SUPPORT	1,200	1,200	1,200	1,200	0
7231 INTRAFND: IS PROGRAMMING SUPPORT	6,000	6,000	6,000	6,000	0
7232 INTRAFND: MAINT BLDG & IMPROVMNTS	500	500	500	500	0
7234 INTRAFND: NETWORK SUPPORT	89,180	89,180	96,194	96,194	7,014
CLASS: 72 INTRAFUND TRANSFERS	426,917	426,917	636,930	636,930	210,013
7350 INTRFND ABATEMENTS: GF ONLY	-36,556	-36,556	0	0	36,556
CLASS: 73 INTRAFUND ABATEMENT	-36,556	-36,556	0	0	36,556
TYPE: E SUBTOTAL	5,730,937	5,730,937	5,882,984	5,797,049	66,112
FUND TYPE: 10 SUBTOTAL	2,349,876	2,349,876	3,089,721	3,003,786	653,910
DEPARTMENT: 34 SUBTOTAL	2,349,876	2,349,876	3,089,721	3,003,786	653,910

### **Personnel Allocation**

Classification Titles	2009-10 Adjusted Allocation	2010-11 Dept Request	2010-11 CAO Recm'd	Diff from Adjusted
Director of Development Services	1.00	1.00	1.00	0.00
Assistant/Associate Planner	4.00	4.00	4.00	0.00
Building Inspector I/II	6.00	6.00	6.00	0.00
Clerk of the Planning Commission	1.00	1.00	1.00	0.00
Deputy Director Development Svcs - Building Official	1.00	1.00	1.00	0.00
Development Aide I/II	3.00	3.00	3.00	0.00
Development Technician I/II	5.00	5.00	5.00	0.00
Executive Assistant	1.00	1.00	1.00	0.00
Office Assistant I/II	1.00	1.00	1.00	0.00
Operations Supervisor	1.00	1.00	1.00	0.00
Principal Planner	2.00	2.00	2.00	0.00
Sr. Building Inspector	8.00	8.00	8.00	0.00
Sr. Civil Engineer	1.00	1.00	1.00	0.00
Sr. Development Aide	1.00	1.00	1.00	0.00
Sr. Development Technician	2.00	2.00	2.00	0.00
Sr. Information Technology Department				
Coordinator	1.00	1.00	1.00	0.00
Sr. Planner	6.00	6.00	6.00	0.00
Supervising Civil Engineer	1.00	1.00	1.00	0.00
Department Total	46.00	46.00	46.00	0.00







Total Funded Positions: 46

	01/02	02/03	03/04	04/05	05/06
	Actual	Actual	Actual	Actual	Actual
Licenses, Permits	4,464,271	5,241,664	5,893,963	5,681,298	4,900,825
State	-	-	77,685	(76,659)	-
Charges for Service	769,231	692,444	594,197	575,210	508,624
Misc.	193,828	386,873	257,728	126,169	242,571
Other Financing Sources	56,975	609,680	170,000	483,201	179,517
Total Revenue	5,484,305	6,930,661	6,993,573	6,789,219	5,831,537
Salaries	3,882,972	4,272,858	4,347,083	4,219,989	5,444,815
Benefits	827,322	1,047,728	1,467,867	1,843,812	2,417,232
Services & Supplies	1,565,307	2,292,540	919,852	858,717	935,555
Other Charges	79,631	89,686	70,412	142,997	98,362
Fixed Assets	104,040	35,540	208,399	20,139	84,857
Operating Transfers	122,948	-	45,964	14,093	-
Intrafund Transfers	(187,677)	435,477	396,380	488,477	654,825
Total Appropriations	6,394,543	8,173,829	7,455,957	7,588,224	9,635,646
NCC	910,238	1,243,168	462,384	799,005	3,804,109
FTE's	91	91	100	103	123

## Ten Year History

	06/07	07/08	08/09	09/10	10/11
	Actual	Actual	Actual	Projected	Budget
Licenses, Permits	4,094,311	3,489,978	1,709,447	1,362,719	1,468,595
State	-	20,554	-	89,661	-
Charges for Service	381,885	537,348	331,389	222,935	222,523
Misc.	693,548	519,668	307,644	134,177	199,508
Other Financing Sources	1,153,170	1,166,422	1,233,181	756,758	902,637
Total Revenue	6,322,914	5,733,970	3,581,661	2,566,250	2,793,263
Salaries	6,189,174	5,569,541	4,102,712	3,157,409	3,177,981
Benefits	2,656,035	2,479,779	1,899,289	1,436,933	1,457,688
Services & Supplies	1,375,966	1,044,183	594,065	545,681	523,450
Other Charges	72,668	42,350	87,059	334	1,000
Fixed Assets	28,867	4,538	-	-	-
Operating Transfers	22,999	-	-	-	-
Intrafund Transfers	667,362	754,812	789,172	405,737	636,930
Total Appropriations	11,013,071	9,895,203	7,472,297	5,546,094	5,797,049
NCC	4,690,157	4,161,233	3,890,636	2,979,844	3,003,786
FTE's	123	78	57	46	46

Ten Year	History
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10 Year Variance						
	\$ Change	% Change				
Licenses, Permits	(2,995,676)	-67%				
State	-	N/A				
Charges for Service	(546,708)	-71%				
Misc.	5,680	3%				
Other Financing Sources	845,662	N/A				
Total Revenue	(2,691,042)	-49%				
Salaries	(704,991)	-18%				
Benefits	630,366	76%				
Services & Supplies	(1,041,857)	-67%				
Other Charges	(78,631)	-99%				
Fixed Assets	(104,040)	-100%				
Operating Transfers	(122,948)	N/A				
Intrafund Transfers	824,607	-439%				
Total Appropriations	(597,494)	-9%				
NCC	2,093,548	-230%				
FTE's	(45)	-49%				

Notes			