## Mission

The Department of Human Resources is dedicated to maximizing the quality of public service by providing recruitment, development and retention programs and services in support of the County of El Dorado's commitment to a highly qualified, productive and service oriented workforce. The Risk Management Division of Human Resources is dedicated to providing and administering cost effective self-insurance and employee benefit programs in accordance with Federal, State and local laws.

## Program Summaries

## Human Resources

Personnel Operations Support
Total Appropriations: \$316,891
Positions: 2.55 FTE
Total Revenues: \$0
Extra Help: \$0
Net County Cost: \$316,891
Furlough Value: \$6,993
Responsible for administrative and business support functions to include the preparation and monitoring of the department's budget, accounting operations, payroll, purchasing and contract coordination, computer services and support. Responds to all public and departmental contacts; processes and verifies all payroll/personnel changes; maintains official personnel files; develops and modifies personnel policies and systems; maintains and revises official position allocation lists, salary tables, class descriptions; and develops and/or revises Countywide personnel programs and policies.

Labor Relations
Positions: 1.33 FTE
Extra Help: \$0

Total Appropriations \$174,361
Total Revenues: \$0
Net County Cost: \$174,361
Furlough Value: \$3,647

Under the Meyers-Millias-Brown Act, negotiate and administer all labor contracts; interpret MOU and policy provisions; investigate and respond to grievances; meet and confer on the development and modification of all Countywide and departmental policies affecting wages, hours, terms and conditions of employment. Includes responsibility for overseeing all bargaining unit modifications. The department utilizes the services of a third party administrator on an "as needed" basis to provide legal advice and representation in employment and labor relation matters involving the California Public Employment Relations Board

## Employee Benefits

Positions: 2.30 FTE
Extra Help: \$0

Total Appropriations \$259,571
Total Revenues: \$0
Net County Cost: \$259,571
Furlough Value: \$6,307

Recruitment and Testing: Administers appropriate advertising and outreach criteria to maximize reasonable competition and ensure compliance with Civil Service rules; identifies critical dimensions for testing; select appropriate testing devices and content through a third party administrator that specializes in public sector testing; administers tests and prepare departmental certifications consistent with Federal, State and local laws and ordinances.

Classification/Salary Administration: Conducts analytical studies to ensure that employees are working within stated classifications; maintains and revises the classification plan to appropriately reflect span of responsibility, typical duties, and required qualifications in accordance with Federal, State and local laws, local ordinances, rules and policies. Includes responsibility for interpretation and correct implementation of wage and hour requirements mandated by the Fair Labor Standards Act and labor contracts.

Discipline, EEO, Discrimination Complaints: Assists departments in the preparation of disciplinary actions; investigates discrimination complaints; interprets laws, rules and procedures, and maintains Equal Employment Opportunity (EEO) policies and standards to ensure compliance with Federal, State and local laws and regulations; and prepares Equal Employment Opportunity Plans (EEOPs) required by the Federal and State governments for receipt of Federal and State program funding. A third party administrator provides investigative services on an "as needed" basis for discipline and discrimination complaints.

Training and Orientation: Conducts orientation sessions for new hires; develops, coordinate and provide training on topics which have applicability across departmental lines; and as appropriate within budgetary limitations.

Privacy Compliance: Develops, implements, coordinates and maintains privacy and compliance related activities for the County; ensures that countywide practices and procedures related to privacy issues are compliant with federal, state and local regulations and requirements, including the Health Insurance Portability and Accountability Act of 1996 (HIPPA); implements and maintains a comprehensive privacy program for the County to include a system for tracking and documenting ongoing privacy and HIPAA required training. Works closely with department heads and affected department personnel to ensure organizational compliance with HIPAA and related privacy requirements and laws.

## Risk Managment

Operations Support
Total Appropriations: \$333,828
Positions: 1.22 FTE
Total Abatements: \$333,828
Net County Cost: \$0
Furlough Value: \$3,845
Responsible for administrative and business support functions to include the preparation and monitoring of the department's budget, accounting operations, payroll, purchasing and contract coordination, computer services and support. Responds to all public and departmental contacts. This function does not generate revenue; the costs are offset by intrafund abatements from all programs within the Risk Management special revenue fund.

Loss Control
Positions: . 7 FTE
Extra Help: \$0

Total Appropriations: \$209,726
Total Abatements: \$209,726
Net County Cost: \$0
Furlough Value: \$1,984

This program focuses on identifying El Dorado County's exposure to accidental losses, analyzing the risk factors associated with those losses, and development of programs to reduce or prevent losses to both the County's assets and its employees. Program elements include contract review, property insurance, and attention to ergonomics, industrial hygiene, and violence prevention. This function does not generate revenue. The costs are offset by intrafund abatements from all programs within the Risk Management special revenue fund.

## Liability Programs

Positions: . 22 FTE
Extra Help: \$0

Total Appropriations: \$4,436,088
Total Revenues: \$4,436,088
Net County Cost: \$0
Furlough Value: \$2,477

Manages general liability self-insured retention program, processes claims through compromise, appraisal, arbitration, negotiations or courts. Identifies trends in losses and manages their reduction. This program coordinates procurement of outside insurance programs such as excess insurance, airport liability and medical malpractice. Liability management also focuses on identifying El Dorado County's exposure to accidental losses, analyzes the risk factors associated with those losses, and develops programs to reduce or prevent losses to both the County's assets and its employees. Program elements include contract review, property insurance, pre-employment hiring and fitness-for-duty procedures, ergonomics, safety and violence prevention. The Liability Program is funded by revenues from cost applied charges to the departments.

Medical Leave Management
Positions: 1.76 FTE
Extra Help: \$0

Total Appropriations: \$3,079,539
Total Revenues: \$3,079,539
Net County Cost: \$0 Furlough Value: \$2,780

Administration of all employee disability benefit programs such as sick leave, workers' compensation, return to work, long term disability, life insurance, Family \& Medical Leave Act, California Family Rights Act, and CalPERS disability retirements. Management of claims and litigation is conducted through a third party administrator, and cost containment through loss control, claimant contact, investigation, and training. Early return to work is promoted through consistent contact with the employees on medical leaves and their departments. The Medical Leave Management Program is funded by revenues from cost applied charges to the departments.

## Employee Medical Benefits

Total Appropriations: \$26,791,225
Positions: 1.92 FTE
Extra Help: \$0
Net County Cost: \$0
Furlough Value: \$3,386
County-sponsored Health Benefits are provided for employees and their family members and eligible retirees. Benefits are delivered through a number of contracts establishing and administering both fully insured and self-insured health plans and addin programs. Major vendors and contractors include Blue Shield of California, Caremark, PacifiCare, Kaiser, Delta Dental, and Vision Service Plans. The Employee Benefit Program supports the Retiree Health program. The Employee Benefit Program is funded by revenues from cost applied charges to the departments and premium payments from retirees.

## Financial Charts Human Resources

## Source of Funds

Use of Money \& Property (\$659,557): Interest revenue is generated by the cash reserves held in the Risk Management special revenue fund, and is projected to be equal to FY 2008-09 year-end projections.


Charge for Services ( $\$ 33,622,295$ ): Revenues to fund the Liability Programs ( $\$ 4,411,088$ ), the Medical Leave Program ( $\$ 2,770,000$ ), and the Employee Benefits programs $(\$ 26,441,207)$ are generated through cost-applied charges to departments, employee payroll deductions, and payments from retirees.

Miscellaneous ( $\$ 25,000$ ): Reimbursement to Risk Management for deductibles paid on behalf of departments for property claims and payments from responsible parties for damages to the County post here.

Net County Cost (\$750,824): The Human Resources division of the department is funded with discretionary General Fund tax dollars. These revenues are collected in Department 15 General Fund Other Operations.

## Use of Funds



Other Charges/Intrafund Transfers (\$2,307,221): The largest portion of the appropriations in this character $(\$ 1,500,000)$ is the transfer from the Retiree Health sub-fund into the health benefits sub-fund to cover the County's contribution for retiree health insurance. The Risk Management funds' A-87 Cost Allocation Plan charges $(\$ 98,327)$ post here, as well as payments to County Counsel for legal services, and transfers from the Benefits and Medical Leave programs to cover the cost of operations. Charges from other departments for services such as mainframe support $(\$ 11,185)$, telephone $(\$ 10,600)$, network support $(\$ 24,167)$ are also included here.

Appropriation for Contingencies (\$714,116): Amounts in excess of the funds needed to fund the Liability and Medical Leave programs in order to achieve desired confidence levels and fund reserves are included here.

Budgetary Reserves ( $\$ 150,000$ ): This amount represents the net interest earnings projected in the Retiree Health prefunding account, which will be retained in the fund.

## Staffing Trend

Staffing for the Human Resources Department has declined over the past ten years. The proposed staff allocation for FY 200910 is 12 FTE's which is an increase of two FTE's from FY 2000-01 levels. All staff are located on the West Slope.


## Chief Administrative Office Comments

The Proposed Budget for the Human Resources Department reflects staffing changes made during FY 2008-09 and maintains all other on-going adjustments identified at mid-year 2008-09.

The budget for the Human Resources Division is recommended at a base level, with one allocation of Sr. Personnel Analyst underfilled with a Personnel Analyst II. Funding for the Liability program in the Risk Management special revenue fund is increasing based on Board of Supervisors direction to build the fund up to a $70 \%$ confidence level. It is expected that this will be achieved by the end of FY 2011. The goal for the Medical Leave program is to reduce funding to a 70\% confidence level by the end of FY 2011. The budget for the Health Benefits program is increasing based on projections by Aon Consulting, the County's health benefits consultant, of growth in costs of approximately $8 \%$.

## Financial Information by Fund Type

FUND TYPE: 10 GENERAL FUND
DEPARTMENT: 08 HR - HUMAN RESOURCES

|  | MID-YEAR PROJECTION | CURRENT YR APPROVED BUDGET | DEPARTMENT REQUEST | CAO RECOMMENDED BUDGET | DIFFERENCE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| TYPE: R REVENUE |  |  |  |  |  |
| SUBOBJ SUBOBJ TITLE |  |  |  |  |  |
| 1800 INTERFND REV: SERVICE BETWEEN FUND | 21,971 | 21,971 | 0 | 0 | -21,971 |
| CLASS: 13 REV: CHARGE FOR SERVICES | 21,971 | 21,971 | 0 | 0 | -21,971 |
| TYPE: R SUBTOTAL | 21,971 | 21,971 | 0 | 0 | -21,971 |

# Financial Information by Fund Type 

FUND TYPE: 10 GENERAL FUND
DEPARTMENT: 08 HR - HUMAN RESOURCES

|  |  | MID-YEAR PROJECTION | CURRENT YR APPROVED BUDGET | DEPARTMENT REQUEST | CAO RECOMMENDED BUDGET | DIFFERENCE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TYPE: E EXPENDITURE |  |  |  |  |  |  |
| SUBOBJ | SUBOBJ TITLE |  |  |  |  |  |
| 3000 | PERMANENT EMPLOYEES / ELECTED | 534,067 | 626,008 | 442,327 | 408,585 | -217,423 |
| 3004 | OTHER COMPENSATION | 5,500 | 5,500 | 2,000 | 2,000 | -3,500 |
| 3006 | BILINGUAL PAY | 672 | 2,080 | 0 | 0 | -2,080 |
| 3020 | RETIREMENT EMPLOYER SHARE | 102,830 | 121,546 | 83,419 | 83,419 | -38,127 |
| 3022 | MEDI CARE EMPLOYER SHARE | 7,757 | 9,022 | 6,414 | 6,170 | -2,852 |
| 3040 | HEALTH INSURANCE EMPLOYER SHARE | 82,689 | 65,034 | 40,072 | 51,742 | -13,292 |
| 3041 | UNEMPLOYMENT INSURANCE EMPLOYER | 1,746 | 2,345 | 3,317 | 3,191 | 846 |
| 3042 | LONG TERM DISABILITY EMPLOYER SHARE | 2,254 | 2,254 | 1,592 | 1,531 | -722 |
| 3043 | DEFERRED COMPENSATION EMPLOYER | 4,324 | 4,324 | 1,600 | 1,600 | -2,724 |
| 3046 | RETIREE HEALTH: DEFINED CONTRIBUTIONS | 32,914 | 32,914 | 5,552 | 5,552 | -27,362 |
| 3060 | WORKERS' COMPENSATION EMPLOYER | 4,372 | 4,372 | 3,295 | 2,904 | -1,468 |
| 3080 | FLEXIBLE BENEFITS | 18,039 | 58,500 | 37,080 | 37,080 | -21,420 |
| CLASS: | 30 SALARY \& EMPLOYEE BENEFITS | 797,164 | 933,898 | 626,668 | 603,774 | -330,124 |
| 4041 | COUNTY PASS THRU TELEPHONE CHARGES | 1,000 | 1,000 | 1,000 | 1,000 | 0 |
| 4060 | FOOD AND FOOD PRODUCTS | 600 | 1,500 | 600 | 600 | -900 |
| 4080 | HOUSEHOLD EXPENSE | 200 | 200 | 200 | 200 | 0 |
| 4100 | INSURANCE: PREMIUM | 5,589 | 5,589 | 5,589 | 8,485 | 2,896 |
| 4141 | MAINT: OFFICE EQUIPMENT | 400 | 400 | 400 | 400 | 0 |
| 4220 | MEMBERSHIPS | 6,365 | 7,895 | 6,925 | 6,925 | -970 |
| 4260 | OFFICE EXPENSE | 4,000 | 4,000 | 4,000 | 4,000 | 0 |
| 4261 | POSTAGE | 1,000 | 1,000 | 1,000 | 1,000 | 0 |
| 4263 | SUBSCRIPTION / NEWSPAPER / JOURNALS | 1,395 | 1,820 | 895 | 895 | -925 |
| 4264 | BOOKS / MANUALS | 1,000 | 1,000 | 500 | 1,500 | 500 |
| 4300 | PROFESSIONAL \& SPECIALIZED SERVICES | 70,000 | 80,000 | 65,000 | 65,000 | -15,000 |
| 4400 | PUBLICATION \& LEGAL NOTICES | 20,000 | 25,000 | 15,000 | 15,000 | -10,000 |
| 4420 | RENT \& LEASE: EQUIPMENT | 4,000 | 4,000 | 4,000 | 4,000 | 0 |
| 4461 | EQUIP: MINOR | 500 | 1,000 | 500 | 500 | -500 |
| 4502 | EDUCATIONAL MATERIALS | 0 | 700 | 0 | 0 | -700 |
| 4503 | STAFF DEVELOPMENT | 2,000 | 5,000 | 1,900 | 1,900 | -3,100 |
| 4529 | SOFTWARE LICENSE | 2,135 | 2,135 | 2,135 | 2,135 | 0 |
| 4600 | TRANSPORTATION \& TRAVEL | 758 | 2,800 | 250 | 250 | -2,550 |
| 4602 | MILEAGE: EMPLOYEE PRIVATE AUTO | 1,750 | 2,500 | 1,500 | 1,500 | -1,000 |
| 4605 | RENT \& LEASE: VEHICLE | 0 | 900 | 0 | 0 | -900 |
| 4606 | FUEL PURCHASES | 0 | 1,050 | 0 | 0 | -1,050 |
| CLASS: | 40 SERVICE \& SUPPLIES | 122,692 | 149,489 | 111,394 | 115,290 | -34,199 |
| 7220 | INTRAFND: TELEPHONE EQUIPMENT \& | 7,200 | 7,200 | 7,200 | 7,200 | 0 |
| 7223 | INTRAFND: MAIL SERVICE | 1,291 | 1,291 | 1,291 | 856 | -435 |
| 7224 | INTRAFND: STORES SUPPORT | 503 | 503 | 503 | 510 | 7 |
| 7225 | INTRAFND: CENTRAL DUPLICATING | 2,500 | 2,500 | 1,500 | 1,500 | -1,000 |
| 7227 | INTRAFND: MAINFRAME SUPPORT | 3,026 | 3,026 | 3,026 | 3,026 | 0 |
| 7229 | INTRAFND: PC SUPPORT | 1,500 | 1,500 | 1,500 | 1,500 | 0 |

## HUMAN RESOURCES

## Financial Information by Fund Type

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FUND TYPE: 10 GENERAL FUND
DEPARTMENT: 08 HR - HUMAN RESOURCES
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|  |  |  |  | CURRENT YR |  | CAO |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | MID-YEAR | APPROVED | DEPARTMENT RECOMMENDED |  |  |
|  |  |  |  | PROJECTION | BUDGET | REQUEST | BUDGET | DIFFERENCE |
| 7231 | INTR | FND: | PROGRAMMING SUPPORT | 1,000 | 1,000 | 1,000 | 1,000 | 0 |
| 7232 | INTR | FND: | AINT BLDG \& IMPROVMNTS | 500 | 500 | 500 | 500 | 0 |
| 7234 | INTR | FND: | ETWORK SUPPORT | 14,326 | 14,326 | 14,326 | 15,667 | 1,341 |
| CLASS: | 72 | INTR | FUND TRANSFERS | 31,846 | 31,846 | 30,846 | 31,759 | -87 |
| TYPE: E SUBTOTAL |  |  |  | 951,702 | 1,115,233 | 768,908 | 750,823 | -364,410 |
| FUND TY | PE: | 10 | SUBTOTAL | 929,731 | 1,093,262 | 768,908 | 750,823 | -342,439 |

## HUMAN RESOURCES

## Financial Information by Fund Type

FUND TYPE: 32 INTERNAL SERVICE FUND
DEPARTMENT: 08 HR-HUMAN RESOURCES


# Financial Information by Fund Type 

FUND TYPE: 32 INTERNAL SERVICE FUND
DEPARTMENT: 08 HR-HUMAN RESOURCES

|  |  | MID-YEAR <br> PROJECTION | CURRENT YR APPROVED BUDGET | DEPARTMENT REQUEST | CAO RECOMMENDED BUDGET | DIFFERENCE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TYPE: E EXPENDITURE |  |  |  |  |  |  |
| SUBOBJ | SUBOBJ TITLE |  |  |  |  |  |
| 3000 | PERMANENT EMPLOYEES / ELECTED | 441,773 | 463,106 | 377,721 | 363,249 | -99,857 |
| 3004 | OTHER COMPENSATION | 0 | 0 | 721 | 721 | 721 |
| 3020 | RETIREMENT EMPLOYER SHARE | 84,189 | 88,466 | 71,082 | 71,082 | -17,384 |
| 3022 | MEDI CARE EMPLOYER SHARE | 5,636 | 5,945 | 5,477 | 5,477 | -468 |
| 3040 | HEALTH INSURANCE EMPLOYER SHARE | 66,864 | 50,443 | 42,800 | 42,800 | -7,643 |
| 3041 | UNEMPLOYMENT INSURANCE EMPLOYER | 3,349 | 3,509 | 2,833 | 2,833 | -676 |
| 3042 | LONG TERM DISABILITY EMPLOYER SHARE | 1,668 | 1,668 | 1,359 | 1,359 | -309 |
| 3043 | DEFERRED COMPENSATION EMPLOYER | 5,486 | 5,486 | 5,486 | 5,486 | 0 |
| 3046 | RETIREE HEALTH: DEFINED CONTRIBUTIONS | 21,623 | 21,623 | 7,203 | 7,203 | -14,420 |
| 3060 | WORKERS' COMPENSATION EMPLOYER | 6,597 | 6,597 | 6,597 | 12,614 | 6,017 |
| 3080 | FLEXIBLE BENEFITS | 23,431 | 44,700 | 34,920 | 34,920 | -9,780 |
| CLASS: | 30 SALARY \& EMPLOYEE BENEFITS | 660,616 | 691,543 | 556,198 | 547,743 | -143,800 |
| 4041 | COUNTY PASS THRU TELEPHONE CHARGES | 600 | 600 | 0 | 0 | -600 |
| 4100 | INSURANCE: PREMIUM | 16,662 | 16,662 | 16,662 | 35,789 | 19,127 |
| 4101 | INSURANCE: ADDITIONAL LIABILITY | 9,623,080 | 8,083,080 | 11,302,889 | 11,320,694 | 3,237,614 |
| 4104 | INSURANCE: CY CLAIMS CURRENT YEAR | 18,719,706 | 18,412,706 | 17,995,842 | 19,634,342 | 1,221,636 |
| 4140 | MAINT: EQUIPMENT | 400 | 750 | 750 | 750 | 0 |
| 4220 | MEMBERSHIPS | 2,400 | 2,150 | 530 | 530 | -1,620 |
| 4221 | MEMBERSHIPS: LEGISLATIVE ADVOCACY | 30,000 | 30,000 | 30,000 | 30,000 | 0 |
| 4260 | OFFICE EXPENSE | 2,250 | 3,250 | 3,250 | 3,250 | 0 |
| 4261 | POSTAGE | 3,000 | 3,000 | 3,100 | 3,100 | 100 |
| 4263 | SUBSCRIPTION / NEWSPAPER / JOURNALS | 2,000 | 2,000 | 1,200 | 1,200 | -800 |
| 4300 | PROFESSIONAL \& SPECIALIZED SERVICES | 260,649 | 260,649 | 239,101 | 239,101 | -21,548 |
| 4304 | AGENCY ADMINISTRATION FEE | 120,000 | 60,000 | 60,000 | 60,000 | 0 |
| 4324 | MEDICAL,DENTAL,LAB \& AMBULANCE SRV | 35,000 | 35,000 | 35,000 | 35,000 | 0 |
| 4338 | THIRD PARTY ADMINISTRATOR: RISK | 1,510,360 | 1,233,720 | 1,289,580 | 1,289,580 | 55,860 |
| 4420 | RENT \& LEASE: EQUIPMENT | 3,500 | 3,500 | 4,000 | 4,000 | 500 |
| 4461 | EQUIP: MINOR | 750 | 1,250 | 1,250 | 1,250 | 0 |
| 4503 | STAFF DEVELOPMENT | 2,000 | 2,250 | 2,000 | 2,000 | -250 |
| 4529 | SOFTWARE LICENSE | 1,311 | 1,311 | 1,600 | 1,600 | 289 |
| 4600 | TRANSPORTATION \& TRAVEL | 250 | 750 | 350 | 350 | -400 |
| 4602 | MILEAGE: EMPLOYEE PRIVATE AUTO | 650 | 650 | 550 | 550 | -100 |
| CLASS: | 40 SERVICE \& SUPPLIES | 30,334,568 | 28,153,278 | 30,987,654 | 32,663,086 | 4,509,808 |
| 5300 | INTERFND: SERVICE BETWEEN FUND TYPES | 184,477 | 184,477 | 98,327 | 98,327 | -86,150 |
| 5301 | INTERFND: TELEPHONE EQUIPMENT \& | 3,400 | 3,400 | 3,400 | 3,400 | 0 |
| 5304 | INTERFND: MAIL SERVICE | 1,638 | 1,638 | 1,638 | 219 | -1,419 |
| 5305 | INTERFND: STORES SUPPORT | 726 | 726 | 726 | 764 | 38 |
| 5306 | INTERFND: CENTRAL DUPLICATING | 5,500 | 5,500 | 5,700 | 5,700 | 200 |
| 5308 | INTERFND: MAINFRAME SUPPORT | 8,159 | 8,159 | 8,159 | 8,797 | 638 |
| 5310 | INTERFND: COUNTY COUNSEL | 47,500 | 47,500 | 55,000 | 84,610 | 37,110 |
| 5314 | INTERFND: PC SUPPORT | 1,000 | 1,000 | 750 | 750 | -250 |

## HUMAN RESOURCES

## Financial Information by Fund Type

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FUND TYPE: 32 INTERNAL SERVICE FUND
DEPARTMENT: 08 HR-HUMAN RESOURCES
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## Personnel Allocation

| Classification Title | 2008-09 <br> Adjusted <br> Allocation | 2009-10 <br> Dept <br> Request | 2009-10 <br> CAO <br> Recm'd | Diff from <br> Adjusted |
| :--- | ---: | ---: | ---: | ---: |
| Director of Human Resources | 1.00 | 1.00 | 1.00 | 0.00 |
| Clerical Operations Manager | 1.00 | 1.00 | 1.00 | 0.00 |
| Fiscal Technician | 1.00 | 1.00 | 1.00 | 0.00 |
| Personnel Technician | 2.00 | 2.00 | 2.00 | 0.00 |
| Principal Personnel Analyst | 1.00 | 1.00 | 1.00 | 0.00 |
| Risk Management Technician | 2.00 | 2.00 | 2.00 | 0.00 |
| Sr. Personnel Analyst | 2.00 | 2.00 | 2.00 | 0.00 |
| Sr. Risk Management Analyst | 2.00 | 2.00 | 2.00 | 0.00 |
| Department Total | $\mathbf{1 2 . 0 0}$ | $\mathbf{1 2 . 0 0}$ | $\mathbf{1 2 . 0 0}$ | $\mathbf{0 . 0 0}$ |



## HUMAN RESOURCES

Human Resources Ten Year History

|  | $\begin{gathered} \hline \hline \text { 00/01 } \\ \text { Actual } \end{gathered}$ | $\begin{aligned} & \hline \hline 01 / 02 \\ & \text { Actual } \end{aligned}$ | $\begin{gathered} \hline \hline 02 / 03 \\ \text { Actual } \end{gathered}$ | $\begin{gathered} \hline \hline \text { 03/04 } \\ \text { Actual } \end{gathered}$ | $\begin{gathered} \hline \hline 04 / 05 \\ \text { Actual } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salaries | 490,910 | 541,404 | 602,532 | 455,237 | Division |
| Benefits | 108,958 | 124,178 | 144,210 | 172,221 | of |
| Services \& Supplies | 198,971 | 167,158 | 227,590 | 240,121 | CAO |
| Other Charges | 356 | 534 | 280 | 25 |  |
| Fixed Assets | 2,315 | 25,723 | - | - |  |
| Intrafund Transfers | $(36,980)$ | $(3,158)$ | $(15,231)$ | $(62,019)$ |  |
| Total Appropriations | 764,530 | 855,839 | 959,381 | 805,585 | - |
| Charges for Service | - | 8,270 | 7,170 | 33,315 |  |
| Misc. | - | 957 | 1,456 | 100 |  |
| Total Revenue | - | 9,227 | 8,626 | 33,415 | - |
| NCC | 764,530 | 846,612 | 950,755 | 772,170 | - |
| FTE's | 5 | 6 | 6 | 6 | 6 |

## HUMAN RESOURCES

|  | 05/06 Actual | 06/07 Actual | 07108 Actual | $\begin{gathered} 08 / 09 \\ \text { Projected } \end{gathered}$ | $\begin{gathered} \hline \hline \text { 09/10 } \\ \text { Budget } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salaries | Division | Division | 630,119 | 550,366 | 444,327 |
| Benefits | of | of | 290,443 | 256,234 | 159,447 |
| Services \& Supplies | CAO | CAO | 120,133 | 110,084 | 115,290 |
| Other Charges |  |  | 230 |  |  |
| Intrafund Transfers |  |  | 30,401 | 30,846 | 31,759 |
| Total Appropriations |  |  | 1,071,326 | 947,530 | 750,823 |
| Charges for Service |  |  | 60 | 13,332 | - |
| Misc. |  |  | (598) | 30 | - |
| Total Revenue |  |  | (538) | 13,362 |  |
| NCC |  |  | 1,071,864 | 934,168 | 750,823 |
| FTE's |  |  | 6 | 6 | 6 |


| 10 Year Variance |  |  |
| :---: | :---: | :---: |
| Salaries | \$ Change $(46,583)$ | \% Change $-9 \%$ |
| Benefits | 50,489 | 46\% |
| Services \& Supplies | $(83,681)$ | -42\% |
| Other Charges | (356) | -100\% |
| Fixed Assets | $(2,315)$ | -100\% |
| Intrafund Transfers | 68,739 | -186\% |
| Total Appropriations | $(13,707)$ | -2\% |
| Charges for Service | - | N/A |
| Misc. | - | N/A |
| Total Revenue | - | N/A |
| NCC | $(13,707)$ | -2\% |
| FTE's | (2) | -22\% |



## HUMAN RESOURCES

Risk Management Ten Year History

|  | $\begin{gathered} \hline 00 / 01 \\ \text { Actual } \end{gathered}$ | $\begin{aligned} & \hline \hline \text { 01/02 } \\ & \text { Actual } \end{aligned}$ | 02/03 Actual | $\begin{gathered} \hline \hline 03 / 04 \\ \text { Actual } \end{gathered}$ | $\begin{gathered} \hline \hline 04 / 05 \\ \text { Actual } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salaries | 332,224 | 356,941 | 370,181 | 378,857 | 423,296 |
| Benefits | 77,059 | 84,193 | 98,527 | 140,176 | 181,905 |
| Services \& Supplies | 15,490,718 | 18,711,111 | 21,877,170 | 23,565,447 | 22,675,949 |
| Other Charges | 142,163 | 129,210 | 128,095 | 230,725 | 244,870 |
| Fixed Assets | - | 3,001 | 3,247 | 406,700 | 3,122 |
| Operating Transfers | - | 11,111 | 7,000 | - | 841,744 |
| Intrafund Transfers | - | 2,867 | - | - | 248 |
| Contingency | - | - | - | - |  |
| Reserve | - | - | - | - |  |
| Total Appropriations | 16,042,164 | 19,298,434 | 22,484,220 | 24,721,905 | 24,371,134 |
| Use of Money | 521,496 | 510,224 | 165,166 | 149,492 | 365,088 |
| State | 19,663 | - | - | - |  |
| Federal | - | 10,000 | 6,300 | 5,727 | - |
| Charges for Service | 14,747,655 | 17,837,262 | 22,402,051 | 28,004,039 | 29,010,249 |
| Misc. | 256,113 | 136,341 | 1,477,436 | 899,516 | 720,679 |
| Other Financing Sources | 1,500 | 1,500 | 1,500 | 401,500 | 842,631 |
| Use of Fund Balance | - | - | - | - | - |
| Total Revenue | 15,546,427 | 18,495,327 | 24,052,453 | 29,460,274 | 30,938,647 |
| NCC | 495,737 | 803,107 | $(1,568,233)$ | $(4,738,369)$ | $(6,567,513)$ |
| FTE's | 5 | 6 | 6 | 5 | 5 |
| Fund Balance | 13,200,606 | 12,437,555 | 14,067,190 | 18,807,096 | 25,413,526 |


|  | $\begin{gathered} \hline \hline 05 / 06 \\ \text { Actual } \end{gathered}$ | $\begin{gathered} \hline \hline 06 / 07 \\ \text { Actual } \end{gathered}$ | $\begin{gathered} \hline \hline 07 / 08 \\ \text { Actual } \end{gathered}$ | $\begin{gathered} 08 / 09 \\ \text { Projected } \end{gathered}$ | 09/10 <br> Budget |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salaries | 430,988 | 454,957 | 497,863 | 463,106 | 363,970 |
| Benefits | 206,114 | 238,467 | 202,273 | 228,437 | 183,772 |
| Services \& Supplies | 24,339,049 | 26,150,721 | 28,158,739 | 29,302,278 | 32,663,086 |
| Other Charges | 323,468 | 124,115 | 274,174 | 286,716 | 231,908 |
| Fixed Assets | - | - | - | - |  |
| Operating Transfers | 1,060,768 | - | - | - |  |
| Intrafund Transfers | 1,473 | - | - | 1 | - |
| Contingency | - | - | - | 142,443 | 714,116 |
| Reserve | - | - | - | 4,922,000 | 150,000 |
| Total Appropriations | 26,361,860 | 26,968,260 | 29,133,049 | 35,344,981 | 34,306,852 |
| Use of Money | 1,055,925 | 1,697,876 | 1,409,111 | 650,000 | 659,557 |
| State | - | - | - | - | - |
| Federal | - | - | - | - | - |
| Charges for Service | 29,154,624 | 30,115,260 | 32,076,357 | 32,187,043 | 33,622,295 |
| Misc. | 716,012 | 630,498 | 881,039 | 50,000 | 25,000 |
| Other Financing Sources | 1,060,768 | - | - | - | - |
| Use of Fund Balance | - | - | - | 2,457,938 | - |
| Total Revenue | 31,987,329 | 32,443,634 | 34,366,507 | 35,344,981 | 34,306,852 |
| NCC | $(5,625,469)$ | $(5,475,374)$ | $(5,233,458)$ | - | - |
| FTE's | 5 | 5 | 5 | 6 | 6 |
| Fund Balance | 30,991,274 | 36,507,863 | 41,830,473 | 44,436,978 | 45,301,094 |


| 10 Year Variance |  |  |
| :---: | :---: | :---: |
|  | \$ Change | \% Change |
| Salaries | 31,746 | 10\% |
| Benefits | 106,713 | 138\% |
| Services \& Supplies | 17,172,368 | 111\% |
| Other Charges | 89,745 | 63\% |
| Contingency | 714,116 | N/A |
| Reserve | 150,000 | N/A |
| Total Appropriations | 18,264,688 | 114\% |
| Use of Money | 138,061 | 26\% |
| State | $(19,663)$ | -100\% |
| Charges for Service | 18,874,640 | 128\% |
| Misc. | $(231,113)$ | -90\% |
| Other Financing Sources | $(1,500)$ | -100\% |
| Total Revenue | 18,760,425 | N/A |
| NCC | $(495,737)$ | -100\% |
| FTE's | 1 | 20\% |



